Joint Board Program Management Report

3rd Quarter - 2016







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Report Purpose

- ✓ The primary audience for this report is the seven agency ORCA Joint Board.
- The purpose of the report is to provide a high level quarterly overview of the performance of key customer facing system activities.
- The data presented may be useful to support business decisions such as the deployment of marketing or financial resources for system enhancements.
- The report may be modified at any time at the Joint Board's request, as our operational experience grows, and/or we introduce system changes.



System Operations – Sales by Fare Product Type & Sales/Channel/Location

- This section shows total ORCA fare product sales distributed by E-purse or pass, and sales by location/channel.
- This information may support decisions such as the deployment of customer information, marketing resources or management of 3rd party retail outlets.
- > Unless noted otherwise, all sales revenue is based on date of purchase.



Fare Product	Q3 2016	Q3 2015	Growth	% of Total Sales	YTD 2016	YTD 2015	YTD Growth	% of Total Sales
Business Passport*	\$ 27,412,220	\$ 25,904,307	6%	45%	\$ 83,740,276	\$ 76,523,303	9%	47%
E-Purse	\$ 18,043,466	\$ 16,221,495	11%	30%	\$ 50,818,589	\$ 44,316,573	15%	28%
Regional Pass	\$ 12,764,117	\$ 12,331,881	4%	21%	\$ 38,128,385	\$ 37,013,168	3%	21%
Agency Product	\$ 2,239,180	\$ 1,758,330	27%	4%	\$ 6,766,833	\$ 5,304,878	28%	4%
Day Pass	\$ 105,292	\$ 64,800	62%	0%	\$ 212,820	\$ 64,864	228%	0%
Total	\$ 60,564,275	\$ 56,280,813	8%		\$179,666,904	\$163,222,787	10%	

Day Pass – Pilot Program in Q2 & Q3 2014; permanent product launch in Q3 2015

Agency Product – Kitsap Transit Worker / Driver full Fare Pass driving YoY Q3 increase – several thousand Puget Sound Naval Shipyard employees converted from a Business Account to purchasing a personal ORCA card with their new TRANServe Debit Cards; spike started in September 2015

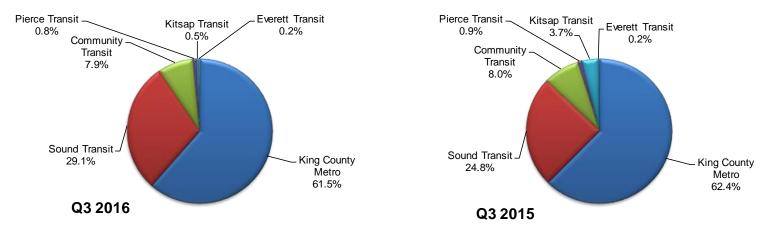
*Business Passport – Business Passport revenue includes both Regional and Agency Passport products and the monthly apportioned revenue equals 1/12th of the transit portion of the annual contract amounts.

Sales Channel	Q3 2016	Q3 2015	Growth	% of Total Sales	YTD 2016	YTD 2015	YTD Growth	% of Total Sales
Business Account Website	\$ 9,483,461	\$ 9,070,428	5%	29%	\$ 27,529,620	\$ 26,162,846	5%	29%
TVM	\$ 9,073,678	\$ 8,267,933	10%	27%	\$ 25,983,368	\$ 23,139,727	12%	27%
Cardholder Website	\$ 5,886,298	\$ 5,165,979	14%	18%	\$ 17,490,726	\$ 14,870,189	18%	18%
Retailer	\$ 3,324,379	\$ 3,217,782	3%	10%	\$ 9,777,074	\$ 9,307,617	5%	10%
Autoload	\$ 2,879,728	\$ 2,364,716	22%	9%	\$ 8,180,006	\$ 6,612,686	24%	9%
CST / WPCST/ TRU	\$ 2,276,944	\$ 2,129,843	7%	7%	\$ 6,324,483	\$ 6,124,771	3%	7%
Call Center	\$ 201,468	\$ 159,825	26%	1%	\$ 615,252	\$ 481,647	28%	1%
Total	\$ 33,125,956	\$ 30,376,506	9%		\$ 95,900,529	\$ 86,699,483	11%	

Apportioned Revenue from Business Account Passport Product

Agency	Q3 2016	Q3 2015	Growth	% of Total Apprt Rev	YTD 2016	YTD 2015	YTD Growth	% of Total Apprt Rev
King County Metro	\$ 16,859,266	\$ 16,163,844	4%	61.5%	\$ 53,375,711	\$ 47,634,244	12%	63.7%
Sound Transit	\$ 7,968,898	\$ 6,434,387	24%	29.1%	\$ 22,410,816	\$ 19,003,518	18%	26.8%
Community Transit	\$ 2,170,395	\$ 2,080,140	4%	7.9%	\$ 6,663,959	\$ 6,192,178	8%	8.0%
Pierce Transit	\$ 222,954	\$ 225,573	-1%	0.8%	\$ 704,850	\$ 677,106	4%	0.8%
Kitsap Transit	\$ 144,983	\$ 948,617	-85%	0.5%	\$ 438,131	\$ 2,855,510	-85%	0.5%
Everett Transit	\$ 45,723	\$ 51,746	-12%	0.2%	\$ 146,810	\$ 160,748	-9%	0.2%
Total	\$ 27,412,220	\$ 25,904,307	6%		\$ 83,740,276	\$ 76,523,303	9%	

Share of Apportioned Revenue





Sales at Top 10 Ticket Vending Machine Sites

TVM Location	Q3 2016	Q3 2015	Growth	% of Total TVM Sales	YTD 2016	YTD 2015	YTD Growth	% of Total TVM Sales
Westlake	\$ 1,847,836	\$ 2,014,023	-8%	21%	\$ 5,774,772	\$ 5,767,719	0%	23%
University St.	\$ 961,903	\$ 934,742	3%	11%	\$ 2,818,459	\$ 2,540,626	11%	11%
Capitol Hill Station	\$ 581,923	\$ -	N/A	7%	\$ 1,170,271	\$ -	N/A	5%
International Dist.	\$ 508,252	\$ 490,799	4%	6%	\$ 1,473,607	\$ 1,360,918	8%	6%
Bellevue Transit Center - ST	\$ 494,644	\$ 446,124	11%	6%	\$ 1,403,101	\$ 1,315,721	7%	5%
UW Station	\$ 438,447	\$ -	N/A	5%	\$ 833,242	\$ -	N/A	3%
Pioneer Square	\$ 428,994	\$ 381,747	12%	5%	\$ 1,230,868	\$ 1,047,184	18%	5%
Sea-Tac Airport	\$ 427,473	\$ 329,553	30%	5%	\$ 1,093,948	\$ 867,164	N/A	4%
Tacoma Dome Station	\$ 320,181	\$ 310,383	3%	4%	\$ 976,756	\$ 857,744	14%	4%
Federal Way Transit Ctr	\$ 319,640	\$ 302,693	6%	4%	\$ 913,477	\$ 856,752	7%	4%
Top 10 Total	\$ 6,329,292	\$ 5,210,063	21%	73%	\$ 17,688,501	\$ 14,613,826	21%	69%
Other	\$ 2,286,736	\$ 3,057,870	-25%	27%	\$ 7,837,217	\$ 8,525,901	-8%	31%
Total	\$ 8,616,028	\$ 8,267,933	4%		\$ 25,525,718	\$ 23,139,727	10%	

The percentage is calculated based on the total sales at 30 sites with TVM's



System Operations – Ridership Transactions/Boardings

- This section shows the average weekday ORCA boardings by Agency and the share of those trips to each Agency's total boardings.
- This data supports the annual calculation of the regional share of program operating expenses for individual agencies.



ORCA Boardings by Agency

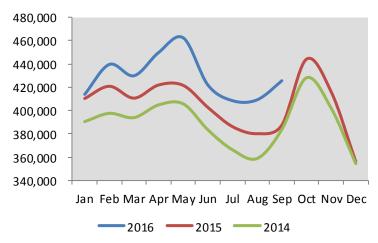
Agency	Q3 2016	Q3 2015	Growth	% of Total ORCA Boardings	YTD 2016	YTD 2015	YTD Growth	% of Total ORCA Boardings
King County Metro	18,897,700	18,389,408	2.8%	61.8%	59,440,706	57,577,476	3.2%	63.4%
Sound Transit	8,037,520	6,085,367	32.1%	26.3%	22,693,878	18,071,922	25.6%	24.2%
Community Transit	1,549,248	1,522,966	1.7%	5.1%	4,989,024	4,867,191	2.5%	5.3%
Pierce Transit	996,935	1,082,746	-7.9%	3.3%	3,231,787	3,441,427	-6.1%	3.4%
Kitsap Transit	558,009	626,718	-11.0%	1.8%	1,752,098	1,916,758	-8.6%	1.9%
Everett Transit	257,063	257,957	-0.3%	0.8%	813,883	829,591	-1.9%	0.9%
WSF	285,861	249,403	14.6%	0.9%	842,407	776,303	8.5%	0.9%
Total	30,582,336	28,214,565	8.4%	100%	93,763,783	87,480,668	7.2%	100%



Average Weekday ORCA Boardings by Month

Agency	Average Weekday ORCA Boardings September	Average Weekday (ORCA & Non-ORCA) September	ORCA Market Share September	vs. Last Qtr	ORCA Market Share June
Community Transit	22,382	27,141	82%	+	84%
Everett Transit	3,644	6,075	60%	1	58%
King County Metro	264,441	398,493	66%	1	64%
Kitsap Transit	8,499	11,446	74%	•	74%
Pierce Transit	14,146	28,609	49%	+	51%
Sound Transit Bus	50,371	64,939	78%	+	81%
Sound Transit Sounder	14,778	16,261	91%	+	94%
Sound Transit Link	43,164	68,358	63%	+	66%
Washington State Ferries	3,796	19,448	20%	1	18%
Total	425,221	640,769			

Avg Weekday Boardings

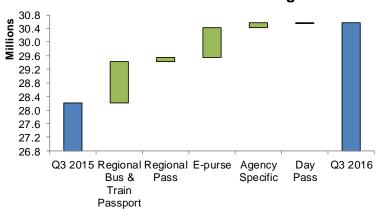




ORCA Boardings by Product Type

Product Type	Q3 2016	Q3 2015	Growth	% of Total ORCA Boardings	YTD 2016	YTD 2015	YTD Growth	% of Total ORCA Boardings
Business Passport	13,225,249	12,016,954	10.1%	43.2%	42,940,463	39,951,477	7.5%	45.8%
E-Purse	8,958,754	8,064,003	11.1%	29.3%	25,675,882	23,128,655	11.0%	27.4%
Regional Pass	7,756,388	7,640,483	1.5%	25.4%	23,246,263	22,924,074	1.4%	24.8%
Agency Product	596,556	466,414	27.9%	2.0%	1,810,067	1,449,709	24.9%	1.9%
Day Pass	45,389	26,711	69.9%	0.1%	91,108	26,753	240.6%	0.1%
Total	30,582,336	28,214,565	8.4%	100%	93,763,783	87,480,668	7.2%	100%

Day Pass - Pilot Program in Q2 & Q3 2014; permanent product launch in Q3 2015



Q3 2016 vs. Q3 2015 Boardings

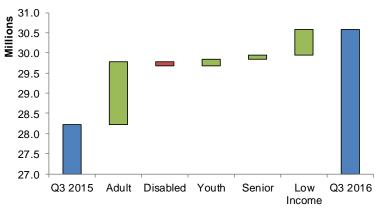
Total Q3 ORCA Boardings



ORCA Boardings by Passenger Type

Passenger Type	Q3 2016	Q3 2015	Growth	% of Total ORCA Boardings	YTD 2016	YTD 2015	YTD Growth	% of Total ORCA Boardings
Adult	24,466,361	22,889,921	6.9%	80.0%	74,277,994	70,655,406	5.1%	79.2%
Disabled	2,163,923	2,269,566	-4.7%	7.1%	6,517,352	6,827,873	-4.5%	7.0%
Senior	1,314,910	1,213,275	8.4%	4.3%	3,734,870	3,511,813	6.4%	4.0%
Low Income	1,746,639	1,101,990	58.5%	5.7%	4,893,029	2,152,119	127.4%	5.2%
Youth	890,503	739,813	20.4%	2.9%	4,340,538	4,333,457	0.2%	4.6%
Total	30,582,336	28,214,565	8.4%	100%	93,763,783	87,480,668	7.2%	100%

Low Income – ORCA LIFT launched March 1, 2015 on KCM & Link Light Rail



Q3 2016 vs. Q3 2015 Boardings

Total Q3 ORCA Boardings



System Operations – Retailer Report

- This section shows ORCA retail sales by quarter, the number of retailer locations by quarter and ORCA sales transactions by retailer.
- Top ten (10) retailer locations based on total ORCA sales are also shown. Sales figures are based on settlement date.



ORCA Retailer Report

Total ORCA Sales Transactions by Retailer (All locations)

ORCA Retailer	Q3 2015	Q4 2015	Q1 2016	Q2 2016	Q3 2016
Safeway	\$ 1,432,656	\$ 1,356,219	\$ 1,464,772	\$ 1,526,104	\$ 1,583,259
QFC	\$ 1,220,080	\$ 1,136,249	\$ 1,184,662	\$ 1,283,431	\$ 1,325,714
Bartell Drugs	\$ 271,753	\$ 259,158	\$ 248,794	\$ 249,905	\$ 234,751
Saar's Market Place	\$ 216,267	\$ 197,508	\$ 203,189	\$ 203,831	\$ 141,427
Food Market / Thriftway	\$ 34,302	\$ 34,430	\$ 36,905	\$ 36,612	\$ 39,227
Roger's Market Place	\$ 23,252	\$ 24,333	\$ 14,450	\$ 40	
Haggen	\$ 19,473	\$ 1,573			
Total	\$ 3,217,782	\$ 3,009,471	\$ 3,152,773	\$ 3,299,923	\$ 3,324,379

Top 10 Individual Retail Locations by Sales Volume

Retailer / Location	C	13 Store Sales
Bartells Seattle 3rd & Union	\$	234,751
Safeway Seattle NE Brooklyn	\$	102,164
QFC Seattle Harvard Market	\$	85,168
QFC Seattle Broadway Market	\$	76,355
Safeway Seattle NW Market	\$	76,166
QFC Seattle Northgate	\$	75,855
QFC Seattle University Village	\$	74,019
QFC Bellevue Crossroads	\$	70,597
QFC Seattle Wallingford	\$	69,515
QFC Seattle Ballard	\$	66,636
Total	\$	931,227

* The percentage is calculated based on the total sales at 121 Retailer locations



System Operations – ORCA Cards in Circulation and in Use by Type

- This section provides information on issued ORCA cards in circulation and the actual usage of ORCA cards on Agency services.
- This information helps Agencies track ORCA card use and assist in their evaluation of their card distribution/outreach strategies.



ORCA Cards in Circulation and in Use by Type

Issued Cards (Since April 2009)	Jul-16	Aug-16	Sep-16
Standard (Adult/Youth /Low Income)	2,270,780	2,321,946	2,365,642
Campus	339,593	348,168	348,918
RRFP (Disabled/Senior)	258,370	260,555	261,419
KC Employee ORCA ID	24,761	24,761	24,761
Total	2,893,504	2,955,430	3,000,740
Cards In Use	Jul-16	Aug-16	Sep-16
Total	444,900	472,825	504,509
% of Issued Cards in Use	Jul-16	Aug-16	Sep-16
	15.4%	16.0%	16.8%



Appendix



Sales by Pass Product

		Q3		Q3		Ì	YTD		YTD			Q3		Q3		YTD		YTD	
Pass		2016		2015	YoY	2	2016		2015	ΥοΥ	Pass	2016		2015	YoY	2016		2015	YoY
Everett Transit Monthly Reduced Fare Pass	\$	2,070	\$	2,268	-9%	\$	6,372	\$	6,750	-6%	PugetPass \$0.50	\$ 1,638	\$	1,116	47%	\$ 4,410	\$	4,158	6%
Kitsap Transit Full Fare Pass	\$	148,750	\$	106,600	40%	\$ 4	482,000	\$	330,500	46%	PugetPass \$0.75	\$ 8,883	\$	187,353	-95%	\$ 126,657	\$	945,810	-87%
Kitsap Transit Reduced Fare Pass	\$	97,900	\$	120,400	-19%	\$ 3	339,050	\$	386,250	-12%	PugetPass \$1.00	\$ 972.000	\$	847,332	15%	\$ 2.866.896	\$	2.107.224	36%
Kitsap Transit Worker/Driver Full Fare Pass	\$	397,506	\$	12,000	3213%	\$1,2	233,054	\$	34,950	3428%	PugetPass \$1.25	- ,	\$	16,965	-19%	 44.775	\$	213.120	-79%
Metro Monthly Access Pass	\$	125,874	\$	130,158	-3%	\$ 3	379,449	\$	377,577	0%	PugetPass \$1.50	942.462	¢ \$	796,014	18%	2.925.450	\$	1.854.738	58%
Metro Monthly Vanpool Pass 1 Zone	\$	87,516	\$	114,444	-24%	\$ 2	295,911	\$	355,770	-17%	PugetPass \$1.75	56,511	*	29,610	91%	 155.043	\$	82.908	87%
Metro Monthly Vanpool Pass 2 Zone	\$	123,084	\$	143,910	-14%	\$ 3	385,398	\$	398,799	-3%	PugetPass \$2.00	,	\$	393.480	-16%	 /	\$	1.437.912	-27%
Metro Monthly Adult Pass Peak	\$	585	\$	-	0%	\$	702	\$	-	0%	PugetPass \$2.25	279,613	-	266,814	5%	 810.973	\$	952.155	-15%
Pierce Transit Reduced Fare Monthly Pass	\$	1,305	\$	1,593	-18%		2,655	\$	1,593	67%	PugetPass \$2.50	875.880	\$	1.483.380		 3.088.710	- T	6.322.320	-51%
Pierce Transit Summer Youth Pass	\$	8,280	\$	4,104	102%		8,280	\$	22,212	-63%	PugetPass \$2.75	4.304.421	*	3.960.495	9%	13.054.041		0.019.612	30%
PT Adult All-Day Pass	\$	1,350	\$	790	71%		4,400		3,095	42%	PugetPass \$3.00	339.984	\$	390.312	-13%	 - / / -		1.884.060	-44%
PT Youth/Senior/Disabled All-Day Pass	\$	208	\$	165	26%		573	\$	383	50%	PugetPass \$3.25	1.357.551	\$	1.489.410	-9%	 4.267.341		3.747.978	14%
WSF Ana-Lopez/Shaw/Orcas/F Harbor 10-Ride	\$	-	\$	-	N/A		259	\$	340	-24%	PugetPass \$3.50	239,778	\$	1,058,274	-77%	, - ,-		3,218,292	
WSF Central Sound Monthly Pass	\$	943,524	\$	975,517	-3%	+ - /	018,699	\$2	2,952,829	2%	-	817.830	*	254,745	221%	2.180.385	φ ¢	, ,	
WSF Central Sound Passenger 10-Ride	\$	43,560	\$	36,712	19%		123,650	\$	104,308	19%	PugetPass \$3.75	272,304		254,745	60%	 735,264	¢ D	756,540 1.274.256	-42%
WSF Fauntleroy-Southworth Monthly Pass	\$	35,631	\$	39,523	-10%	Ŧ	109,279	\$	118,788	-8%	PugetPass \$4.00	,		,		,	\$, , = =	
WSF Fauntleroy-Southworth Passenger 10-Ride	\$	718	\$	253	184%	\$	1,230	\$	1,364	-10%	PugetPass \$4.25	659,430		657,900	0%	 2,030,463	\$	1,244,808	63%
WSF Mukilteo-Clinton Monthly Pass	\$	41,435	\$	46,394	-11%	\$ ´	128,906	\$	137,030	-6%	PugetPass \$4.50	106,920	*	85,860	25%	 314,280	\$	236,358	
WSF Mukilteo-Clinton Passenger 10-Ride	\$	794	\$	1,052	-25%		3,315	\$	2,569	29%	PugetPass \$4.75	213,921		111,321	92%	597,645	\$	313,101	91%
WSF Port Townsend - Coupeville Monthly Pass	\$	86	\$	510	-83%		514	\$	849	-39%	PugetPass \$5.00	61,740	*	24,660	150%	 162,540	\$	66,420	
WSF Port Townsend-Coupeville Passenger 20-Ride	\$	-	\$	-	N/A	\$	-	\$	-	N/A	PugetPass \$5.25	115,101	\$	39,312	193%	 297,675	\$	221,508	
WSF Vashon Island Monthly Pass	\$	20,046	\$	21,219	-6%	\$	65,193	\$	66,647	-2%	PugetPass \$5.50	/	\$	67,320	48%	291,654	\$	109,890	165%
WSF Vashon Island Passenger 10-Ride	\$	944	\$	717	32%	\$	2,182	\$	2,275	-4%	PugetPass \$5.75	 30,222	\$	-	N/A	 81,972	\$	-	N/A
Total Agency Product	\$2	2,081,166	\$1	,758,330	18%	\$6,	591,071	\$!	5,304,878	24%	Total Regional	\$ 12,098,566	\$1	2,331,881	-2%	\$ 37,462,834	\$3	57,013,168	1%

	Q3	Q3		YTD	YTD	
Pass	2016	2015	YoY	2016	2015	YoY
*Business Passport	\$27,412,220	\$25,904,307	6%	\$83,740,276	\$76,523,303	9%
Total Business Passport	\$27,412,220	\$ 25,904,307	6%	\$83,740,276	\$76,523,303	9%

	Q3		(ຊ3			YTD	Y	TD	
Pass		2016	2	015	YoY		2016	20	015	YoY
All-Day PugetPass \$1.75	\$	1,428	\$	856	67%	\$	3,324	\$	856	288%
All-Day PugetPass \$3.50	\$	103,864	\$63	3,944	62%	\$2	209,496	\$64	1,008	227%
All-Day PugetPass \$4.00	\$	-	\$	-	N/A	\$	-	\$	-	N/A
Total Day Pass	\$	105,292	\$64	4,800	62%	\$2	12,820	\$64	,864	228%

*Business Passport – Business Passport revenue includes both Regional and Agency Passport products and the monthly apportioned revenue equals 1/12th of the transit portion of the annual contract amounts.

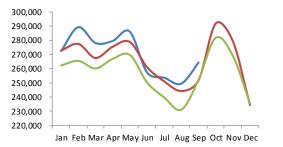


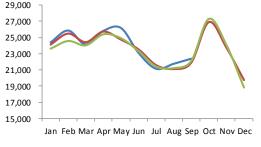
CST Location	(23 2016	(23 2015	Growth	% of Total CST Sales	Y	/TD 2016	Y	TD 2015	YTD Growth	% of Total CST Sales
KCM – King Street	\$	644,118	\$	612,572	5%	29%	\$	1,837,465	\$	1,761,461	4%	29%
KT – Bremerton	\$	379,453	\$	304,508	25%	17%	\$	1,141,995	\$	915,418	25%	18%
CT Ride Store	\$	378,800	\$	346,203	9%	17%	\$	1,054,518	\$	915,978	15%	17%
PT - Tacoma Dome	\$	248,046	\$	240,305	3%	11%	\$	702,445	\$	715,937	-2%	11%
KCM – Westlake	\$	249,823	\$	277,741	-10%	11%	\$	637,236	\$	852,832	-25%	10%
ET – Everett	\$	187,290	\$	194,797	-4%	8%	\$	546,522	\$	584,220	-6%	9%
ORCA – Mail Center	\$	125,971	\$	109,252	15%	6%	\$	309,848	\$	294,362	5%	5%
ST – Union Station	\$	5,797	\$	4,852	19%	0%	\$	17,165	\$	11,847	45%	0%



Average Weekday ORCA Boardings by Month (Agency)

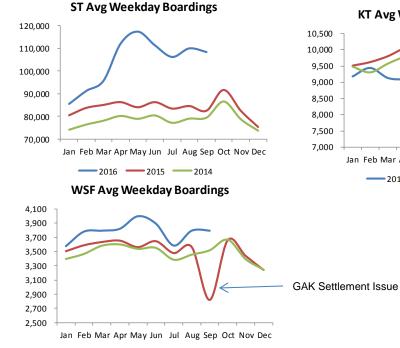
KCM Avg Weekday Boardings



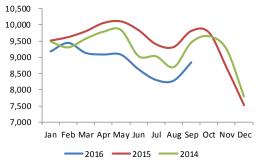


CT Avg Weekday Boardings

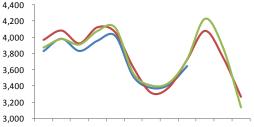
2016 2015 2014







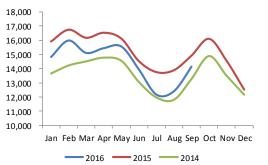
ET Avg Weekday Boardings



Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec



PT Avg Weekday Boardings



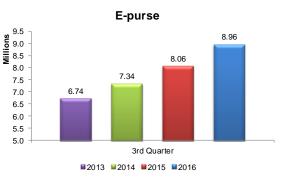
2016 2015 2014



Historical Q3 ORCA Boardings by Product Type







Agency Specific



Day Pass

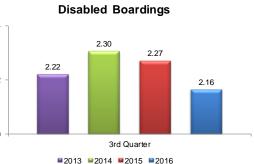




Historical Q3 ORCA Boardings by Passenger Type



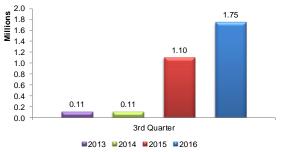




Senior Boardings



Low Income Boardings





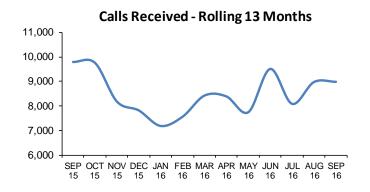
Overview of Customer Activity & Contacts

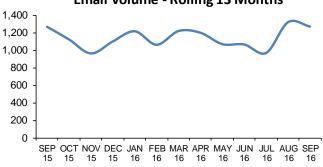
Measure		Jul-16		Aug-16		Sep-16
Transaction Volume:						
Total Number of Fare Transactions/Boardings on All Services	ę	9,780,960	10),515,541	1(0,294,316
Number of Cards in Use		444,900		472,825		504,509
Autoload Activity:						
Number of Autoload Transactions		25,285		25,049		24,809
Amount of Autoload Transactions	\$	914,693	\$	978,102	\$	986,933
Cardholder Website Traffic:						
Unique Visitors[1]		N/A		N/A		N/A
Visits[2]		N/A		N/A		N/A
Number of "My ORCA" Accounts Established[3]		822,620		833,514		845,534
Number of Cardholder Transactions Per Month		40,555		41,305		39,035
Customer Contact:						
ORCA Regional Call Center Calls Received		8,085		8,973		8,983
Email Volume:						
ORCA Regional Emails Received		970		1,321		1,271
Business Accounts:						
Active Business Accounts		2,137		2,149		2,160

¹ Unique Visitors – A unique visitor is defined as an individual who has made at least one hit on one page of the website during the current reporting period.

²Visits – Number of visits made by all visitors – includes "unique" visitors.

³Number of My ORCA Accounts Established – Cumulative number of "My ORCA" Accounts established since April 2009.





Email Volume - Rolling 13 Months