# Joint Board Program Management Report

3<sup>rd</sup> Quarter - 2019







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### **Report Purpose**

- ✓ The primary audience for this report is the seven agency ORCA Joint Board.
- ✓ The purpose of the report is to provide a high level quarterly overview of the performance of key customer facing system activities.
- ✓ The data presented may be useful to support business decisions such as the deployment of marketing or financial resources for system enhancements.
- ✓ The report may be modified at any time at the Joint Board's request, as our operational experience grows, and/or we introduce system changes.



# System Operations – Sales by Fare Product Type & Sales/Channel/Location

- ➤ This section shows total ORCA fare product sales distributed by E-purse or pass, and sales by location/channel.
- ➤ This information may support decisions such as the deployment of customer information, marketing resources or management of 3<sup>rd</sup> party retail outlets.
- Unless noted otherwise, all sales revenue is based on date of purchase.



# **Sales by Fare Product Type / Channel**

Fare Product	Q3 2019	Q3 2018	Growth	% of Total Sales	FY 2019	FY 2018	Growth	% of Total Sales
Business Passport*	\$ 35,693,065	\$ 32,594,458	10%	51%	\$108,909,406	\$101,023,007	8%	53%
E-Purse	\$ 19,934,219	\$ 20,106,325	-1%	29%	\$ 56,785,102	\$ 56,232,723	1%	27%
Regional Pass	\$ 11,518,614	\$ 11,286,830	2%	17%	\$ 34,077,987	\$ 34,316,418	-1%	16%
Agency Product	\$ 2,302,181	\$ 2,161,996	6%	3%	\$ 6,787,982	\$ 6,601,724	3%	3%
Day Pass	\$ 145,364	\$ 158,088	-8%	0%	\$ 341,576	\$ 342,752	0%	0%
Total	\$ 69,593,444	\$ 66,307,696	5%		\$206,902,053	\$198,516,623	4%	

<sup>\*</sup>Business Passport — Business Passport revenue includes both Regional and Agency Passport products and the monthly apportioned revenue equals 1/12th of the transit portion of the annual contract amounts.

Sales Channel	Q3 2019	Q3 2018	Growth	% of Total Sales	FY 2019	FY 2018	Growth	% of Total Sales
TVM	\$ 9,581,384	\$ 10,017,770	-4%	28%	\$ 27,333,690	\$ 28,298,492	-3%	28%
Business Account Website	\$ 8,693,484	\$ 8,562,183	2%	26%	\$ 25,449,586	\$ 24,993,703	2%	26%
Cardholder Website	\$ 6,696,203	\$ 6,381,885	5%	20%	\$ 19,084,737	\$ 18,514,939	3%	19%
Autoload	\$ 3,793,770	\$ 3,577,727	6%	11%	\$ 11,075,581	\$ 10,502,339	5%	11%
Retailer	\$ 3,023,055	\$ 2,914,108	4%	9%	\$ 8,711,061	\$ 8,494,218	3%	9%
CST / WPCST/ TRU	\$ 1,889,732	\$ 2,051,004	-8%	6%	\$ 5,469,582	\$ 6,067,673	-10%	6%
Call Center	\$ 222,750	\$ 208,561	7%	1%	\$ 868,408	\$ 622,252	40%	1%
Total	\$ 33,900,378	\$ 33,713,238	1%		\$ 97,992,647	\$ 97,493,617	1%	

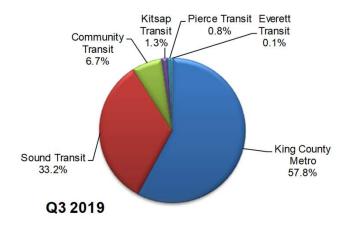
Sales Mix	Q3 2019	Q3 2018	Growth	% of Total Sales	FY 2019	FY 2018	Growth	% of Total Sales
Business	\$ 44,386,549	\$ 41,156,641	8%	64%	\$134,358,992	\$126,016,710	7%	65%
Individual	\$ 25,206,894	\$ 25,151,056	0%	36%	\$ 72,543,060	\$ 72,499,914	0%	35%
Total	\$ 69,593,444	\$ 66,307,696	5%	100%	\$206,902,053	\$198,516,623	4%	100%

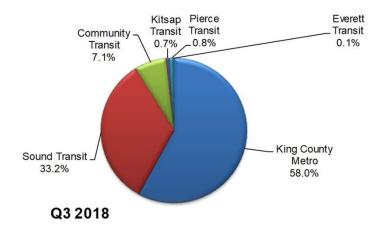


# Orca Apportioned Revenue from Business Account Passport Product

Agency	Q3 2019	Q3 2018	Growth	% of Total Apprt Rev	FY 2019	FY 2018	Growth	% of Total Apprt Rev
King County Metro	\$ 20,647,662	\$ 18,896,601	9%	57.8%	\$ 63,554,852	\$ 59,351,001	7%	58.4%
Sound Transit	\$ 11,835,574	\$ 10,829,063	9%	33.2%	\$ 35,753,962	\$ 32,925,202	9%	32.8%
Community Transit	\$ 2,398,838	\$ 2,317,677	4%	6.7%	\$ 7,277,137	\$ 7,161,974	2%	6.7%
Kitsap Transit	\$ 464,756	\$ 240,255	93%	1.3%	\$ 1,287,809	\$ 630,254	104%	1.2%
Pierce Transit	\$ 292,963	\$ 265,814	10%	0.8%	\$ 885,522	\$ 819,245	8%	0.8%
Everett Transit	\$ 53,273	\$ 45,047	18%	0.1%	\$ 150,124	\$ 135,331	11%	0.1%
Total	\$ 35,693,065	\$ 32,594,458	10%		\$108,909,406	\$ 101,023,007	8%	

#### **Share of Apportioned Revenue**







# **Sales at Top 10 Ticket Vending Machine Sites**

TVM Location	Q3 2019	Q3 2018	Growth	% of Total TVM Sales	FY 2019	FY 2018	Growth	% of Total TVM Sales
Westlake	\$ 1,689,216	\$ 1,877,634	-10%	18%	\$ 4,905,798	\$ 5,415,628	-9%	18%
Capitol Hill Station	\$ 778,149	\$ 768,047	1%	8%	\$ 2,264,884	\$ 2,148,946	5%	8%
University St.	\$ 736,006	\$ 912,698	-19%	8%	\$ 2,253,889	\$ 2,675,051	-16%	8%
UW Station	\$ 581,475	\$ 578,880	0%	6%	\$ 1,491,640	\$ 1,448,222	3%	5%
International Dist.	\$ 548,971	\$ 586,097	-6%	6%	\$ 1,537,547	\$ 1,630,017	-6%	6%
Sea-Tac Airport	\$ 538,583	\$ 542,012	-1%	6%	\$ 1,429,713	\$ 1,365,319	5%	5%
Bellevue Transit Center	\$ 482,612	\$ 453,159	6%	5%	\$ 1,303,254	\$ 1,327,768	-2%	5%
Tacoma Dome Station	\$ 395,799	\$ 383,023	3%	4%	\$ 1,136,756	\$ 1,103,694	3%	4%
Pioneer Square	\$ 374,139	\$ 434,125	-14%	4%	\$ 1,123,964	\$ 1,273,302	-12%	4%
Federal Way Transit Ctr	\$ 345,585	\$ 347,243	0%	4%	\$ 992,439	\$ 990,106	0%	4%
Top 10 Total	\$ 6,470,536	\$ 6,882,916	-6%	68%	\$ 18,439,885	\$ 19,378,052	-5%	67%
Other	\$ 3,110,848	\$ 3,134,854	-1%	32%	\$ 8,893,805	\$ 8,920,440	0%	33%
Total	\$ 9,581,384	\$ 10,017,770	-4%		\$ 27,333,690	\$ 28,298,492	-3%	

The percentage is calculated based on the total sales at 33 sites with TVM's

<sup>\*</sup>Q3 2019 impacted by the removal of the buses from the tunnel



# **System Operations – Ridership Transactions/Boardings**

- ➤ This section shows the average weekday ORCA boardings by Agency and the share of those trips to each Agency's total boardings.
- This data supports the annual calculation of the regional share of program operating expenses for individual agencies.



# **ORCA Boardings by Agency**

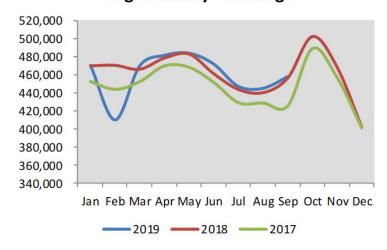
Agency	Q3 2019	Q3 2018	Growth	% of Total ORCA Boardings	FY 2019	FY 2018	Growth	% of Total ORCA Boardings
King County Metro	20,097,858	19,852,270	1.2%	60.5%	61,253,887	61,780,443	-0.9%	60.9%
Sound Transit	9,154,708	8,980,739	1.9%	27.6%	27,188,420	26,941,173	0.9%	27.0%
Community Transit	1,733,989	1,614,791	7.4%	5.2%	5,211,457	5,117,977	1.8%	5.2%
Pierce Transit	1,051,925	1,051,294	0.1%	3.2%	3,357,478	3,409,852	-1.5%	3.3%
Kitsap Transit	656,848	613,462	7.1%	2.0%	1,962,221	1,916,412	2.4%	2.0%
WSF	295,528	300,744	-1.7%	0.9%	868,709	887,500	-2.1%	0.9%
Everett Transit	226,301	243,989	-7.2%	0.7%	716,494	771,509	-7.1%	0.7%
Total	33,217,157	32,657,289	1.7%	100%	100,558,666	100,824,866	-0.3%	100%



# **Average Weekday ORCA Boardings by Month**

Agency	Average Weekday ORCA Boardings September	Average Weekday (ORCA & Non-ORCA) September	ORCA Market Share September	vs. Last Qtr	ORCA Market Share June
Community Transit	24,688	28,806	86%	•	86%
Everett Transit	3,105	5,194	60%	•	61%
King County Metro	279,947	434,329	64%	•	66%
Kitsap Transit	10,303	13,034	79%	•	78%
Pierce Transit	14,706	28,414	52%	•	54%
Sound Transit Bus	49,988	61,354	81%	•	85%
Sound Transit Sounder	16,675	18,275	91%	•	95%
Sound Transit Link	54,602	76,469	71%	•	70%
Washington State Ferries	3,790	19,178	20%	•	19%
Total	457,804	685,053			

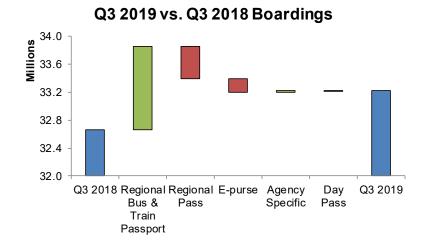
#### **Avg Weekday Boardings**

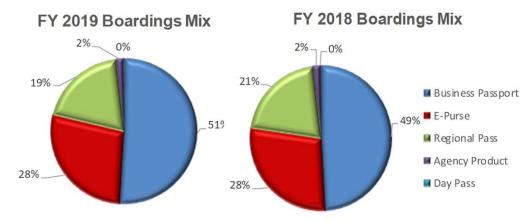




# **ORCA Boardings by Product Type**

Product Type	Q3 2019	Q3 2018	Growth	% of Total ORCA Boardings	FY 2019	FY 2018	Growth	% of Total ORCA Boardings
Business Passport	16,411,731	15,216,452	7.9%	49.4%	51,209,833	49,520,078	3.4%	50.9%
E-Purse	9,639,218	9,833,990	-2.0%	29.0%	27,961,414	28,448,128	-1.7%	27.8%
Regional Pass	6,518,630	6,975,228	-6.5%	19.6%	19,525,261	20,964,629	-6.9%	19.4%
Agency Product	583,163	562,253	3.7%	1.8%	1,711,201	1,738,363	-1.6%	1.7%
Day Pass	64,415	69,366	-7.1%	0.2%	150,957	153,668	-1.8%	0.2%
Total	33,217,157	32,657,289	1.7%	100%	100,558,666	100,824,866	-0.3%	100%

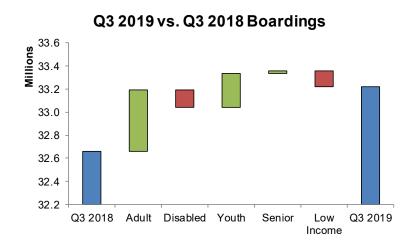


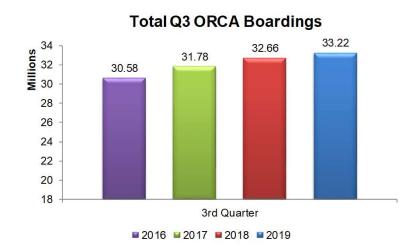




# **ORCA Boardings by Passenger Type**

Passenger Type	Q3 2019	Q3 2018	Growth	% of Total ORCA Boardings	FY 2019	FY 2018	Growth	% of Total ORCA Boardings
Adult	26,752,999	26,220,048	2.0%	80.5%	80,321,428	80,282,020	0.0%	79.9%
Low Income	1,828,569	1,971,024	-7.2%	5.5%	5,498,081	5,825,098	-5.6%	5.5%
Disabled	1,767,334	1,918,046	-7.9%	5.3%	5,315,827	5,763,039	-7.8%	5.3%
Senior	1,451,978	1,426,510	1.8%	4.4%	4,152,730	4,045,728	2.6%	4.1%
Youth	1,416,277	1,121,661	26.3%	4.3%	5,270,600	4,908,981	7.4%	5.2%
Total	33,217,157	32,657,289	1.7%	100%	100,558,666	100,824,866	-0.3%	100%







# **System Operations – Retailer Report**

- ➤ This section shows ORCA retail sales by quarter, the number of retailer locations by quarter and ORCA sales transactions by retailer.
- ➤ Top ten (10) retailer locations based on total ORCA sales are also shown. Sales figures are based on settlement date.



# **ORCA Retailer Report**

#### **Total ORCA Sales Transactions by Retailer (All locations)**

ORCA Retailer	Q3 2018	Q4 2018	Q1 2019	Q2 2019	Q3 2019
Safeway	\$ 1,445,900	\$ 1,384,403	\$ 1,399,875	\$ 1,497,713	\$ 1,588,952
QFC	\$ 1,151,394	\$ 1,057,930	\$ 1,044,778	\$ 1,131,234	\$ 1,082,546
Bartell Drugs	\$ 228,586	\$ 203,193	\$ 197,245	\$ 241,331	\$ 252,643
Saar's Market Place	\$ 48,200	\$ 46,919	\$ 40,239	\$ 50,567	\$ 51,226
Food Market / Thriftway	\$ 40,029	\$ 41,976	\$ 41,367	\$ 43,657	\$ 47,688
Total	\$ 2,914,108	\$ 2,734,422	\$ 2,723,503	\$ 2,964,503	\$ 3,023,055

**Top 10 Individual Retail Locations by Sales Volume** 

Retailer / Location	Q3 Store Sales	% of Total Retailer Sales^
Bartells Seattle - 3rd & Union	\$ 252,643	8.4%
Safeway #1645 Lakewood	\$ 84,018	2.8%
Safeway #3091 Seattle - NE Bro	\$ 70,881	2.3%
QFC #826 Crossroads	\$ 66,536	2.2%
QFC #866 Northgate	\$ 65,178	2.2%
QFC #869 Wallingford	\$ 65,117	2.2%
QFC #887 Broadway Market	\$ 56,379	1.9%
QFC #807 University Village	\$ 61,948	2.0%
Safeway #1477 Seattle NW Marke	\$ 60,078	2.0%
QFC #847 Harvard Market	\$ 55,119	1.8%
Total	\$ 837,896	27.7%

<sup>^</sup> The percentage is calculated based on the total sales at 135 Retailer locations



# System Operations – ORCA Cards in Circulation and in Use by Type

- ➤ This section provides information on issued ORCA cards in circulation and the actual usage of ORCA cards on Agency services.
- This information helps Agencies track ORCA card use and assist in their evaluation of their card distribution/outreach strategies.



# **ORCA Cards in Circulation and in Use by Type**

Issued Cards (Since April 2009)	Jul-19	Aug-19	Sep-19
Standard (Adult/Youth /Low Income)	3,808,470	3,860,131	3,898,882
Campus	506,609	515,281	515,990
RRFP (Disabled/Senior)	360,253	362,820	365,854
KC Employee ORCA ID	31,761	31,761	32,761
Total	4,707,093	4,769,993	4,813,487
Cards In Use	Jul-19	Aug-19	Sep-19
Total	583,720	575,239	573,452
% of Issued Cards in Use	Jul-19	Aug-19	Sep-19
	12.4%	12.1%	11.9%



# **Appendix**



# **Sales by Pass Product**

		Q3		Q3			FY		FY	
Pass		2019		2018	YoY		2019		2018	YoY
Everett Transit Monthly Reduced Fare Pass	\$	-	\$	1,890	-100%	\$	63	\$	5,346	-99%
Kitsap Transit Full Fare Pass	\$	188,850	\$	163,750	15%	\$	532,100	\$	500,950	6%
Kitsap Transit Reduced Fare Pass	\$	104,425	\$	101,400	3%	\$	309,425	\$	329,825	-6%
Kitsap Transit Worker/Driver Full Fare Pass	\$	402,744	\$	365,399	10%	\$	1,189,996	\$	1,170,111	2%
Kitsap Transit Bus/Ferry Full Fare Pass	\$	37,044	\$	11,368	226%	\$	105,644	\$	39,004	171%
Kitsap Transit Bus/Ferry Reduced Fare Pass	\$	1,274	\$	980	30%	\$	4,410	\$	3,332	32%
Kitsap Transit Fast Ferry Full Fare Pass	\$	84,840	\$	60,984	39%	\$	249,816	\$	182,448	37%
Kitsap Transit Fast Ferry Reduced Fare Pass	\$	2,016	\$	2,184	-8%	\$	5,964	\$	6,468	-8%
Metro Monthly Access Pass	\$	130,284	\$	119,700	9%	\$	379,512	\$	349,398	9%
Metro Monthly Vanpool Pass 1 Zone	\$	-	\$	-	N/A	\$	-	\$	140,085	-100%
Metro Monthly Vanpool Pass 2 Zone	\$	-	\$	-	N/A	\$	-	\$	99,684	-100%
Metro Monthly Vanpool Pass	\$	111,276	\$	108,900	2%	\$	323,730	\$	139,194	133%
Pierce Transit Reduced Fare Monthly Pass	\$	819	\$	630	30%	\$	2,205	\$	1,134	94%
Pierce Transit Adult Monthly Pass	\$	49,104	\$	-	N/A	\$	131,378	\$	-	N/A
Pierce Transit Summer Youth Pass	\$	4,572	\$	6,228	-27%	\$	18,324	\$	25,641	-29%
PT Adult All-Day Pass	\$	2,010	\$	2,020	0%	\$	4,555	\$	5,480	-17%
PT Youth/Senior/Disabled All-Day Pass	\$	253	\$	218	16%	\$	598	\$	588	2%
WSF Ana-LopeAA/Shaw/Orcas/F Harbor 10-Ride	\$	90	\$	177	-49%	\$	90	\$	443	-80%
WSF Central Sound Monthly Pass	\$1	,010,064	\$1	1,045,117	-3%	\$3	3,028,567	\$:	3,103,372	-2%
WSF Central Sound Passenger 10-Ride	\$	54,732	\$	54,984	0%	\$	159,537	\$	162,126	-2%
WSF Fauntleroy-Southworth Monthly Pass	\$	44,525	\$	44,677	0%	\$	130,991	\$	127,577	3%
WSF Fauntleroy-Southworth Passenger 10-Ride	\$	1,396	\$	1,303	7%	\$	4,296	\$	3,543	21%
WSF Mukilteo-Clinton Monthly Pass	\$	45,274	\$	43,181	5%	\$	127,767	\$	125,320	2%
WSF Mukilteo-Clinton Passenger 10-Ride	\$	1,280	\$	1,104	16%	\$	3,676	\$	4,172	-12%
WSF Port Townsend - Coupeville Monthly Pass	\$	-	\$	175	-100%	\$	-	\$	350	-100%
WSF Port Townsend-Coupeville Passenger 20-Ride	\$	56	\$	109	-49%	\$	112	\$	491	-77%
WSF Vashon Island Monthly Pass	\$	23,321	\$	23,314	0%	\$	69,879	\$	70,263	-1%
WSF Vashon Island Passenger 10-Ride	\$	1,931	\$	2,205	-12%	\$	5,343	\$	5,380	-1%
Total Agency Product	\$2	2,302,180	\$2	2,161,996	6%	\$6	6,787,978	\$(	6,601,724	3%

	Q3	Q3			FY	FY	
Pass	2019		2018	YoY	2019	2018	YoY
PugetPass \$0.50	\$ 4,302	\$	576	647%	\$ 11,844	\$ 1,872	533%
PugetPass \$0.75	\$ 5,643	\$	6,885	-18%	\$ 16,227	\$ 20,304	-20%
PugetPass \$1.00	\$ 791,388	\$	873,992	-9%	\$ 2,389,896	\$ 2,670,015	-10%
PugetPass \$1.25	\$ 63,990	\$	15,210	321%	\$ 180,855	\$ 30,645	490%
PugetPass \$1.50	\$ 812,754	\$	894,024	-9%	\$ 2,520,774	\$ 2,838,186	-11%
PugetPass \$1.75	\$ 76,734	\$	50,211	53%	\$ 249,858	\$ 173,439	44%
PugetPass \$2.00	\$ 262,296	\$	287,208	-9%	\$ 695,880	\$ 912,744	-24%
PugetPass \$2.25	\$ 169,857	\$	301,482	-44%	\$ 497,664	\$ 962,604	-48%
PugetPass \$2.50	\$ 310,680	\$	273,960	13%	\$ 935,010	\$ 1,689,480	-45%
PugetPass \$2.75	\$ 5,942,574	\$	5,378,274	10%	\$ 17,335,593	\$ 14,200,956	22%
PugetPass \$3.00	\$ 296,676	\$	310,176	-4%	\$ 909,576	\$ 908,496	0%
PugetPass \$3.25	\$ 404,937	\$	570,609	-29%	\$ 1,305,252	\$ 2,869,659	-55%
PugetPass \$3.50	\$ 83,412	\$	103,698	-20%	\$ 261,450	\$ 353,682	-26%
PugetPass \$3.75	\$ 759,915	\$	757,350	0%	\$ 2,245,995	\$ 2,275,290	-1%
PugetPass \$4.00	\$ 212,112	\$	219,456	-3%	\$ 639,072	\$ 681,120	-6%
PugetPass \$4.25	\$ 658,359	\$	608,175	8%	\$ 1,919,538	\$ 1,834,317	5%
PugetPass \$4.50	\$ 79,218	\$	79,866	-1%	\$ 233,442	\$ 241,056	-3%
PugetPass \$4.75	\$ 209,646	\$	207,252	1%	\$ 620,730	\$ 633,042	-2%
PugetPass \$5.00	\$ 92,520	\$	71,460	29%	\$ 272,700	\$ 198,720	37%
PugetPass \$5.25	\$ 103,383	\$	88,641	17%	\$ 307,125	\$ 283,878	8%
PugetPass \$5.50	\$ 72,468	\$	89,496	-19%	\$ 224,730	\$ 281,556	-20%
PugetPass \$5.75	\$ 101,430	\$	96,669	5%	\$ 291,456	\$ 250,677	16%
PugetPass \$10.00	\$ 4,320	\$	2,160	100%	\$ 13,320	\$ 4,680	185%
Total Regional	\$ 11,518,614	\$	11,286,830	2%	\$ 34,077,987	\$ 34,316,418	-1%

	Q3	Q3		FY	FY	
Pass	2019	2018	YoY	2019	2018	YoY
*Business Passport	\$35,693,065	\$ 32,594,458	10%	\$ 108,909,406	\$ 101,023,007	8%
<b>Total Business Passport</b>	\$ 35,693,065	\$ 32,594,458	10%	\$ 108,909,406	\$ 101,023,007	8%

	Q3		Q3			FY	FY	
Pass	2019		2018	YoY		2019	2018	YoY
All-Day PugetPass \$1.75	\$ 6,388	\$	4,640	38%	\$	14,632	\$ 12,240	20%
All-Day PugetPass \$3.50		\$1	53,448	-9%	\$	326,944	\$330,512	-1%
Total Day Pass	\$ 145,364	\$1	58,088	-8%	\$:	341,576	\$342,752	0%

<sup>\*</sup>Business Passport — Business Passport revenue includes both Regional and Agency Passport products and the monthly apportioned revenue equals 1/12th of the transit portion of the annual contract amounts.

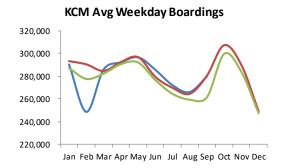


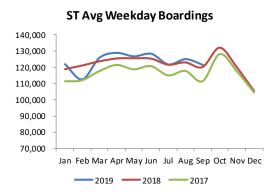
#### **Sales at Customer Service Terminal Locations**

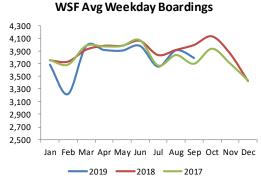
CST Location	Q3 2019		Q3 2018	Growth	% of Total CST Sales	FY 2019	FY 2018	Growth	% of Total CST Sales
KCM – King Street	\$ 619,39	1 \$	549,345	13%	33%	\$ 1,655,171	\$ 2,098,633	-21%	31%
KT – Bremerton	\$ 412,01	8 \$	396,470	4%	22%	\$ 1,217,265	\$ 1,601,030	-24%	23%
CT Ride Store	\$ 379,70	3 \$	353,241	7%	20%	\$ 1,066,897	\$ 1,336,090	-20%	20%
PT - Tacoma Dome	\$ 184,60	1 \$	196,348	-6%	10%	\$ 531,073	\$ 776,669	-32%	10%
ET – Everett	\$ 172,77	8 \$	146,701	18%	9%	\$ 497,607	\$ 582,587	-15%	9%
ORCA – Mail Center	\$ 84,76	5 \$	132,632	-36%	5%	\$ 244,143	\$ 463,943	-47%	5%
ST – Union Station	\$ 6,21	1 \$	7,796	-20%	0%	\$ 15,670	\$ 22,327	-30%	0%
KCM – Westlake	\$ -	\$	225,517	-100%	0%	\$ 161,024	\$ 937,930	-83%	3%
Total	\$ 1,859,46	8 \$	2,008,051	-7%		\$ 5,388,860	\$ 7,819,353	-31%	

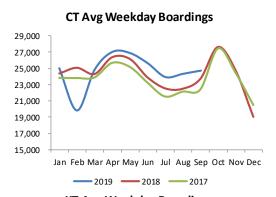


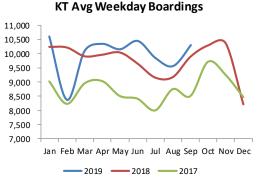
#### Average Weekday ORCA Boardings by Month (Agency)

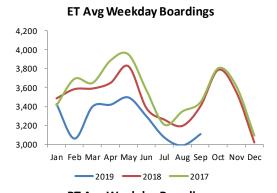


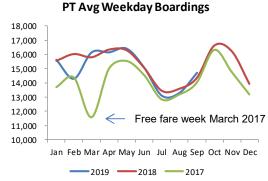








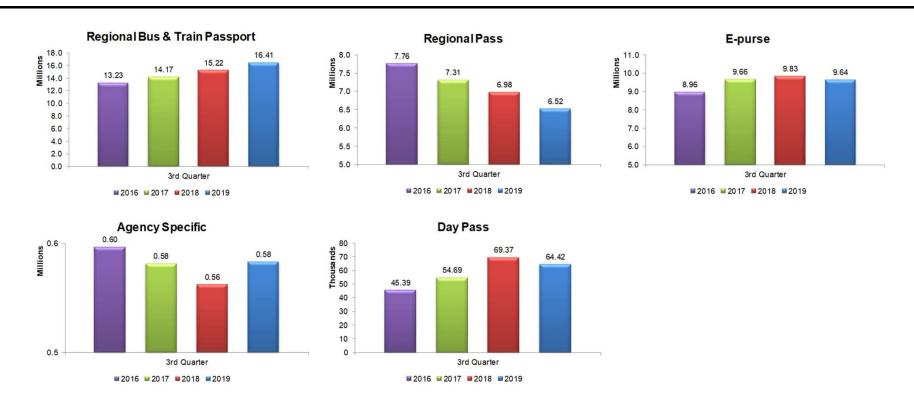




<sup>\*</sup>February 2019 impacted by weather



# **Historical Q3 ORCA Boardings by Product Type**

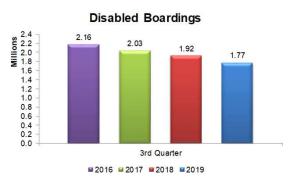


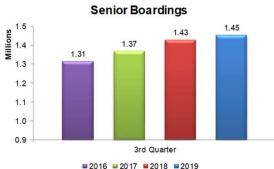


# **Historical Q3 ORCA Boardings by Passenger Type**











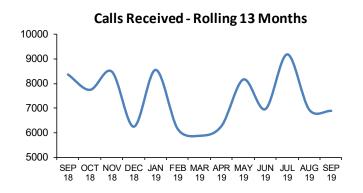


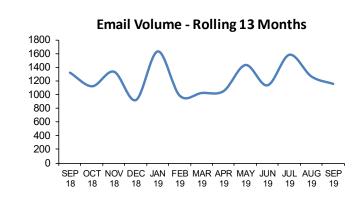
### **Overview of Customer Activity & Contacts**

Manager	1-1.40	A 40	0 40
Measure	Jul-19	Aug-19	Sep-19
Transaction Volume:			
Total Number of Fare Transactions/Boardings on All Services	11,322,105	11,155,174	10,727,333
Number of Cards in Use	583,720	575,239	573,452
Autoload Activity:			
Number of Autoload Transactions	31,762	33,372	31,386
Amount of Autoload Transactions	\$1,270,556	\$1,274,736	\$1,248,478
Cardholder Website Traffic:			
Number of "My ORCA" Accounts Established[3]	1,257,108	1,272,709	1,287,985
Number of Cardholder Transactions Per Month	46,502	46,253	43,050
Customer Contact:			
ORCA Regional Call Center Calls Received	9,194	6,946	6,898
Email Volume:			
ORCA Regional Emails Received	1,579	1,263	1,153
Business Accounts:			
Active Business Accounts	2,274	2,277	2,294

<sup>&</sup>lt;sup>1</sup> **Unique Visitors** — A unique visitor is defined as an individual who has made at least one hit on one page of the website during the current reporting period.

<sup>&</sup>lt;sup>3</sup>Number of My ORCA Accounts Established – Cumulative number of "My ORCA" Accounts established since April 2009.





<sup>&</sup>lt;sup>2</sup>Visits – Number of visits made by all visitors – includes "unique" visitors.