### **Joint Board Program Management Report**

#### 4<sup>th</sup> Quarter - 2016







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### **Report Purpose**

- ✓ The primary audience for this report is the seven agency ORCA Joint Board.
- The purpose of the report is to provide a high level quarterly overview of the performance of key customer facing system activities.
- The data presented may be useful to support business decisions such as the deployment of marketing or financial resources for system enhancements.
- The report may be modified at any time at the Joint Board's request, as our operational experience grows, and/or we introduce system changes.



# System Operations – Sales by Fare Product Type & Sales/Channel/Location

- This section shows total ORCA fare product sales distributed by E-purse or pass, and sales by location/channel.
- This information may support decisions such as the deployment of customer information, marketing resources or management of 3<sup>rd</sup> party retail outlets.
- > Unless noted otherwise, all sales revenue is based on date of purchase.



Fare Product	Q4 2016	Q4 2015	Growth	% of Total Sales	FY 2016	FY 2015	Growth	% of Total Sales
Business Passport*	\$ 28,700,473	\$ 27,838,795	3%	47%	\$112,440,749	\$104,362,098	8%	47%
E-Purse	\$ 16,839,188	\$ 14,975,747	12%	28%	\$ 67,657,778	\$ 59,292,320	14%	28%
Regional Pass	\$ 12,664,637	\$ 12,170,223	4%	21%	\$ 50,793,023	\$ 49,183,391	3%	21%
Agency Product	\$ 2,193,430	\$ 2,068,449	6%	4%	\$ 8,960,264	\$ 7,373,327	22%	4%
Day Pass	\$ 61,656	\$ 36,236	70%	0%	\$ 274,476	\$ 101,100	171%	0%
Total	\$ 60,459,385	\$ 57,089,450	6%		\$240,126,289	\$220,312,236	9%	

Day Pass – Pilot Program in Q2 & Q3 2014; permanent product launch in Q3 2015

**Agency Product** – Kitsap Transit Worker / Driver full Fare Pass driving YTD increase – several thousand Puget Sound Naval Shipyard employees converted from a Business Account to purchasing a personal ORCA card with their new TRANServe Debit Cards; spike started in September 2015

\*Business Passport – Business Passport revenue includes both Regional and Agency Passport products and the monthly apportioned revenue equals 1/12th of the transit portion of the annual contract amounts.

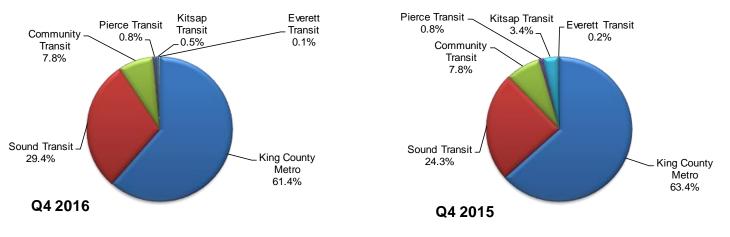
Sales Channel	Q4 2016	Q4 2015	Growth	% of Total Sales	FY 2016	FY 2015	Growth	% of Total Sales
<b>Business Account Website</b>	\$ 9,629,170	\$ 8,729,205	10%	30%	\$ 37,158,790	\$ 34,892,051	6%	29%
TVM	\$ 8,314,424	\$ 7,768,281	7%	26%	\$ 34,323,892	\$ 30,908,008	11%	27%
Cardholder Website	\$ 5,698,182	\$ 5,155,664	11%	18%	\$ 23,188,908	\$ 20,025,853	16%	18%
Retailer	\$ 3,023,619	\$ 3,009,471	0%	10%	\$ 12,800,694	\$ 12,317,087	4%	10%
Autoload	\$ 2,869,184	\$ 2,434,426	18%	9%	\$ 11,049,189	\$ 9,047,112	22%	9%
CST / WPCST/ TRU	\$ 2,020,764	\$ 1,964,602	3%	6%	\$ 8,345,247	\$ 8,089,374	3%	7%
Call Center	\$ 203,569	\$ 189,007	8%	1%	\$ 818,820	\$ 670,654	22%	1%
Total	\$ 31,758,912	\$ 29,250,655	<b>9%</b>		\$ 127,685,540	\$ 115,950,138	<b>10%</b>	

## Apportioned Revenue from Business Account Passport Product

Agency	Q4 2016	Q4 2015	Growth	% of Total Apprt Rev	FY 2016	FY 2015	Growth	% of Total Apprt Rev
King County Metro	\$ 17,625,897	\$ 17,646,563	0%	61.4%	\$ 71,001,608	\$ 65,280,807	9%	63.1%
Sound Transit	\$ 8,424,910	\$ 6,774,924	24%	29.4%	\$ 30,835,725	\$ 25,778,442	20%	27.4%
Community Transit	\$ 2,233,960	\$ 2,182,204	2%	7.8%	\$ 8,897,919	\$ 8,374,382	6%	7.9%
Pierce Transit	\$ 226,908	\$ 236,414	-4%	0.8%	\$ 931,757	\$ 913,520	2%	0.8%
Kitsap Transit	\$ 145,988	\$ 953,923	-85%	0.5%	\$ 584,118	\$ 3,809,433	-85%	0.5%
Everett Transit	\$ 42,811	\$ 44,766	-4%	0.1%	\$ 189,621	\$ 205,514	-8%	0.2%
Total	\$ 28,700,473	\$ 27,838,795	3%		\$112,440,749	\$ 104,362,098	8%	

Kitsap Transit – several thousand Puget Sound Naval Shipyard employees converted from a Business Account to purchasing a personal ORCA card with their new TRANServe Debit Cards in Q4 2015







#### Sales at Top 10 Ticket Vending Machine Sites

TVM Location	Q4 2016	Q4 2015	Growth	% of Total TVM Sales	FY 2016	FY 2015	Growth	% of Total TVM Sales
Westlake	\$ 1,656,239	\$ 1,917,599	-14%	20%	\$ 7,431,010	\$ 7,685,318	-3%	22%
University St.	\$ 889,081	\$ 864,560	3%	11%	\$ 3,707,540	\$ 3,405,186	9%	11%
Capitol Hill Station	\$ 588,473	\$ -	N/A	7%	\$ 1,758,744	\$ -	N/A	5%
International Dist.	\$ 451,209	\$ 411,220	10%	5%	\$ 1,924,815	\$ 1,772,138	9%	6%
Bellevue Transit Center	\$ 427,980	\$ 410,952	4%	5%	\$ 1,831,081	\$ 1,726,672	6%	5%
Pioneer Square	\$ 392,868	\$ 359,138	9%	5%	\$ 1,623,735	\$ 1,406,322	15%	5%
Sea-Tac Airport	\$ 367,550	\$ 293,687	25%	4%	\$ 1,461,498	\$ 1,160,851	26%	4%
Tacoma Dome Station	\$ 336,612	\$ 302,276	11%	4%	\$ 1,339,468	\$ 1,160,020	15%	4%
UW Station	\$ 334,718	\$ -	NA	4%	\$ 1,167,960	\$ -	NA	3%
Federal Way Transit Ctr	\$ 301,543	\$ 302,575	0%	4%	\$ 1,215,020	\$ 1,159,327	5%	4%
Top 10 Total	\$ 5,746,271	\$ 4,862,007	18%	69%	\$ 23,460,872	\$ 19,475,833	20%	68%
Other	\$ 2,568,153	\$ 2,906,274	-12%	31%	\$ 10,863,020	\$ 11,432,175	-5%	32%
Total	\$ 8,314,424	\$ 7,768,281	7%		\$ 34,323,892	\$ 30,908,008	11%	

The percentage is calculated based on the total sales at 34 sites with TVM's



### **System Operations – Ridership Transactions/Boardings**

- This section shows the average weekday ORCA boardings by Agency and the share of those trips to each Agency's total boardings.
- This data supports the annual calculation of the regional share of program operating expenses for individual agencies.



#### **ORCA Boardings by Agency**

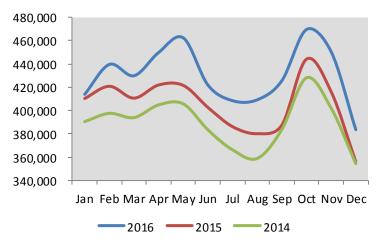
Agency	Q4 2016	Q4 2015	Growth	% of Total ORCA Boardings	FY 2016	FY 2015	Growth	% of Total ORCA Boardings
King County Metro	19,517,093	19,717,713	-1.0%	62.3%	78,957,799	77,295,189	2.2%	63.1%
Sound Transit	8,078,378	6,085,108	32.8%	25.8%	30,772,256	24,157,030	27.4%	24.6%
Community Transit	1,630,423	1,667,483	-2.2%	5.2%	6,619,447	6,534,674	1.3%	5.3%
Pierce Transit	1,038,617	1,097,299	-5.3%	3.3%	4,270,404	4,538,726	-5.9%	3.4%
Kitsap Transit	545,642	579,300	-5.8%	1.7%	2,297,740	2,496,058	-7.9%	1.8%
Everett Transit	255,962	270,861	-5.5%	0.8%	1,069,845	1,100,452	-2.8%	0.9%
WSF	273,703	257,571	6.3%	0.9%	1,116,110	1,033,874	8.0%	0.9%
Total	31,339,818	29,675,335	5.6%	100%	125,103,601	117,156,003	6.8%	100%



### Average Weekday ORCA Boardings by Month

Agency	Average Weekday ORCA Boardings December	Average Weekday (ORCA & Non-ORCA) December	ORCA Market Share December	vs. Last Qtr	ORCA Market Share September
Community Transit	19,417	23,349	83%	1	82%
Everett Transit	2,996	5,147	58%	+	60%
King County Metro	233,202	360,598	65%	+	66%
Kitsap Transit	7,463	9,912	75%	<b>•</b>	74%
Pierce Transit	12,297	25,443	48%	+	49%
Sound Transit Bus	44,487	57,876	77%	+	78%
Sound Transit Sounder	13,061	14,662	89%	+	91%
Sound Transit Link	42,794	63,985	67%	<b>•</b>	63%
Washington State Ferries	3,416	16,544	21%	<b></b>	20%
Total	379,133	577,516			

#### Avg Weekday Boardings

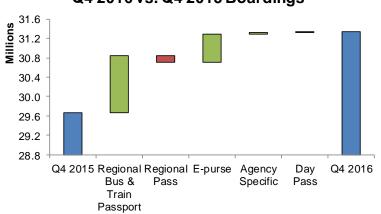




#### **ORCA Boardings by Product Type**

Product Type	Q4 2016	Q4 2015	Growth	% of Total ORCA Boardings	FY 2016	FY 2015	Growth	% of Total ORCA Boardings
<b>Business Passport</b>	14,963,779	13,788,415	8.5%	47.7%	57,904,242	53,739,892	7.7%	46.3%
E-Purse	8,378,450	7,802,006	7.4%	26.7%	34,054,332	30,930,661	10.1%	27.2%
Regional Pass	7,409,081	7,544,730	-1.8%	23.6%	30,655,344	30,468,804	0.6%	24.5%
Agency Product	562,188	525,295	7.0%	1.8%	2,372,255	1,975,004	20.1%	1.9%
Day Pass	26,320	14,889	76.8%	0.1%	117,428	41,642	182.0%	0.1%
Total	31,339,818	29,675,335	5.6%	100%	125,103,601	117,156,003	6.8%	100%

Day Pass - Pilot Program in Q2 & Q3 2014; permanent product launch in Q3 2015



#### Q4 2016 vs. Q4 2015 Boardings

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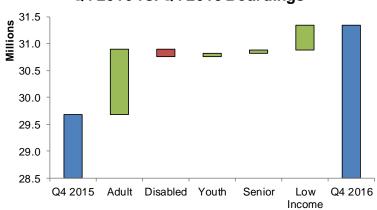
#### Total Q4 ORCA Boardings



#### **ORCA Boardings by Passenger Type**

Passenger Type	Q4 2016	Q4 2015	Growth	% of Total ORCA Boardings	FY 2016	FY 2015	Growth	% of Total ORCA Boardings
Adult	24,659,570	23,446,201	5.2%	78.7%	98,937,564	94,101,607	5.1%	79.1%
Disabled	2,014,115	2,145,870	-6.1%	6.4%	8,531,467	8,973,743	-4.9%	6.8%
Senior	1,190,222	1,129,618	5.4%	3.8%	4,925,092	4,641,431	6.1%	3.9%
Low Income	1,767,623	1,307,499	35.2%	5.6%	6,660,652	3,459,618	92.5%	5.3%
Youth	1,708,288	1,646,147	3.8%	5.5%	6,048,826	5,979,604	1.2%	4.8%
Total	31,339,818	29,675,335	5.6%	100%	125,103,601	117,156,003	6.8%	100%

Low Income - ORCA LIFT launched March 2015 on KCM & ST Link and in April 2016 on ST Express & Sounder



#### Q4 2016 vs. Q4 2015 Boardings



#### **Total Q4 ORCA Boardings**



### **System Operations – Retailer Report**

- This section shows ORCA retail sales by quarter, the number of retailer locations by quarter and ORCA sales transactions by retailer.
- Top ten (10) retailer locations based on total ORCA sales are also shown. Sales figures are based on settlement date.



#### **ORCA Retailer Report**

#### **Total ORCA Sales Transactions by Retailer (All locations)**

ORCA Retailer	Q4 2015	Q1 2016	Q2 2016	Q3 2016	Q4 2016
Safeway	\$ 1,356,219	\$ 1,464,772	\$ 1,526,104	\$ 1,583,259	\$ 1,483,429
QFC	\$ 1,136,249	\$ 1,184,662	\$ 1,283,431	\$ 1,325,714	\$ 1,198,196
Bartell Drugs	\$ 259,158	\$ 248,794	\$ 249,905	\$ 234,751	\$ 231,256
Saar's Market Place	\$ 197,508	\$ 203,189	\$ 203,831	\$ 141,427	\$ 72,584
Food Market / Thriftway	\$ 34,430	\$ 36,905	\$ 36,612	\$ 39,227	\$ 38,154
Roger's Market Place	\$ 24,333	\$ 14,450	\$ 40		
Haggen	\$ 1,573				
Total	\$ 3,009,471	\$ 3,152,773	\$ 3,299,923	\$ 3,324,379	\$ 3,023,619

#### **Top 10 Individual Retail Locations by Sales Volume**

Retailer / Location	C	4 Store Sales
Bartells Seattle 3rd & Union	\$	231,256
QFC Seattle Northgate	\$	80,184
QFC Seattle Harvard Market	\$	75,765
Safeway Seattle NW Market	\$	71,156
QFC Seattle Broadway Market	\$	67,944
QFC Bellevue Crossroads	\$	67,761
QFC Seattle Wallingford	\$	65,646
Safeway Seattle NE Brooklyn	\$	65,002
QFC Seattle Uptown	\$	61,315
QFC Seattle Ballard	\$	60,423
Total	\$	846,452

\* The percentage is calculated based on the total sales at 125 Retailer locations



### System Operations – ORCA Cards in Circulation and in Use by Type

- This section provides information on issued ORCA cards in circulation and the actual usage of ORCA cards on Agency services.
- This information helps Agencies track ORCA card use and assist in their evaluation of their card distribution/outreach strategies.



#### **ORCA Cards in Circulation and in Use by Type**

Issued Cards (Since April 2009)	Oct-16	Nov-16	Dec-16
Standard (Adult/Youth /Low Income)	2,408,632	2,430,844	2,468,140
Campus	356,532	356,532	357,532
RRFP (Disabled/Senior)	272,440	273,114	273,786
KC Employee ORCA ID	24,761	24,761	25,761
Total	3,062,365	3,085,251	3,125,219
Cards In Use	Oct-16	Nov-16	Dec-16
Total	485,313	467,337	473,769
% of Issued Cards in Use	Oct-16	Nov-16	Dec-16
	15.8%	15.1%	15.2%



### Appendix



#### **Sales by Pass Product**

	Q4	Q4		FY	FY			Q4	Q4		FY	FY	
Pass	2016	2015	YoY	2016	2015	YoY	Pass	2016	2015	YoY	2016	2015	YoY
Everett Transit Monthly Reduced Fare Pass	\$ 1,827	\$ 2,160	-15% \$	\$ 8,271	\$ 8,910	-7%	PugetPass \$0.50	\$ 702	\$ 1,2	24 -43%	\$ 5,112	\$ 5,382	-5%
Kitsap Transit Full Fare Pass	\$ 173,450	\$ 151,550	14% \$	669,250	\$ 482,050	39%	PugetPass \$0.75	\$ 10,827	\$ 193,8	33 -94%	\$ 140,643	\$ 1,139,643	-88%
Kitsap Transit Reduced Fare Pass	\$ 118,550	\$ 125,500	-6% \$	\$ 477,200	\$ 511,750	-7%	PugetPass \$1.00	\$ 980.100	\$ 874,0	30 12%	\$ 3.909.584	\$ 2,981,304	31%
Kitsap Transit Worker/Driver Full Fare Pass	\$ 390,910	\$ 297,150	32% \$	\$1,629,396	\$ 332,100	391%	PugetPass \$1.25	. ,	· · /-		+ - / /	\$ 227,340	
Metro Monthly Access Pass	\$ 112,959	\$ 126,504	-11% \$	\$ 492,408	\$ 504,081	-2%	PugetPass \$1.50				\$ 3.932.496	. ,	
Metro Monthly Vanpool Pass 1 Zone	\$ 113,355	\$ 111,672	2% \$	\$ 420,156	\$ 467,442	-10%	PugetPass \$1.75	. ,	+ /-		* - / /	\$ 116,046	
Metro Monthly Vanpool Pass 2 Zone	\$ 112,671	\$ 146,250	-23% \$	\$ 500,760	\$ 545,049	-8%	PugetPass \$2.00		. ,		\$ 1.379.592	\$ 1.821.528	-24%
Metro Monthly Adult Pass Peak	\$-	\$-	0% \$	5 702	\$-	0%	PugetPass \$2.25		+,-		\$ 1.149.391	\$ 1.214.028	
Pierce Transit Reduced Fare Monthly Pass	\$ 765	\$ 1,890	-60% \$	, ,	\$ 3,483	24%	PugetPass \$2.50		. ,		\$ 3.974.310	\$ 7,691,310	
Pierce Transit Summer Youth Pass	\$-	\$-	N/A \$	- , -	\$ 22,212	13%	PugetPass \$2.75		• //-		\$ 17.911.278	\$ 13.912.490	
PT Adult All-Day Pass	\$ 1,565		58% \$	· ,	\$ 4,085	46%	PugetPass \$3.00		+ - / / -		\$ 1.417.608	\$ 2.253.852	
PT Youth/Senior/Disabled All-Day Pass	\$ 248	\$ 88	183% \$		\$ 470	74%	PugetPass \$3.25	. ,	¥,		\$ 5.795.747	\$ 5,202,171	11%
WSF Ana-Lopez/Shaw/Orcas/F Harbor 10-Ride	\$-	\$-	N/A \$	\$ 259	\$ 340	-24%	PugetPass \$3.50		. , ,		\$ 1,561,392	. , ,	
WSF Central Sound Monthly Pass	\$1,016,844	\$ 963,169		\$4,130,657	\$3,915,998	5%	PugetPass \$3.75		. , ,		\$ 3.067.605	\$ 1.007.775	
WSF Central Sound Passenger 10-Ride	\$ 43,163	\$ 33,956	27% \$	\$ 171,639	\$ 138,264	24%	PugetPass \$4.00		÷ ,		\$ 1.032.912	+ / / -	
WSF Fauntleroy-Southworth Monthly Pass	\$ 38,751	\$ 37,304	4% \$		\$ 156,092	-4%	•		. ,		• )== )=	¥ / =/ =	
WSF Fauntleroy-Southworth Passenger 10-Ride	\$ 1,180	\$ 458	158% \$	, ,	\$ 1,822	41%	PugetPass \$4.25				* , = , =	\$ 1,922,904	44%
WSF Mukilteo-Clinton Monthly Pass	\$ 44,549	\$ 44,219	1% \$		\$ 181,249	-3%	PugetPass \$4.50				· · · · · ·	\$ 324,162	
WSF Mukilteo-Clinton Passenger 10-Ride	\$ 873	\$ 1,022	-15% \$	, ,	\$ 3,591	29%	PugetPass \$4.75		. ,		+,	\$ 417,924	
WSF Port Townsend - Coupeville Monthly Pass	\$-	\$ 513	-100% \$		\$ 1,362	-62%	PugetPass \$5.00		+ - /		*,	. ,	
WSF Port Townsend-Coupeville Passenger 20-Ride	\$ 86	\$-	N/A \$		\$-	N/A	PugetPass \$5.25		. ,		* - , -	\$ 254,772	
WSF Vashon Island Monthly Pass	\$ 20,870	\$ 23,460	-11% \$	- ,	\$ 90,107	-3%	PugetPass \$5.50	. ,	+ /-		. ,	\$ 183,942	
WSF Vashon Island Passenger 10-Ride	\$ 815	\$ 595	37% \$	\$ 3,040	\$ 2,870	6%	PugetPass \$5.75			N/A	+	\$ -	N/A
Total Agency Product	\$2,193,430	\$2,068,449	6% \$	\$8,960,264	\$7,373,327	22%	Total Regional	\$12,664,637	\$12,170,2	23 4%	\$ 50,793,023	\$ 49,183,391	3%

	Q4	Q4		FY	FY			Q4	Q4		FY	FY	
Pass	2016	2015	YoY	2016	2015	YoY	Pass	2016	2015	ΥοΥ	2016	2015	YoY
*Business Passport	\$28,700,473	\$27,838,795	3%	\$ 112,440,749	\$ 104,362,098	8%	All-Day PugetPass \$1.75	\$ 1,768	\$ 604	193%	\$ 5,092	\$ 1,40	60 249%
Total Business Passport	\$28,700,473	\$ 27,838,795	3%	\$ 112,440,749	\$ 104,362,098	8%	All-Day PugetPass \$3.50	\$ 59,888	\$35,632	68%	\$269,384	\$ 99,64	40 170%
							All-Day PugetPass \$4.00	-	\$-	N/A	\$-	\$-	N/A
							Total Day Pass	\$ 61,656	\$36,236	70%	\$274,476	\$101,1	00 171%

\*Business Passport – Business Passport revenue includes both Regional and Agency Passport products and the monthly apportioned revenue equals 1/12th of the transit portion of the annual contract amounts.

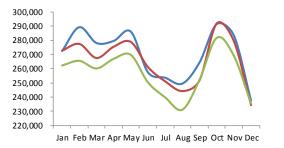


CST Location	Q4 2016	Q4 2015	Growth	% of Total CST Sales	FY 2016	FY 2015	Growth	% of Total CST Sales
KCM – King Street	\$ 563,385	\$ 539,225	4%	28%	\$ 2,400,991	\$ 2,300,686	4%	29%
ORCA – Mail Center	\$ 365,725	\$ 350,328	4%	18%	\$ 1,507,720	\$ 1,265,745	19%	18%
CT Ride Store	\$ 319,875	\$ 311,588	3%	16%	\$ 1,374,410	\$ 1,227,565	12%	17%
KCM – Westlake	\$ 258,571	\$ 255,070	1%	13%	\$ 895,807	\$ 1,107,901	-19%	11%
PT - Tacoma Dome	\$ 215,654	\$ 215,126	0%	11%	\$ 918,099	\$ 931,063	-1%	11%
ET – Everett	\$ 157,753	\$ 180,609	-13%	8%	\$ 704,468	\$ 764,829	-8%	9%
KT – Bremerton	\$ 107,391	\$ 95,945	12%	5%	\$ 417,240	\$ 390,307	7%	5%
ST – Union Station	\$ 7,198	\$ 6,292	14%	0%	\$ 24,363	\$ 18,139	34%	0%
Total	\$ 1,995,576	\$ 1,954,182	2%		\$ 8,243,302	\$ 8,006,306	3%	

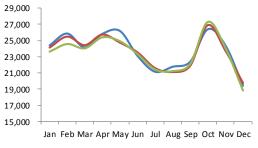


### Average Weekday ORCA Boardings by Month (Agency)

KCM Avg Weekday Boardings

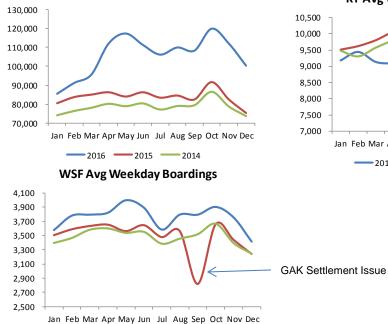


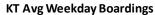
ST Avg Weekday Boardings



**CT Avg Weekday Boardings** 

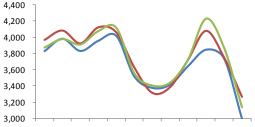








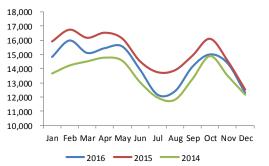
#### ET Avg Weekday Boardings



Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec



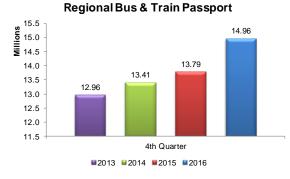
#### PT Avg Weekday Boardings



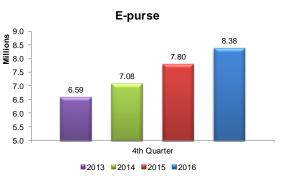
2016 2015 2014



### Historical Q4 ORCA Boardings by Product Type



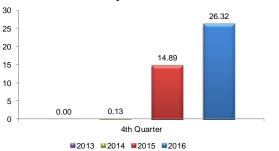




Agency Specific



Day Pass

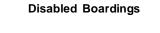




### **Historical Q4 ORCA Boardings by Passenger Type**

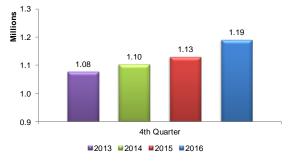








**Senior Boardings** 



#### Low Income Boardings

**suo** 1.8 1.6 1.4

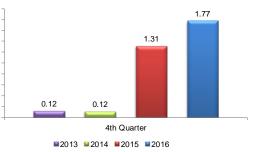
1.2

1.0 0.8 0.6

0.4

0.2

0.0





#### **Overview of Customer Activity & Contacts**

Measure	Oct-16	N	Nov-16	Dec-16
Transaction Volume:				
Total Number of Fare Transactions/Boardings on All Services	11,259,94	7 10	,686,860	9,384,14
Number of Cards in Use	485,31	3	467,337	473,76
Autoload Activity:				
Number of Autoload Transactions	25,85	1	23,593	24,60
Amount of Autoload Transactions	\$ 977,76	0\$	954,833	\$ 936,59
Cardholder Website Traffic:				
Number of "My ORCA" Accounts Established[3]	855,46	2	863,717	871,42
Number of Cardholder Transactions Per Month	38,42	7	36,555	35,04
Customer Contact:				
ORCA Regional Call Center Calls Received	8,10	4	7,952	7,01
Email Volume:				
ORCA Regional Emails Received	1,19	5	1,143	92
Business Accounts:				
Active Business Accounts	2,17	2	2,193	1,81

Vix choice account cleanup

<sup>1</sup> Unique Visitors – A unique visitor is defined as an individual who has made at least one hit on one page of the website during the current reporting period.

<sup>2</sup>Visits – Number of visits made by all visitors – includes "unique" visitors.

<sup>3</sup>Number of My ORCA Accounts Established – Cumulative number of "My ORCA" Accounts established since April 2009.

