

November 17, 2015

The Honorable Larry Phillips Chair, King County Council Room 1200 C O U R T H O U S E

Dear Councilmember Phillips:

We are pleased to submit to you the Third Quarter 2015 Budget Report. This report presents revenues and expenditures through September 30, 2015 at the fund level and updates financial plans for select operating funds. This report also summarizes the use of capital fund level contingency, the status of projects with budgets over \$1.0 million, and Mandatory Phased Appropriation (MPAs) reports for ten projects. More detailed information is available in financial system of record and Performance, Strategy and Budget (PSB) staff is available to address specific questions as they arise.

3rd Quarter General Fund Analysis

Revenues through the third quarter of 2015 are forecast to be slightly higher than those in the 2015/2016 adopted budget. The property and sales tax estimates have been revised upward based on the Forecast Council action taken in September. In addition, contract revenues have been revised based on approved labor agreements. The net effect of these updated revenue forecasts is an increase in the 2015/2016 biennium of about \$17.8 million overall.

The Third Quarter 2015 Budget Report also presents fund balance and expenditure adjustments to the General Fund financial plan as follows:

• Estimated expenditures have been increased by \$62.8 million when compared to the adopted budget. This reflects \$57.8 million in approved and pending supplemental activity. In addition, the underexpenditure assumption has been reduced by \$5.0 million. This more conservative approach has been taken due to the uncertainty around year end expenditure behavior in a biennial budget. PSB will be monitoring expenditure levels closely as part of the financial monitoring process.

The Honorable Larry Phillips November 17, 2015 Page 2

• The Designations and Subfund balances have been calculated based on 2014 year end results; and both the Risk Mitigation Reserve and CIP Supplemental reserve has been reduced to reflect the pending supplemental activity.

As a result of these adjustments, the projected 2015/2016 ending undesignated fund balance is \$37.4 million, which exceeds the 6 percent minimum reserve policy by \$2.9 million. The Rainy Day Reserve Fund is maintained in a separate fund at approximately \$20.2 million. The maintenance of the 6 percent target reserve, the Rainy Day Reserve, and the Risk Reserve, all support the County's bond ratings.

If you have any questions or comments, please contact me at (206) 263-9727.

Sincerely,

Dwight Dively Director

Enclosure

cc: King County Councilmembers

ATTN: Carolyn Busch, Chief of Staff
Anne Noris, Clerk of the Council

Elected Officials
Department Directors
Budget Managers and Analysts, PSB

QUARTERLY REPORT 3rd QUARTER 2015



KING COUNTY
OFFICE OF PERFORMANCE, STRATEGY
AND BUDGET

Quarterly Report 3rd Quarter 2015

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Summary of 2015/2016 General Fund (10) Financial Plan (in millions)
Summary includes Inmate Welfare (16) and Goat Hill Garage Operations (1415) subfunds as reported in CAFR

	2013/2014 Actuals	2015/2016 Adopted Budget	2015/2016 Current Budget	2015/2016 Biennial-to-Date Actuals	2015/2016 Estimated	2017/2018 Projected	2019/2020 Projected
BEGINNING FUND BALANCE	123.5	64.7	83.1	83.1	83.1	46.0	9.5
REVENUES							
Property Tax	622.7	643.6	645.8	178.4	645.8	679.9	714.7
Sales Tax	199.4	226.9	235.9	85.0	235.9	248.1	262.0
Intergovernmental Receipts	179.7	178.8	182.1	58.0	187.0	195.0	209.2
Federal and State Revenue	41.5	42.8	42.8	13.9	40.8	40.8	40.8
Fines, Fees, Charges for Services, Transfers	283.7	325.8	325.8	83.9	328.6	345.3	368.6
Other Taxes	68.3	69.0	69.0	26.7	66.7	66.5	67.8
General Fund Revenues	1,395.3	1,486.8	1,501.3	445.9	1,504.6	1,575.6	1,663.0
EXPENDITURES							
Operating Expenditures	(1,368.6)	(1,443.4)	(1,443.4)	(537.3)	(1,443.4)	(1,569.0)	(1,668.0)
CIP Expenditures	(23.2)	(10.9)	(10.9)	(7.0)	(10.9)	(14.0)	(16.0)
Debt Service	(45.4)	(45.5)	(45.5)	(20.5)	(45.5)	(49.1)	(51.4)
Supplementals/Carryover/Reappropriations	0.0	0.0	(42.7)	0.0	(57.8)	0.0	0.0
Underexpenditures/Overcollections	0.0	20.0	20.0	0.0	15.0	20.0	20.0
General Fund Expenditures	(1,437.2)	(1,479.8)	(1,522.4)	(564.8)	(1,542.6)	(1,612.1)	(1,715.5)
Other Fund Transactions	1.4	0.9	0.9	0.0	0.9	0.0	0.0
Ending Fund Balance	83.1	72.7	62.9	(35.9)	46.0	9.5	(42.9)
DESIGNATIONS AND SUBFUNDS	00.2		02.3	(00.5)		5.5	(1210)
Designations Designations	(2.3)	(2.4)	(2.4)	(2.3)	(2.3)	(2.3)	(2.3)
Subfund Balances	(4.8)	(2.4)	(2.4)	(4.8)	(4.8)	(4.8)	(4.8)
EXPENDITURE RESERVES	(4.8)	(2.4)	(2.4)	(4.0)	(4.0)	(4.0)	(4.0)
Carryover and Reappropriation	(6.1)	0.0	0.0	0.0	0.0	0.0	0.0
CIP Capital Supplemental Reserve	0.0	(0.4)	(0.4)	(0.4)	0.0	0.0	0.0
MIDD Buy-Back Reserve	0.0	0.4)	0.4)	0.4)	0.0	(11.4)	(22.8)
Executive Contingency	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)
South Park Bridge Post Annexation Operations 16	0.0	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(2.5)
Pacific Tower Capital Contribution	0.0	(0.3)	(0.3)	0.0	0.0	0.0	0.0
Strategic Innovation Plans	(0.1)	(0.5)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)
Landslide Mapping	0.0	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)
Planning Staff	(0.1)	0.1)	0.1)	0.0	0.0	0.0	0.1)
Risk Reserve	(34.3)	(29.5)	(29.5)	(0.7)	(0.7)	(0.9)	(0.9)
	. ,				. ,		
Reserves	(47.8)	(35.8)	(35.8)	(9.0)	(8.6)	(21.2)	(33.6)
Ending Undesignated Fund Balance	35.3	36.9	27.1	(44.8)	37.4	(11.7)	(76.5)
6% Undesignated Fund Balance Minimum	32.3	34.1	34.5	34.1	34.5	36.2	38.0
Over/(Under) 6% Minimum	3.0	2.8	(7.4)	(78.9)	2.9	(47.8)	(114.5)
Over/(Under) 6.5%	0.3	0.0	(10.2)	(81.8)	0.0	(50.9)	(117.7)
Rainy Day Reserve	20.2	20.2	20.2	20.2	20.2	20.3	20.4

Financial Plan Q3 2015 Monitoring Road Operating /000001030

	2013/2014	2015/2016	2015/2016	2015/2016	2015/2016	2017/2018	2019/2020
Category	Actuals ¹	Adopted	Current Budget ³	Biennial-to-	Estimated ⁵	Projected ⁶	Projected ⁶
		Budget ²		Date Actuals ⁴		•	
Beginning Fund Balance	3,440,385	18,831,980	19,889,311	19,889,311	19,889,311	11,442,692	18,431,163
Revenues							
Property Taxes	138,002,568	158,760,445	158,760,445	44,406,114	161,606,983	168,334,117	171,981,388
Gas Taxes	25,827,803	23,124,562	23,124,562	9,469,072	23,995,805	24,811,364	25,398,003
Reimbursable Revneue	17,531,504	12,386,624	12,386,624	4,196,117	12,386,624	13,192,661	14,351,624
Grant Revenue	2,779,533	0	-	55,655	80,000	-	
Grant Contingency Revenue	0	2,000,000	2,000,000	-	-	2,000,000	2,000,000
Sale of Land				1,108,747	1,108,747		
Other Revenue	10,600,438	7,719,042	7,719,042	3,131,061	7,719,043	6,913,005	3,368,815
Total Revenues	194,741,846	203,990,673	203,990,673	62,366,766	206,897,202	215,251,147	217,099,830
Expenditures							
Operating Base	(98,733,626)	(116,627,937)	(119,627,937)	(35,399,947)	(109,148,243)	(123,125,240)	(133,996,111)
Sherriff Transfer	(5,000,000)	(12,000,000)	(12,000,000)	(33,333,347)	(12,000,000)	(12,000,000)	(12,000,000)
SWU Fee	(8,798,312)	(9,340,326)	(9,340,326)	(2,396,066)	(9,340,326)	(9,340,326)	(9,340,326)
Reimbursable Expenditures	(17,645,932)	(12,386,624)	(12,386,624)	(4,409,669)	(12,386,624)	(13,192,661)	(14,351,624)
Debt Service	(17,043,932)	(12,380,024)	(18,578,628)	(6,816,337)	(12,380,024)	(13,192,001)	(11,501,700)
Grant Contingency	0	(2,000,000)	(2,000,000)	(0,010,337)	(10,570,020)	(2,000,000)	(2,000,000)
		(=,===,===,	(=,===,===,			(=,===,===,	(=/===/
Total Expenditures	(130,177,870)	(170,933,515)	(173,933,515)	(49,022,019)	(161,453,821)	(171,262,676)	(183,189,761)
Estimated Underexpenditures		1,524,872	1,524,872				
Other Fund Transactions ⁷							
Transfer to Roads CIP	(48,080,000)	(38,400,000)	(38,400,000)	(11,200,000)	(53,890,000)	(37,000,000)	(36,000,000)
EBS / FBOD Difference	(35,050)	(22) 122,222)	(55),550,550	(==,===,===,	(==,===,===,	(21,222,222,	(==,===,===,
Takal Oth an Fund Turner skinns	(40 445 050)	(20, 400, 000)	(20, 400, 000)	(11,200,000)	(53,890,000)	(27,000,000)	(25,000,000)
Total Other Fund Transactions	(48,115,050)	(38,400,000)	(38,400,000)			(37,000,000)	(36,000,000)
Ending Fund Balance Reserves ⁸	19,889,311	15,014,010	13,071,341	22,034,058	11,442,692	18,431,163	16,341,232
	/F 0F0 000\	/F 0F0 000\	/F 0F0 000\	/F 0F0 000\			
Expenditure Reserve (s)	(5,850,000)	(5,850,000)	(5,850,000)	(5,850,000)	(7,000,000)	(40,000,000)	(40,000,000)
Cash Flow Reserve(s)	(7,000,000)	(7,000,000)	(7,000,000)	(7,000,000)	(7,000,000)	(10,000,000)	(10,000,000)
Rate Stabilization Reserve(s)							
Rainy Day Reserve (30 days)	(42.050.000)	(42.050.000)	(42.050.000)	(42.050.000)	(7,000,000)	(40,000,000)	(40,000,000)
Total Reserves	(12,850,000)	(12,850,000)	(12,850,000)	(12,850,000)	(7,000,000)	(10,000,000)	(10,000,000)
Reserve Shortfall	-	-	-	-	-	-	-
Ending Undesignated Fund Balance	7,039,311	2,164,010	221,341	9,184,058	4,442,692	8,431,163	6,341,232

Financial Plan Notes (samples below)

¹ 2013/2014 Actuals reflect year end information from EBS and are consistent with the Budgetary Fund Balance figures published by FBOD.

² 2015/2016 Adopted Budget is based on ordinance 17476.

 $^{^{\}rm 3}$ 2015/2016 Current Budget includes \$3,000,000 from omnibus supplemental Ordinance # 18110.

 $^{^4\,2015/2016\,}Biennial\text{-to-Date}\,Actuals\,reflects\,actual\,revenues\,and\,expenditures\,as\,of\,09/30/2015,\,using\,EBS\,report\,GL030.$

⁵ 2015/2016 Estimated reflects updated revenue and expenditure estimates as of 09/30/2015, and the impact of any proposed, but not approved supplementals.

⁶ Outyear projections assume Property Taxe Revenues as projected by OEFA at 9/30/2015.

⁷ Other fund transactions include accounting adjustments to balance to budgetary fund balance and Transfers to the Roads CIP fund.

⁸ Reserve levels are consistent with Road Services Division adopted financial management policies and the 2016/2015 adopted budget.

 $^{^{9}}$ This plan was update by M. Foote on 11/10/2015.

2015/2016 3rd Quarter 2015 Financial Plan for Council Quarterly Report Mental Illness and Drug Dependency /000001135

	1		I				
		2015/2016		2015/2016			
	2013/2014	Adopted	2015/2016	Biennial-to-Date	2015/2016	2017/2018	2019/2020
Category	Actuals ¹	Budget ²	Current Budget ³	Actuals ⁴	Estimated ⁵	Projected ⁶	Projected ⁶
Beginning Fund Balance	23,962,347	15,773,536	16,242,383	16,242,383	16,242,383	10,081,347	20,037,904
Revenues							
Local	100,493,041	111,109,079	117,053,628	41,728,523	117,053,628	124,752,129	134,552,480
Other	139,899	112,336	112,336	38,617	112,336	117,953	123,143
Total Revenues	100,632,940	111,221,415	117,165,964	41,767,140	117,165,964	124,870,082	134,675,623
Expenditures							
Wages and Benefits (51000)	(21,126,899)	(23,437,231)	(24,400,541)	(8,863,677)	(24,400,541)	(24,960,651)	(26,608,054)
Supplies & Capital	(103,230)	(107,668)	(226,010)	(28,281)	(226,010)	(107,668)	(107,668)
Services (53000)	(83,243,300)	(86,238,855)	(93,820,421)	(24,816,138)	(93,820,421)	(97,388,322)	(102,183,697)
Intergovernmental Services (55000)	(3,863,875)	(3,584,465)	(4,855,101)	(1,683,138)	(4,855,101)	(3,856,884)	(4,150,008)
Other Fund Transactions		(22,781)	(24,682)	(1,615,303)	(24,682)		
Supplantation Rampdown in 2017 ⁷						11,400,000	11,947,200
Total Expenditures	(108,337,304)	(113,391,000)	(123,327,000)	(37,006,537)	(123,327,000)	(114,913,525)	(121,102,227)
Estimated Underexpenditures							
Other Fund Transactions ⁸							
GAAP Adjustments	(15,600)						
Total Other Fund Transactions	(15,600)	-	_	_	_	-	-
Ending Fund Balance	16,242,383	13,603,951	10,081,347	21,002,986	10,081,347	20,037,904	33,611,300
Reserves							
Expenditure Reserve (s) ⁹		(3,658,569)	(2,322,000)	(2,322,000)	(2,322,000)		
Cash Flow Reserve(s)							
Rate Stabilization Reserve(s) ¹⁰	(5,275,885)	(5,833,227)	(6,145,315)	(6,145,315)	(6,145,315)	(6,549,487)	(7,064,005)
Rainy Day Reserve (30 days)	(=, =,==,	(-,,		, , , , ,	, , , ,	,	, , , , ,
New Strategy Reserve							
Total Reserves	(5,275,885)	(9,491,796)	(8,467,315)	(8,467,315)	(8,467,315)	(6,549,487)	(7,064,005)
Reserve Shortfall	-	-	-	-	-	-	-
Ending Undesignated Fund Balance	10,966,498	4,112,155	1,614,032	12,535,670	1,614,032	13,488,417	26,547,294

Financial Plan Notes

^{1 2013/2014} Actuals reflect year end information from EBS and are consistent with the Budgetary Fund Balance figures published by FBOD.

² 2015/2016 Adopted Budget is based on ordinance 17941.

³ 2015/2016 Current Budget includes September 2015 Mental Health Sales Tax Forecast and supplemental appropriations.

⁴ 2015/2016 Biennial-to-Date Actuals reflects actual revenues and expenditures as of 09/30/2015, using EBS report GL 010.

⁵ 2015/2016 Estimated reflects updated revenue and expenditure estimates as of 09/30/2015, and the impact of any proposed, but not approved supplementals.

⁶ Outyear projections assume revenue and expenditure growth per PSB guidance and reflect the most recent budget, including the outyear impact of supplementals. Also included in outyear projections is the assumption that MIDD funding is renewed past 2017.

⁷ In 2017 General Fund supplantation will ramp down completely and an estimated \$5.7 million per year and programs will move back to the General Fund.

 $^{^{\}rm 8}$ Other fund transactions include accounting adjustments to balance to budgetary fund balance.

⁹ An expenditure reserve of \$2.322 million has been established to reflect a Mid Biennium supplemental request for various one time items in five separate appropriation units within the MIDD.

 $^{^{\}rm 10}$ Revenue Stabilizaton Reserve is equal to 5.25% of MIDD tax receipts

2015/2016 Financial Plan 3rd Quarter 2015 Surface Water Management Operating Fund /000001211

		2015/2016	2015/2016	2015/2016			
	2013/2014	Adopted	Current	Biennial-to-	2015/2016	2017/2018	2019/2020
Category	Actuals ¹	Budget ²	Budget ³	Date Actuals ⁴	Estimated ⁵	Projected ⁶	Projected ⁶
Beginning Fund Balance	1,831,773	5,932,693	8,243,227	8,243,227	8,243,227	1,834,330	(5,145,550)
Revenues							
SWM Fees	48,227,100	50,360,177	50,360,177	15,410,984	50,455,033	47,980,222	45,254,416
General Fund	1,584,054	1,700,000	1,700,000	-	1,700,000	1,815,600	1,937,245
Other Revenues	2,849,860	1,907,736	1,907,736	667,749	1,907,736	2,037,462	2,173,972
Total Revenues	52,661,014	53,967,913	53,967,913	16,078,733	54,062,769	51,833,284	49,365,633
Expenditures							
Expenditures	(35,339,011)	(43,858,066)	(43,858,066)	(13,713,709)	(43,858,066)	(46,650,414)	(49,775,992)
CIP PAYG	(6,102,945)	(8,874,000)	(8,874,000)	(2,000,000)	(8,874,000)	(8,874,000)	(8,874,000)
Existing CIP Debt Service	(3,314,375)	(3,284,600)	(3,284,600)	(1,675,324)	(3,284,600)	(1,340,400)	(1,012,500)
2014 Debt Service	(232,229)	(1,065,000)	(1,065,000)	(266,250)	(1,065,000)	(1,948,350)	(1,949,300)
Asset Management for Roads		(1,000,000)	(1,000,000)		(1,000,000)		
T/T Roads	(1,000,000)	(2,390,000)	(2,390,000)	-	(2,390,000)		
2014 Appropriation for WQ Proviso	(261,000)						
Total Expenditures	(46,249,560)	(60,471,666)	(60,471,666)	(17,655,283)	(60,471,666)	(58,813,164)	(61,611,792)
Estimated Underexpenditures ⁷		600,000	600,000				
Other Fund Transactions							
Total Other Fund Transactions	_	_	_	-	-	_	_
Ending Fund Balance	8,243,227	28,940	2,339,474	6,666,677	1,834,330	(5,145,550)	(17,391,709)
Reserves ⁸						, ,	, , , ,
SWM Rate Reserve	(6,368,704)			(4,288,274)			
Rainy Day Reserve (30 days)	(1,874,523)	(2,378,403)	(2,378,403)	(2,378,403)	(2,378,403)	(2,450,549)	(2,567,158)
Roads Transfer CIP Reserve ⁹		(2,000,000)	, , , ,	, , , ,	, , ,	, , , ,	, , , ,
Total Reserves	(8,243,227)	(4,378,403)	(2,378,403)	(6,666,677)	(2,378,403)	(2,450,549)	(2,567,158)
Reserve Shortfall ¹⁰	-	4,349,463	38,929	-	544,073	7,596,098	19,958,867
Ending Undesignated Fund Balance	-	-	-	-	-	-	-

Financial Plan Notes

Revenues

SWM revenues include the following annexation assumptions from PSB: Klahanie 1/1/16; Duwamish/Sliver 1/1/17; North Highline 1/1/18; West Hill 1/1/19 General Fund and Other Revenues reflect inflationary increases of 6.8% in 2017/2018 and 6.7% in 2019/2020 per PSB's assumptions

Expenditures

Operating expenditures reflects inflationary increases of 6.8% in 2017/18 and 6.7% in 2019/2020 per PSB's assumptions, and reductions for North Highline, Sliver/Duwamish and West Hill annexations direct services.

CIP Debt Service on existing debt decreases at the end of 2016 to reflect retirement of 1996 SWM bond debt. Debt service on 2014 bond issuance shown as separate line and reflects interest-only financing through 2016 with full debt amortization commencing in 2017.

- ⁷ Under-expenditure assumptions for budget are usually calculated at 1 to 1.5% of estimated SWM revenues. This assumption is revisited and updated throughout the biennium and has been removed in the estimated and out-year columns to reflect current conditions. Budgeted expenditures includes a \$302,000 under-expenditure in the form of a vacancy contra, calculated during budget development based on county historical data.
- ⁸ Reserves reflect a 30-day rainy day reserve based on annual estimated SWM fund expenditures. The remaining rate reserve is being accumulated to mitigate against future rate increases. The SWM program faces potential large revenue losses due to possible future annexations. The SWM program is also subject to possible significant cost impacts related to changes in meeting NPDES permit compliance.
- 9 Reserve to support an unfunded transfer in the SWM CIP program for an additional transfer to Road Services Fund added in the adopted CIP project budget.

¹ 2013/2014 Actuals reflect year end information from EBS and are consistent with the Budgetary Fund Balance figures published by FBOD.

² 2015/2016 Adopted Budget is based on ordinance 17476.

³ 2015/2016 Current Budget is based on ordinance 17476 and 18110.

⁴ 2015/2016 Biennial-to-Date Actuals reflects actual revenues and expenditures as of 10/14/2015, using EBS report GL010.

⁵ 2015/2016 Estimated reflects updated revenue and expenditure estimates as of 10/22/2015, and the impact of any proposed, but not approved supplementals.

 $^{^{\}rm 6}$ Outyear projections are based on the following assumptions for expenditures and revenues:

2015-Q3 Financial Plan - Monitoring DPER Operating Fund / 000001340 and subfunds 1341, 1345 and 1346

		2015/2016	2015/2016	2015/2016			
	2013/2014	Adopted	Current	Biennial-to-	2015/2016	2017/2018	2019/2020
Category	Actuals ¹	Budget ²	Budget ³	Date Actuals⁴	Estimated ⁵	Projected ⁶	Projected ⁶
Beginning Fund Balance	2,928,768	1,160,044	1,160,044	1,160,044	1,160,044	(728,956)	(1,453,935)
Revenues							
Planning & Permitting (E32510)	23,053,978	26,306,000	26,306,000	9,572,787	25,216,000	27,621,300	29,002,365
Permitting Integration (E32520)	1,057,825	-	-	-	-	-	-
General Government Services (E32530)	3,508,525	4,171,448	4,171,448	1,404,599	4,195,000	4,338,306	4,511,838
Abatement Services (E52500)	182,512	204,224	204,224	166,204	200,000	212,393	220,889
Total Revenues	27,802,840	30,681,672	30,681,672	11,143,590	29,611,000	32,171,999	33,735,092
Expenditures							
Planning & Permitting (E32510)	(24,292,506)	(27,267,242)	(27,267,242)	(9,252,633)	(26,203,000)	(28,357,932)	(29,492,249)
Permitting Integration (E32520)	(1,052,088)	-	-	-	-	-	-
General Government Services (E32530)	(3,481,607)	(4,171,447)	(4,171,447)	(1,212,930)	(4,107,000)	(4,338,305)	(4,511,837)
Abatement Services (E52500)	(745,363)	(193,020)	(193,020)	(137,255)	(190,000)	(200,741)	(208,770)
Total Expenditures	(29,571,564)	(31,631,709)	(31,631,709)	(10,602,818)	(30,500,000)	(32,896,977)	(34,212,856)
Estimated Underexpenditures							
Other Fund Transactions ⁷							
Receivables Discount - Permitting		(1,131,688)	(1,131,688)	-	(1,000,000)	-	-
Receivables Discount - Abatement		-	-	-	-	-	-
Total Other Fund Transactions	-	(1,131,688)	(1,131,688)	-	(1,000,000)	-	-
Ending Fund Balance	1,160,044	(921,681)	(921,681)	1,700,816	(728,956)	(1,453,935)	(1,931,699)
Reserves ⁸							
Expenditure Reserve (s)							
Cash Flow Reserve(s)							
Rate Stabilization Reserve(s)							
Rainy Day Reserve (45 days)	(1,497,483)	(1,680,857)	(1,680,857)	(1,615,253)	(1,615,253)	(1,748,092)	(1,818,015)
Total Reserves	(1,497,483)	(1,680,857)	(1,680,857)	(1,615,253)	(1,615,253)	(1,748,092)	(1,818,015)
Reserve Shortfall	337,439	2,602,538	2,602,538	-	2,344,209	3,202,026	3,749,715
Ending Undesignated Fund Balance	-	-	-	85,563	-	-	-

Financial Plan Notes

¹ 2013/2014 Actuals reflect year end information from EBS and are consistent with the Budgetary Fund Balance figures published by FBOD.

² 2015/2016 Adopted Budget is based on ordinance 17941.

³ 2015/2016 Current Budget includes supplemental appropriations (none at this time).

⁴ 2015/2016 Biennial-to-Date Actuals reflects actual revenues and expenditures as of 09/30/2015, using EBS report GL_010.

⁵ 2015/2016 Estimated reflects updated revenue and expenditure estimates as of 10/15/2015, and the impact of any proposed, but not approved supplementals.

⁶ Outyear projections assume revenue and expenditure growth of 4-5% and reflect the most recent budget, including the outyear impact of supplementals.

Receivable discounts reflect anticipated write-offs of amounts aged over six years. Discounted receivables and deferred revenue reduced 2013/2014 actual revenue in Pemitting by approximately \$1.7 million.

 $^{^{\}rm 8}$ Rainy day reserve is 45 days of operating expenditures in the Permitting Fund.

 $^{^{9}}$ This plan was updated by Warren Cheney on 10/15/2015.

2015/2016 Financial Plan / 2015 Q3 Monitoring Public Health Operating Fund / 000001800

Г									2015/2016						
	į	ĺ	2013/2014	2	015/2016	201	2016 Current	Bi	iennial-to-Date		2015/2016	2	2017/2018		2019/2020
1	Category	İ	Actuals ¹		pted Budget ²		Budget ³		Actuals ⁴		Estimated ⁵		Projected ⁶		Projected ⁶
	Beginning Fund Balance	Ś	8,379,048	Ś	(8,936,880)	\$	(11,727,782)	Ś		Ś	(11,727,782)		(11,809,291)		(30,313,144)
	Revenues	<u> </u>	0,075,010	Ť	(0)550)550)	~	(11), 1, 1, 1, 01,	Ť	(11), 27), 02)	~	(11), 11), 01)	Ť	(11)003)131)		(50,515,11.)
	City of Seattle		43,520,529		43,522,115		42,747,448		10,608,189		42,617,708		45,122,877		48,108,695
	Double Budgeting OH ⁷		5,480		43,322,113		24		583,121				-3,122,077		
_	Fees for Services		54,866,966		12,729,694		12,729,732		5,325,094		13,984,247		13,245,611		13,245,611
	Grants		96,928,496		98,921,911		99,140,070		23,943,508		100,194,804		102,159,636		106,819,774
	Intragovernmental ¹⁵		10,976,946		11,001,766		11,895,780		2,255,382		12,487,640		12,775,140		13,357,893
	Medicaid Administration ⁸		7,979,687		10,247,528		10,247,512		(2,576,041)		7,520,568		7,170,568		7,170,568
	Other Revenues ¹⁴		3,203,292		7,508,102		5,847,088		761,251		4,007,001		4,298,298		4,494,370
	Patient Generated Revenue ⁹		83,150,675		76,753,201		76,753,124		23,743,531		73,999,386		76,157,198		77,380,588
	State Flexible		24,870,984		24,983,311		24,983,352		12,685,521		24,983,327		24,595,608		24,595,608
	KC General Fund Flexible	 	52,392,068	 	56,400,715		56,400,496		20,433,945		56,064,816		57,507,220		60,130,483
	One time Revenues ¹⁰	\vdash	10,400,000	-	7,100,000		9,561,000	-	1,405,680		9,227,180		-	-	-
14	one time revenues		10,400,000		7,100,000		3,301,000		1,405,000		3,227,100				
15	Total Revenues	s	388,295,123	\$	349,168,343	Ś	350,305,626	ć	99,169,179	\$	345,086,678	Ś	343,032,156	ć	355,303,590
	Expenditures	Ţ	300,233,123	,	343,100,343	,	330,303,020	,	33,103,173	٧	343,000,078	,	343,032,130	7	333,303,390
	Personnel		(234,711,920)		(193,469,626)		(193,698,477)		(70,510,814)		(193,112,800)		(204,755,314)		(218,717,384)
	Contracts		(88,910,001)		(90,330,767)		(91,098,826)		(21,519,699)		(90,723,901)		(96,408,337)		(102,787,757)
	Overhead ¹¹		(31,353,830)		(25,736,658)		(25,749,090)		(9,838,907)		(25,229,995)		(26,137,764)		(28,816,885)
	Facilities and Motor Vehicle		(18,736,182)		(15,196,106)		(15,198,312)		(5,219,963)		(15,475,371)		(16,451,945)		(18,138,270)
	Supplies and Office Equipment		(4,493,168)		(4,364,066)		(4,346,220)		(1,295,598)		(3,985,015)		(4,196,057)		(4,387,465)
	Medical Supplies & Pharmaceuticals		(8,845,092)		(8,316,525)		(8,295,268)		(2,995,822)		(8,400,248)		(8,697,951)		(9,094,719)
	Contigencies and Contras		(1,014)		1,318,308		1,245,928		(2,333,622)		(0,400,246)		(0,057,531)		(3,034,713)
	Other Expense		(7,229,057)		(5,248,328)		(5,332,908)		(1,508,335)		(5,075,177)		(4,888,638)		(4,888,638)
	One time Expenditures ¹²		(4,200,000)	 	(1,780,900)		(1,780,900)		(1,165,680)		(3,165,680)		(4,000,030)		(4,000,030)
25	one time expenditures		(4,200,000)		(1,780,900)		(1,780,900)		(1,103,080)		(3,103,000)				-
26	Total Expenditures	\$	(398,480,264)	\$	(343,124,668)	\$	(344,254,073)	\$	(114,054,818)	\$	(345,168,188)	\$	(361,536,008)	\$	(386,831,118)
27	Ending Fund Balance		(1,806,093)		(2,893,205)		(5,676,229)		(26,613,420)		(11,809,291)		(30,313,144)		(61,840,672)
	Reserves														
29	Expenditure Reserves														
30	Environmental Health Fee Future Expenditures		(4,069,847)								-				
31	Cash Flow Reserve(s)										-				
32	Revenue Fluctuation Reserve - State and Federal Grants		-								-				
-	Rainy Day Reserve		-								-				
	Environmental Health Rainy Day Reserve (30 day)		(5,856,799)					l			-				
34 35	Other PH Operations Rainy Day Reserve (30 day) ¹³		(14,119,131)		(11,728,151)		(11,771,695)		(3,838,022)		(11,834,508)		(12,464,173)		(13,408,833)
36	Total Reserves	\$	(24,045,777)	\$	(11,728,151)	\$	(11,771,695)	\$	(3,838,022)	\$	(11,752,287)	\$	(12,464,173)	\$	(13,408,833)
37	Reserve Shortfall		25,851,870		14,621,356		17,447,924		30,451,443		23,561,579		42,777,316		75,249,505
-			,,-,-		.,,		,,	T	22, 22, 10		,,_,		-,,510		2,2 .2,200
	Ending Undesignated Fund Balance	Ś										Ś			

Financial Plan Notes

- 1 2013/2014 Actuals reflect year end information from EBS and are consistent with the Budgetary Fund Balance figures published by FBOD.
- ² 2015/2016 Adopted Budget is based on ordinance 17476 and reflects the removal of all Appropriations and Reserves associated with the Environmental Health Division into a separate, designated Environmental Health Fund. This change will result in a projected deficit for Public Health Fund starting in 2015/2016 of almost \$9 million and the 2015/2016 Adopted Fee for Service Revenue to be reduced from the 2013/2014 Estimated by over \$40 million.
- 3 2015/2016 Current Budget reflects the Operating Budget in EBS using report GL10 last run on October 27, 2015. The beginning balance is \$9.9m smaller than the 2013/2014 ending balance due to the planned contribution in 2015 to the newly created Environmental Health Fund.
- 4 2015/2016 Biennial-to-Date Actuals reflects actual revenues and expenditures through September 30, 2015, using EBS report GL10 last run on October 27, 2015.
- 5 2015/2016 Estimated reflects updated revenue and expenditure estimates based on the DPH Consensus Model, and does not include the impact of any proposed, but not approved supplementals.
- 6 Outyear projections reflect the 2016 annual budget, adjusted for program changes, and are adjusted by an average revenue growth rate of 1.7% per year and an average expenditure growth rate of 3.4% per year.
- ⁷ DPH is adjusting the Department's Accounting practices regarding distribution of overhead costs. Beginning in 2015/2016, after working with PSB on financial accounting Best Practices, DPH will no longer double budget Revenue and Expenditures of overhead costs.
- 8 The 2013/2014 Estimated and the 2015/2016 Adopted Medicaid Administration Revenue has been right sized to account for the anticipated changes in the claiming for allowable expenditures as agreed between the Centers for Medicare & Medicaid Services (CMS); the Washington State HCA, and other Washington State Local Health Jurisdictions.
- ⁹ DPH adjusted the Patient Generated Revenue (PGR) model to account for risk in the 2015/2016 Adopted Budget. The assumptions related to visits, patient mix, and payor mix were based on historical experience. The implementation of healthcare reform in 2014 has great impact on these assumptions, but because the implementation is so new, there is very little data to inform these assumptions. The impact of budget changes, including program closures, layoffs/bumping, and the uncertainty surrounding the proposed closure of PH centers during the budget process will likely impact staff productivity, resulting in an impact on revenues. In addition, staff bumping into roles for which they are less familiar will impact productivity and may impact total visits.
- ¹⁰ One time revenues includes the following adjustments:
 - 2013/2014 Actuals: 2012 CAFR / Fin Plan Starting Balance Adjustment of \$6.4M, \$1M in State Flexible Funds Previously sent to the wrong County, \$2M of KC General Fund in 2014 for Facility Renovation and move cost, and \$1M of 2014 KC General Funds from KC MAC Reserve.
 - $2015/2016\ Adopted\ Budget:\ \$6M\ in\ anticipated\ property\ sales\ and\ \$1.1M\ in\ additional\ General\ Fund\ for\ employee\ separation\ costs$
 - 2015/2016 Current Budget: \$6M in anticipated property sales, \$1.1M in additional General Fund for employee separation costs, and \$2.4M in partner funding for the Public Health Clinics and DPH programs.
- 11 Overhead includes King County Overhead, Technology, and DPH Administrative Overhead, and includes the distibution of the costs spread to other Funds including the Environmental Health (0000018500), EMS Levy (0000011900), Jail Health Services in the Genral Fund (00000010) and MIDD Fund (000001135).
- One time expenditures includes the following adjustments:
 - 2013/2014 Estimated: \$4.1M for Clinic Remodel and Relocation Costs
 - 2015/2016 Current Modified: \$1.7M in program elimination and employee seperation costs
 - $2015/2016 \ Estimated: \$1.1M \ in \ program \ elimination \ and \ employee \ seperation \ costs \ and \ \$2M \ in \ projected \ HIT \ Costs$
- ¹³ The Rainy day reserve was calculated at 24 months expenditures less One Time Expenses and KC General Fund.
- ¹⁴ Includes revenues associated with Medical Respite, Orca Lift, and other smaller programs.
- 15 Intragovernmental revenues include revenues from the MIDD fund, Veterans and Human Services Levy, among others.
- ¹⁶ This plan was updated by Chris McGowan on 10/30/2015.

2015/2016 3rd Quarter 2015 Financial Plan for Council Quarterly Report Employment and Education Resources (EER) Fund /000002240

		2015/2016		2015/2016			
	2013/2014	Adopted	2015/2016	Biennial-to-	2015/2016	2017/2018	2019/2020
Category	Actuals ¹	Budget ²	Current Budget	Date Actuals ³	Estimated ⁴	Projected ⁵	Projected ⁵
Beginning Fund Balance	977,472	534,052	1,452,856	1,452,856	1,452,856	273,826	(1,611,566)
Revenues	377,472	334,032	2,432,636	1,452,650	1,-132,030	273,020	(1,011,000)
Federal	7,641,361	8,453,985	8,453,985	2,713,745	6,840,569	7,182,597	7,563,275
State ⁶	1,312,755	1,793,572	1,793,572	1,977,711	3,246,843	3,409,185	3,589,872
Local	, ,			, ,	, ,	, ,	, ,
General Fund	1,392,500	6,827,594	6,827,594	2,547,327	6,827,594	6,827,594	6,827,594
Intergovernmental	, ,			, ,	, ,	, ,	, ,
Interfund Transfers	11,244,885	5,091,707	5,091,707	371,571	4,211,138	4,421,695	4,656,045
Other	558,397	265,632	265,632	552,947	1,681,071	1,765,125	1,858,677
			·				
Total Revenues	22,149,898	22,432,490	22,432,490	8,163,302	22,807,214	23,606,196	24,495,463
Expenditures							
Salaries, Wages & benefits	(8,913,935)	(8,530,525)	(8,530,525)	(3,563,556)	(8,879,108)	(9,482,887)	(10,156,172)
Supplies and Other	(106,716)	(690,828)	` ′ ′	(47,393)	(505,108)	(530,363)	(558,472)
Central Rates	(3,948,256)	(4,350,042)	(4,350,042)	(1,520,799)	(4,568,971)	(4,943,627)	(5,349,004)
Contracted Services	(7,285,069)	(7,241,381)			(7,823,285)	(8,214,449)	(8,649,815)
Participant Costs	(1,420,537)	(1,868,224)	(1,868,224)	(335,726)	(2,209,773)	(2,320,262)	(2,443,236)
Total Expenditures	(21,674,514)	(22,681,000)	(22,681,000)	(7,238,375)	(23,986,244)	(25,491,588)	(27,156,699)
Estimated Underexpenditures							
Other Fund Transactions							
Total Other Fund Transactions	-		-	-	-	-	-
Ending Fund Balance	1,452,856	285,542	1,204,346	2,377,782	273,826	(1,611,566)	(4,272,802)
Reserves							
Reserve for encumbrances/Committed Projects [']		(285,808)	(285,808)	(285,808)			
Cash Flow Reserve(s)							
Rate Stabilization Reserve(s)							
Rainy Day Reserve (30 days) ⁸	(903,105)	(945,042)	(945,042)	(945,042)	(999,427)	(1,062,150)	(1,131,529)
Total Reserves	(903,105)	(1,230,850)	(1,230,850)	(1,230,850)	(999,427)	(1,062,150)	(1,131,529)
Reserve Shortfall	-	945,308	26,504	-	725,601	2,673,716	5,404,331
Ending Undesignated Fund Balance	549,751		-	1,146,932	_	_	_

Financial Plan Notes:

 $^{^{\}rm 1}$ 2013/2014 Actuals reflect year end information from EBS GL010 December 31, 2014 .

² 2015/2016 Adopted Budget is based on ordinance 17941.

³ 2015/2016 Biennial-to-Date Actuals reflects actual revenues and expenditures as of September 30, 2015, using EBS report GL010 October 12, 2015 and King County's Fund Balance Summary for 2014.

⁴ 2015/2016 Estimated reflects updated revenue and expenditure estimates as of September 30, 2015.

⁵ Out year projections are based on 2015/2026 financial planning assumptions from the PSB SharePoint site as updated July 27, 2015 and OEFA Forecasts adopted September 3, 2015.

 $^{^{\}rm 6}$ Included in State revenues are the revenues from local state community colleges.

⁷ Funding for Dislocated Worker Program (DW) was put out for RFP by the local Workforce Development Council (WDC) in August 2014 and King County was not selected as the winner. This reserve will be used to backfill the loss of DW funding that was allocated for costs associated with the operation of Work Source Renton.

⁸ Rainy Day Reserve is calculated based on 30 days of total expenditures.

Financial Plan Q3 2015 Monitoring Public Transportation Fund / 4641,3641,4642,8430

Category	2013/2014 Actuals ¹	2015/2016 Adopted Budget ²	2015/2016 Current Budget ³	2015/2016 Biennial-to-Date Actuals ⁴	2015/2016 Estimated ⁵	2017/2018 Projected ⁶	2019/2020 Projected ⁶
Beginning Fund Balance	410,591,530	514,743,680	559,727,168	559,727,168	559,727,168	608,141,994	449,373,887
Revenues	410,551,550	314,743,000	333,727,200	333,727,100	333,727,100	000,141,554	445,575,007
Fares (Bus, ACC, VP, SLU)	307,610,147	300,516,981	313,262,738	111,399,973	313,262,738	328,757,572	354,557,506
Other Operations (Bus, ACC, VP, SLU)	34,271,902	40,926,680	81,089,349	14,410,562	81,089,349	105,649,929	111,389,546
Sales Tax	910,692,887	1,017,625,331	1,063,692,587	382,292,049	1,066,104,037	1,144,424,358	1,231,598,139
Property Tax	48,939,276	53,049,702	53,186,983	14,690,085	53,231,461	56,105,614	59,020,704
Congestion Relief Charge	42,776,640	0	-	2,333	-	-	-
Interest Income	4,621,681	7,853,022	9,249,775	2,762,555	9,458,565	14,803,267	32,069,983
Grants	144,714,511	288,191,789	284,074,580	31,548,295	243,670,693	160,249,703	103,239,773
Sound Transit Payments	156,775,611	179,822,558	181,003,102	56,783,624	181,003,102	197,294,271	204,424,491
Support of Other KC Divisions	3,683,370	4,190,124	4,262,102	1,198,306	4,262,102	4,496,648	4,740,585
Miscellaneous	47,480,119	36,938,621	45,688,480	24,615,868	60,824,467	21,967,064	22,171,795
Total Revenues	1,701,566,144	1,929,114,809	2,035,509,697	639,703,650	2,012,906,515	2,033,748,427	2,123,212,522
Expenditures	1,701,300,144	1,323,114,803	2,033,303,037	033,703,030	2,012,300,313	2,033,740,427	2,123,212,322
Transit	(1,310,651,312)	(1,397,865,236)	(1,437,003,318)	(474,159,418)	(1,437,003,318)	(1,585,931,234)	(1,697,882,743)
Transit Administration	(10,056,667)	(11,291,411)	(11,291,411)	(3,764,424)	(11,291,411)	(12,007,522)	(12,691,350)
Capital	(228,069,123)	(685,248,732)	(535,943,125)	(112,657,581)	(513,590,904)	(627,001,748)	(230,777,533)
Debt Service	(31,423,730)	(30,811,000)	(30,811,000)	(15,405,500.00)	(32,047,294)	(37,705,416)	(34,344,969)
Estimated Underexpenditures	(31,423,730)	(30,611,000)	(30,611,000)	(13,403,300.00)	(32,047,294)	(37,703,410)	(34,344,303)
Operating Program	0	7,045,783	7,241,474	_	7,241,474	7,989,694	8,552,870
Capital Program	0	(16,211,388)	3,283,816	-	4,116,961	14,636,503	(4,027,742)
Total Expenditures	(1,580,200,832)	(2,134,381,984)	(2,004,523,564)	(605,986,923)	(1,993,932,927)	(2,262,645,920)	(1,975,696,595)
Estimated Underexpenditures	(1,360,200,632)	(2,134,361,364)	(2,004,323,304)	(003,360,323)	(1,555,552,527)	(2,202,045,520)	(1,975,090,595)
· -							
Other Fund Transactions				_			
Debt Proceeds	0	0		0	25,000,000	65,000,000	15,000,000
Misc Balance Adjustments	27,770,327	4,441,237	4,441,237	0	4,441,237	5,129,386	2,607,606
Total Other Fund Transactions	27,770,327	4,441,237	4,441,237	-	29,441,237	70,129,386	17,607,606
Ending Fund Balance	559,727,168	313,917,742	595,154,538	593,443,895	608,141,994	449,373,887	614,497,420
Reserves ⁸							
Operating Ending Target Requirement	(54,775,377)	(58,064,371)	(61,015,651)	(61,015,651)	(61,015,651)	(66,738,673)	(71,589,671)
Revenue Stabilization Reserve	(232,984,279)	(113,928,979)	(390,044,814)	(388,334,171)	(403,032,270)	(179,161,584)	(344,198,241)
Capital Ending Target Requirement	(170,879,053)	(97,000,000)	(97,000,000)	(97,000,000)	(97,000,000)	(108,000,000)	(77,000,000)
RFRF Ending Target Requirement	(84,727,011)	(27,945,273)	(27,945,273)	(27,945,273)	(27,945,273)	(71,499,661)	(110,219,762)
Bond Ending Reserve Requirement	(16,361,448)	(16,979,120)	(19,148,800)	(19,148,800)	(19,148,800)	(23,973,969)	(11,489,746)
Rainy Day Reserve (30 days)	_						
Total Reserves	(559,727,168)	(313,917,743)	(595,154,538)	(593,443,894)	(608,141,994)	(449,373,887)	(614,497,420)
Reserve Shortfall	-	0	-	-	-	-	0
Ending Undesignated Fund Balance	-	-	-	-	-	-	-

Financial Plan Notes

^{1 2013/2014} Actuals reflect year end information from EBS for all Transit Funds and are consistent with the Budgetary Fund Balance figures published by FBOD.

 $^{^{\}rm 2}$ 2015/2016 Adopted Budget is based on ordinance 17476.

 $^{^{\}rm 3}$ 2015/2016 Current Budget includes all supplemental appropriations approved by the council.

 $^{^4}$ 2015/2016 Biennial-to-Date Actuals reflects actual revenues and expenditures as of 9/30/2015.

 $^{^{\}rm 5}$ 2015/2016 Estimated reflects updated revenue and expenditure estimates as of 9/30/2015.

 $^{^6}$ 2015/16 Estimated includes the anticipated costs and revenues associated with the City of Seattle service per Prop 1.

⁷ Outyear projections assume revenue and expenditure growth per the 2015 September OEFA forecast and reflect the most recent supplemental budget authority.

⁸ Other fund transactions include accounting adjustments to balance to budgetary fund balance and anticipated Debt proceeds.

Financial Plan Quarter 3 2015 Employee Benefits /000005500

	1	1	I				
				2015/2016			
	2013/2014	2015/2016	2015/2016	Biennial-to-	2015/2016	2017/2018	2019/2020
Category	Actuals ¹	Adopted Budget ²	· -	Date Actuals ⁴	Estimated ⁵	Estimated ⁵	Projected ⁶
Beginning Fund Balance	61,366,088	61,734,595	68,289,808	68,289,808	68,289,808	65,863,956	45,194,751
Revenues		, ,			•		
Flexrate Recovery	413,815,254	458,704,320	458,704,320	164,778,228	443,739,960	480,015,408	537,617,257
Interest Revenue	807,134	805,696	805,696	282,765	928,625	1,653,749	1,752,974
Other Non-Flexrate Revenue	34,382,578	38,226,625	38,226,625	12,610,165	43,385,380	47,919,278	53,669,591
Flexrate Rebate	(3,000,000)						
Unrealized Gains & Settlements	653,475						
Total Revenues	446,658,441	497,736,641	497,736,641	177,671,158	488,053,965	529,588,435	593,039,822
Expenditures							
Insurance Claims	(431,080,626)	(494,108,922)	(494,108,922)	(162,347,942)	(479,687,090)	(538,817,349)	(603,475,431)
Benefits Administration	(8,654,097)	(10,470,495)	(10,470,495)	(4,154,348)	(10,792,727)	(11,440,291)	(12,126,708)
Reserve/Contingency	0	(22,965,846)	(22,965,846)	0	0	(26,940,867)	(30,173,772)
Total Expenditures	(439,734,723)	(527,545,263)	(527,545,263)	(166,502,290)	(490,479,817)	(577,198,507)	(645,775,910)
Estimated Underexpenditures	0	22,965,846	22,965,846	0	0	26,940,867	30,173,772
Other Fund Transactions							
Total Other Fund Transactions	-	-	-	-	-	-	-
Ending Fund Balance	68,289,806	54,891,819	61,447,032	79,458,676	65,863,956	45,194,751	22,632,435
Reserves							
Expenditure Reserves	(18,541,000)	(19,586,680)	(19,586,680)	(21,122,000)	(21,122,000)	(23,957,100)	(26,831,953)
JLMIC PFR	(35,255,842)	(29,965,956)	(29,965,956)	(39,086,715)	(39,086,715)	(32,050,700)	(6,115,798)
ATU PFR	(7,777,950)	(1,950,811)	(1,950,811)	(945,151)	(945,151)	-	-
Rainy Day Reserve'	(6,715,014)	(3,388,372)	(9,943,585)	(18,304,810)	(4,710,090)		
Total Reserves	(68,289,806)	(54,891,819)	(61,447,032)	(79,458,676)	(65,863,956)	(56,007,800)	(32,947,751)
Reserve Shortfall	-	-	-	0	-	10,813,049	10,315,316
Ending Undesignated Fund Balance	-	-	-	-	_	-	-

Financial Plan Notes

 $^{^{\}rm 1}$ 2013/2014 Actuals reflect year end information from EBS.

 $^{^{\}rm 2}$ 2015/2016 Adopted Budget is based on ordinance 17941.

 $^{^{3}}$ 2015/2016 Current Budget includes supplemental appropriations (none approved to-date).

⁴ 2015/2016 Biennial-to-Date Actuals reflects actual revenues and expenditures as of 09/30/2015, using EBS report gl33.

 $^{^{\}rm 5}$ based on Mercer projections for claims; admin budget for admin expenses 2015

 $^{^{\}rm 6}$ 2019/2020 projections assume annual revenue and expenditure growth of 6%.

Fund	Fund Description		2015/2016 Budget (per EBS G/L)	Q2 2015 Actuals Per EBS G/L	% of Budget (37.5% benchmark)
000000010	CURRENT EXPENSE SUB-FUND	Expense	\$ 1,497,901,484	\$ 562,328,920	37.5%
		Revenue	\$ 1,479,029,798	\$ 443,458,371	30.0%
000000016	INMATE WELFARE FUND	Expense	\$ 3,992,906		30.0%
		Revenue			36.9%
000001030	COUNTY ROAD FUND	Expense			28.8%
	0.44 0.00 0.40 0.40 0.40 0.40 0.40 0.40	Revenue			31.0%
000001040	SW POST CLOSURE LF MAINT	Expense			17.0%
000001000	VETERANO DEL IEE	Revenue			
000001060	VETERANS RELIEF	Expense Revenue		\$ 1,941,817	30.6%
000001070	DEVELOPMENTAL DISABILITY	Expense		\$ 1,534,543 \$ 18,892,876	25.2% 31.0%
000001070	DEVELOF MENTAL DISABILITY	Revenue			28.0%
000001080	DCHS ADMINISTRATION	Expense	\$ 10,735,495	\$ 3,581,956	33.4%
		Revenue			48.1%
000001090	RECORDER'S O & M FUND	Expense			25.2%
		Revenue			45.1%
000001110	EMERGENCY TELEPHONE E911	Expense	\$ 59,536,073	\$ 15,650,479	26.3%
		Revenue	\$ 49,337,636	\$ 17,471,795	35.4%
000001120	MENTAL HEALTH	Expense		\$ 140,685,733	33.4%
		Revenue			38.5%
000001135	MIDD	Expense	\$ 113,385,405		32.6%
		Revenue			37.6%
000001141	VETERANS AND FAMILY LEVY	Expense			26.9%
		Revenue			27.3%
000001142	HUMAN SERVICES LEVY	Expense			28.8%
000001170	ADTO A CHILTIDAL DENGELIND	Revenue			27.4%
000001170	ARTS & CULTURAL DEV FUND	Expense			59.5%
000001100	EMEDOENOV MEDIOAL OFDIVIOE	Revenue			72.8%
000001190	EMERGENCY MEDICAL SERVICE	Expense Revenue	\$ 149,615,768		28.8% 27.6%
000001210	SHARED SERVICES FUND	Expense			33.4%
000001210	SHARED SERVICES FOND	Revenue			32.7%
000001211	SURFACE WATER MGT FUND	Expense		\$ 17,492,387	28.9%
000001211	OOK! ACE WATER MOTTOND	Revenue			29.1%
000001220	AUTO FINGERPRINT IDENT FD	Expense			36.2%
000001220	NOTO TINGERITRINITIES TO	Revenue			27.1%
000001260	ALCOHOLISM/SUBSTANCE ABSE	Expense			15.2%
		Revenue			13.1%
000001280	LOCAL HAZARDOUS WASTE FD	Expense	\$ 36,398,688		18.9%
		Revenue	\$ 30,907,596	\$ 9,062,926	29.3%
000001290	YTH SPORTS FAC GRANT FUND	Expense	\$ 2,024,718	\$ 381,222	18.8%
		Revenue			35.9%
000001311	NOXIOUS WEED CONTROL	Expense			32.2%
		Revenue			27.7%
000001340	DEPT OF PERMITTING & ENV REVIEW	Expense			34.3%
000001011	DDED ADATEMENT OF IDELLING	Revenue			36.6%
000001341	DPER ABATEMENT SUBFUND	Expense			71.1%
000001245	DPER PERMITTING INTEGRATION	Revenue Expense		\$ 166,204 \$ (9,597)	81.4%
000001343	DER FERMITTING INTEGRATION	Revenue			
000001346	DPER GENERAL PUBLIC SERVICES	Expense	•	\$ 25 \$ 1,224,178	29.3%
000001340	DI EN GENERAL I OBLIO GENVICES	Revenue		\$ 1,404,599	33.7%
000001381	PRKS TRUST & CONTRIBUTION	Expense		\$ 17	00.1 70
000001001	Third theet a contribetion	Revenue		\$ 10,535	
000001396	RISK ABATEMENT/2006 FUND	Expense		\$ 45,000	
		Revenue		\$ 129,584	
000001411	RAINY DAY RESERVE FUND	Revenue		\$ 81,050	
	PARKING FACILITIES	Expense			22.4%
		Revenue	+ -, ,		29.0%
000001421	CHILD & FAM SVC FUND	Expense			31.2%
		Revenue			46.6%
000001431	ANIMAL SERVICES FND	Expense	\$ 14,302,854		31.0%
		Revenue			33.3%
000001432	ANIMAL BEQUEST FND	Expense			0.0%
000004.45.1	DADKO ODEDATINO LEVO	Revenue		\$ 1,809	0.9%
UUUUU1451	PARKS OPERATING LEVY	Expense	\$ 79,531,604	\$ 26,205,665	33.0%
000004450	OS TRAILS & ZOO LEVY SUBF	Revenue Expense		\$ 22,377,426 \$ -	26.9%
000001452	OS TRAILS & ZOO LEVY SUBF				0.0% 34.2%
		Revenue			

Fund	Fund Description		2015/2016 Budget (per EBS G/L)	Q2 2015 Actuals Per EBS G/L	% of Budget (37.5% benchmark)
000001453	PARKS OPEN SPACE AND TRAILS LEVY	Expense	\$ 133,947,726	\$ 34,577,855	25.8%
		Revenue		\$ 36,649,238	27.6%
000001471	HISTORCL PRSRVTN & H PRGM	Expense	\$ 967,544		19.2%
		Revenue	• • • • • • • • • • • • • • • • • • • •		41.1%
000001561	KC FLD CNTRL OPR CONTRACT	Expense			4.4%
		Revenue			2.9%
000001800	PUBLIC HEALTH	Expense		\$ 114,054,818	33.2%
		Revenue			28.3%
000001820	INTERCOUNTY RIVER IMPROV	Expense			0.0%
		Revenue		•	28.0%
000001850	ENVIRONMENTAL HEALTH FUND		\$ 46,594,108		29.4%
		Revenue			37.5%
000002140	GRANTS FUND	Expense	\$ 31,252,540		23.0%
		Revenue			17.8%
000002169	WA ARCHIVES LOC REC GRANT	Expense	\$ 201,708		32.4%
	WORK TRANSPORTATION	Revenue	'		0.0%
000002240	WORK TRAINING PROGRAM	Expense	\$ 22,680,825	\$ 7,238,375	31.9%
	EED HOUSING & COLUMN DEVIEWS	Revenue			36.4%
000002460	FED HOUSNG & COMM DEV FND	Expense	\$ 35,152,924		27.6%
			\$ 35,152,982		26.0%
	KC SMALL BUSINESS LOAN PG	Expense	\$ -	\$ 108	
000002462	CDBG GREENBRIDGE LN REPAY	•	\$ -	\$ 600,673	
		Revenue	•	\$ 708,564	
000002463	HOUSING OPPORTUNITY LOANS	Expense	\$ -	\$ 39,708	
		Revenue		\$ 2,650	
000002464	HOUSING OPPORTUNITY FUND	Expense			30.0%
		Revenue			39.9%
000004040	SOLID WASTE OPERATING	Expense			33.2%
		Revenue			38.8%
000004290	AIRPORT	Expense			28.0%
		Revenue			40.5%
000004501	RADIO COMM OPRTNG FND	Expense			31.5%
		Revenue			36.4%
	RCS COMMON EQPT MAINT SUB	Revenue		\$ 105,239	
000004531	I-NET OPERATING	•	\$ 4,883,030		37.1%
		Revenue			32.4%
000004591	MARINE OPERATING FUND		\$ 14,199,137		31.0%
		Revenue			28.9%
000004611	WATER QUALITY OPERATING	Expense	\$ 276,483,369		32.7%
		Revenue			38.5%
000004641	PUBLIC TRANSPORTATION OP	Expense			34.0%
		Revenue			36.2%
000004642	TRANS REV FLEET REPLACE	Expense			0.0%
		Revenue			36.7%
000005420	SAFETY & WORKERS' COMP	Expense			22.6%
		Revenue			37.0%
000005441	WWTR EQ RNT&RVLVG FD	Expense			22.4%
		Revenue			43.3%
000005450	FINANCE & BUS OPERATIONS	Expense			34.0%
		Revenue			36.9%
000005481	KING COUNTY GIS FUND	Expense			29.9%
		Revenue			26.6%
000005490	BUSINESS RESOURCE CENTER	Expense			37.7%
		Revenue			37.3%
000005500	EMPLOYEE BENEFITS PROGRAM	Expense			31.6%
		Revenue			35.7%
000005511	FACILITIES MANAGEMENT SUB	Expense			35.0%
		Revenue			37.2%
000005520	INSURANCE	Expense	\$ 66,752,249		28.5%
		Revenue			25.5%
000005531	DATA PROCESSING SERVICES	Expense	\$ 176,761,336	\$ 59,608,889	33.7%
		Revenue			37.7%
000005570	PUBLIC WORKS EQUIP RENTAL	Expense	\$ 24,289,795		36.6%
		Revenue	\$ 22,015,388	\$ 10,329,654	46.9%
000005580	MOTOR POOL EQUIP RENTAL	Expense	\$ 29,023,372	\$ 9,101,999	31.4%
		Revenue	\$ 26,744,644	\$ 11,243,156	42.0%
000008400	LIMITED G O BOND REDEMPT.	Expense	\$ 247,547,872	\$ 91,962,369	37.1%
	1	Revenue	¢ 207.452.042	\$ 68,765,293	33.1%
		Revenue	\$ 207,453,042	φ 00,703,233	00.170

Fund	Fund Description		2015/2016 Budget (per EBS G/L)	Q2 2015 Actuals Per EBS G/L	% of Budget (37.5% benchmark)
000008405	PFD LTD G O BND REDMPTN	Revenue	\$ -	\$ 136,591	<u> </u>
000008407	HUD SEC 108 LOAN REPAYMNT	Expense	\$ 886,554	\$ 600,673	67.8%
		Revenue	\$ 1,417,132	\$ 600,673	42.4%
000008430	PUBLIC TRANSPORTATION BONDS	Expense		\$ 7,626,146	24.8%
		Revenue	\$ 31,625,780	\$ 11,755,711	37.2%
000008500	UNLIMITED G O BOND REDEM.	Expense	\$ 34,040,656	\$ 4,191,520	12.3%
		Revenue	\$ 28,541,548	\$ 6,473,192	22.7%
000008920	WATER QUALITY REV BOND	Expense	\$ 494,821,174	\$ 125,091,403	25.3%
		Revenue	\$ -	\$ 505,186	
000008921	2006AB SWR JR LIEN MULTI-	Expense	\$ -	\$ (167,250,219)	
		Revenue	\$ -	\$ 540,095	
000008922	2006B-2 SWR REV RFG BNDS	Expense	\$ -	\$ (9,049,752)	
		Revenue	\$ -	\$ 27,934	
000003151	CONSERV FUTURES SUB-FUND	Expense	\$ -	\$ 3,566,638	
		Revenue	\$ -	\$ 5,768,416	
000003160	FMD-PARKS,REC,OPEN SPACE	Expense	\$ -	\$ 1,552,717	
		Revenue	\$ -	\$ 1,867,045	
000003292	SWM CIP NON-BOND SUBFUND	Expense	\$ -	\$ 6,928,919	
		Revenue	\$ -	\$ 5,619,819	
000003296	SWM GO BONDS 2014	Expense	\$ -	\$ 2,718,792	
		Revenue	\$ -	\$ 36,151	
000003310	LONG-TERM LEASES	Expense	\$ -	\$ 32,567,009	
		Revenue	\$ -	\$ 32,129,962	
000003350	YOUTH SRVS FACILTS CONST	Expense	\$ -	\$ 10,902,296	
		Revenue	\$ -	\$ 12,958,325	
000003361	PUGET SOUND EMERGENCY RADIO NETWORK O	CAPI Expense	\$ -	\$ 210,556	
	AIRPORT CONSTRUCTION	Expense	\$ -	\$ 354,667	
		Revenue		\$ 1,246,961	
000003403	URBAN RESTOR & HBTAT RSTR	Expense		\$ 2,159	
		Revenue		\$ 3,951	
000003421	MJR MNTNCE RSRV SUB-FUND	Expense	\$ -	\$ 7,805,726	
		Revenue		\$ 5,173,558	
000003426	2012 GO BONDS-MMR SUBFUND	Expense	\$ -	\$ 1,038,127	
		Revenue		\$ 1,350	
000003461	REGIONAL JUST CTR PRJCTS	Expense	\$ -	\$ 147,850	
		Revenue		\$ 10,742	
000003473	RADIO COMM SRVS CIP FUND	Expense	\$ -	\$ 1,106,882	
		Revenue	\$ -	\$ 385,102	
000003490	FMD-PARKS FACILITY REHAB	Expense	\$ -	\$ 418,695	
		Revenue	\$ -	\$ 184,723	
000003521	OS KC BOND FUNDED SUBFUND	Revenue	\$ -	\$ 2,887	
	OS KC NON BND FND SUBFUND	Expense	\$ -	\$ 2,627,705	
		Revenue		\$ 1,569,003	
000003571	KC FLD CNTRL CAP CONTRACT	Expense	\$ -	\$ 19,127,161	
		Revenue		\$ 12,208,482	
000003581	PARKS CAPITAL FUND	Expense		\$ 28,353,251	
		Revenue		\$ 13,790,045	
000003591	KC MARINE CONST	Expense		\$ 4,502,933	
		Revenue		\$ 2,818,267	
000003611	WATER QUALITY CONST-UNRES	Expense		\$ 49,033,632	
		Revenue		\$ 874,661	
000003641	PUBLIC TRANS CONST-UNREST	Expense		\$ 95,553,958	
		Revenue		\$ 32,289,892	
000003672	ENVIRONMENTAL RESOURCE	Revenue		\$ 3,443	
	CRITICAL AREAS MITIGATION	Expense	·	\$ 4,940,442	
230000010	S. C. S. C. M. C. S. MILLON THOM	Revenue		\$ 7,330,652	
000003681	REAL ESTATE EXCISE TX CAP	Expense		\$ 2,073,247	
550000001	THE ENGINE PROPERTY OF	Revenue		\$ 4,903,503	
000003683	REAL ESTATE EXCISE TX 2	Expense		\$ 2,688,859	
000000002	TENE ESTATE EXOIDE TAZ	Revenue		\$ 4,912,862	
000003601	TRNSF OF DEV CREDIT PROG	Expense		\$ 238,028	
1 6000000	INVOI OF DEV ONEDIT FROG	Revenue		\$ 1,275,443	
000002724	GRNRVR FLD MTGTN TRNSFRS	Revenue		\$ 1,275,443 \$ 10,175	
	OIRM CAPITAL PROJECTS	Expense		\$ 7,125,656	
000003771	OINW CAPITAL PROJECTS	•			
000002704	ITS CADITAL	Revenue		\$ 1,273,444	
UUUUU3/81	ITS CAPITAL	Expense		\$ 4,524,693	
000000704	HMC/MEL2000 PROJECTS	Revenue		\$ 2,348,832	
UUUUU3/91	HMC/MEI 2000 PROJECTS	Expense		\$ 689,031	
		Revenue	Φ -	\$ 2,749,859	

From al	Fund Decembring		201	5/2016 Budget (per	Q2		% of Budget (37.5%
Fund	Fund Description		•	EBS G/L)	•	EBS G/L	benchmark)
000003795	HMC/MEI 04B BND PROCEEDS	Expense		-	\$	2,717,747	
	DO 0 1 0004 DAN DD0055D0	Revenue	*	-	\$	5,064	
	BC & I 2001 BAN PROCEEDS	Revenue		-	\$	219	
	LTD TAX GO BAN RDMPTN 01	Revenue	\$	-	\$	93	
	BLDG CONST-IMPRV 03B BAN	Revenue	\$	-	\$	24,413	
	LTGO 2009 SERIES B	Expense	\$	-	\$	536	
000003807	BC&I 2010 GO-FMD	Expense	\$	-	\$	157,627	
		Revenue		-	\$	418	
000003810	SW CAP EQUIP REPLACEMENT	Expense	\$	-	\$	2,672,456	
		Revenue	\$	-	\$	355,843	
000003840	FARMLAND & OPEN SPACE ACQ	Expense	\$	-	\$	154,171	
		Revenue		-	\$	24,883	
000003850	RENTON MAINTENANCE FACIL	Expense	\$	-	\$	322,538	
		Revenue		-	\$	950,247	
000003860	COUNTY ROAD CONSTRUCTION	Expense	\$	-	\$	17,407,275	
		Revenue	_	-	\$	17,134,903	
000003870	HARBORVIEW MED CONST-1977	Expense	\$	-	\$	602,867	
		Revenue		-	\$	1,180	
000003873	HMC CONSTRUCTION 97	Expense		-	\$	202,668	
		Revenue		-	\$	335	
000003901	SOLID WASTE CONSTRUCTION	Expense	\$	-	\$	1,541,795	
		Revenue	\$	-	\$	66,374	
000003906	SOLID WASTE CONSTR 2014 LTGO BND	Expense	\$	-	\$	10,203	
		Revenue	_	-	\$	1,200	
000003910	LANDFILL RESERVE FUND	Expense	\$	-	\$	12,357,754	
		Revenue	\$	-	\$	6,799,495	
000003951	BLDG REPAIR/REPL SUBFUND	Expense	\$	-	\$	16,853,477	
		Revenue	\$	-	\$	14,907,423	
000003955	GEN GOVNT CIP 98-99	Expense	\$	-	\$	1,202	
		Revenue	\$	-	\$	(100)	
000003956	GEN GOVNT CIP 98-99 EE	Expense	\$	-	\$	42,561	
		Revenue	\$	-	\$	651	
000003958	CAPITAL ACQ XCS EARN 96	Expense	\$	-	\$	39	
000003961	HMC REPAIR AND REPLAC FD	Expense	\$	-	\$	5,839,196	
		Revenue		_	\$	6,844,407	



This project increases the capacity of the Barton Pump Station through replacement of existing pumps with larger units providing 33-million-gallons-per-day-capacity; adds a standby power generator and an upgraded control system; modifies the pump station structure by adding a new underground structure adjacent to the pump station to house the standby generator and odor control system; makes modifications to improve safety and protect equipment; upgrades electrical systems to support the larger pumps and added equipment; replaces motor control centers, main control panels and variable speed drives; and provides site restoration and landscaping of the site.



Schedule Status	(ı	RED	
	Base	eline	Current	
	Start	Finish	Start	Finish
Planning	05/01/2008	08/19/2009	5/1/2008	05/04/2009
Preliminary Design	03/23/2009	01/15/2010	8/19/2009	01/15/2010
Final Design	01/15/2010	07/30/2012	1/15/2010	06/04/2012
Implementation	07/30/2012	10/21/2014	6/4/2012	10/23/2015
Milestone: Substantial Completion	07/15/2014	07/15/2014	6/24/2015	06/24/2015
Closeout	10/21/2014	02/16/2015	10/23/2015	10/29/2015

Budget Status	$\overline{}$	YELLO	
	Baseline Budget	Spent to Date	Estimate at Completion
Project Total	\$22,725	\$23,564	\$23,657
Totals	\$22,725	\$23,564	\$23,657

\$ in thousands

Scope/Schedule/Budget Variance

The budget variance represents the difference in the construction contractor's bid price and the revised project construction estimate. The higher than anticipated construction cost can be attributed to unanticipated and extensive shoring requirements of the project.

The schedule variance reflects time added to the construction contract after baseline was established but prior to bidding to accommodate traffic control requirements of Washington State Ferries (WSF), which operates the adjacent Fauntleroy ferry dock. King County-WSF agreements constrain construction activities during peak ferry traffic periods.

Major Contracts (\$ in thousands)

Design: Brown and Caldwell: \$1.8M

Construction: Prospect Construction, Inc.: \$13.7M; Change Orders (9) \$800K

Key Activities

Third Quarter 2015:

- 1. Punch list items 90% complete
- 2. Landscaping installed with the exception of the beach grasses
- 3. Most of the artwork was installed

Fourth Quarter 2015 Projected:

- 1. Final punchlist items completed
- 2. Landscaping completed
- 3. Contract closeout

Closely Monitored Issues

- 1. Continued monitoring of existing utilities
- 2. Safety: preventing public access to the site
- 3. Landscaping maintenance

Status as of: **3Q-2015** Page 1



The North Sammamish Trail scope of work includes: the removal of an existing gravel trail and construction of approximately 2.5 miles of 12-foot wide paved trail with gravel shoulders, concrete intersections, and wetland mitigation planting. Other items of work include erosion control, site preparation, grading, gravity block walls, structural earth walls, soldier pile wall, fencing, stormwater conveyance system, fish passable culverts, signage, traffic control, utility adjustments, trail amenity items, and landscaping. The project is located on former railroad bank from NE Inglewood Hill Road to 187th Ave NE corridor.



Schedule Status	7	√ Y	ELLOW	
	Base	eline	Current	
	Start	Finish	Start	Finish
Final Design	09/01/2011	09/19/2013	9/1/2011	04/11/2014
Implementation	09/20/2013	03/10/2015	4/12/2014	07/03/2015
Milestone: Substantial Completion	02/11/2015	02/11/2015	7/3/2015	07/03/2015
Closeout	04/12/2015	12/31/2015	7/4/2015	07/06/2016

Budget Status	•		GREEN
	Baseline Budget	Spent to Date	Estimate at Completion
Final Design	\$2,541	\$1,884	\$1,884
Implementation	\$14,897	\$13,095	\$14,556
Totals	\$17,438	\$14,979	\$16,441

\$ in thousands

Scope/Schedule/Budget Variance

Cost and Schedule: Impacts to design and implementation is based upon extensive communication with the City of Sammamish and residents as well as other factors listed in the budget section.

Major Contracts (\$ in thousands)

Final Design: Parametrix, Inc. \$1,884 Construction Support: Parametrix, Inc. \$1,270 Construction: Tri-state Construction \$8,061

Final Design actual costs were lower than initial EAC and remaining budget was reallocated for construction support and implementation costs. A pending amendment will add \$250K to Parametrix's contract to support final closeout item review and public outreach.

Construction Change Orders 4 and 5 were executed in Q1 2015 totaling \$1.52 million. The two (2) final change orders are estimated to be valued at \$1.2 million and are currently in negotiation with the Contractor. Change Order 6 will add approximately \$500K of additional bid quantities and the final change order will include delay impact costs valued at \$700K.

Key Activities

2015 Q3 COMPLETED ACTIVITIES: Complete remaining final punchlist items.

2015 Q4 PLANNED ACTIVITIES:

Negotiate final quantities and issue final change order. Issue Final Acceptance letter and begin contract closeout.

Closely Monitored Issues

Landscape maintenance period through final acceptance. Ensure all required Contractor documentation is submitted during closeout process.

Status as of : 09/30/15 Page 1



The F Line RapidRide Intelligent Transportation System (ITS) corridor improvements includes the design and installation of a fiber optic backbone communication infrastructure to support real time bus information, off board fare collection and transit signal priority along 11 miles of roadway. The F Line Corridor is between the Burien Transit Center and "The Landing" in Renton, via the Cities of Seatac and Tukwila. The project includes the installation of new RapidRide communication cabinets, wireless access points, real time signs and pulling fiber optic cable and electrical conductors through existing and new conduits.



Schedule Status	(GREEN	
	Base	eline	Curre	ent
	Start	Finish	Start	Finish
Planning	09/16/2010	11/13/2011	9/16/2010	11/13/2011
Preliminary Design	11/14/2011	03/19/2012	11/14/2011	03/19/2012
Final Design	03/20/2012	03/11/2013	3/20/2012	03/11/2013
Implementation	03/12/2013	06/09/2014	3/12/2013	03/31/2015
Milestone: Substantial Completion	06/09/2014	06/09/2014	6/9/2014	06/09/2014
Closeout	06/10/2014	08/30/2014	6/10/2014	12/31/2015

Budget Status	GREEN		GREEN
	Baseline Budget	Spent to Date	Estimate at Completion
Planning	\$237	\$242	\$242
Preliminary Design	\$311	\$327	\$327
Final Design	\$1,200	\$1,074	\$1,074
Implementation	\$5,902	\$3,954	\$4,246
Closeout	\$75	\$3	\$138
Acquisition	\$0	\$0	\$0
Totals	\$7,725	\$5,601	\$6,027

\$ in thousands

Scope/Schedule/Budget Variance

Estimated cost at completion decreased due to unused contingency and lower support expense from jurisdictions. Closeout has been extended until Dec 2015, to better reflect the time needed to close out contracts.

Major Contracts (\$ in thousands)

Design and Construction Support DKS Associates \$1,116 Construction: Prime Electric \$1.606

Key Activities

Completed 3rd Q 2015: Completed as-built drawings

Planned 4th Q 2015: Close out design and construction contracts

Closely Monitored Issues

None



Project will permit, design, and construct a new transfer station and waste processing facility to replace the Factoria Transfer Station.



Schedule Status		G	REEN	
	Base	eline	Curi	rent
	Start	Finish	Start	Finish
Acquisition	10/01/2007	12/01/2007	10/1/2007	12/01/2007
Planning	10/01/2007	12/31/2008	10/1/2007	12/31/2008
Preliminary Design	01/01/2009	04/30/2011	1/1/2009	04/30/2011
Final Design	04/16/2011	04/21/2014	4/16/2011	07/11/2014
Implementation	05/02/2014	11/15/2017	7/11/2014	03/15/2018
Milestone: Substantial Completion	11/15/2017	11/15/2017	11/15/2017	11/15/2017
Closeout	11/16/2017	08/28/2018	3/15/2018	08/28/2018

Budget Status		YELLOW	
	Baseline Budget	Spent to Date	Estimate at Completion
Project Total	\$88,820	\$47,358	\$93,619
Totals	\$88,820	\$47,358	\$93,619

\$ in thousands

Scope/Schedule/Budget Variance

Budget variance is due to the addition of a half-bale compactor to meet future service demands. An analysis of program needs that resulted from the 2014 update of the Transfer and Waste Management Plan recommendations showed a net benefit will be realized from installing a second half-bale compactor with the current project.

Major Contracts (\$ in thousands)

Design Consultant: HDR \$11,986,237

Construction Mgmt Consultant: Parametrix \$4,618,918

Construction Contractor: PCL \$54,366,748

Key Activities

3rd Quarter 2015:

- 1. Executed the Memorandum of Understanding between the Solid Waste Division (SWD) and the Water & Land Resources Division (WLRD). The \$1.56M JARPA In-lieu-Fee amount has been paid to WLRD to cover mitigation for project impacts.
- 2. Completed Wall 3.
- 3. Installed the communication duct bank.
- 4. Completed the Tipping Floor and Operations & Maintenance building floor slabs.

Closely Monitored Issues

- 1. Identifying an off-site location to export soil from the Phase 4 excavation.
- 2. Re-activation of City of Bellevue permits to perform applicable tasks.
- 3. Track work performed by Puget Sound Energy (PSE) to ensure timely performance.
- 4. Expecting comments from Heating Oil Technical Assistance Program (HOTAP) for application submitted to them for assistance with the underground storage tank that was removed from the site.
- 5. Complete Amendment #2 for Construction Management consultant.

Status as of : 3Q-2015 Page 1



FACTORIA RECYCLING & TS

- 5. Relocated the 8-inch gas line.
- 6. Completed the May 2015, June 2015, and July 2015 Earned Value Management Reports.

4th Quarter 2015 Projected:

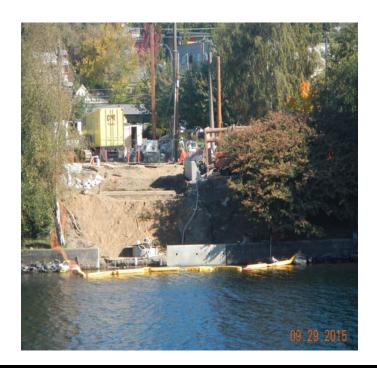
- 1. Complete SE 30th St. sewer line installation.
- 2. Complete wall 1A.
- 3. Execute Amendment #2 for Parametrix to continue Construction Management through the end of construction.
- 4. Execute CO #3 with the Contractor for \$123,555.
- 5. Concrete pave the trailer yard.
- 6. Complete the exterior building framing.7. Complete roofing of the new Transfer Station.

6. Resolve landscaping design issues to meet Operations requirements.

Status as of : 3Q-2015 Page 2



Design and construct the replacement of the inverted siphon system. The scope will include assessment of alternatives for repair or replacement, the work necessary for connection to the existing interceptor system, coordination with the City of Seattle who owns the tunnel and a 24-inch water main in the tunnel, and coordination with other utilities. The project scope will also include design and construction of an odor control facility at the inlet of the new siphon.



Schedule Status	_		YELLOW	
	Bas	eline	Curi	rent
	Start	Finish	Start	Finish
Planning	08/25/2008	09/15/2011	8/25/2008	09/15/2011
Preliminary Design	09/15/2011	06/12/2012	9/15/2011	06/12/2012
Final Design	06/12/2012	07/29/2014	6/12/2012	01/20/2015
Acquisition	10/01/2012	02/03/2014	10/1/2012	12/31/2015
Implementation	07/29/2014	05/31/2017	1/20/2015	06/29/2017
Milestone: Substantial Completion	11/16/2016	11/16/2016	3/1/2017	03/01/2017
Closeout	05/31/2017	12/31/2017	6/29/2017	06/29/2018

Budget Status	$\overline{}$	YELLO	
	Baseline Budget	Spent to Date	Estimate at Completion
Project Total	\$45,878	\$19,026	\$48,009
Totals	\$45,878	\$19,026	\$48,009

\$ in thousands

Scope/Schedule/Budget Variance

The cost variance is due to inclusion of risk mitigation measures for tunneling in construction specifications, additional utility relocations, SPU water line work and consulting services.

The schedule variance reflects delayed notice-to-proceed for construction due to extended bid period and bid protest.

Major Contracts (\$ in thousands)

Design: MWH Americas, Inc.: \$5.4M; Construction Management: Jacobs Engineering: \$2M

Construction: Stellar J Corporation: \$21.7M; Change Orders (3): \$50K

Key Activities

Third Quarter 2015:

- 1. 11 Requests for Change Orders issued; 3 Request for Change Proposals issued.
- 2. 1 Change Order executed to use light weight concrete (controlled density fill) for bedding the new 108" pipe in Ewing (\$34k)
- 3. Telecommunication utility relocations were completed.
- 4. South shaft secant pile construction completed and lower Ewing Street utility relocations continued.
- 5. 108" pipe installation began in Ewing Street.

Closely Monitored Issues

- 1. Project schedule and ensuring the contractor begins permitting and submittal processes on-time
- 2. SPU outfall relocation
- 3. North and South Shaft construction

Status as of : **3Q-2015** Page 1



- 6. Outfall pipe relocation work began in July and was completed through manhole no. 2. Obtained a 2-week extension from the Army Corp to complete work in-water work by mid-October.
- 7a. Community Relations: Responded to community questions and concerns regarding backup alarms on the construction sites. Currently developing plans for a community event surround the arrival of the microtunneling equipment.
- 7b. A business owner has submitted a claim to Wastewater Treatment Division that the contractor damaged a water meter at a lumber yard on Ewing St. Claim was forwarded to the contractor although it appears as though the damage pre-dated any construction activity. Claim was roughly \$800-1000.
- 7c. Contractor currently assessing a damage claim to a private vehicle parked near the King County Environmental laboratory.
- 8. North shaft excavation was on-going and slower than the contractor assumed. The contractor is expecting the work to be completed in 8-9 weeks instead of 4 weeks. Soil separation equipment is being utilized to remove suspend solids and allow divers to work in the shaft. Tremie slab placement will follow the completion of this activity.
- 9. South shaft secant pile installation was completed and excavation began. It was discovered that several secant piles did not overlap and as a result, the contractor has submitted a repair plan for review with City of Seattle. The South Shaft secant pile soil intrusion deficiencies are being addressed by the installation of dewatering wells in the unconfined aquifer around the exterior of the shaft to facilitate a dry excavation of the shaft to make necessary repairs.

Fourth Quarter 2015 Projected:

- 1. Complete the SPU outfall relocation work
- 2. Complete north and south shafts
- 3. Receive microtunneling equipment at the site

Status as of: **3Q-2015** Page 2



Design and construct a one-million-gallon Combined Sewer Overflow (CSO) control underground storage facility adjacent to the Murray Pump Station. The Wastewater Treatment Division (WTD) has acquired six contiguous private properties across the street from the existing Murray Pump Station on Beach Drive Southwest in Seattle for the storage tank site. The scope will also include design and construction of above- and below-grade structures on the storage tank site that will house odor control and a standby power generator. The project will also include site development consistent with the location near a public park.



Schedule Status	_	Y	ELLOW	
	Bas	eline	Cur	rent
	Start	Finish	Start	Finish
Planning	01/01/2006	09/01/2011	1/1/2006	09/01/2011
Acquisition	06/01/2011	09/28/2012	6/1/2011	03/30/2012
Preliminary Design	09/01/2011	05/08/2012	9/1/2011	05/08/2012
Final Design	05/08/2012	09/30/2013	5/8/2012	10/16/2013
Implementation	09/30/2013	02/28/2017	10/16/2013	02/28/2017
Milestone: Substantial Completion	08/31/2016	08/31/2016	9/30/2016	09/30/2016
Closeout	02/28/2017	06/30/2017	2/28/2017	10/30/2017

Budget Status		GREEN			
	Baseline Budget	Spent to Date	Estimate at Completion		
Project Total	\$50,395	\$34,140	\$50,325		
Totals	\$50,395	\$34,140	\$50,325		

\$ in thousands

Scope/Schedule/Budget Variance

The contractor has increased the hours worked each week to 50, plus some Saturday work to make up lost schedule.

Major Contracts (\$ in thousands)

Contract 1: Pre-design: Carollo Engineers: \$1.4M; Final Design: HDR Engineering: \$7.9M Contract 2: Construction Shimmick Construction Company: \$26.1M; Change Order (10) \$113K

Key Activities

Third Quarter 2015:

- 1. Complete complete elevation 111 floor installation
- 2. Completed SPU PS 76 waterline installation
- 3. Began work on 60 inch pipeline installation
- 4. Began work on facility building rebar installation

Fourth Quarter 2015 Projected:

- 1. Complete 60 inch pipeline installation
- 2. Complete facility building wall installation

Closely Monitored Issues

- 1. Construction schedule and progress
- 2. Safety
- 3. Quality of concrete installation
- 4. Project Labor Agreement administration
- 5. Keeping the community informed and responding to concerns/inquiries

Status as of: 3Q-2015 Page 1



Design and construct a CSO storage facility near the North Beach Pump Station with sufficient capacity to limit overflows at the CSO outfall to one in an average year. The scope will include an alternatives analysis to select the most cost effective approach to store the flows and to deliver the stored flows to the West Point Treatment Plant. The scope will also include an ancillary building to house mechanical, electrical and control systems to enable effective operation of the storage system.



Schedule Status	_	<u> </u>	ELLOW	
	Base	eline	Curi	rent
	Start	Finish	Start	Finish
Planning	01/01/2006	07/28/2011	1/1/2006	07/28/2011
Preliminary Design	07/28/2011	05/08/2012	7/28/2011	05/08/2012
Final Design	05/08/2012	12/01/2013	5/8/2012	12/30/2013
Acquisition	12/01/2012	03/01/2013	12/31/2012	04/01/2013
Implementation	12/01/2013	12/01/2015	12/30/2013	12/01/2015
Milestone: Substantial Completion	09/01/2015	09/01/2015	10/26/2015	10/26/2015
Closeout	12/01/2015	04/01/2016	12/1/2015	12/01/2016

Budget Status	$\overline{}$,	YELLOW			
	Baseline Budget	Spent to Date	Estimate at Completion			
Project Total	\$20,880	\$20,345	\$23,888			
Totals	\$20,880	\$20,345	\$23,888			

\$ in thousands

Scope/Schedule/Budget Variance

The cost variance is due to a higher bid price than the engineering estimate.

Schedule variance reflects final changes to contract. The Consent Decree milestone will be met.

Major Contracts (\$ in thousands)

Pre-design: Carollo Engineers: \$976K; Final Design: HDR Engineering: \$4.9M

Construction: Stellar J Corporation: \$9.6M; Change Orders (9) \$269K

Key Activities

Third Quarter 2015:

- 1 All major mechanical and electrical equipment was delivered and installed.
- 2. Triton Drive NW was opened on August 31st..
- 3. Begin start-up testing.

Fourth Quarter 2015 Projected:

- 1.Complete start-up and commissioning
- 2.Paving, restoration, landscaping

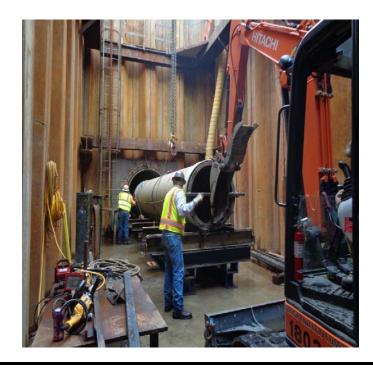
Closely Monitored Issues

1. Start-up and commissioning

Status as of : **3Q-2015** Page 1



This project increases the capacity of part of the North Creek Interceptor Sewer by replacing about 10,000 feet of sewer serving southwestern Snohomish County. Construction of an additional 2,600 feet of the new sewer was completed by the Alderwood Water & Wastewater District under a 2005 agreement with King County, but the rest has to be constructed.



Schedule Status	7	<u> </u>	/ELLOW	
	Bas	eline	Cur	rent
	Start	Finish	Start	Finish
Planning	04/01/2010	03/21/2011	4/1/2010	03/21/2011
Preliminary Design	03/21/2011	08/31/2012	3/21/2011	07/16/2012
Final Design	07/16/2012	10/01/2014	7/16/2012	02/02/2015
Acquisition	02/03/2013	02/12/2014	4/4/2013	09/19/2014
Implementation	03/23/2014	06/09/2017	2/2/2015	09/30/2017
Milestone: Substantial Completion	12/06/2016	12/06/2016	3/29/2017	03/29/2017
Closeout	06/09/2017	12/29/2017	9/29/2017	06/25/2018

Budget Status		GREEN			
	Baseline Budget	Spent to Date	Estimate at Completion		
Project Total	\$56,591	\$13,843	\$56,591		
Totals	\$56,591	\$13,843	\$56,591		

\$ in thousands

Scope/Schedule/Budget Variance

Project construction is now underway and the project team is continuing to monitor the schedule.

Major Contracts (\$ in thousands)

Construction Management: MWH Constructors: \$3.1 M; Engineering Design: HDR Engineering, Inc.: \$4.9 M

Construction: Frank Coluccio Construction Co.: \$29.9 M; Change Order (1) \$190K

Key Activities

Third Quarter 2015

- 1. Install pipeline in wetland area.
- 2. Completed pipe ram under North Creek and prepared for next pipe ram.
- 3. Continued outreach to nearby residents and Canyon Park Business Center via availability sessions.

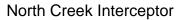
Fourth Quarter 2015 Projected:

- 1. Complete installation of pipeline in wetland area and stabilize soil for winter by hydroseeding in October.
- 2. Complete pipe ramming operation under SR 524.
- 3. Begin work in Canyon Park Business Center to prepare for

Closely Monitored Issues

- 1. Safety: site access, trenchless operations
- 2. Environmental and cultural resource protection (permit compliance)
- 3. Construction progress/schedule/budget

Status as of: 3Q-2015 Page 1





tunneling operation (dewatering system installation, shoring, etc.).

Status as of : **3Q-2015** Page 2



The trail will include a 12-foot-wide paved cross-section with a 3-to-5-foot separation from the adjacent street and a 2-foot-wide gravel shoulder on the opposite side of the trail. The project will include necessary drainage, related road and driveway crossings and MUTCD signage.



Schedule Status	(F	RED	
	Base	eline	Curr	ent
	Start	Finish	Start	Finish
Final Design	05/19/2011	03/31/2014	5/19/2011	08/02/2015
Implementation	04/01/2014	01/16/2015	8/3/2015	03/15/2016
Milestone: Substantial Completion	12/16/2014	12/16/2014	3/16/2016	03/16/2016
Closeout	01/17/2015	04/18/2015	3/17/2016	12/30/2016

Budget Status	$\overline{}$,	YELLOW			
Final Design	Baseline Budget \$685	Spent to Date \$841	Estimate at Completion \$841			
Implementation	\$5,564	\$137	\$6,182			
Totals	\$6,249	\$978	\$7,024			

\$ in thousands

Scope/Schedule/Budget Variance

Cost and Schedule: Impacts to design and implementation are based upon the negotiation of interlocal agreements and easements with multiple jurisdictions, utility companies and a competitive bidding climate. The lowest bid received was \$401,010 (5%) over the engineer's estimate.

Major Contracts (\$ in thousands)

Parametrix:

Final Design: \$604

Construction Support: \$329

Road Construction Northwest, Inc.:

Construction: \$4,447

Key Activities

Q3 Completed Activities: Advertisement, Bid and Award of construction contract Notice to Proceed

Q4 Planned Activities:
Boardwalk construction
Mitigation clearing and grubbing
Utility pole relocation and conversion of utilities in Burien.

Closely Monitored Issues

Coordination of Seattle City Light (SCL) activities on north end of project.

Status as of : 09/30/15 Page 1



Construct a new moveable bridge over the Duwamish Waterway parallel to, and downriver of, the existing bridge. This project also includes intersection improvements, rain garden construction, roadway and drainage construction, utilities removal and relocation, riverbank mitigation, and incorporation of historic / art elements.



Schedule Status	7	Y	ELLOW	
	Base	eline	Cur	rent
	Start	Finish	Start	Finish
Planning	02/01/2002	06/21/2006	2/1/2002	06/21/2006
Preliminary Design	06/21/2006	08/21/2007	6/21/2006	08/21/2007
Final Design	08/21/2007	01/11/2011	8/21/2007	01/11/2011
Acquisition	12/22/2009	12/30/2010	12/22/2009	12/30/2010
Implementation	01/11/2011	06/03/2014	1/11/2011	05/31/2015
Milestone: Substantial Completion	12/03/2013	12/03/2013	9/2/2014	09/02/2014
Closeout	06/03/2014	06/03/2015	5/31/2015	12/31/2015

Budget Status	$\overline{}$,	YELLOW			
	Baseline Budget	Spent to Date	Estimate at Completion			
Planning	\$0	\$0	\$0			
Preliminary Design	\$2,743	\$2,743	\$2,743			
Final Design	\$21,306	\$21,204	\$21,204			
Implementation	\$137,895	\$146,800	\$147,575			
Closeout	\$0	\$63	\$2,027			
Acquisition	\$46	\$945	\$959			
Totals	\$161,990	\$171,754	\$174,508			

\$ in thousands

Scope/Schedule/Budget Variance

The County and the Contractor agreed to settle the remaining disputed items, mainly the north and south bascule pier caisson foundations, and entered into an agreement on March 18, 2015. The conditions of the settlement agreement added another 365 calendar days to the Contract extending Physical Completion to May 31, 2015. The Contractor subsequently met the Physical Complete milestone.

Major Contracts (\$ in thousands)

Contract 1: Design: HNTB Design Phase \$10,966K (completed); Implementation Phase: \$5,046K

Contract 2: Construction: Kiewit-Massman joint venture, \$110,988K

Contract 3: Construction Management: HDR, Design Phase \$252K (completed): Implementation Phase: \$13,864K

Key Activities

Third Quarter 2015

- 1. Partial collection of warranty documents form contractor
- 2. Contractor submittals of oustanding material certifications

Fourth Quarter 2015

- 1. Receive remaining equipment and workperformance warranty documenttion from contractor
- 2. Receive all outstanding material certifications

Closely Monitored Issues

Review and confirm all submitted documentation prior to project acceptence.

CIP Fund Level Emergent Need Contingency Budget Utilization

Quarterly Budget Management Report: 2015 Quarter 3

	Contingency Transfer	Adopted Budget	Adjusted Budget	Contingency Transfer %
Road Services				
1026739 South Park Bridge ¹	7,500,000	167,638,794	175,138,794	4.5%
1026798 Emergent Need - Existing Projects	187,650	5,665,751	5,853,401	3.3%
Total	7,687,650	173,304,545	180,992,195	
FMD-Building Repair and Replacement FMD-MMRF	0 0			
WTD	0			
Harborview	0			
Solid Waste	0			
FMD-BR&R	0			
Transit	0			

¹Transfer approved in 2015 first omnibus ordinance

Project Number	Project Name	Agency	Budget Status	Budget at Completion (BAC)	Estimate at Completion (EAC)	Cost Variance At Completion (CVAC)	CVAC %	Schedule Status	Current Substantial Completion Date	Baseline Schedule Duration (BSD)	Estimated Actual Schedule Duration (EASD)	Schedule Variance At Completion (SVAC)	Scope Status	Report Date
PR_1028661	AD ARFF FACILITY IMPRO	Airport Division	<u> </u>	\$7,192,454	\$7,692,454	\$500,000	7 %	•	12/31/2016	609	950	56 %	•	9/30/2015
PR_1039514	KCCH Work Release HVAC Upgrade	Facilities Mgmt	•	\$1,349,701	\$1,076,182	(\$273,519)	-20 %	•	8/14/2015	680	856	26 %	<u> </u>	9/30/2015
PR_1046299	KCCF DES FMD KCCF HVAC UPGRADE	Facilities Mgmt	•	\$9,110,736	\$9,107,197	(\$3,539)	0 %	•	7/20/2015	593	1,296	119 %	•	9/30/2015
PR_1046330	MRJC-DET COMMUNICATIONS & SECURITY	Facilities Mgmt	•	\$2,123,696	\$2,123,696	\$0	0 %	•	1/15/2015	742	1,078	45 %	•	9/30/2015
PR_1121223	KCCH Panel Replacement	Facilities Mgmt	•	\$2,069,090	\$2,069,090	\$0	0 %	•	1/29/2016	637	393	-38 %	•	9/30/2015
PR_1111725	MD Vessel Acquisition	Marine Division	•	\$13,660,349	\$13,660,349	\$0	0 %	•	9/15/2015	949	949	0 %	•	9/30/2015
PR_1047009	PKS S: SCRT W SIDE TRL SEG B	Parks and Recreation	<u> </u>	\$6,248,525	\$7,023,956	\$775,431	12 %	•	3/16/2016	1,307	1,763	35 %	•	9/30/2015
PR_1116973	PKS S:ELST-NORTH SAMMAMISH	Parks and Recreation	•	\$17,438,000	\$16,440,668	(\$997,332)	-6 %	<u> </u>	7/3/2015	1,249	1,401	12 %	•	9/30/2015
PR_1124793	ELST S: S SAMM SEGMENT A CONST	Parks and Recreation	•	\$6,955,785	\$6,503,350	(\$452,435)	-7 %	•	1/1/2016	1,089	914	-16 %	•	9/30/2015
PR_1026731	RSD LK ALICE RD SE CLVRT RPLC	Roads Services Division	•	\$2,264,000	\$2,264,000	\$0	0 %	•	9/2/2015	442	1,159	162 %	•	9/30/2015
PR_1026735	RSD W SNOQUALMIE VALLEY RD NE	Roads Services Division	•	\$7,062,152	\$6,762,000	(\$300,152)	-4 %	•	12/20/2016	2,126	1,811	-15 %	•	9/30/2015
PR_1026739	RSD SOUTH PARK BRG #3179	Roads Services Division	_	\$161,989,914	\$174,507,956	\$12,518,042	8 %	<u> </u>	9/2/2014	2,296	2,569	12 %	•	9/30/2015
PR_1116541	RSD 181 AV SE&CVNGTN SAWYER RD	Roads Services Division	•	\$1,096,998	\$997,180	(\$99,817)	-9 %	•	7/1/2015	488	670	37 %	•	9/30/2015

Printed: 11/17/2015 8:23:17 AM Report Date: 9/30/15

Project Number	Project Name	Agency	Budget Status	Budget at Completion (BAC)	Estimate at Completion (EAC)	Cost Variance At Completion (CVAC)	CVAC %	Schedule Status	Current Substantial Completion Date	Baseline Schedule Duration (BSD)	Estimated Actual Schedule Duration (EASD)	Schedule Variance At Completion (SVAC)	Scope Status	Report Date
PR_1116542	RSD SE COVINGTON SAWYER ROAD	Roads Services Division	•	\$1,097,193	\$898,128	(\$199,066)	-18 %	•	7/1/2015	488	670	37 %	•	9/30/2015
PR_1116885	RSD WOODINVILLE DUVALL ITS	Roads Services Division	•	\$1,438,000	\$1,438,000	\$0	0 %	•	8/30/2016	479	743	55 %	•	9/30/2015
PR_1048385	SW FACTORIA RECYCLING and TS	Solid Waste	_	\$88,820,000	\$93,619,242	\$4,799,242	5 %	•	11/15/2017	2,405	2,405	0 %	<u> </u>	9/30/2015
PR_1043746	TD NB REPL MAINT BLDG HVAC	Transit	_	\$6,054,612	\$6,796,938	\$742,326	12 %	•	7/2/2015	1,241	1,515	22 %	•	9/30/2015
PR_1111967	TD Replace CSC Paint Booth Fan	Transit	•	\$2,026,159	\$2,577,614	\$551,455	27 %	<u> </u>	4/14/2016	2,169	2,292	6 %	•	9/30/2015
PR_1111987	TD Trolley Mod 3rd & Cremora	Transit	•	\$1,144,870	\$1,132,375	(\$12,495)	-1 %	•	11/17/2015	368	470	28 %	•	9/30/2015
PR_1114074	TD 60 FT TROLLEY	Transit	•	\$101,781,714	\$101,781,714	\$0	0 %	<u> </u>	2/28/2017	1,249	1,308	5 %	•	9/30/2015
PR_1114075	TD 40 FT TROLLEY	Transit	•	\$124,557,944	\$124,557,944	\$0	0 %	•	6/30/2017	1,218	1,430	17 %	•	9/30/2015
PR_1116743	TD RT 101 TRANSIT CORRIDOR IMP	Transit	•	\$1,553,064	\$1,070,994	(\$482,070)	-31 %	•	10/31/2015	548	487	-11 %	<u> </u>	9/30/2015
PR_1117191	TD RYERSON BASE LIFT REPL	Transit	•	\$10,824,042	\$10,540,771	(\$283,271)	-3 %	•	3/1/2016	938	853	-9 %	•	9/30/2015
PR_1122315	TDC EB Roof Replacement	Transit	•	\$3,438,514	\$3,438,514	\$0	0 %	•	12/31/2015	380	380	0 %	•	9/30/2015
PR_1124529	TDC FMS ICU Replacement	Transit	•	\$1,598,124	\$1,339,783	(\$258,341)	-16 %	•	1/15/2016	561	333	-41 %	•	9/30/2015
PR_1037510	WTC BARTON PS UPGRADE	Wastewater Treatment	<u> </u>	\$22,725,126	\$23,656,869	\$931,743	4 %	•	6/24/2015	1,642	1,986	21 %	•	9/30/2015
PR_1037515	WTC MURRAY PS UPGRADE	Wastewater Treatment	•	\$6,517,202	\$6,409,982	(\$107,220)	-2 %	_	9/30/2016	1,422	1,452	2 %	•	9/30/2015
PR_1038122	WTC SUNSET HEATH PS FM UPGRADE	Wastewater Treatment	•	\$69,754,491	\$69,754,491	\$0	0 %	•	3/21/2020	1,803	1,803	0 %	•	9/30/2015
PR_1038124	WTC WP DIGESTER FLOATING LIDS	Wastewater Treatment	•	\$3,820,277	\$3,095,343	(\$724,934)	-19 %	•	10/15/2016	1,503	1,476	-2 %	•	9/30/2015

Project Number	Project Name	Agency	Budget Status	Budget at Completion (BAC)	Estimate at Completion (EAC)	Cost Variance At Completion (CVAC)	CVAC %	Schedule Status	Current Substantial Completion Date	Baseline Schedule Duration (BSD)	Estimated Actual Schedule Duration (EASD)	Schedule Variance At Completion (SVAC)	Scope Status	Report Date
PR_1038126	WTC MURRAY CSO	Wastewater Treatment	•	\$50,394,779	\$50,325,043	(\$69,736)	0 %	_	9/30/2016	1,576	1,606	2 %	•	9/30/2015
PR_1038127	WTC BARTON CSO	Wastewater Treatment	•	\$21,647,631	\$21,103,672	(\$543,959)	-3 %	•	10/30/2015	1,270	1,270	0 %	•	9/30/2015
PR_1038448	WTC MAGNOLIA CSO	Wastewater Treatment	_	\$46,208,834	\$49,070,321	\$2,861,487	6 %	<u> </u>	11/16/2015	1,211	1,287	6 %	•	9/30/2015
PR_1038449	WTC NORTH BEACH CSO	Wastewater Treatment	<u> </u>	\$20,879,537	\$23,887,611	\$3,008,074	14 %	<u> </u>	10/26/2015	1,211	1,266	5 %	•	9/30/2015
PR_1047697	WTC FREMONT SIPHON	Wastewater Treatment	<u> </u>	\$45,877,738	\$48,008,826	\$2,131,088	5 %	<u> </u>	3/1/2017	1,618	1,723	6 %	•	9/30/2015
PR_1114367	WTC SP RPLC RS PMPS MTRS DRVS	Wastewater Treatment	•	\$12,118,097	\$15,935,154	\$3,817,057	31 %	•	3/30/2017	1,413	1,413	0 %	•	9/30/2015
PR_1114368	WTC SP ETS RPLC RK PMPS VFDS	Wastewater Treatment	•	\$3,941,503	\$3,497,664	(\$443,839)	-11 %	•	12/21/2018	1,086	1,655	52 %	•	9/30/2015
PR_1114373	WTC SP ETC RPLC DUTY PMPS VFDS	Wastewater Treatment	•	\$4,138,186	\$4,049,137	(\$89,049)	-2 %	•	12/21/2018	1,086	1,655	52 %	•	9/30/2015
PR_1114374	WTC WP RPLC SOLIDS CNTRL SYS	Wastewater Treatment	•	\$14,493,970	\$13,624,209	(\$869,761)	-6 %	<u> </u>	12/30/2016	1,880	1,971	5 %	•	9/30/2015
PR_1114376	WTC WP RPLC LIQUIDS CNTRL SYS	Wastewater Treatment	•	\$17,918,328	\$16,815,733	(\$1,102,595)	-6 %	<u> </u>	12/30/2016	1,880	1,971	5 %	•	9/30/2015
PR_1114381	WTC WP RS PMP ENGINE EMISSIONS	Wastewater Treatment	•	\$10,920,497	\$6,904,167	(\$4,016,330)	-37 %	•	6/25/2015	1,235	835	-32 %	•	9/30/2015
PR_1114382	WTC N CREEK INTERCEPTOR	Wastewater Treatment	•	\$56,590,659	\$56,590,658	(\$1)	0 %	<u> </u>	3/29/2017	1,604	1,717	7 %	•	9/30/2015
PR_1116802	WTC HANFD AT RAINIER & BVIEW	Wastewater Treatment	•	\$33,107,405	\$33,107,394	(\$11)	0 %	•	11/20/2017	1,287	1,287	0 %	•	9/30/2015
PR_1117748	WTC WP PS VFD DWTR ENRGY	Wastewater Treatment	•	\$33,541,919	\$29,729,899	(\$3,812,020)	-11 %	•	10/31/2019	1,142	2,634	131 %	•	9/30/2015
PR_1120143	WTC EWCSO ASSESS HVAC CORROSN	Wastewater Treatment	•	\$2,473,123	\$2,473,123	\$0	0 %	•	11/4/2016	514	514	0 %	•	9/30/2015
PR_1120144	WTC 63RD PS VFDS	Wastewater Treatment	•	\$2,997,039	\$2,823,133	(\$173,906)	-6 %	•	12/30/2016	750	963	28 %	•	9/30/2015
PR_1120149	WTC VASHON TP DISINFECTION	Wastewater Treatment	•	\$1,452,949	\$1,452,848	(\$101)	0 %	<u> </u>	9/23/2016	718	753	5 %	•	9/30/2015

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PR_1121403	WTC SP DIGESTER ROOF EQ REPL	Wastewater Treatment	•	\$5,752,015	\$5,398,285	(\$353,730)	-6 %	•	5/15/2017	897	1,217	36 %	•	9/30/2015
PR_1122483	WTC SP AER DIFF MEMBRANE INSTL	Wastewater Treatment	•	\$1,095,867	\$1,095,867	\$0	0 %	•	10/1/2015	304	290	-5 %	•	9/30/2015
PR_1123628	WTC LIBERTY BOAT REPLACEMENT	Wastewater Treatment	•	\$2,723,248	\$2,555,509	(\$167,739)	-6 %	•	12/30/2015	531	531	0 %	•	9/30/2015
PR_1123632	WTC KENT AUBURN PHASE B	Wastewater Treatment	•	\$41,260,446	\$41,260,446	\$0	0 %	•	6/8/2019	1,369	1,369	0 %	•	9/30/2015
PR_1123983	WTC ESI 13 REHAB PHASE 1	Wastewater Treatment	•	\$4,410,855	\$4,410,856	\$1	0 %	•	4/29/2016	350	532	52 %	•	9/30/2015
PR_1125202	WTC EW RELOCATE SAMPLING SYS	Wastewater Treatment	•	\$1,933,707	\$1,933,707	\$0	0 %	•	7/31/2017	720	720	0 %	•	9/30/2015
PR_1048132	WLSWC SEOLA CREEK POND	Water and Land Resources	•	\$1,537,852	\$1,537,852	\$0	0 %	•	8/17/2015	173	173	0 %	•	9/30/2015
PR_1112046	WLFL2 SINNEMA QUAALE	Water and Land Resources	•	\$6,249,574	\$10,076,429	\$3,826,855	61 %	<u> </u>	10/30/2015	347	360	4 %	•	9/30/2015
PR_1112049	WLFL9 COUNTYLINE TO A STREET	Water and Land Resources	•	\$14,840,000	\$18,193,216	\$3,353,216	23 %	•	9/30/2019	2,496	3,865	55 %	•	9/30/2015
PR_1112219	WLER ELLIOT BRIDGE RESTORATION	Water and Land Resources	•	\$3,793,004	\$3,793,004	\$0	0 %	•	10/26/2016	848	848	0 %	•	9/30/2015

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