

QUARTERLY REPORT
4th QUARTER
2015



King County

KING COUNTY
OFFICE OF PERFORMANCE, STRATEGY
AND BUDGET

Quarterly Report 4th Quarter 2015

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Summary of 2015/2016 General Fund (10) Financial Plan (in millions)

Summary includes Inmate Welfare (16) and Goat Hill Garage Operations (1415) subfunds as reported in CAFR

	2013/2014 Actuals	2015/2016 Adopted Budget	2015/2016 Current Budget	2015/2016 Biennial-to-Date Actuals	2015/2016 Estimated	2017/2018 Projected	2019/2020 Projected
BEGINNING FUND BALANCE ¹	123.5	64.7	83.1	83.1	83.1	48.1	15.5
REVENUES							
Property Tax ²	622.7	643.6	649.8	322.7	649.8	679.9	714.7
Sales Tax ³	199.4	226.9	234.7	115.0	234.7	248.1	262.0
Intergovernmental Receipts	179.7	178.8	182.1	102.1	193.9	193.3	207.4
Federal and State Revenue	41.5	42.8	42.8	22.2	42.6	40.8	40.8
Fines, Fees, Charges for Services, Transfers	283.7	325.8	325.8	152.9	317.3	349.2	372.7
Other Taxes	68.3	69.0	69.0	35.0	67.8	66.5	67.8
General Fund Revenues	1,395.3	1,486.8	1,504.2	749.8	1,506.0	1,577.8	1,665.3
EXPENDITURES							
Operating Expenditures	(1,368.6)	(1,443.4)	(1,443.4)	(724.0)	(1,443.4)	(1,569.3)	(1,662.7)
CIP Expenditures	(23.2)	(10.9)	(10.9)	(7.1)	(10.9)	(11.5)	(12.1)
Debt Service	(45.4)	(45.5)	(45.5)	(22.6)	(45.5)	(49.5)	(43.0)
Supplementals/Carryover/Reappropriations ⁴	0.0	0.0	(56.6)	0.0	(56.6)	0.0	0.0
Underexpenditures/Overcollections	0.0	20.0	20.0	0.0	15.0	20.0	20.0
General Fund Expenditures	(1,437.2)	(1,479.8)	(1,536.4)	(753.7)	(1,541.4)	(1,610.4)	(1,697.9)
Other Fund Transactions	1.4	0.9	0.9	0.0	0.4	0.0	0.0
Ending Fund Balance	83.1	72.7	51.8	79.2	48.1	15.5	(17.1)
DESIGNATIONS AND SUBFUNDS ⁵							
Designations	(2.3)	(2.4)	(2.4)	(2.3)	(2.3)	(2.3)	(2.3)
Subfund Balances	(4.8)	(2.4)	(2.4)	(4.6)	(4.6)	(4.6)	(4.6)
EXPENDITURE RESERVES							
Carryover and Reappropriation	(6.1)	0.0	0.0	0.0	0.0	0.0	0.0
CIP Capital Supplemental Reserve	0.0	(0.4)	(0.4)	(0.4)	0.0	0.0	0.0
MIDD Buy-Back Reserve	0.0	0.0	0.0	0.0	0.0	(11.4)	(22.8)
Executive Contingency	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)
South Park Bridge Post Annexation Operations	0.0	(0.5)	(0.5)	0.0	(0.5)	(1.5)	(2.5)
Pacific Tower Capital Contribution	0.0	(0.3)	(0.3)	0.0	0.0	0.0	0.0
Strategic Innovation Plans	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)
Landslide Mapping	0.0	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)
Planning Staff	(0.1)	0.0	0.0	0.0	0.0	0.0	0.0
Risk Mitigation Reserve ⁶	(34.3)	(29.5)	(29.5)	(34.8)	(2.9)	(6.9)	(6.9)
Reserves	(47.8)	(35.8)	(35.8)	(42.4)	(10.6)	(27.0)	(39.4)
Ending Undesignated Fund Balance	35.3	36.9	16.0	36.8	37.5	(11.5)	(56.5)
6% Undesignated Fund Balance Minimum	32.3	34.1	34.6	34.0	34.6	36.2	38.0
Over/(Under) 6% Minimum	3.0	2.8	(18.6)	2.9	2.9	(47.8)	(94.6)
Over/(Under) 6.5%	0.3	0.0	(21.4)	0.0	0.0	(50.8)	(97.7)
Rainy Day Reserve	20.2	20.2	20.3	20.3	20.3	20.4	20.6

Footnotes address significant changes from the Adopted Budget

¹ 2015/2016 beginning fund balance is based on CAFR figures.

² Property tax projections are based on the most recent estimates adopted by the County Forecast Council.

³ Sales tax projections are based on the most recent estimates adopted by the County Forecast Council.

⁴ \$56.6M in additional expenditures have been approved.

⁵ 2014 year end subfund balances and designations are based on CAFR calculations.

⁶ The Risk Mitigation Reserve has been rebalanced to maintain the Ending Undesignated Fund Balance target of 6.5%. This reserve is for mitigating future financial risks.

**Financial Plan Q4 2015 Monitoring
Road Operating /000001030**

Category	2013/2014 Actuals¹	2015/2016 Adopted Budget²	2015/2016 Current Budget³	2015/2016 Biennial-to- Date Actuals⁴	2015/2016 Estimated⁵	2017/2018 Projected⁶	2019/2020 Projected⁶
Beginning Fund Balance	3,440,385	18,831,980	19,889,311	19,889,311	19,889,311	9,531,487	14,158,458
Revenues							
Property Taxes	138,002,568	158,760,445	158,760,445	80,432,048	161,356,965	168,334,117	171,981,388
Gas Taxes	25,827,803	23,124,562	23,124,562	12,792,373	25,086,494	24,811,364	25,398,003
Reimbursable Revenue	17,531,504	12,386,624	12,386,624	5,632,089	11,823,359	13,192,661	14,351,624
Grant Revenue	2,779,533	0	-	70,754	70,754	-	-
Grant Contingency Revenue	0	2,000,000	2,000,000	-	-	2,000,000	2,000,000
Sale of Land				1,139,748	1,139,748		
Other Revenue	10,600,438	7,719,042	7,719,042	4,075,127	7,848,523	6,913,005	3,368,815
Total Revenues	194,741,846	203,990,673	203,990,673	104,142,139	207,325,843	215,251,147	217,099,830
Expenditures							
Operating Base	(98,733,626)	(116,627,937)	(119,627,937)	(51,513,122)	(110,001,354)	(126,663,689)	(135,534,081)
Sherriff Transfer	(5,000,000)	(12,000,000)	(12,000,000)	(6,000,000)	(12,000,000)	(12,000,000)	(12,000,000)
SWU Fee	(8,798,312)	(9,340,326)	(9,340,326)	(4,289,677)	(9,340,326)	(9,340,326)	(9,340,326)
Reimbursable Expenditures	(17,645,932)	(12,386,624)	(12,386,624)	(5,632,089)	(11,823,359)	(13,192,661)	(14,351,624)
Debt Service	0	(18,578,628)	(18,578,628)	(9,666,643)	(18,578,628)	(11,604,449)	(11,501,700)
Grant Contingency		(2,000,000)	(2,000,000)	-		(2,000,000)	(2,000,000)
Total Expenditures	(130,177,870)	(170,933,515)	(173,933,515)	(77,101,531)	(161,743,667)	(174,801,125)	(184,727,731)
Estimated Underexpenditures		1,524,872	1,524,872			1,376,949	1,497,912
Other Fund Transactions⁷							
Transfer to Roads CIP	(48,080,000)	(38,400,000)	(38,400,000)	(22,400,000)	(55,940,000)	(37,200,000)	(36,100,000)
EBS / FBOD Difference	(35,050)						
Total Other Fund Transactions	(48,115,050)	(38,400,000)	(38,400,000)	(22,400,000)	(55,940,000)	(37,200,000)	(36,100,000)
Ending Fund Balance	19,889,311	15,014,010	13,071,341	24,529,919	9,531,487	14,158,458	11,928,469
Reserves⁸							
Expenditure Reserve (s)	(5,850,000)	(5,850,000)	(5,850,000)	(5,850,000)			
Cash Flow Reserve(s)	(7,000,000)	(7,000,000)	(7,000,000)	(7,000,000)	(7,000,000)	(10,000,000)	(10,000,000)
Rate Stabilization Reserve(s)							
Rainy Day Reserve (30 days)							
Total Reserves	(12,850,000)	(12,850,000)	(12,850,000)	(12,850,000)	(7,000,000)	(10,000,000)	(10,000,000)
Reserve Shortfall	-	-	-	-	-	-	-
Ending Undesignated Fund Balance	7,039,311	2,164,010	221,341	11,679,919	2,531,487	4,158,458	1,928,469

Financial Plan Notes

¹ 2013/2014 Actuals reflect year end information from EBS and are consistent with the Budgetary Fund Balance figures published by FBOD.

² 2015/2016 Adopted Budget is based on ordinance 17476.

³ 2015/2016 Current Budget includes \$3,000,000 from omnibus supplemental Ordinance # 18110

⁴ 2015/2016 Biennial-to-Date Actuals reflects actual revenues and expenditures as of 12/31/2015, using EBS report GL030

⁵ 2015/2016 Estimated reflects updated revenue and expenditure estimates as of 12/31/2015, and the impact of any proposed, but not approved supplementals.

⁶ Outyear projections assume revenue Property Taxes Revenues as projected by OEFA at 9/30/2015.

⁷ Other fund transactions include accounting adjustments to balance to budgetary fund balance and Transfers to the Roads CIP fund.

⁸ Reserve levels are consistent with Road Services Division adopted financial management policies and the 2015/2016 adopted budget.

⁹ This plan was update by M. Foote.

**Financial Plan December 2015 for 2015 Year-End Quarterly Report
Mental Illness and Drug Dependency /000001135**

Category	2013/2014 Actuals ¹	2015/2016 Adopted Budget ²	2015/2016 Current Budget ³	2015/2016 Biennial-to- Date Actuals ⁴	2015/2016 Estimated ⁵	2017/2018 Projected ⁶	2019/2020 Projected ⁶
Beginning Fund Balance	23,962,347	15,773,536	16,242,383	16,242,383	16,242,383	7,724,347	17,680,904
Revenues							
Local	100,493,041	111,109,079	117,053,628	56,407,009	117,053,628	124,752,129	134,552,480
Other	139,899	112,336	112,336	50,883	112,336	117,953	123,143
Total Revenues	100,632,940	111,221,415	117,165,964	56,457,892	117,165,964	124,870,082	134,675,623
Expenditures							
Wages and Benefits (51000)	(21,126,899)	(23,437,231)	(24,533,745)	(12,504,368)	(24,533,745)	(24,960,651)	(26,608,054)
Supplies & Capital	(103,230)	(107,668)	(107,668)	(39,875)	(107,668)	(107,668)	(107,668)
Services (53000)	(83,243,300)	(86,238,855)	(96,802,708)	(38,191,273)	(96,452,708)	(97,388,322)	(102,183,697)
Intergovernmental Services (55000)	(3,863,875)	(3,584,465)	(4,567,098)	(3,988,841)	(4,567,098)	(3,856,884)	(4,150,008)
Other Fund Transactions		(22,781)	(22,781)	(3,135,433)	(22,781)		
Supplantation Rampdown in 2017 ⁷						11,400,000	11,947,200
Total Expenditures	(108,337,304)	(113,391,000)	(126,034,000)	(57,859,788)	(125,684,000)	(114,913,525)	(121,102,227)
Estimated Underexpenditures							
Other Fund Transactions⁸							
GAAP Adjustments	(15,600)						
Total Other Fund Transactions	(15,600)	-	-	-	-	-	-
Ending Fund Balance	16,242,383	13,603,951	7,374,347	14,840,487	7,724,347	17,680,904	31,254,300
Reserves							
Expenditure Reserve		(3,658,569)					
Cash Flow Reserve(s)							
Rate Stabilization Reserve(s) ⁹	(5,275,885)	(5,833,227)	(6,145,315)	(6,145,315)	(6,145,315)	(6,549,487)	(7,064,005)
Rainy Day Reserve (30 days)							
New Strategy Reserve							
Total Reserves	(5,275,885)	(9,491,796)	(6,145,315)	(6,145,315)	(6,145,315)	(6,549,487)	(7,064,005)
Reserve Shortfall	-	-	-	-	-	-	-
Ending Undesignated Fund Balance	10,966,498	4,112,155	1,229,032	8,695,172	1,579,032	11,131,417	24,190,294

Financial Plan Notes

¹ 2013/2014 Actuals reflect year end information from EBS and are consistent with the Budgetary Fund Balance figures published by FBOD.

² 2015/2016 Adopted Budget is based on ordinance 17941.

³ 2015/2016 Current Budget includes September 2015 Mental Health Sales Tax Forecast and supplemental appropriations per ordinance # 18110 for \$9,943,000, ordinance # 18155 for \$2,322,000, and ordinance # 18223 for \$378,000.

⁴ 2015/2016 Biennial-to-Date Actuals reflects actual revenues and expenditures as of 12/31/2015, using EBS report GL_010.

⁵ 2015/2016 Estimated reflects updated revenue and expenditure estimates as of 12/31/2015.

⁶ Outyear projections assume revenue and expenditure growth per PSB guidance and reflect the most recent budget, including the outyear impact of supplementals. Also included in outyear projections is the assumption that MIDD funding is renewed past 2017.

⁷ In 2017 General Fund supplantation will ramp down completely and an estimated \$5.7 million per year and programs will move back to the General Fund.

⁸ Other fund transactions include accounting adjustments to balance to budgetary fund balance.

⁹ Revenue Stabilization Reserve is equal to 5.25% of MIDD tax receipts

2015/2016 Financial Plan 4th Quarter 2015
Surface Water Management Operating Fund /000001211

Category	2013/2014 Actuals ¹	2015/2016 Adopted Budget ²	2015/2016 Current Budget ³	2015/2016 Biennial-to- Date Actuals ⁴	2015/2016 Estimated ⁵	2017/2018 Projected ⁶	2019/2020 Projected ⁶
Beginning Fund Balance	1,831,773	5,932,693	8,243,227	8,243,227	8,243,227	2,609,128	(4,370,752)
Revenues							
SWM Fees	48,227,100	50,360,177	50,360,177	26,271,452	51,229,831	47,980,222	45,254,416
General Fund	1,584,054	1,700,000	1,700,000	850,000	1,700,000	1,815,600	1,937,245
Other Revenues	2,849,860	1,907,736	1,907,736	958,777	1,907,736	2,037,462	2,173,972
Total Revenues	52,661,014	53,967,913	53,967,913	28,080,229	54,837,567	51,833,284	49,365,633
Expenditures							
Expenditures	(35,339,011)	(43,858,066)	(43,858,066)	(18,661,501)	(43,858,066)	(46,650,414)	(49,775,992)
CIP PAYG	(6,102,945)	(8,874,000)	(8,874,000)	(4,584,000)	(8,874,000)	(8,874,000)	(8,874,000)
Existing CIP Debt Service	(3,314,375)	(3,284,600)	(3,284,600)	(1,710,724)	(3,284,600)	(1,340,400)	(1,012,500)
2014 Debt Service	(232,229)	(1,065,000)	(1,065,000)	(532,500)	(1,065,000)	(1,948,350)	(1,949,300)
Asset Management for Roads		(1,000,000)	(1,000,000)	(507,317)	(1,000,000)		
T/T Roads	(1,000,000)	(2,390,000)	(2,390,000)	(468,993)	(2,390,000)		
2014 Appropriation for WQ Proviso	(261,000)						
Total Expenditures	(46,249,560)	(60,471,666)	(60,471,666)	(26,465,035)	(60,471,666)	(58,813,164)	(61,611,792)
Estimated Underexpenditures⁷		600,000	600,000				
Other Fund Transactions							
Total Other Fund Transactions	-	-	-	-	-	-	-
Ending Fund Balance	8,243,227	28,940	2,339,474	9,858,421	2,609,128	(4,370,752)	(16,616,911)
Reserves⁸							
SWM Rate Reserve	(6,368,704)			(7,480,018)	(230,725)		
Rainy Day Reserve (30 days)	(1,874,523)	(2,378,403)	(2,378,403)	(2,378,403)	(2,378,403)	(2,450,549)	(2,567,158)
Roads Transfer CIP Reserve ⁹		(2,000,000)					
Total Reserves	(8,243,227)	(4,378,403)	(2,378,403)	(9,858,421)	(2,609,128)	(2,450,549)	(2,567,158)
Reserve Shortfall ¹⁰	-	4,349,463	38,929	-	-	6,821,301	19,184,069
Ending Undesignated Fund Balance	-	-	-	-	-	-	-

Financial Plan Notes

¹ 2013/2014 Actuals reflect year end information from EBS and are consistent with the Budgetary Fund Balance figures published by FBOD.

² 2015/2016 Adopted Budget is based on ordinance 17476.

³ 2015/2016 Current Budget is based on ordinance 17476 and 18110.

⁴ 2015/2016 Biennial-to-Date Actuals reflects actual revenues and expenditures as of 2/4/2016, using EBS report GL010.

⁵ 2015/2016 Estimated reflects updated revenue and expenditure estimates as of 2/4/2016, and the impact of any proposed, but not approved supplementals.

⁶ Outyear projections are based on the following assumptions for expenditures and revenues:

Revenues

SWM revenues include the following annexation assumptions from PSB: Klahanie 1/1/16; Duwamish/Sliver 1/1/17; North Highline 1/1/18; West Hill 1/1/19
General Fund and Other Revenues reflect inflationary increases of 6.8% in 2017/2018 and 6.7% in 2019/2020 per PSB's assumptions

Expenditures

Operating expenditures reflects inflationary increases of 6.8% in 2017/18 and 6.7% in 2019/2020 per PSB's assumptions, and reductions for North Highline, Sliver/Duwamish and West Hill annexations direct services.

CIP Debt Service on existing debt decreases at the end of 2016 to reflect retirement of 1996 SWM bond debt. Debt service on 2014 bond issuance shown as separate line and reflects interest-only financing through 2016 with full debt amortization commencing in 2017.

⁷ Under-expenditure assumptions for budget are usually calculated at 1 to 1.5% of estimated SWM revenues. This assumption is revisited and updated throughout the biennium and has been removed in the estimated and out-year columns to reflect current conditions. Budgeted expenditures includes a \$302,000 under-expenditure in the form of a vacancy contra, calculated during budget development based on county historical data.

⁸ Reserves reflect a 30-day rainy day reserve based on annual estimated SWM fund expenditures. The remaining rate reserve is being accumulated to mitigate against future rate increases. The SWM program faces potential large revenue losses due to possible future annexations. The SWM program is also subject to possible significant cost impacts related to changes in meeting NPDES permit compliance.

⁹ Reserve to support an unfunded transfer in the SWM CIP program for an additional transfer to Road Services Fund added in the adopted CIP project budget.

¹⁰ There is a reserve shortfall in 2015/2016 Adopted, the assumption is that there will be a proposed a rate increase with the 2017/2018 budget request.

¹¹ This plan was updated by Kathy Waymire on 2/5/2016.

2015-Q4 Financial Plan - Monitoring
DPER Operating Fund / 000001340 and subfunds 1341, 1345 and 1346

Category	2013/2014 Actuals¹	2015/2016 Adopted Budget²	2015/2016 Current Budget³	2015/2016 Biennial-to- Date Actuals⁴	2015/2016 Estimated⁵	2017/2018 Projected⁶	2019/2020 Projected⁶
Beginning Fund Balance	2,928,768	1,160,044	1,160,044	1,160,044	1,160,044	(1,154,171)	(2,244,395)
Revenues							
Planning & Permitting (E32510)	23,053,978	26,306,000	26,306,000	12,520,620	24,762,394	26,000,514	27,300,539
Permitting Integration (E32520)	1,057,825	-	-	-	-	-	-
General Government Services (E32530)	3,508,525	4,171,448	4,171,448	1,993,105	4,051,863	4,213,938	4,382,495
Abatement Services (E52500)	182,512	204,224	204,224	39,801	91,633	95,298	99,110
Total Revenues	27,802,840	30,681,672	30,681,672	14,553,526	28,905,890	30,309,750	31,782,145
Expenditures							
Planning & Permitting (E32510)	(24,292,506)	(27,267,242)	(27,267,242)	(13,337,370)	(26,198,225)	(27,246,154)	(28,336,000)
Permitting Integration (E32520)	(1,052,088)	-	-	-	-	-	-
General Government Services (E32530)	(3,481,607)	(4,171,447)	(4,121,447)	(1,960,787)	(3,924,053)	(4,081,015)	(4,244,256)
Abatement Services (E52500)	(745,363)	(193,020)	(193,020)	(8,160)	(70,004)	(72,804)	(75,716)
Total Expenditures	(29,571,564)	(31,631,709)	(31,581,709)	(15,306,317)	(30,192,282)	(31,399,973)	(32,655,972)
Estimated Underexpenditures							
Other Fund Transactions⁷							
Receivables Discount - Permitting		(1,131,688)	(1,131,688)	-	(1,002,823)	-	-
Revenue Deferral - Permitting		-	-	-	(25,000)	-	-
Total Other Fund Transactions	-	(1,131,688)	(1,131,688)	-	(1,027,823)	-	-
Ending Fund Balance	1,160,044	(921,681)	(871,681)	407,253	(1,154,171)	(2,244,395)	(3,118,222)
Reserves⁸							
Expenditure Reserve (s)							
Cash Flow Reserve(s)							
Rate Stabilization Reserve(s)							
Rainy Day Reserve (45 days)	(1,497,483)	(1,680,857)	(1,680,857)	(1,614,959)	(1,614,959)	(1,679,557)	(1,746,740)
Total Reserves	(1,497,483)	(1,680,857)	(1,680,857)	(1,614,959)	(1,614,959)	(1,679,557)	(1,746,740)
Reserve Shortfall	337,439	2,602,538	2,552,539	1,207,706	2,769,130	3,923,952	4,864,962
Ending Undesignated Fund Balance	-	-	-	-	-	-	-

Financial Plan Notes

¹ 2013/2014 Actuals reflect year end information from EBS and are consistent with the Budgetary Fund Balance figures published by FBOD.

² 2015/2016 Adopted Budget is based on ordinance 17941.

³ 2015/2016 Current Budget deducts the \$50,000 expenditure restriction on General Government Services by proviso.

⁴ 2015/2016 Biennial-to-Date Actuals reflects actual revenues and expenditures as of 12/31/2015, using EBS report GL_010.

⁵ 2015/2016 Estimated reflects updated revenue and expenditure estimates as of 1/20/2016, and the impact of any proposed, but not approved supplementals.

⁶ Outyear projections assume revenue and expenditure growth of 4-5% and reflect the most recent estimates.

⁷ Receivable discounts reflect anticipated write-offs of amounts aged over six years. Discounted receivables and deferred revenue reduced 2013-14 actual revenue in Permitting by approximately \$1.7 million. All remaining non-current receivables are uncollectible at 2015 year-end.

⁸ Rainy day reserve is 45 days of operating expenditures in the Permitting Fund.

⁹ This plan was updated by Warren Cheney on 1/20/2016.

**2015/2016 Financial Plan / 2015 Q4 Monitoring
Public Health Operating Fund / 000001800**

		2013/2014 Actuals ¹	2015/2016 Adopted Budget ²	2015/2016 Current Budget ³	2015/2016 Biennial to-Date Actuals ⁴	2015/2016 Estimated ⁵	2017/2018 Projected ⁶	2019/2020 Projected ⁶
1	Category							
2	Beginning Fund Balance	\$ 8,379,048	\$ (8,936,880)	\$ (11,727,782)	\$ (11,727,782)	\$ (11,727,782)	(9,988,858)	(23,042,716)
3	Revenues							
4	City of Seattle	43,520,529	43,522,115	41,947,448	21,273,370	42,793,000	45,122,877	48,108,695
5	Double Budgeting OH ⁷	5,480	0	24	1,827	1,827	-	-
6	Fees for Services	54,866,966	12,729,694	12,729,732	8,016,682	14,503,059	12,972,755	12,972,755
7	Grants	96,928,496	98,921,911	99,140,070	47,634,631	97,075,869	102,159,636	106,819,774
8	Intragovernmental	10,976,946	11,001,766	11,895,780	6,279,899	12,462,563	12,775,140	13,357,893
9	Medicaid Administration ⁸	7,979,687	10,247,528	10,247,512	(2,576,041)	7,520,568	7,520,568	7,520,568
10	Other Revenues	3,203,292	7,508,102	5,847,088	2,589,979	3,678,686	4,298,298	4,494,370
11	Patient Generated Revenue ⁹	83,150,675	76,753,201	76,753,124	38,630,706	77,384,803	76,118,255	77,341,019
12	State Flexible	24,870,984	24,983,311	24,983,352	12,685,521	24,983,325	24,595,608	24,595,608
13	KC General Fund Flexible	52,392,068	56,400,715	56,400,496	28,238,074	56,069,302	58,729,000	60,130,483
14	BSK Revenue	-	-	3,801,000	0	3,801,000	12,604,000	18,684,000
15	One time Revenues ¹⁰	10,400,000	7,100,000	10,361,000	2,145,926	9,172,426	-	-
16	Total Revenues	\$ 388,295,123	\$ 349,168,343	\$ 354,106,626	\$ 164,920,574	\$ 349,446,428	\$ 356,896,136	\$ 374,025,165
17	Expenditures							
18	Personnel	(234,711,920)	(193,469,626)	(193,698,477)	(94,817,341)	(195,963,912)	(213,111,906)	(228,041,382)
19	Contracts	(88,910,001)	(90,330,767)	(91,098,826)	(40,525,745)	(91,232,042)	(96,257,423)	(102,626,857)
20	Overhead ¹¹	(31,353,830)	(25,736,658)	(25,749,090)	(13,770,240)	(26,009,996)	(26,346,074)	(29,046,547)
21	Facilities and Motor Vehicle	(18,736,182)	(15,196,106)	(15,198,312)	(7,113,510)	(14,756,690)	(16,451,945)	(18,138,270)
22	Supplies and Office Equipment	(4,493,168)	(4,364,066)	(4,346,220)	(1,829,847)	(3,860,573)	(4,196,057)	(4,387,465)
23	Medical Supplies & Pharmaceuticals	(8,845,092)	(8,316,525)	(8,295,268)	(4,136,824)	(8,346,290)	(8,697,951)	(9,094,719)
24	Contingencies and Contras	(1,014)	1,318,308	1,245,928	-	-	-	-
25	Other Expense	(7,229,057)	(5,248,328)	(5,332,908)	(1,928,002)	(4,372,321)	(4,888,638)	(4,888,638)
26	One time Expenditures ¹²	(4,200,000)	(1,780,900)	(1,780,900)	(1,165,680)	(3,165,680)	-	-
28	Total Expenditures	\$ (398,480,264)	\$ (343,124,668)	\$ (344,254,073)	\$ (165,287,189)	\$ (347,707,504)	\$ (369,949,995)	\$ (396,223,878)
29	Ending Fund Balance	(1,806,093)	(2,893,205)	(1,875,229)	(12,094,397)	(9,988,858)	(23,042,716)	(45,241,428)
	Reserves							
	Expenditure Reserves							
	Environmental Health Fee Future Expenditures	(4,069,847)						
	Cash Flow Reserve(s)							
	Revenue Fluctuation Reserve - State and Federal Grants							
	Rainy Day Reserve							
	Environmental Health Rainy Day Reserve (30 day)	(5,856,799)						
	Other PH Operations Rainy Day Reserve (30 day) ¹³	(14,119,131)	(11,728,151)	(11,771,695)	(5,630,046)	(11,969,412)	(12,763,848)	(13,800,198)
1	Total Reserves	\$ (24,045,777)	\$ (11,728,151)	\$ (11,771,695)	\$ (5,630,046)	\$ (11,752,286)	\$ (12,763,848)	\$ (13,800,198)
2	Reserve Shortfall	\$ 25,851,870	\$ 14,621,356	\$ 13,646,924	\$ 17,724,443	\$ 21,741,144	\$ 35,806,564	\$ 59,041,626
3	Ending Undesignated Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Financial Plan Notes

- 2013/2014 Actuals reflect year end information from EBS and are consistent with the Budgetary Fund Balance figures published by FBOD.
- 2015/2016 Adopted Budget is based on ordinance 17476 and reflects the removal of all Appropriations and Reserves associated with the Environmental Health Division into a separate, designated Environmental Health Fund.
- 2015/2016 Current Budget reflects the Operating Budget in EBS using report GL10 last run on October 27, 2015, and includes approved Supplemental Ordinances 18110 and 18088.
- 2015/2016 Biennial-to-Date Actuals reflects actual revenues and expenditures through December 31, 2015, using EBS report GL10 last run on February 2, 2016.
- 2015/2016 Estimated reflects updated revenue and expenditure estimates based on 2015 Actuals and the DPH Consensus Model. The estimate does not include the impact of any proposed, but not approved supplementals. The estimate does not include expected additional funding due to recently agreed to, but not signed contracts.
- Outyear projections reflect the 2016 annual budget, adjusted for program changes, and are adjusted by an average revenue growth rate of 1.8% per year and an average expenditure growth rate of 3.2% per year.
- DPH is adjusted the Department's Accounting practices regarding distribution of overhead costs. Beginning in 2015/2016, after working with PSB on financial accounting Best Practices, DPH will no longer double budget Revenue and Expenditures of overhead costs.
- The 2013/2014 Estimated and the 2015/2016 Adopted Medicaid Administration Revenue has been right sized to account for the anticipated changes in the claiming for allowable expenditures as agreed between the Centers for Medicare & Medicaid Services (CMS); the Washington State HCA, and other Washington State Local Health Jurisdictions.
- DPH adjusted the Patient Generated Revenue (PGR) model to account for risk in the 2015/2016 Adopted Budget.
- One time revenues includes the following adjustments:
2013/2014 Actuals: 2012 CAFR / Fin Plan Starting Balance Adjustment of \$6.4M, \$1M in State Flexible Funds Previously sent to the wrong County, \$2M of KC General Fund in 2014 for Facility Renovation and move cost, and \$1M of 2014 KC General Funds from KC MAC Reserve.
2015/2016 Adopted Budget: \$6M in anticipated property sales and \$1.1M in additional General Fund for employee separation costs
2015/2016 Current Budget: \$6M in anticipated property sales, \$1.1M in additional General Fund for employee separation costs, and \$2.4M in partner funding for the Public Health Clinics and DPH programs.
- Overhead includes King County Overhead, Technology, and DPH Administrative Overhead, and includes the distribution of the costs spread to other Funds including the Environmental Health (0000018500), EMS Levy (0000011900), Jail Health Services in the Genral Fund (000000010) and MIDD Fund (000001135).
- One time expenditures includes the following adjustments:
2013/2014 Estimated: \$4.1M for Clinic Remodel and Relocation Costs
2015/2016 Current Modified: \$1.7M in program elimination and employee separation costs
2015/2016 Estimated: \$1.1M in program elimination and employee separation costs and \$2M in projected HIT Costs
- The Rainy day reserve was calculated at 24 months expenditures less One Time Expenses and KC General Fund.
- This plan was updated by Chris McGowan on 02/05/2016.

Financial Plan 2015/2016 4th Quarter 2015 for Council Quarterly Report
Employment and Education Resources (EER) Fund /000002240
December 31, 2015

Category	2013/2014 Actuals ¹	2015/2016 Adopted Budget ²	2015/2016 Current Budget	2015/2016 Biennial-to- Date Actuals ³	2015/2016 Estimated ⁴	2017/2018 Projected ⁵	2019/2020 Projected ⁵
Beginning Fund Balance	977,472	534,052	1,452,856	1,452,856	1,452,856	878,259	(387,837)
Revenues							
Federal	7,641,361	8,453,985	8,453,985	4,423,269	7,623,779	8,004,968	8,429,231
State ⁶	1,312,755	1,793,572	1,793,572	3,026,251	1,973,939	2,072,636	2,182,486
General Fund	1,392,500	6,827,594	6,827,594	3,396,437	7,145,531	7,145,531	7,145,531
Interfund Transfers	11,244,885	5,091,707	5,091,707	371,571	4,800,962	5,041,010	5,308,184
Other	558,397	265,632	265,632	1,057,027	1,353,757	1,421,444	1,496,781
Total Revenues	22,149,898	22,432,490	22,432,490	12,274,555	22,897,968	23,685,589	24,562,213
Expenditures							
Salaries, Wages & benefits	(8,913,935)	(8,530,525)	(8,530,525)	(4,721,421)	(9,171,256)	(9,794,901)	(10,490,339)
Supplies and Other	(106,716)	(690,828)	(690,828)	(57,474)	(690,828)	(725,369)	(763,814)
Central Rates	(3,948,256)	(4,350,042)	(4,350,042)	(2,193,919)	(4,387,838)	(4,747,641)	(5,136,948)
Contracted Services	(7,285,069)	(7,241,381)	(7,241,381)	(3,666,707)	(7,483,629)	(7,857,811)	(8,274,275)
Participant Costs	(1,420,537)	(1,868,224)	(1,868,224)	(436,727)	(1,739,013)	(1,825,964)	(1,922,740)
Total Expenditures	(21,674,514)	(22,681,000)	(22,681,000)	(11,076,248)	(23,472,564)	(24,951,686)	(26,588,116)
Estimated Underexpenditures							
Other Fund Transactions							
Total Other Fund Transactions	-	-	-	-	-	-	-
Ending Fund Balance	1,452,856	285,542	1,204,346	2,651,162	878,259	(387,837)	(2,413,740)
Reserves⁸							
Expenditure Reserve (s) ⁷		(285,808)	(285,808)		-		
Cash Flow Reserve(s)							
Rate Stabilization Reserve(s)							
Rainy Day Reserve (30 days)	(903,105)	(945,042)	(945,042)	(945,042)	(978,024)	(1,039,654)	(1,107,838)
Total Reserves	(903,105)	(1,230,850)	(1,230,850)	(945,042)	(978,024)	(1,039,654)	(1,107,838)
Reserve Shortfall	-	945,308	26,504	-	99,764	1,427,491	3,521,578
Ending Undesignated Fund Balance	549,751	-	-	1,706,121	-	-	-

Financial Plan Notes:

¹ 2013/2014 Actuals reflect year end information from EBS GL010 December 31, 2014 .

² 2015/2016 Adopted Budget is based on ordinance 17941.

³ 2015/2016 Biennial-to-Date Actuals reflects actual revenues and expenditures as of January 26, 2015, using EBS report GL010 December 2015 YTD run 2/8/16 and King County's Fund Balance Summary for 2014.

⁴ 2015/2016 Estimated reflects updated revenue and expenditure estimates as of December 31, 2015.

⁵ Out year projections are based on 2015/2026 financial planning assumptions from the PSB SharePoint site as updated July 27, 2015 and OEFA Forecasts adopted September 3, 2015.

⁶ Included in State revenues are the revenues from local state community colleges.

⁷ Funding for Dislocated Worker Program was put out for RFP by the local Workforce Development Council (WDC) in August 2014 and King County was not selected as the winner. This reserve will be used to backfill the loss of DWK funding that was allocated for costs associated with the operation of Work Source Renton.

⁸ Rainy Day Reserve is calculated based on 30 days of total expenditures.

Financial Plan Q4 2015
Public Transportation Fund / 4641,3641,4642,8430

Category	2013/2014 Actuals ¹	2015/2016 Adopted Budget ²	2015/2016 Current Budget ³	2015/2016 Biennial-to-Date Actuals ⁴	2015/2016 Estimated ⁵	2017/2018 Projected ⁶	2019/2020 Projected ⁶
Beginning Fund Balance	410,591,530	514,743,680	559,727,168	559,727,168	559,727,168	619,963,867	462,605,676
Revenues							
Fares (Bus, ACC, VP, SLU)	307,610,147	300,516,981	313,262,738	165,573,013	324,851,866	328,705,547	354,502,597
Other Operations (Bus, ACC, VP, SLU)	34,271,902	40,926,680	81,089,349	30,828,955	80,960,148	106,996,765	112,769,591
Sales Tax	910,692,887	1,017,625,331	1,063,692,587	522,445,506	1,069,224,169	1,144,424,358	1,231,598,139
Property Tax	48,939,276	53,049,702	53,186,983	26,343,834	53,322,230	56,105,614	59,020,704
Congestion Relief Charge	42,776,640	0	-	2,333	2,333	-	-
Interest Income	4,621,681	7,853,022	9,249,775	3,257,645	9,238,449	14,749,982	32,016,993
Grants	144,714,511	288,191,789	284,074,580	111,974,528	226,228,198	160,249,703	103,239,773
Sound Transit Payments	156,775,611	179,822,558	181,003,102	79,268,384	171,276,612	197,294,271	204,424,491
Support of Other KC Divisions	3,683,370	4,190,124	4,262,102	1,804,968	3,975,655	4,502,684	4,746,948
Miscellaneous	47,480,119	36,938,621	45,688,480	36,284,606	60,177,111	22,129,419	22,342,957
Total Revenues	1,701,566,144	1,929,114,809	2,035,509,697	977,783,771	1,999,256,771	2,035,158,343	2,124,662,194
Expenditures							
Transit	(1,310,651,312)	(1,397,865,236)	(1,437,003,318)	(674,916,060)	(1,411,531,701)	(1,585,931,234)	(1,697,882,743)
Transit Administration	(10,056,667)	(11,291,411)	(11,291,411)	(5,549,966)	(11,291,411)	(12,007,522)	(12,691,350)
Capital	(228,069,123)	(685,248,732)	(535,943,125)	(159,369,555)	(513,590,904)	(627,001,748)	(230,777,533)
Debt Service	(31,423,730)	(30,811,000)	(30,811,000)	(15,706,875)	(32,047,294)	(37,705,416)	(34,344,969)
Estimated Underexpenditures							
Operating Program	0	7,045,783	7,241,474	-	3,711,785	7,989,694	8,552,870
Capital Program	0	(16,211,388)	3,283,816	-	934,837	14,636,503	(4,027,742)
Total Expenditures	(1,580,200,832)	(2,134,381,984)	(2,004,523,564)	(855,542,456)	(1,968,461,310)	(2,262,645,920)	(1,975,696,595)
Estimated Underexpenditures							
Other Fund Transactions⁷							
Debt Proceeds	0	0	0	0	25,000,000	65,000,000	15,000,000
Misc Balance Adjustments	27,770,327	4,441,237	4,441,237	2,599,134	4,441,237	5,129,386	2,607,606
Total Other Fund Transactions	27,770,327	4,441,237	4,441,237	2,599,134	29,441,237	70,129,386	17,607,606
Ending Fund Balance	559,727,168	313,917,742	595,154,538	684,567,618	619,963,867	462,605,676	629,178,880
Reserves⁸							
Operating Ending Target Requirement	(54,775,377)	(58,064,371)	(61,015,651)	(61,015,651)	(61,015,651)	(66,738,673)	(71,589,671)
Revenue Stabilization Reserve	(232,984,279)	(113,928,979)	(390,044,814)	(479,457,895)	(414,854,143)	(192,393,374)	(358,879,702)
Capital Ending Target Requirement	(170,879,053)	(97,000,000)	(97,000,000)	(97,000,000)	(97,000,000)	(108,000,000)	(77,000,000)
RFRF Ending Target Requirement	(84,727,011)	(27,945,273)	(27,945,273)	(27,945,273)	(27,945,273)	(71,499,661)	(110,219,762)
Bond Ending Reserve Requirement	(16,361,448)	(16,979,120)	(19,148,800)	(19,148,800)	(19,148,800)	(23,973,969)	(11,489,746)
Rainy Day Reserve (30 days)							
Total Reserves	(559,727,168)	(313,917,743)	(595,154,538)	(684,567,619)	(619,963,867)	(462,605,677)	(629,178,880)
Reserve Shortfall	-	0	-	0	-	0	0
Ending Undesignated Fund Balance	-	-	-	-	-	-	-

Financial Plan Notes (samples below)

¹ 2013/2014 Actuals reflect year end information from EBS for all Transit Funds and are consistent with the Budgetary Fund Balance figures published by FBOD.

² 2015/2016 Adopted Budget is based on ordinance 17476.

³ 2015/2016 Current Budget includes all supplemental appropriations approved by the council.

⁴ 2015/2016 Biennial-to-Date Actuals reflects **ESTIMATED** revenues and expenditures as of 12/31/2015.

⁵ 2015/2016 Estimated reflects updated revenue and expenditure estimates as of 12/31/2015.

⁶ 2015/16 Estimated includes the anticipated costs and revenues associated with the City of Seattle service per Prop 1.

⁷ Outyear projections assume revenue and expenditure growth per the 2015 September OEFA forecast and reflect the most recent supplemental budget authority

⁸ Other fund transactions include accounting adjustments to balance to budgetary fund balance and anticipated Debt proceeds

Financial Plan Quarter 4 2015
Employee Benefits /000005500

Category	2013/2014 Actuals¹	2015/2016 Adopted Budget²	2015/2016 Current Budget³	2015/2016 Biennial-to- Date Actuals⁴	2015/2016 Estimated⁵	2017/2018 Estimated⁵	2019/2020 Projected⁶
Beginning Fund Balance	61,366,088	61,734,595	68,289,808	68,289,808	68,289,808	65,863,956	45,194,751
Revenues							
Flexrate Recovery	413,815,254	458,704,320	458,704,320	222,653,692	443,739,960	480,015,408	537,617,257
Interest Revenue	807,134	805,696	805,696	412,795	928,625	1,653,749	1,752,974
Other Non-Flexrate Revenue	34,382,578	38,226,625	38,226,625	15,364,283	43,385,380	47,919,278	53,669,591
Flexrate Rebate	(3,000,000)						
Unrealized Gains & Settlements	653,475						
Total Revenues	446,658,441	497,736,641	497,736,641	238,430,770	488,053,965	529,588,435	593,039,822
Expenditures							
Insurance Claims	(431,080,626)	(494,108,922)	(494,108,922)	(230,285,802)	(479,687,090)	(538,817,349)	(603,475,431)
Benefits Administration	(8,654,097)	(10,470,495)	(10,470,495)	(5,320,928)	(10,792,727)	(11,440,291)	(12,126,708)
Reserve/Contingency	0	(22,965,846)	(22,965,846)	0	0	(26,940,867)	(30,173,772)
Total Expenditures	(439,734,723)	(527,545,263)	(527,545,263)	(235,606,730)	(490,479,817)	(577,198,507)	(645,775,910)
Estimated Underexpenditures	0	22,965,846	22,965,846	0	0	26,940,867	30,173,772
Other Fund Transactions							
Total Other Fund Transactions	-	-	-	-	-	-	-
Ending Fund Balance	68,289,806	54,891,819	61,447,032	71,113,848	65,863,956	45,194,751	22,632,435
Reserves							
Expenditure Reserves	(18,541,000)	(19,586,680)	(19,586,680)	(21,443,000)	(21,443,000)	(23,957,100)	(26,831,953)
JLMIC PFR	(35,255,842)	(29,965,956)	(29,965,956)	(39,086,715)	(39,086,715)	(32,050,700)	(6,115,798)
ATU PFR	(7,777,950)	(1,950,811)	(1,950,811)	(945,151)	(945,151)	-	-
Rainy Day Reserve'	(6,715,014)	(3,388,372)	(9,943,585)	(9,638,982)	(4,389,090)		
Total Reserves	(68,289,806)	(54,891,819)	(61,447,032)	(71,113,848)	(65,863,956)	(56,007,800)	(32,947,751)
Reserve Shortfall	-	-	-	-	-	10,813,049	10,315,316
Ending Undesignated Fund Balance	-	-	-	-	-	-	-

Financial Plan Notes

¹ 2013/2014 Actuals reflect year end information from EBS.

² 2015/2016 Adopted Budget is based on ordinance 17941.

³ 2015/2016 Current Budget includes supplemental appropriations (none approved to-date).

⁴ 2015/2016 Biennial-to-Date Actuals reflects PRELIMINARY actual revenues and expenditures as of 12/31/2015, using EBS report gl33.

Insurance claims include \$2.9M IBNP reported by Mercer but not yet booked.

⁵ Based on Mercer projections for claims; admin budget for admin expenses 2015

⁶ 2019/2020 projections assume annual revenue and expenditure growth of 6%.

King County Operating and Capital Funds
4th Quarter Report 2015

Fund	Fund Description		2015/2016 Budget (per EBS G/L)	Q4 2015 Actuals Per EBS G/L	% of Budget (50.0% benchmark)
000000010	CURRENT EXPENSE SUB-FUND	Expense	\$ 1,533,106,964	\$ 750,550,061	49.0%
		Revenue	\$ 1,481,285,761	\$ 749,902,417	50.6%
000000016	INMATE WELFARE FUND	Expense	\$ 3,992,906	\$ 1,389,737	34.8%
		Revenue	\$ 2,044,940	\$ 1,197,408	58.6%
000001030	COUNTY ROAD FUND	Expense	\$ 212,333,654	\$ 99,501,506	46.9%
		Revenue	\$ 201,342,882	\$ 104,165,672	51.7%
000001040	SW POST CLOSURE LF MAINT	Expense	\$ 4,834,390	\$ 1,338,916	27.7%
		Revenue	\$ 22,030	\$ (132,575)	-601.8%
000001060	VETERANS RELIEF	Expense	\$ 6,341,658	\$ 2,683,357	42.3%
		Revenue	\$ 6,092,308	\$ 2,769,520	45.5%
000001070	DEVELOPMENTAL DISABILITY	Expense	\$ 60,904,451	\$ 28,463,473	46.7%
		Revenue	\$ 59,075,586	\$ 28,597,404	48.4%
000001080	DCHS ADMINISTRATION	Expense	\$ 10,735,495	\$ 5,035,970	46.9%
		Revenue	\$ 10,471,294	\$ 6,013,801	57.4%
000001090	RECORDER'S O & M FUND	Expense	\$ 4,442,771	\$ 2,300,063	51.8%
		Revenue	\$ 3,219,138	\$ 1,739,220	54.0%
000001110	EMERGENCY TELEPHONE E911	Expense	\$ 70,259,508	\$ 21,776,098	31.0%
		Revenue	\$ 49,337,636	\$ 24,059,808	48.8%
000001120	MENTAL HEALTH	Expense	\$ 421,280,544	\$ 203,998,076	48.4%
		Revenue	\$ 417,944,922	\$ 221,430,006	53.0%
000001135	MIDD	Expense	\$ 125,648,755	\$ 57,872,020	46.1%
		Revenue	\$ 111,221,426	\$ 56,459,692	50.8%
000001141	VETERANS AND FAMILY LEVY	Expense	\$ 17,719,090	\$ 8,636,699	48.7%
		Revenue	\$ 17,792,956	\$ 8,704,680	48.9%
000001142	HUMAN SERVICES LEVY	Expense	\$ 18,285,682	\$ 9,662,052	52.8%
		Revenue	\$ 17,691,228	\$ 8,685,241	49.1%
000001170	ARTS & CULTURAL DEV FUND	Expense	\$ 57,400,336	\$ 22,875,507	39.9%
		Revenue	\$ 57,400,336	\$ 25,071,226	43.7%
000001190	EMERGENCY MEDICAL SERVICE	Expense	\$ 149,615,768	\$ 71,354,078	47.7%
		Revenue	\$ 147,981,992	\$ 73,375,541	49.6%
000001210	SHARED SERVICES FUND	Expense	\$ 67,740,602	\$ 31,519,253	46.5%
		Revenue	\$ 67,904,742	\$ 31,377,729	46.2%
000001211	SURFACE WATER MGT FUND	Expense	\$ 60,471,733	\$ 26,465,035	43.8%
		Revenue	\$ 53,967,916	\$ 28,080,229	52.0%
000001220	AUTO FINGERPRINT IDENT FD	Expense	\$ 35,649,052	\$ 16,497,971	46.3%
		Revenue	\$ 40,347,210	\$ 19,670,007	48.8%
000001260	ALCOHOLISM/SUBSTANCE ABSE	Expense	\$ 65,674,212	\$ 13,665,471	20.8%
		Revenue	\$ 64,171,704	\$ 13,015,185	20.3%
000001280	LOCAL HAZARDOUS WASTE FD	Expense	\$ 36,398,688	\$ 15,556,922	42.7%
		Revenue	\$ 30,907,596	\$ 16,196,962	52.4%
000001290	YTH SPORTS FAC GRANT FUND	Expense	\$ 2,506,300	\$ 945,342	37.7%
		Revenue	\$ 1,765,231	\$ 940,225	53.3%
000001311	NOXIOUS WEED CONTROL	Expense	\$ 5,140,411	\$ 2,251,699	43.8%
		Revenue	\$ 4,883,576	\$ 2,435,741	49.9%
000001340	DEPT OF PERMITTING & ENV REVIEW	Expense	\$ 27,267,237	\$ 13,341,939	48.9%
		Revenue	\$ 26,122,992	\$ 12,520,627	47.9%
000001341	DPER ABATEMENT SUBFUND	Expense	\$ 593,028	\$ 8,160	1.4%
		Revenue	\$ 204,224	\$ 39,801	19.5%
000001346	DPER GENERAL PUBLIC SERVICES	Expense	\$ 4,171,481	\$ 1,960,932	47.0%
		Revenue	\$ 4,171,422	\$ 1,993,106	47.8%
000001381	PRKS TRUST & CONTRIBUTION	Expense	\$ -	\$ 17	
		Revenue	\$ -	\$ 185	
000001396	RISK ABATEMENT/2006 FUND	Expense	\$ -	\$ -	
		Revenue	\$ -	\$ 161,332	
000001411	RAINY DAY RESERVE FUND	Revenue	\$ -	\$ 110,546	
000001415	PARKING FACILITIES	Expense	\$ 5,741,616	\$ 1,740,412	30.3%
		Revenue	\$ 5,741,652	\$ 1,717,059	29.9%
000001421	COMMUNITY SERVICES OPERATING FUND	Expense	\$ 10,623,263	\$ 5,358,834	50.4%
		Revenue	\$ 9,895,560	\$ 5,072,095	51.3%
000001431	ANIMAL SERVICES FND	Expense	\$ 14,302,854	\$ 6,207,240	43.4%
		Revenue	\$ 14,007,916	\$ 6,789,945	48.5%
000001432	ANIMAL BEQUEST FND	Expense	\$ 280,000	\$ 140,000	50.0%
		Revenue	\$ 200,008	\$ 2,558	1.3%
000001451	PARKS OPERATING LEVY	Expense	\$ 82,658,604	\$ 38,049,097	46.0%
		Revenue	\$ 83,075,731	\$ 40,597,277	48.9%
000001452	OS TRAILS & ZOO LEVY SUBF	Expense	\$ 398,588	\$ -	0.0%
		Revenue	\$ 151,302	\$ 67,116	44.4%
000001453	PARKS OPEN SPACE AND TRAILS LEVY	Expense	\$ 133,947,726	\$ 66,766,571	49.8%
		Revenue	\$ 132,680,482	\$ 65,828,231	49.6%

King County Operating and Capital Funds
4th Quarter Report 2015

Fund	Fund Description		2015/2016 Budget (per EBS G/L)	Q4 2015 Actuals Per EBS G/L	% of Budget (50.0% benchmark)
000001471	HISTORCL PRSRVTN & H PRGM	Expense	\$ 1,467,544	\$ 450,254	30.7%
		Revenue	\$ 919,472	\$ 490,430	53.3%
000001480	BEST START FOR KIDS LEVY	Expense	\$ 5,081,000	\$ -	0.0%
		Revenue	\$ 5,081,000	\$ -	0.0%
000001511	PUGET SOUND EMERGENCY RADIO NETWORK LEVY	Expense	\$ 29,152,237	\$ -	0.0%
		Revenue	\$ -	\$ -	
000001561	KC FLD CNTRL OPR CONTRACT	Expense	\$ 188,286,304	\$ 8,000,681	4.2%
		Revenue	\$ 188,261,312	\$ 8,018,862	4.3%
000001800	PUBLIC HEALTH	Expense	\$ 346,921,073	\$ 165,411,044	47.7%
		Revenue	\$ 354,106,626	\$ 164,770,213	46.5%
000001820	INTERCOUNTY RIVER IMPROV	Expense	\$ 100,000	\$ 48,000	48.0%
		Revenue	\$ 100,000	\$ 50,323	50.3%
000001850	ENVIRONMENTAL HEALTH FUND	Expense	\$ 46,594,108	\$ 19,455,463	41.8%
		Revenue	\$ 47,102,072	\$ 22,824,890	48.5%
000002140	GRANTS FUND	Expense	\$ 31,252,540	\$ 12,118,611	38.8%
		Revenue	\$ 31,252,854	\$ 12,506,789	40.0%
000002166	BYRNE JUSTICE ASSSTNCE FF	Expense	\$ -	\$ -	
		Revenue	\$ -	\$ 27	
000002167	BYRNE JAG GRANT 2012	Expense	\$ -	\$ 10,021	
		Revenue	\$ -	\$ 10,021	
000002168	BYRNE JAG GRANT FFY 2013	Expense	\$ -	\$ 78,063	
		Revenue	\$ -	\$ 102,080	
000002169	WA ARCHIVES LOC REC GRANT	Expense	\$ 201,708	\$ 109,832	54.5%
		Revenue	\$ 201,708	\$ 109,832	54.5%
000002240	EMPLOYMENT & EDUCATN RESOURCES FD	Expense	\$ 22,680,825	\$ 11,076,248	48.8%
		Revenue	\$ 22,432,464	\$ 12,274,555	54.7%
000002460	FED HOUSNG & COMM DEV FND	Expense	\$ 35,152,924	\$ 17,888,375	50.9%
		Revenue	\$ 35,152,982	\$ 17,875,222	50.8%
000002461	KC SMALL BUSINESS LOAN PG	Expense	\$ -	\$ 108	
000002462	CDBG GREENBRIDGE LN REPAY	Expense	\$ -	\$ 600,673	
		Revenue	\$ -	\$ 708,564	
000002463	HOUSING OPPORTUNITY LOANS	Expense	\$ -	\$ 68,134	
		Revenue	\$ -	\$ 93,245	
000002464	HOUSING OPPORTUNITY FUND	Expense	\$ 63,996,130	\$ 34,970,653	54.6%
		Revenue	\$ 61,339,734	\$ 37,404,136	61.0%
000004040	SOLID WASTE OPERATING	Expense	\$ 234,109,002	\$ 99,760,747	42.6%
		Revenue	\$ 225,227,760	\$ 120,605,126	53.5%
000004290	AIRPORT	Expense	\$ 37,886,397	\$ 14,245,811	37.6%
		Revenue	\$ 36,260,218	\$ 19,163,686	52.9%
000004501	RADIO COMM OPRTNG FND	Expense	\$ 9,182,025	\$ 4,400,899	47.9%
		Revenue	\$ 7,786,452	\$ 4,025,256	51.7%
000004503	RCS COMMON EQPT MAINT SUB	Revenue	\$ -	\$ 117,143	
000004531	I-NET OPERATING	Expense	\$ 4,883,030	\$ 1,791,922	36.7%
		Revenue	\$ 5,497,296	\$ 2,741,943	49.9%
000004551	LINK RISK FUND	Expense	\$ -	\$ -	
		Revenue	\$ -	\$ 5,640	
000004591	MARINE OPERATING FUND	Expense	\$ 14,199,137	\$ 6,955,082	49.0%
		Revenue	\$ 7,921,180	\$ 3,983,029	50.3%
000004611	WATER QUALITY OPERATING	Expense	\$ 276,483,369	\$ 129,128,789	46.7%
		Revenue	\$ 873,913,420	\$ 450,379,203	51.5%
000004641	PUBLIC TRANSPORTATION OP	Expense	\$ 1,448,295,395	\$ 677,223,537	46.8%
		Revenue	\$ 1,496,443,950	\$ 775,611,475	51.8%
000004642	TRANS REV FLEET REPLACE	Expense	\$ 329,367,192	\$ -	0.0%
		Revenue	\$ 147,889,934	\$ 45,583,665	30.8%
000005420	SAFETY & WORKERS' COMP	Expense	\$ 73,808,591	\$ 25,749,349	34.9%
		Revenue	\$ 55,847,562	\$ 27,596,307	49.4%
000005441	WWTR EQ RNT&RVLVG FD	Expense	\$ 4,723,808	\$ 1,906,101	40.4%
		Revenue	\$ 6,731,610	\$ 4,018,520	59.7%
000005450	FINANCE & BUS OPERATIONS	Expense	\$ 58,708,116	\$ 27,540,371	46.9%
		Revenue	\$ 55,016,990	\$ 27,462,240	49.9%
000005457	EMPLOYEES DEF COMP ADMIN	Expense	\$ -	\$ 200,192	
		Revenue	\$ -	\$ 244,296	
000005471	OIRM OPERATING FUND	Expense	\$ -	\$ 562	
		Revenue	\$ -	\$ 699,695	
000005481	KING COUNTY GIS FUND	Expense	\$ 14,621,860	\$ 6,019,023	41.2%
		Revenue	\$ 14,010,148	\$ 5,999,519	42.8%
000005490	BUSINESS RESOURCE CENTER	Expense	\$ 36,321,118	\$ 22,036,733	60.7%
		Revenue	\$ 33,235,210	\$ 16,546,024	49.8%
000005500	EMPLOYEE BENEFITS PROGRAM	Expense	\$ 527,545,235	\$ 232,760,872	44.1%

King County Operating and Capital Funds
4th Quarter Report 2015

Fund	Fund Description		2015/2016 Budget (per EBS G/L)	Q4 2015 Actuals Per EBS G/L	% of Budget (50.0% benchmark)
		Revenue	\$ 497,736,718	\$ 238,442,570	47.9%
000005511	FACILITIES MANAGEMENT SUB	Expense	\$ 98,870,642	\$ 47,759,875	48.3%
		Revenue	\$ 97,373,246	\$ 49,260,924	50.6%
000005520	INSURANCE	Expense	\$ 67,034,981	\$ 25,360,620	37.8%
		Revenue	\$ 63,050,614	\$ 31,640,673	50.2%
000005531	DATA PROCESSING SERVICES	Expense	\$ 177,463,929	\$ 79,965,959	45.1%
		Revenue	\$ 170,822,902	\$ 87,061,801	51.0%
000005570	PUBLIC WORKS EQUIP RENTAL	Expense	\$ 24,289,795	\$ 10,927,793	45.0%
		Revenue	\$ 22,015,388	\$ 8,960,420	40.7%
000005580	MOTOR POOL EQUIP RENTAL	Expense	\$ 29,023,372	\$ 12,154,223	41.9%
		Revenue	\$ 26,744,644	\$ 13,179,140	49.3%
000008400	LIMITED G O BOND REDEMPT.	Expense	\$ 247,547,872	\$ 95,432,749	43.7%
		Revenue	\$ 207,453,042	\$ 99,944,588	48.2%
000008401	CONSERV FUTURES LEVY CLG.	Revenue	\$ -	\$ (1,424)	
000008405	PFD LTD G O BND REDMPTN	Expense	\$ -	\$ 12,756,028	
000008407	HUD SEC 108 LOAN REPAYMNT	Expense	\$ 886,554	\$ 600,673	67.8%
		Revenue	\$ 1,417,132	\$ 600,673	42.4%
000008430	PUBLIC TRANSPORTATION BONDS	Expense	\$ 30,810,584	\$ 3,888,211	12.6%
		Revenue	\$ 31,625,780	\$ 15,793,033	49.9%
000008500	UNLIMITED G O BOND REDEM.	Expense	\$ 34,040,656	\$ 16,778,132	49.3%
		Revenue	\$ 28,541,548	\$ 11,627,812	40.7%
000008920	WATER QUALITY REV BOND	Expense	\$ 494,821,174	\$ 309,989,824	27.7%
		Revenue	\$ -	\$ 542,632	
000008921	2006AB SWR JR LIEN MULTI-	Expense	\$ -	\$ (163,929,787)	
		Revenue	\$ -	\$ 784,040	
000008922	2006B-2 SWR REV RFG BNDS	Expense	\$ -	\$ (9,163,070)	
		Revenue	\$ -	\$ 41,263	
000003151	CONSERV FUTURES SUB-FUND	Expense	\$ -	\$ 11,044,463	
		Revenue	\$ -	\$ 10,247,114	
000003160	FMD-PARKS,REC,OPEN SPACE	Expense	\$ -	\$ 6,719,137	
		Revenue	\$ -	\$ 7,138,318	
000003292	SWM CIP NON-BOND SUBFUND	Expense	\$ -	\$ 11,134,003	
		Revenue	\$ -	\$ 11,052,006	
000003296	SWM GO BONDS 2014	Expense	\$ -	\$ 2,923,400	
		Revenue	\$ -	\$ 38,676	
000003310	LONG-TERM LEASES	Expense	\$ -	\$ 43,764,982	
		Revenue	\$ -	\$ 42,688,806	
000003313	LT LEASE SALES TAX DEFERRAL	Revenue	\$ -	\$ 11,904	
000003350	YOUTH SRVS FACILTS CONST	Expense	\$ -	\$ 14,969,829	
		Revenue	\$ -	\$ 23,267,247	
000003361	PUGET SOUND EMERGENCY RADIO NETWORK CAPI	Expense	\$ -	\$ 965,146	
000003380	AIRPORT CONSTRUCTION	Expense	\$ -	\$ 3,088,342	
		Revenue	\$ -	\$ 3,046,092	
000003403	URBAN RESTOR & HBTAT RSTR	Expense	\$ -	\$ 2,159	
		Revenue	\$ -	\$ 3,950	
000003421	MJR MNTNCE RSRV SUB-FUND	Expense	\$ -	\$ 11,577,168	
		Revenue	\$ -	\$ 6,535,935	
000003426	2012 GO BONDS-MMR SUBFUND	Expense	\$ -	\$ 1,038,127	
		Revenue	\$ -	\$ 1,350	
000003461	REGIONAL JUST CTR PRJCTS	Expense	\$ -	\$ 628,597	
		Revenue	\$ -	\$ 6,532	
000003471	ECS LEVY SUB-FUND	Expense	\$ -	\$ 17	
		Revenue	\$ -	\$ 17	
000003473	RADIO COMM SRVS CIP FUND	Expense	\$ -	\$ 1,497,812	
		Revenue	\$ -	\$ 1,137,253	
000003490	FMD-PARKS FACILITY REHAB	Expense	\$ -	\$ 593,683	
		Revenue	\$ -	\$ 690,917	
000003521	OS KC BOND FUNDED SUBFUND	Revenue	\$ -	\$ 1,910	
000003522	OS KC NON BND FND SUBFUND	Expense	\$ -	\$ 4,764,827	
		Revenue	\$ -	\$ 4,728,527	
000003571	KC FLD CNTRL CAP CONTRACT	Expense	\$ -	\$ 47,019,774	
		Revenue	\$ -	\$ 47,073,925	
000003581	PARKS CAPITAL FUND	Expense	\$ -	\$ 37,985,069	
		Revenue	\$ -	\$ 40,573,505	
000003591	KC MARINE CONST	Expense	\$ -	\$ 5,273,043	
		Revenue	\$ -	\$ 3,651,018	
000003611	WATER QUALITY CONST-UNRES	Expense	\$ -	\$ (27,706,516)	
		Revenue	\$ -	\$ 2,319,591	
000003641	PUBLIC TRANS CONST-UNREST	Expense	\$ -	\$ 117,788,752	


King County Operating and Capital Funds
4th Quarter Report 2015


Fund	Fund Description		2015/2016 Budget (per EBS G/L)	Q4 2015 Actuals Per EBS G/L	% of Budget (50.0% benchmark)
		Revenue	\$ -	\$ 143,945,403	
000003672	ENVIRONMENTAL RESOURCE	Revenue	\$ -	\$ 2,285	
000003673	CRITICAL AREAS MITIGATION	Expense	\$ -	\$ 5,719,450	
		Revenue	\$ -	\$ 9,486,851	
000003681	REAL ESTATE EXCISE TX CAP	Expense	\$ -	\$ 6,072,613	
		Revenue	\$ -	\$ 7,341,085	
000003682	REAL ESTATE EXCISE TX 2	Expense	\$ -	\$ 4,176,648	
		Revenue	\$ -	\$ 7,353,367	
000003691	TRNSF OF DEV CREDIT PROG	Expense	\$ -	\$ 1,465,629	
		Revenue	\$ -	\$ 2,797,284	
000003721	GRNRVR FLD MTGTN TRNSFRS	Expense	\$ -	\$ 606,756	
		Revenue	\$ -	\$ 13,582	
000003771	OIRM CAPITAL PROJECTS	Expense	\$ -	\$ 9,264,966	
		Revenue	\$ -	\$ 24,099,242	
000003775	2015 LTGO SERIES B - KCIT	Expense	\$ -	\$ 1,699	
		Revenue	\$ -	\$ 302,435	
000003781	ITS CAPITAL	Expense	\$ -	\$ 6,852,773	
		Revenue	\$ -	\$ 6,424,160	
000003791	HMC/MEI 2000 PROJECTS	Expense	\$ -	\$ 1,599,091	
		Revenue	\$ -	\$ 2,691,489	
000003795	HMC/MEI 04B BND PROCEEDS	Expense	\$ -	\$ 2,717,747	
		Revenue	\$ -	\$ 5,064	
000003802	BC & I 2001 BAN PROCEEDS	Revenue	\$ -	\$ 302	
000003803	LTD TAX GO BAN RDMPN 01	Revenue	\$ -	\$ 24	
000003805	BLDG CONST-IMPRV 03B BAN	Revenue	\$ -	\$ 5,051	
000003806	LTGO 2009 SERIES B	Expense	\$ -	\$ 750	
000003807	BC&I 2010 GO-FMD	Expense	\$ -	\$ 160,915	
		Revenue	\$ -	\$ 534	
000003810	SW CAP EQUIP REPLACEMENT	Expense	\$ -	\$ 4,120,678	
		Revenue	\$ -	\$ 476,755	
000003840	FARMLAND & OPEN SPACE ACQ	Expense	\$ -	\$ 188,943	
		Revenue	\$ -	\$ 31,343	
000003850	RENTON MAINTENANCE FACIL	Expense	\$ -	\$ 517,215	
		Revenue	\$ -	\$ 3,168,884	
000003860	COUNTY ROAD CONSTRUCTION	Expense	\$ -	\$ 20,812,427	
		Revenue	\$ -	\$ 31,012,259	
000003862	2010 GO BONDS-ROADS	Expense	\$ -	\$ 2,366	
		Revenue	\$ -	\$ 382,203	
000003870	HARBORVIEW MED CONST-1977	Expense	\$ -	\$ 602,867	
		Revenue	\$ -	\$ 1,180	
000003873	HMC CONSTRUCTION 97	Expense	\$ -	\$ 202,668	
		Revenue	\$ -	\$ 335	
000003901	SOLID WASTE CONSTRUCTION	Expense	\$ -	\$ 2,532,844	
		Revenue	\$ -	\$ 66,739	
000003906	SOLID WASTE CONSTR 2014 LTGO BND	Expense	\$ -	\$ 10,203	
		Revenue	\$ -	\$ 1,221	
000003907	SOLID WASTE CONSTR 2015 LTGO	Expense	\$ -	\$ 377,345	
		Revenue	\$ -	\$ -	
000003910	LANDFILL RESERVE FUND	Expense	\$ -	\$ 18,566,489	
		Revenue	\$ -	\$ 268,983	
000003951	BLDG REPAIR/REPL SUBFUND	Expense	\$ -	\$ 24,188,846	
		Revenue	\$ -	\$ 21,942,776	
000003954	2015 LTGO SERIES B - FMD	Expense	\$ -	\$ 2,639,898	
		Revenue	\$ -	\$ 3,696,030	
000003955	GEN GOVNT CIP 98-99	Expense	\$ -	\$ 1,682	
		Revenue	\$ -	\$ (100)	
000003956	GEN GOVNT CIP 98-99 EE	Expense	\$ -	\$ 68,716	
		Revenue	\$ -	\$ 844	
000003958	CAPITAL ACQ XCS EARN 96	Expense	\$ -	\$ 55	
000003959	FMD-ISF 2015 GO BONDS SERIES B	Expense	\$ -	\$ 429,468	
		Revenue	\$ -	\$ 894,200	
000003961	HMC REPAIR AND REPLAC FD	Expense	\$ -	\$ 7,384,144	
		Revenue	\$ -	\$ 8,856,539	

**Scope Overview:**

This project increases the capacity of the Barton Pump Station through replacement of existing pumps with larger units providing 33-million-gallons-per-day-capacity; adds a standby power generator and an upgraded control system; modifies the pump station structure by adding a new underground structure adjacent to the pump station to house the standby generator and odor control system; makes modifications to improve safety and protect equipment; upgrades electrical systems to support the larger pumps and added equipment; replaces motor control centers, main control panels and variable speed drives; and provides site restoration and landscaping of the site.



Schedule Status  RED				
	Baseline		Current	
	Start	Finish	Start	Finish
Planning	05/01/2008	08/19/2009	5/1/2008	05/04/2009
Preliminary Design	03/23/2009	01/15/2010	8/19/2009	01/15/2010
Final Design	01/15/2010	07/30/2012	1/15/2010	06/04/2012
Implementation	07/30/2012	10/21/2014	6/4/2012	01/29/2016
Milestone: Substantial Completion	07/15/2014	07/15/2014	6/18/2015	06/18/2015
Closeout	10/21/2014	02/16/2015	1/29/2016	04/29/2016

Budget Status  YELLOW			
	Baseline Budget	Spent to Date	Estimate at Completion
Project Total	\$22,725	\$23,826	\$23,826
Totals	\$22,725	\$23,826	\$23,826

\$ in thousands

Scope/Schedule/Budget Variance

The schedule variance reflects time added to the construction contract after baseline was established but prior to bidding to accommodate traffic control requirements of Washington State Ferries (WSF), which operates the adjacent Fauntleroy ferry dock. King County-WSF agreements constrain construction activities during peak ferry traffic periods. Landscaping was delayed by unusually high temperatures causing a delay in construction contract completion.

The budget variance represents the difference in the construction contractor's bid price and the revised project construction estimate. The higher than anticipated construction cost can be attributed to unanticipated and extensive shoring requirements of the project.

Major Contracts (\$ in thousands)

Design: Brown and Caldwell: \$1.8M

Construction: Prospect Construction, Inc.: \$13.8M; Change Orders (10) \$855K

Key Activities

Fourth Quarter 2015:

1. Punch list items completed.
2. Landscaping: planting of the beach grasses was accomplished.
3. Record drawings completed and accepted by King County.

First Quarter 2016 Projected:

1. Contract closeout.

Closely Monitored Issues

1. Completion of closeout paperwork.



Scope Overview:

The North Sammamish Trail scope of work includes: the removal of an existing gravel trail and construction of approximately 2.5 miles of 12-foot wide paved trail with gravel shoulders, concrete intersections, and wetland mitigation planting. Other items of work include erosion control, site preparation, grading, gravity block walls, structural earth walls, soldier pile wall, fencing, stormwater conveyance system, fish passable culverts, signage, traffic control, utility adjustments, trail amenity items, and landscaping. The project is located on former railroad bank from NE Inglewood Hill Road to 187th Ave NE corridor.



Schedule Status		YELLOW			
	Baseline		Current		
	Start	Finish	Start	Finish	
Final Design	09/01/2011	09/19/2013	9/1/2011	04/11/2014	
Implementation	09/20/2013	03/10/2015	4/12/2014	07/03/2015	
Milestone: Substantial Completion	02/11/2015	02/11/2015	7/3/2015	07/03/2015	
Closeout	04/12/2015	12/31/2015	7/4/2015	07/06/2016	

Budget Status		GREEN	
	Baseline Budget	Spent to Date	Estimate at Completion
Final Design	\$2,541	\$1,884	\$1,884
Implementation	\$14,897	\$13,598	\$14,631
Totals	\$17,438	\$15,482	\$16,516

\$ in thousands

Scope/Schedule/Budget Variance

Cost and Schedule: Impacts to design and implementation are based upon extensive communication with the City of Sammamish and residents as well as other factors listed in the budget section. Significant additional impacts to the overall cost of the project is expected. This is due to unanticipated legal efforts and drainage claims with the City of Sammamish that are currently underway.

Major Contracts (\$ in thousands)

Final Design: Parametrix, Inc. \$1,884
 Construction Support: Parametrix, Inc. \$1,300
 Construction: Tri-state Construction \$8,488

Final Design actual costs were lower than initial EAC and remaining budget was reallocated for construction support and implementation costs. Quarter 4 of 2015 added \$30K in construction office relocation assistance. Pending amendments will add \$325K to Parametrix's contract to support final closeout item review and public outreach.

Construction Change Orders 4 and 5 were executed in Q1 2015 totaling \$1.52 million. Change Order 6 was executed in Q4 2015 adding \$427K of additional bid item quantities. The final change order is currently in negotiation with the Contractor and will include delay impact costs valued at approximately \$700K.

Key Activities

2015 Q4 COMPLETED ACTIVITIES:
 Completed trail and mitigation landscape replacement planting
 Ongoing maintenance of landscape areas
 Ongoing contract closeout documentation

Closely Monitored Issues

Landscape maintenance period through final acceptance.
 Ensure all required Contractor documentation is submitted during closeout process.



East Lake Sammamish Trail - North Sammamish Segment

2016 Q1 PLANNED ACTIVITIES:

Continue with contract closeout documentation
Complete as-built drawings



Scope Overview:

The F Line RapidRide Intelligent Transportation System (ITS) corridor improvements includes the design and installation of a fiber optic backbone communication infrastructure to support real time bus information, off board fare collection and transit signal priority along 11 miles of roadway. The F Line Corridor is between the Burien Transit Center and "The Landing" in Renton, via the Cities of Seatac and Tukwila. The project includes the installation of new RapidRide communication cabinets, wireless access points, real time signs and pulling fiber optic cable and electrical conductors through existing and new conduits.



Schedule Status		● GREEN			
	Baseline		Current		
	Start	Finish	Start	Finish	
Planning	09/16/2010	11/13/2011	9/16/2010	11/13/2011	
Preliminary Design	11/14/2011	03/19/2012	11/14/2011	03/19/2012	
Final Design	03/20/2012	03/11/2013	3/20/2012	03/11/2013	
Implementation	03/12/2013	06/09/2014	3/12/2013	03/31/2016	
Milestone: Substantial Completion	06/09/2014	06/09/2014	6/9/2014	06/09/2014	
Closeout	06/10/2014	08/30/2014	6/10/2014	03/31/2016	

Budget Status		● GREEN		
	Baseline Budget	Spent to Date	Estimate at Completion	
Planning	\$237	\$242	\$242	
Preliminary Design	\$311	\$327	\$327	
Final Design	\$1,200	\$1,074	\$1,074	
Implementation	\$5,902	\$4,014	\$4,246	
Closeout	\$75	\$3	\$138	
Acquisition	\$0	\$0	\$0	
Totals	\$7,725	\$5,661	\$6,027	

\$ in thousands

Scope/Schedule/Budget Variance

Estimated cost at completion decreased due to unused contingency and lower support expense from jurisdictions. Closeout has been extended until Dec 2015, to better reflect the time needed to close out contracts.

Major Contracts (\$ in thousands)

Design and Construction Support DKS Associates \$1,116
Construction: Prime Electric \$1,606

Key Activities

Completed 4th Q 2015:
Closeout of design contract

Planned 1st Q 2016:
Close out of construction contract

Closely Monitored Issues

None



Scope Overview:

Project will permit, design, and construct a new transfer station and waste processing facility to replace the Factoria Transfer Station.



Schedule Status ● GREEN				
	Baseline		Current	
	Start	Finish	Start	Finish
Acquisition	10/01/2007	12/01/2007	10/1/2007	12/01/2007
Planning	10/01/2007	12/31/2008	10/1/2007	12/31/2008
Preliminary Design	01/01/2009	03/10/2011	1/1/2009	04/30/2011
Final Design	04/29/2011	07/11/2014	4/16/2011	07/11/2014
Implementation	07/11/2014	11/16/2017	7/11/2014	03/15/2018
Milestone: Substantial Completion	11/15/2017	11/15/2017	11/15/2017	11/15/2017
Closeout	11/16/2017	08/28/2018	3/15/2018	08/28/2018

Budget Status ▼ YELLOW			
	Baseline Budget	Spent to Date	Estimate at Completion
Project Total	\$88,820	\$60,341	\$93,619
Totals	\$88,820	\$60,341	\$93,619

\$ in thousands

Scope/Schedule/Budget Variance

Budget variance is due to the addition of a half-bale compactor to meet future service demands. An analysis of program needs that resulted from the 2014 update of the Transfer and Waste Management Plan recommendations showed a net benefit will be realized from installing a second half-bale compactor with the current project.

Major Contracts (\$ in thousands)

Design Consultant: HDR \$11,986
Construction Mgmt Consultant: Parametrix \$4,619
Construction Contractor: PCL \$54,367

Key Activities

4th Quarter 2015 Key Activities:

1. Installation of permanent power
2. Installation of backup generator
3. Completion of all duct banks for Phase 2
4. Paving of trailer yard
5. Completion of structural steel, both for Transfer Station as well as Administration Building
6. Construction of fueling facility

Closely Monitored Issues

1. Provision of communication services by Comcast and CenturyLink
2. Provision of gas service by PSE
3. Transition planning and coordination between Owner and Contractor
4. Timely delivery of delayed single-bale compactor
5. Permits for new operating facility from Health Department, Ecology, and Industrial Waste
6. Granting of Temporary Certificate of Occupancy (TCO) for new facility



FACTORIA RECYCLING & TS

1st Quarter 2016 Projected:

1. Completion of 30th Street Sewer line installation
2. Completion of 30th Street Storm water line installation
3. Construction of two temporary accesses into south side of new transfer building
4. Installation of two compactors
5. Commissioning of all Mechanical, Electrical, and Plumbing (MEP) systems
6. Completion of roofing
7. Completion of siding
8. Installation of bird deterrent systems
9. Installation of wheelstops
10. Installation of hangar and overhead doors
11. Completion and testing of fire suppression systems
12. Turnover of new Transfer Station and Administration Building to Owner
13. Development of Phase 4 Contractor access between Eastgate parking lot and existing station
14. Setup of wheelwash in Eastgate lot



Scope Overview:

Design and construct the replacement of the inverted siphon system. The scope will include assessment of alternatives for repair or replacement, the work necessary for connection to the existing interceptor system, coordination with the City of Seattle who owns the tunnel and a 24-inch water main in the tunnel, and coordination with other utilities. The project scope will also include design and construction of an odor control facility at the inlet of the new siphon.



Schedule Status		YELLOW			
	Baseline		Current		
	Start	Finish	Start	Finish	
Planning	08/25/2008	09/15/2011	8/25/2008	09/15/2011	
Preliminary Design	09/15/2011	06/12/2012	9/15/2011	06/12/2012	
Final Design	06/12/2012	07/29/2014	6/12/2012	01/20/2015	
Acquisition	10/01/2012	02/03/2014	10/1/2012	12/31/2015	
Implementation	07/29/2014	05/31/2017	1/20/2015	08/31/2017	
Milestone: Substantial Completion	11/16/2016	11/16/2016	4/24/2017	04/24/2017	
Closeout	05/31/2017	12/31/2017	8/31/2017	06/29/2018	

Budget Status		YELLOW	
	Baseline Budget	Spent to Date	Estimate at Completion
Project Total	\$45,878	\$23,806	\$48,009
Totals	\$45,878	\$23,806	\$48,009

\$ in thousands

Scope/Schedule/Budget Variance

The schedule variance reflects delayed notice-to-proceed for construction due to extended bid period and bid protest. Additionally, the schedule was updated to reflect the contract-allowed time as well as incorporating executed change orders.

The cost variance is due to inclusion of risk mitigation measures for tunneling in construction specifications, additional utility relocations, SPU water line work and consulting services.

Major Contracts (\$ in thousands)

Design: MWH Americas, Inc.: \$5.4M; Construction Management: Jacobs Engineering: \$2M
Construction: Stellar J Corporation: \$21.8M; Change Orders (5): \$89K

Key Activities

Fourth Quarter 2015:

- 6 Requests for Change Orders (RCO) issued; 1 claim received and denied. Risk for additional claims for the outstanding RCO's is ~\$1.5-2M.
- Three change orders executed (~\$56k).
- Substantially completed the relocation of the CSO outfall; final completion expected Summer 2016. Invoiced Seattle Public Utilities for its portion of the costs.

Closely Monitored Issues

- Project schedule and ensuring the contractor begins permitting and submittal processes on-time.
- SPU outfall relocation.
- North and South Shaft construction.
- Differing site condition notices and RCOs associated with the North and South Shaft construction.



Fremont Siphon

4. North and south shafts were completed in December; several RCOs and notices of Differing Site Conditions received from the Contractor.
5. Microtunneling is expected to begin late first quarter 2016.

First Quarter 2016 Projected:

1. Begin microtunneling across the Lake Washington Ship Canal.
2. Continue planning for major pipeline and structure work which is planned for the Summer of 2016.



Scope Overview:

The trail will include a 12-foot-wide paved cross-section with a 3-to-5-foot separation from the adjacent street and a 2-foot-wide gravel shoulder on the opposite side of the trail. The project will include necessary drainage, related road and driveway crossings and Manual of Uniform Traffic Control Devices (MUTCD) signage.



Schedule Status		RED			
	Baseline		Current		
	Start	Finish	Start	Finish	
Final Design	05/19/2011	03/31/2014	5/19/2011	08/02/2015	
Implementation	04/01/2014	01/16/2015	8/3/2015	07/15/2016	
Milestone: Substantial Completion	12/16/2014	12/16/2014	6/15/2016	06/15/2016	
Closeout	01/17/2015	04/18/2015	7/16/2016	12/30/2016	

Budget Status		YELLOW		
	Baseline Budget	Spent to Date	Estimate at Completion	
Final Design	\$685	\$841	\$841	
Implementation	\$5,564	\$1,742	\$6,182	
Totals	\$6,249	\$2,583	\$7,024	

\$ in thousands

Scope/Schedule/Budget Variance

Cost and Schedule: Impacts to design and implementation are based upon the negotiation of interlocal agreements and easements with multiple jurisdictions, utility companies, and a competitive bidding climate. The lowest construction bid received was \$401,010 (5%) over the engineer's estimate.

An Amendment for additional final design services was executed in Q4 2015 to address final review comments from City of SeaTac, King County Roads, and utility companies in the final design plan.

Major Contracts (\$ in thousands)

Parametrix:
Final Design: \$674
Construction Support: \$329

Road Construction Northwest, Inc.:
Construction: \$4,447

Key Activities

- Q4 Completed Activities:
- Boardwalk construction
 - Mitigation clearing and grubbing
 - Utility pole relocation and conversion of utilities in Burien
- Q1 Planned Activities:
- Construct retaining walls in Burien
 - Reconstruct driveways in Burien
 - Utility pole relocation and conversion of utilities in SeaTac

Closely Monitored Issues

- Coordination of Seattle City Light (SCL) activities on north end of project.
- Relocation of Comcast and CenturyLink overhead utilities.



Scope Overview:

Design and construct a one-million-gallon Combined Sewer Overflow (CSO) control underground storage facility adjacent to the Murray Pump Station. The Wastewater Treatment Division (WTD) has acquired six contiguous private properties across the street from the existing Murray Pump Station on Beach Drive Southwest in Seattle for the storage tank site. The scope will also include design and construction of above- and below-grade structures on the storage tank site that will house odor control and a standby power generator. The project will also include site development consistent with the location near a public park.



Schedule Status		YELLOW			
	Baseline		Current		
	Start	Finish	Start	Finish	
Planning	01/01/2006	09/01/2011	1/1/2006	09/01/2011	
Acquisition	06/01/2011	09/28/2012	6/1/2011	03/30/2012	
Preliminary Design	09/01/2011	05/08/2012	9/1/2011	05/08/2012	
Final Design	05/08/2012	09/30/2013	5/8/2012	10/16/2013	
Implementation	09/30/2013	02/28/2017	10/16/2013	02/28/2017	
Milestone: Substantial Completion	08/31/2016	08/31/2016	10/31/2016	10/31/2016	
Closeout	02/28/2017	06/30/2017	2/28/2017	10/30/2017	

Budget Status		GREEN		
	Baseline Budget	Spent to Date	Estimate at Completion	
Project Total	\$50,395	\$36,560	\$50,325	
Totals	\$50,395	\$36,560	\$50,325	

\$ in thousands

Scope/Schedule/Budget Variance

The contractor has increased the hours worked each week to 50, plus some Saturday work to make up lost schedule.

Major Contracts (\$ in thousands)

Contract 1: Pre-design: Carollo Engineers: \$1.4M; Final Design: HDR Engineering: \$7.9M
Contract 2: Construction Shimmick Construction Company: \$26.3M; Change Order (11) \$249K

Key Activities

Fourth Quarter 2015:

1. Installation of reinforcing steel.
2. Plumbing and electrical rough-in installation.
3. Concrete placement at the Facility Building walls and slab-on-grade.
4. Maintained traffic control during construction activities.
5. Installation of 60" RS pipe continued at Lowman Park and Beach Drive.

First Quarter 2016 Projected:

1. Complete 60 inch pipeline installation.
2. Complete facility building reinforcing steel installation.

Closely Monitored Issues

1. Construction schedule and progress.
2. Safety.
3. Quality of concrete installation.
4. Project Labor Agreement administration.
5. Keeping the community informed and responding to concerns/inquiries.



CSO Control & Improvements - Murray

3. Placement of reinforcing steel for the Facility Building walls.
4. Placement of concrete for Facility Building walls and slab-on-grade.



Scope Overview:

Design and construct a CSO storage facility near the North Beach Pump Station with sufficient capacity to limit overflows at the CSO outfall to one in an average year. The scope will include an alternatives analysis to select the most cost effective approach to store the flows and to deliver the stored flows to the West Point Treatment Plant. The scope will also include an ancillary building to house mechanical, electrical and control systems to enable effective operation of the storage system.



Schedule Status		YELLOW			
	Baseline		Current		
	Start	Finish	Start	Finish	
Planning	01/01/2006	07/28/2011	1/1/2006	07/28/2011	
Preliminary Design	07/28/2011	05/08/2012	7/28/2011	05/08/2012	
Final Design	05/08/2012	12/01/2013	5/8/2012	12/30/2013	
Acquisition	12/01/2012	03/01/2013	12/31/2012	04/01/2013	
Implementation	12/01/2013	12/01/2015	12/30/2013	02/01/2016	
Milestone: Substantial Completion	09/01/2015	09/01/2015	12/3/2015	12/03/2015	
Closeout	12/01/2015	04/01/2016	2/1/2016	12/01/2016	

Budget Status		YELLOW	
	Baseline Budget	Spent to Date	Estimate at Completion
Project Total	\$20,880	\$21,911	\$23,888
Totals	\$20,880	\$21,911	\$23,888

\$ in thousands

Scope/Schedule/Budget Variance

Schedule variance reflects final changes to contract. Consent Decree milestones have been met.

The cost variance is due to a higher bid price than the engineering estimate.

Major Contracts (\$ in thousands)

Pre-design: Carollo Engineers: \$976K; Final Design: HDR Engineering: \$4.9M
Construction: Stellar J Corporation: \$10.5M; Change Orders (11) \$848K

Key Activities

Fourth Quarter 2015:

1. Substantial completion was issued on 12/3/15. Contractor is working on punchlist items. Have design issue with C2 water system.
2. Change order packages were sent to Ecology.
3. Facility manual was sent to Ecology on 12/10.

First Quarter 2016 Projected:

1. Complete punchlist items.
2. Walkthrough landscaper and architect.
3. Ecology audit of files for loan.

Closely Monitored Issues

1. Start-up and commissioning.



CSO Control & Improvements - North Beach

4. Finish C2 water system redesign.
5. Finalize all O & M manuals.

**Scope Overview:**

This project increases the capacity of part of the North Creek Interceptor Sewer by replacing about 10,000 feet of sewer serving southwestern Snohomish County. Construction of an additional 2,600 feet of the new sewer was completed by the Alderwood Water & Wastewater District under a 2005 agreement with King County, but the rest has to be constructed.



Schedule Status		YELLOW			
	Baseline		Current		
	Start	Finish	Start	Finish	
Planning	04/01/2010	03/21/2011	4/1/2010	03/21/2011	
Preliminary Design	03/21/2011	08/31/2012	3/21/2011	07/16/2012	
Final Design	07/16/2012	10/01/2014	7/16/2012	02/02/2015	
Acquisition	02/03/2013	02/12/2014	4/4/2013	09/19/2014	
Implementation	03/23/2014	06/09/2017	2/2/2015	09/30/2017	
Milestone: Substantial Completion	12/06/2016	12/06/2016	3/29/2017	03/29/2017	
Closeout	06/09/2017	12/29/2017	9/29/2017	06/25/2018	

Budget Status		GREEN	
	Baseline Budget	Spent to Date	Estimate at Completion
Project Total	\$56,591	\$21,024	\$56,591
Totals	\$56,591	\$21,024	\$56,591

\$ in thousands

Scope/Schedule/Budget Variance

Project construction is now underway and the project team is continuing to monitor the schedule.

Major Contracts (\$ in thousands)

Construction Management: MWH Constructors: \$3.1 M; Engineering Design: HDR Engineering, Inc.: \$4.9 M
Construction: Frank Coluccio Construction Co.: \$29.9 M; Change Orders (2) -\$5K

Key Activities

Fourth Quarter 2015:

1. Completed installation of pipeline in wetland area and stabilize soils for winter by hydroseeding.
2. Completed first three pipe ramming drives.
3. Began work in Canyon Park Business Center to prepare for tunneling operation (dewatering system installation, shoring, etc.).

First Quarter 2016 Projected:

1. Begin first tunneling drive in Canyon Park Business Center
2. Begin open trench installation of sewer in Business Center
3. Install manhole 103 in unincorporated Snohomish County
4. Continue outreach to property owners, residents and businesses

Closely Monitored Issues

1. Safety: site access, trenchless operations
2. Environmental and cultural resource protection (permit compliance)
3. Construction progress/schedule/budget



Scope Overview:

Construct a new moveable bridge over the Duwamish Waterway parallel to, and downriver of, the existing bridge. This project also includes intersection improvements, rain garden construction, roadway and drainage construction, utilities removal and relocation, riverbank mitigation, and incorporation of historic / art elements.



Schedule Status		YELLOW			
	Baseline		Current		
	Start	Finish	Start	Finish	
Planning	02/01/2002	06/21/2006	2/1/2002	06/21/2006	
Preliminary Design	06/21/2006	08/21/2007	6/21/2006	08/21/2007	
Final Design	08/21/2007	01/11/2011	8/21/2007	01/11/2011	
Acquisition	12/22/2009	12/30/2010	12/22/2009	12/30/2010	
Implementation	01/11/2011	06/03/2014	1/11/2011	05/31/2015	
Milestone: Substantial Completion	12/03/2013	12/03/2013	9/2/2014	09/02/2014	
Closeout	06/03/2014	06/03/2015	5/31/2015	06/30/2016	

Budget Status		YELLOW		
	Baseline Budget	Spent to Date	Estimate at Completion	
Planning	\$0	\$0	\$0	
Preliminary Design	\$2,743	\$2,743	\$2,743	
Final Design	\$21,306	\$21,204	\$21,204	
Implementation	\$137,895	\$146,987	\$147,568	
Closeout	\$0	\$283	\$2,027	
Acquisition	\$46	\$966	\$966	
Totals	\$161,990	\$172,183	\$174,508	

\$ in thousands

Scope/Schedule/Budget Variance

The County and the Contractor agreed to settle the remaining disputed items, mainly the north and south bascule pier caisson foundations, and entered into an agreement on March 18, 2015. The conditions of the settlement agreement added another 365 calendar days to the Contract extending Physical Completion to May 31, 2015. The Contractor subsequently met the Physical Complete milestone. The project is in the Close Out phase.

Major Contracts (\$ in thousands)

Contract 1: Design: HNTB Design Phase \$10,966K (completed); Implementation Phase: \$5,046K
 Contract 2: Construction: Kiewit-Massman joint venture, \$110,988K
 Contract 3: Construction Management: HDR, Design Phase \$252K (completed); Implementation Phase: \$13,864K

Key Activities

Fourth Quarter 2015

- 1 - Received remaining equipment and work performance documentation from Contractor
- 2 - Received outstanding material certifications

First Quarter 2016

- 1 - Execute Change Order 74
- 2 - Final affidavit of amount paid to subcontractors and suppliers

Closely Monitored Issues





































- 1 - Review Contractor's final affidavit of amount paid to subcontractors document

CIP Fund Level Emergent Need Contingency Budget Utilization


































Quarterly Budget Management Report: 2015 Quarter 4

	Contingency Transfer	Adopted Budget	Prior Transfers	Adjusted Budget	Contingency Transfer %
Road Services					
1127589 NE 165th Street Flood Risk Reduction - Sub in Drainage Preservation	\$650,146				
1127590 212th Avenue SE Flood Risk Reduction - Sub in Drainage Preservation	\$233,594				
1127591 185th Avenue NE Flood Risk Reduction - Sub in Drainage Preservation	<u>\$339,330</u>				
1111819 Drainage Preservation - Master Project	\$1,223,070	\$12,615,305		\$13,616,451	10%
1026798 Emergent Need Q4 Total Transfers	(\$1,223,070)	\$14,505,689	(\$7,695,189)	\$5,587,430	
FMD-Building Repair and Replacement	0				
FMD-MMRF	0				
WTD	0				
Harborview	0				
Solid Waste	0				
Transit	0				

Q4 2015 - Baselined Projects
over \$1M

Project Number	Project Name	Agency	Budget Status	Budget at Completion (BAC)	Estimate at Completion (EAC)	Cost Variance At Completion (CVAC)	CVAC %	Schedule Status	Current Substantial Completion Date	Baseline Schedule Duration (BSD)	Estimated Actual Schedule Duration (EASD)	Schedule Variance At Completion (SVAC)	Scope Status	Report Date
PR_1028661	AD ARFF FACILITY IMPRO	Airport Division		\$7,192,454	\$7,692,454	\$500,000	7 %		12/31/2016	609	950	56 %		12/31/2015
PR_1039514	KCCH Work Release HVAC Upgrade	Facilities Mgmt		\$1,349,701	\$1,076,182	(\$273,519)	-20 %		8/14/2015	680	856	26 %		12/31/2015
PR_1046299	KCCF DES FMD KCCF HVAC UPGRADE	Facilities Mgmt		\$9,110,736	\$9,107,197	(\$3,539)	0 %		7/20/2015	593	1,296	119 %		12/31/2015
PR_1121223	KCCH Panel Replacement	Facilities Mgmt		\$2,069,090	\$2,069,090	\$0	0 %		10/31/2016	637	669	5 %		12/31/2015
PR_1111725	MD Vessel Acquisition	Marine Division		\$13,660,349	\$13,660,349	\$0	0 %		9/15/2015	949	949	0 %		12/31/2015
PR_1044668	PKS FOOTHILLS REGIONAL TRAIL	Parks and Recreation		\$1,640,401	\$1,640,401	\$0	0 %		11/18/2019	1,781	1,781	0 %		12/31/2015
PR_1047009	PKS S: SCRT W SIDE TRL SEG B	Parks and Recreation		\$6,248,525	\$7,023,956	\$775,431	12 %		6/15/2016	1,307	1,854	42 %		12/31/2015
PR_1124479	PKS M: TOKUL BRIDGE IMPLMNTN	Parks and Recreation		\$2,255,506	\$2,255,506	\$0	0 %		4/30/2016	730	730	0 %		12/31/2015
PR_1026731	RSD LK ALICE RD SE CLVRT RPLC	Roads Services Division		\$2,264,000	\$2,264,000	\$0	0 %		9/2/2015	442	1,159	162 %		12/31/2015
PR_1026735	RSD W SNOQUALMIE VALLEY RD NE	Roads Services Division		\$7,062,152	\$6,762,000	(\$300,152)	-4 %		12/20/2016	2,126	1,811	-15 %		12/31/2015
PR_1026739	RSD SOUTH PARK BRG #3179	Roads Services Division		\$161,989,914	\$174,507,957	\$12,518,043	8 %		9/2/2014	2,296	2,569	12 %		12/31/2015
PR_1116541	RSD 181 AV SE&CVNGTN SAWYER RD	Roads Services Division		\$1,096,998	\$997,180	(\$99,817)	-9 %		7/1/2015	488	670	37 %		12/31/2015
PR_1116542	RSD SE COVINGTON SAWYER ROAD	Roads Services Division		\$1,097,193	\$898,128	(\$199,066)	-18 %		7/1/2015	488	670	37 %		12/31/2015







































Q4 2015 - Baselined Projects
over \$1M

Project Number	Project Name	Agency	Budget Status	Budget at Completion (BAC)	Estimate at Completion (EAC)	Cost Variance At Completion (CVAC)	CVAC %	Schedule Status	Current Substantial Completion Date	Baseline Schedule Duration (BSD)	Estimated Actual Schedule Duration (EASD)	Schedule Variance At Completion (SVAC)	Scope Status	Report Date
PR_1116885	RSD WOODINVILLE DUVALL ITS	Roads Services Division		\$1,438,000	\$1,438,000	\$0	0 %		11/7/2016	479	812	70 %		12/31/2015
PR_1048385	SW FACTORIA RECYCLING and TS	Solid Waste		\$88,820,000	\$93,619,242	\$4,799,242	5 %		11/15/2017	2,405	2,405	0 %		12/31/2015
PR_1043746	TD NB REPL MAINT BLDG HVAC	Transit		\$6,054,612	\$6,796,938	\$742,326	12 %		7/2/2015	1,241	1,515	22 %		12/31/2015
PR_1111967	TD Replace CSC Paint Booth Fan	Transit		\$2,026,159	\$2,577,614	\$551,455	27 %		4/14/2016	2,169	2,292	6 %		12/31/2015
PR_1111987	TD Trolley Mod 3rd & Cremora	Transit		\$1,144,870	\$1,132,375	(\$12,495)	-1 %		11/17/2015	368	470	28 %		12/31/2015
PR_1114074	TD 60 FT TROLLEY	Transit		\$101,781,714	\$101,781,714	\$0	0 %		2/28/2017	1,249	1,308	5 %		12/31/2015
PR_1114075	TD 40 FT TROLLEY	Transit		\$124,557,944	\$124,557,944	\$0	0 %		6/30/2017	1,218	1,430	17 %		12/31/2015
PR_1116743	TD RT 101 TRANSIT CORRIDOR IMP	Transit		\$1,553,064	\$1,070,994	(\$482,070)	-31 %		10/31/2015	548	487	-11 %		12/31/2015
PR_1117191	TD RYERSON BASE LIFT REPL	Transit		\$10,824,042	\$10,540,771	(\$283,271)	-3 %		5/25/2016	938	938	0 %		12/31/2015
PR_1122315	TDC EB Roof Replacement	Transit		\$3,438,514	\$3,438,515	\$1	0 %		1/31/2016	380	412	8 %		12/31/2015
PR_1124529	TDC FMS ICU Replacement	Transit		\$1,598,124	\$1,339,783	(\$258,341)	-16 %		1/15/2016	561	333	-41 %		12/31/2015
PR_1037510	WTC BARTON PS UPGRADE	Wastewater Treatment		\$22,725,126	\$23,825,998	\$1,100,872	5 %		6/18/2015	1,642	1,980	21 %		12/31/2015
PR_1037515	WTC MURRAY PS UPGRADE	Wastewater Treatment		\$6,517,202	\$6,409,982	(\$107,220)	-2 %		9/30/2016	1,422	1,452	2 %		12/31/2015
PR_1038122	WTC SUNSET HEATH PS FM UPGRADE	Wastewater Treatment		\$69,754,491	\$69,754,491	\$0	0 %		3/31/2020	1,813	1,813	0 %		12/31/2015
PR_1038124	WTC WP DIGESTER FLOATING LIDS	Wastewater Treatment		\$3,820,277	\$3,095,343	(\$724,934)	-19 %		10/15/2016	1,503	1,476	-2 %		12/31/2015
PR_1038126	WTC MURRAY CSO	Wastewater Treatment		\$50,394,779	\$50,325,043	(\$69,736)	0 %		10/31/2016	1,576	1,637	4 %		12/31/2015

Q4 2015 - Baselined Projects
over \$1M

Project Number	Project Name	Agency	Budget Status	Budget at Completion (BAC)	Estimate at Completion (EAC)	Cost Variance At Completion (CVAC)	CVAC %	Schedule Status	Current Substantial Completion Date	Baseline Schedule Duration (BSD)	Estimated Actual Schedule Duration (EASD)	Schedule Variance At Completion (SVAC)	Scope Status	Report Date
PR_1038127	WTC BARTON CSO	Wastewater Treatment		\$21,647,631	\$21,103,672	(\$543,959)	-3 %		9/9/2015	1,270	1,219	-4 %		12/31/2015
PR_1038448	WTC MAGNOLIA CSO	Wastewater Treatment		\$46,208,834	\$49,070,321	\$2,861,487	6 %		1/29/2016	1,211	1,361	12 %		12/31/2015
PR_1038449	WTC NORTH BEACH CSO	Wastewater Treatment		\$20,879,537	\$23,887,611	\$3,008,074	14 %		12/3/2015	1,211	1,304	8 %		12/31/2015
PR_1047697	WTC FREMONT SIPHON	Wastewater Treatment		\$45,877,738	\$48,008,826	\$2,131,088	5 %		4/24/2017	1,618	1,777	10 %		12/31/2015
PR_1114367	WTC SP RPLC RS PMPS MTRS DRVS	Wastewater Treatment		\$12,118,097	\$15,935,154	\$3,817,057	31 %		3/30/2017	1,413	1,413	0 %		12/31/2015
PR_1114368	WTC SP ETS RPLC RK PMPS VFDS	Wastewater Treatment		\$3,941,503	\$3,497,664	(\$443,839)	-11 %		6/24/2019	1,086	1,840	69 %		12/31/2015
PR_1114373	WTC SP ETC RPLC DUTY PMPS VFDS	Wastewater Treatment		\$4,138,186	\$4,049,137	(\$89,049)	-2 %		6/24/2019	1,086	1,840	69 %		12/31/2015
PR_1114374	WTC WP RPLC SOLIDS CNTRL SYS	Wastewater Treatment		\$14,493,970	\$13,624,209	(\$869,761)	-6 %		12/30/2016	1,880	1,971	5 %		12/31/2015
PR_1114376	WTC WP RPLC LIQUIDS CNTRL SYS	Wastewater Treatment		\$17,918,328	\$16,815,733	(\$1,102,595)	-6 %		11/30/2016	1,880	1,941	3 %		12/31/2015
PR_1114381	WTC WP RS PMP ENGINE EMISSIONS	Wastewater Treatment		\$10,920,497	\$6,904,167	(\$4,016,330)	-37 %		6/25/2015	1,235	835	-32 %		12/31/2015
PR_1114382	WTC N CREEK INTERCEPTOR	Wastewater Treatment		\$56,590,659	\$56,590,658	(\$1)	0 %		3/29/2017	1,604	1,717	7 %		12/31/2015
PR_1116796	WTC SP RECLAIMED H2O FAC MODS	Wastewater Treatment		\$3,908,581	\$1,912,310	(\$1,996,271)	-51 %		4/25/2018	925	925	0 %		12/31/2015
PR_1116802	WTC HANFD AT RAINIER & BVIEW	Wastewater Treatment		\$33,107,405	\$33,107,394	(\$11)	0 %		11/20/2017	1,287	1,287	0 %		12/31/2015
PR_1117748	WTC WP PS VFD DWTR ENRGY	Wastewater Treatment		\$33,541,919	\$29,729,899	(\$3,812,020)	-11 %		10/31/2019	1,142	2,634	131 %		12/31/2015
PR_1120143	WTC EWCSO ASSESS HVAC CORROSN	Wastewater Treatment		\$2,473,123	\$2,473,123	\$0	0 %		11/4/2016	514	514	0 %		12/31/2015
PR_1120144	WTC 63RD PS VFDS	Wastewater Treatment		\$2,997,039	\$2,823,133	(\$173,906)	-6 %		12/30/2016	750	963	28 %		12/31/2015
PR_1120149	WTC VASHON TP DISINFECTION	Wastewater Treatment		\$1,452,949	\$1,452,848	(\$101)	0 %		9/23/2016	718	753	5 %		12/31/2015

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PR_1121403	WTC SP DIGESTER ROOF EQ REPL	Wastewater Treatment		\$5,752,015	\$5,398,285	(\$353,730)	-6 %		5/15/2017	897	1,217	36 %		12/31/2015
PR_1122483	WTC SP AER DIFF MEMBRANE INSTL	Wastewater Treatment		\$1,095,867	\$1,095,867	\$0	0 %		9/4/2015	304	263	-13 %		12/31/2015
PR_1123628	WTC LIBERTY BOAT REPLACEMENT	Wastewater Treatment		\$2,723,248	\$2,555,509	(\$167,739)	-6 %		6/30/2016	531	714	34 %		12/31/2015
PR_1123632	WTC KENT AUBURN PHASE B	Wastewater Treatment		\$41,260,446	\$41,260,446	\$0	0 %		6/8/2019	1,369	1,369	0 %		12/31/2015
PR_1123983	WTC ESI 13 REHAB PHASE 1	Wastewater Treatment		\$4,410,855	\$4,410,856	\$1	0 %		4/29/2016	350	532	52 %		12/31/2015
PR_1125202	WTC EW RELOCATE SAMPLING SYS	Wastewater Treatment		\$1,933,707	\$1,933,707	\$0	0 %		7/31/2017	720	720	0 %		12/31/2015
PR_1126030	WTC BW IPS AIR BALANCING&HVAC	Wastewater Treatment		\$1,333,131	\$1,333,131	\$0	0 %		3/1/2017	324	505	56 %		12/31/2015
PR_1126048	WTC BW IPS WETWELL CORR REPAIR	Wastewater Treatment		\$1,485,986	\$1,485,986	\$0	0 %		3/1/2017	324	505	56 %		12/31/2015
PR_1044579	WLFL2 SNOQUALMIE 13.5 REVETMEN	Water and Land Resources		\$8,579,053	\$8,579,053	\$0	0 %		3/15/2017	525	507	-3 %		12/31/2015
PR_1048132	WLSWC SEOLA CREEK POND	Water and Land Resources		\$1,537,852	\$1,537,852	\$0	0 %		8/17/2015	173	173	0 %		12/31/2015
PR_1112046	WLFL2 SINNEMA QUAALE	Water and Land Resources		\$6,249,574	\$10,005,214	\$3,755,640	60 %		8/25/2016	347	668	93 %		12/31/2015
PR_1112049	WLFL9 COUNTYLINE TO A STREET	Water and Land Resources		\$14,840,000	\$19,803,415	\$4,963,415	33 %		12/29/2017	2,496	1,956	-22 %		12/31/2015
PR_1112219	WLER ELLIOT BRIDGE RESTORATION	Water and Land Resources		\$3,793,004	\$3,793,004	\$0	0 %		10/26/2016	848	848	0 %		12/31/2015