# Joint Board Program Management Report

2<sup>nd</sup> Quarter - 2016







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# **Report Purpose**

- ✓ The primary audience for this report is the seven agency ORCA Joint Board.
- ✓ The purpose of the report is to provide a high level quarterly overview of the performance of key customer facing system activities.
- ✓ The data presented may be useful to support business decisions such as the deployment of marketing or financial resources for system enhancements.
- ✓ The report may be modified at any time at the Joint Board's request, as our operational experience grows, and/or we introduce system changes.



# System Operations – Sales by Fare Product Type & Sales/Channel/Location

- ➤ This section shows total ORCA fare product sales distributed by E-purse or pass, and sales by location/channel.
- ➤ This information may support decisions such as the deployment of customer information, marketing resources or management of 3<sup>rd</sup> party retail outlets.
- Unless noted otherwise, all sales revenue is based on date of purchase.



### Sales by Fare Product Type / Channel

Fare Product	Q2 2016	Q2 2015	Growth	% of Total Sales	YTD 2016	YTD 2015	YTD Growth	% of Total Sales
Business Passport*	\$ 28,995,229	\$ 25,548,564	13%	47%	\$ 56,328,056	\$ 50,618,996	11%	47%
E-Purse	\$ 17,060,699	\$ 14,541,960	17%	28%	\$ 32,775,123	\$ 28,095,078	17%	27%
Regional Pass	\$ 12,740,175	\$ 12,389,051	3%	21%	\$ 25,480,350	\$ 24,681,287	3%	21%
Agency Product	\$ 2,290,089	\$ 1,763,445	30%	4%	\$ 4,580,178	\$ 3,546,548	29%	4%
Day Pass	\$ 37,128	\$ 64	N/A	0%	\$ 74,256	\$ 64	N/A	0%
Total	\$ 61,123,320	\$ 54,243,084	13%		\$119,237,964	\$106,941,973	11%	

Day Pass - Pilot Program in Q2 & Q3 2014; permanent product launch in Q3 2015

**Agency Product** — Kitsap Transit Worker / Driver full Fare Pass driving YoY Q1 increase — several thousand Puget Sound Naval Shipyard employees converted from a Business Account to purchasing a personal ORCA card with their new TRANServe Debit Cards; spike started in September 2015

\*Business Passport — Business Passport revenue includes both Regional and Agency Passport products and the monthly apportioned revenue equals 1/12th of the transit portion of the annual contract amounts.

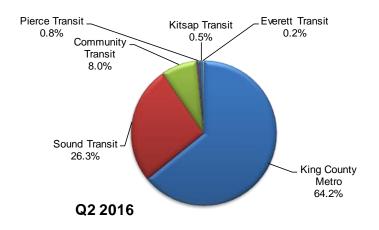
Sales Channel	Q2 2016	Q2 2015	Growth	% of Total Sales	YTD 2016	YTD 2015	YTD Growth	% of Total Sales
<b>Business Account Website</b>	\$ 8,980,847	\$ 8,587,488	5%	28%	\$ 18,046,159	\$ 17,092,417	6%	29%
TVM	\$ 8,813,042	\$ 7,683,321	15%	28%	\$ 16,909,690	\$ 14,871,794	14%	27%
Cardholder Website	\$ 5,833,863	\$ 4,852,985	20%	18%	\$ 11,604,427	\$ 9,704,211	20%	18%
Retailer	\$ 3,299,923	\$ 3,118,026	6%	10%	\$ 6,452,696	\$ 6,089,835	6%	10%
Autoload	\$ 2,759,996	\$ 2,227,638	24%	9%	\$ 5,300,278	\$ 4,247,969	25%	8%
CST / WPCST/ TRU	\$ 2,088,412	\$ 2,054,119	2%	7%	\$ 4,047,539	\$ 3,994,928	1%	6%
Call Center	\$ 216,673	\$ 170,943	27%	1%	\$ 413,784	\$ 321,823	29%	1%
Total	\$ 31,992,756	\$ 28,694,520	11%		\$ 62,774,573	\$ 56,322,977	11%	

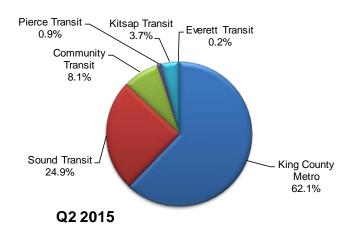


# Orca Apportioned Revenue from Business Account Passport Product

Agency	Q2 2016	Q2 2015	Growth	% of Total Apprt Rev	YTD 2016	YTD 2015	YTD Growth	% of Total Apprt Rev
King County Metro	\$ 18,605,209	\$ 15,872,247	17%	64.2%	\$ 36,516,445	\$ 31,470,400	16%	64.8%
Sound Transit	\$ 7,627,517	\$ 6,362,803	20%	26.3%	\$ 14,441,918	\$ 12,569,132	15%	25.6%
Community Transit	\$ 2,317,385	\$ 2,078,769	11%	8.0%	\$ 4,493,564	\$ 4,112,038	9%	8.0%
Pierce Transit	\$ 244,529	\$ 223,992	9%	0.8%	\$ 481,895	\$ 451,532	7%	0.9%
Kitsap Transit	\$ 147,122	\$ 954,318	-85%	0.5%	\$ 293,148	\$ 1,906,893	-85%	0.5%
Everett Transit	\$ 53,468	\$ 56,435	-5%	0.2%	\$ 101,087	\$ 109,002	-7%	0.2%
Total	\$ 28,995,229	\$ 25,548,564	13%		\$ 56,328,056	\$ 50,618,996	11%	

#### **Share of Apportioned Revenue**







# **Sales at Top 10 Ticket Vending Machine Sites**

TVM Location	Q2 2016	Q2 2015	Growth	% of Total TVM Sales	YTD 2016	YTD 2015	YTD Growth	% of Total TVM Sales	
Westlake Station	\$ 1,911,862	\$ 1,890,529	1%	22%	\$ 3,926,936	\$ 3,753,695	5%	23%	ı
University Street Station	\$ 935,507	\$ 837,174	12%	11%	\$ 1,856,556	\$ 1,605,884	16%	11%	_
Capitol Hill Station	\$ 519,995	\$ -	N/A	6%	\$ 588,349	\$ -	N/A	3%	Nev
International District Station	\$ 501,796	\$ 457,790	10%	6%	\$ 965,355	\$ 870,119	11%	6%	
Bellevue Transit Center	\$ 467,494	\$ 446,277	5%	5%	\$ 908,457	\$ 869,597	4%	5%	
Pioneer Square Station	\$ 408,672	\$ 344,201	19%	5%	\$ 801,874	\$ 665,437	21%	5%	
Sea-Tac Airport Station	\$ 358,897	\$ 296,613	21%	4%	\$ 666,476	\$ 537,611	24%	4%	_
UW Station	\$ 349,504	\$ -	N/A	4%	\$ 394,795	\$ -	N/A	2%	Nev
Tacoma Dome Station	\$ 334,699	\$ 276,406	21%	4%	\$ 656,575	\$ 547,361	20%	4%	
Federal Way Transit Center	\$ 318,302	\$ 289,521	10%	4%	\$ 593,838	\$ 554,059	7%	4%	_
Top 10 Total	\$ 6,106,728	\$ 4,838,510	26%	69%	\$ 11,359,209	\$ 9,403,763	21%	67%	
Other	\$ 2,706,314	\$ 2,844,811	-5%	31%	\$ 5,550,481	\$ 5,468,031	2%	33%	_
Total	\$ 8,813,042	\$ 7,683,321	15%		\$ 16,909,690	\$ 14,871,794	14%		

The percentage is calculated based on the total sales at 34 sites with TVM's



# **System Operations – Ridership Transactions/Boardings**

- ➤ This section shows the average weekday ORCA boardings by Agency and the share of those trips to each Agency's total boardings.
- This data supports the annual calculation of the regional share of program operating expenses for individual agencies.



# **ORCA Boardings by Agency**

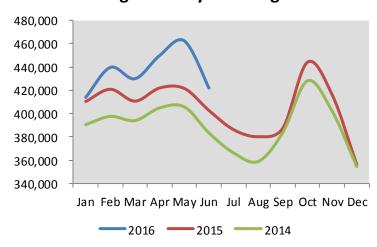
Agency	Q2 2016	Q2 2015	Growth	% of Total ORCA Boardings	YTD 2016	YTD 2015	YTD Growth	% of Total ORCA Boardings
King County Metro	20,110,324	19,951,733	0.8%	62.3%	40,543,006	39,188,068	3.5%	64.2%
Sound Transit	8,205,072	6,146,476	33.5%	25.4%	14,656,358	11,986,555	22.3%	23.2%
Community Transit	1,730,701	1,693,615	2.2%	5.4%	3,439,776	3,344,225	2.9%	5.4%
Pierce Transit	1,104,792	1,171,322	-5.7%	3.4%	2,234,852	2,358,681	-5.2%	3.5%
Kitsap Transit	589,838	659,643	-10.6%	1.8%	1,194,089	1,290,040	-7.4%	1.9%
Everett Transit	276,608	286,594	-3.5%	0.9%	556,820	571,634	-2.6%	0.9%
WSF	287,034	269,417	6.5%	0.9%	556,546	526,900	5.6%	0.9%
Total	32,304,369	30,178,800	7.0%	100%	63,181,447	59,266,103	6.6%	100%



# **Average Weekday ORCA Boardings by Month**

Agency	Average Weekday ORCA Boardings June	Average Weekday (ORCA & Non-ORCA) June	ORCA Market Share June	vs. Last Qtr	ORCA Market Share March
Community Transit	23,098	27,657	84%	-	85%
Everett Transit	3,517	6,096	58%	-	60%
King County Metro	257,478	400,452	64%	•	60%
Kitsap Transit	8,301	11,277	74%	•	77%
Pierce Transit	13,953	27,629	51%	•	53%
Sound Transit Bus	53,326	65,863	81%	•	84%
Sound Transit Sounder	15,125	16,111	94%	•	90%
Sound Transit Link	42,815	64,904	66%	•	66%
Washington State Ferries	3,896	21,366	18%	•	24%
Total	421,509	641,355			

#### **Avg Weekday Boardings**

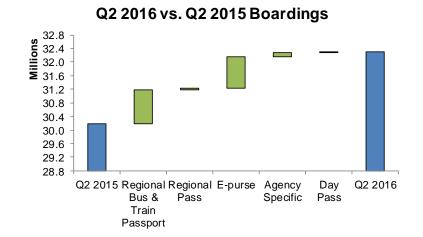


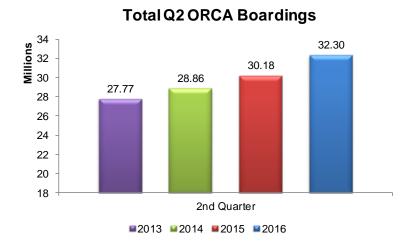


# **ORCA Boardings by Product Type**

Product Type	Q2 2016	Q2 2015	Growth	% of Total ORCA Boardings	YTD 2016	YTD 2015	YTD Growth	% of Total ORCA Boardings
<b>Business Passport</b>	15,108,382	14,097,271	7.2%	46.8%	29,715,214	27,934,523	6.4%	47.0%
E-Purse	8,679,993	7,745,304	12.1%	26.9%	16,717,128	15,064,652	11.0%	26.5%
Regional Pass	7,879,669	7,840,422	0.5%	24.4%	15,489,875	15,283,591	1.3%	24.5%
Agency Product	605,821	495,780	22.2%	1.9%	1,213,511	983,295	23.4%	1.9%
Day Pass	30,504	23	N/A	0.1%	45,719	42	N/A	0.1%
Total	32,304,369	30,178,800	7.0%	100%	63,181,447	59,266,103	6.6%	100%

Day Pass - Pilot Program in Q2 & Q3 2014; permanent product launch in Q3 2015



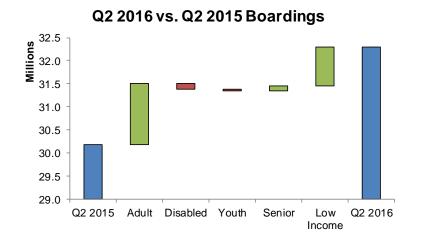


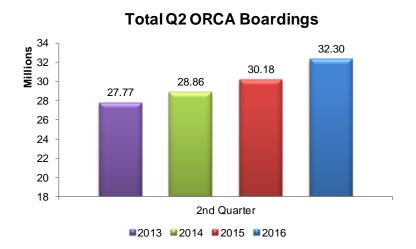


# **ORCA Boardings by Passenger Type**

Passenger Type	Q2 2016	Q2 2015	Growth	% of Total ORCA Boardings	YTD 2016	YTD 2015	YTD Growth	% of Total ORCA Boardings
Adult	25,398,236	24,074,027	5.5%	78.6%	49,811,633	47,765,485	4.3%	78.8%
Disabled	2,216,361	2,331,637	-4.9%	6.9%	4,353,429	4,558,307	-4.5%	6.9%
Senior	1,283,500	1,192,229	7.7%	4.0%	2,419,960	2,298,538	5.3%	3.8%
Low Income	1,701,841	840,525	102.5%	5.3%	3,146,390	1,050,129	199.6%	5.0%
Youth	1,704,431	1,740,382	-2.1%	5.3%	3,450,035	3,593,644	-4.0%	5.5%
Total	32,304,369	30,178,800	7.0%	100%	63,181,447	59,266,103	6.6%	100%

Low Income - ORCA LIFT launched March 1, 2015 on KCM & Link Light Rail, expanded to all ST service on March 1, 2016







# **System Operations – Retailer Report**

- ➤ This section shows ORCA retail sales by quarter, the number of retailer locations by quarter and ORCA sales transactions by retailer.
- Top ten (10) retailer locations based on total ORCA sales are also shown. Sales figures are based on settlement date.



## **ORCA Retailer Report**

#### **Total ORCA Sales Transactions by Retailer (All locations)**

ORCA Retailer	Q2 2015	Q3 2015	Q4 2015	Q1 2016	Q2 2016
Safeway	\$ 1,432,609	\$ 1,432,656	\$ 1,356,219	\$ 1,464,772	\$ 1,526,104
QFC	\$ 1,107,237	\$ 1,220,080	\$ 1,136,249	\$ 1,184,662	\$ 1,283,431
Bartell Drugs	\$ 287,989	\$ 271,753	\$ 259,158	\$ 248,794	\$ 249,905
Saar's Market Place	\$ 232,137	\$ 216,267	\$ 197,508	\$ 203,189	\$ 203,831
Food Market / Thriftway	\$ 33,913	\$ 34,302	\$ 34,430	\$ 36,905	\$ 36,612
Roger's Market Place	\$ 24,141	\$ 23,252	\$ 24,333	\$ 14,450	\$ 40 Cld
Haggen		\$ 19,473	\$ 1,573		
Total	\$ 3,118,026	\$ 3,217,782	\$ 3,009,471	\$ 3,152,773	\$ 3,299,923

**Top 10 Individual Retail Locations by Sales Volume** 

Retailer / Location	C	22 Store Sales
Bartells Seattle 3rd & Union	\$	249,905
Saars Lakewood	\$	116,857
QFC Seattle Harvard Market	\$	91,794
QFC Seattle Broadway Market	\$	83,405
QFC Seattle Northgate	\$	79,985
Safeway Seattle NE Brooklyn	\$	78,634
Safeway Seattle NW Market	\$	77,564
QFC Seattle Wallingford	\$	73,160
QFC Seattle University Village	\$	69,288
QFC Seattle Wallingford	\$	65,700
Total	\$	986,292

 $<sup>\</sup>hat{\ }$  The percentage is calculated based on the total sales at 122 Retailer locations



# System Operations – ORCA Cards in Circulation and in Use by Type

- This section provides information on issued ORCA cards in circulation and the actual usage of ORCA cards on Agency services.
- This information helps Agencies track ORCA card use and assist in their evaluation of their card distribution/outreach strategies.



# **ORCA Cards in Circulation and in Use by Type**

Issued Cards (Since April 2009)	Apr-16	May-16	Jun-16
Standard (Adult/Youth /Low Income)	2,155,476	2,185,189	2,227,046
Campus	321,364	332,460	339,593
RRFP (Disabled/Senior)	251,105	251,927	255,688
KC Employee ORCA ID	23,761	23,761	23,761
Total	2,751,706	2,793,337	2,846,088

Cards In Use	Apr-16	May-16	Jun-16
Total	459,272	468,631	483,670

% of Issued Cards in Use	Apr-16	May-16	Jun-16
	16.7%	16.8%	17.0%



# **Appendix**



## **Sales by Pass Product**

		Q2	Q2			YTD		YTD	
Pass		2016	2015	YoY		2016		2015	YoY
Everett Transit Monthly Reduced Fare Pass	\$	2,313	\$ 2,268	2%	\$	4,302	\$	4,482	-4%
Kitsap Transit Full Fare Pass	\$	160,900	\$ 107,950	49%	\$	333,250	\$	223,900	49%
Kitsap Transit Reduced Fare Pass	\$	116,350	\$ 128,100	-9%	\$	241,150	\$	265,850	-9%
Kitsap Transit Worker/Driver Full Fare Pass	\$	404,781	\$ 11,400	3451%	\$	835,548	\$	22,950	3541%
Metro Monthly Access Pass	\$	125,307	\$ 128,142	-2%	\$	253,575	\$	247,419	2%
Metro Monthly Vanpool Pass 1 Zone	\$	99,396	\$ 120,879	-18%	\$	208,395	\$	241,326	-14%
Metro Monthly Vanpool Pass 2 Zone	\$	127,998	\$ 129,285	-1%	\$	262,314	\$	254,889	3%
Metro Monthly Adult Pass Peak	\$	-	\$ -	0%	\$	117	\$	-	0%
Pierce Transit Reduced Fare Monthly Pass	\$	-	\$ -	N/A	\$	1,350	\$	-	N/A
Pierce Transit Summer Youth Pass	\$	-	\$ 18,108	-100%	\$	-	\$	18,108	-100%
PT Adult All-Day Pass	\$	1,050	\$ 940	12%	\$	3,050	\$	2,305	32%
PT Youth/Senior/Disabled All-Day Pass	\$	233	\$ 128	82%	\$	365	\$	218	68%
WSF Ana-Lopez/Shaw/Orcas/F Harbor 10-Ride	\$	173	\$ 85	103%	\$	259	\$	340	-24%
WSF Central Sound Monthly Pass	\$	1,035,713	\$ 970,699	7%	\$2	2,075,175	\$1	1,977,312	5%
WSF Central Sound Passenger 10-Ride	\$	43,588	\$ 37,023	18%	\$	80,091	\$	67,596	18%
WSF Fauntleroy-Southworth Monthly Pass	\$	35,040	\$ 38,138	-8%	\$	73,648	\$	79,265	-7%
WSF Fauntleroy-Southworth Passenger 10-Ride	\$	359	\$ 556	-35%	\$	512	\$	1,111	-54%
WSF Mukilteo-Clinton Monthly Pass	\$	42,435	\$ 46,003	-8%	\$	87,472	\$	90,636	-3%
WSF Mukilteo-Clinton Passenger 10-Ride	\$	1,067	\$ 622	71%	\$	2,521	\$	1,517	66%
WSF Port Townsend - Coupeville Monthly Pass	\$	86	\$ 339	-75%	\$	428	\$	339	26%
WSF Port Townsend-Coupeville Passenger 20-Ride	\$	-	\$ -	N/A	\$	-	\$	-	N/A
WSF Vashon Island Monthly Pass	\$	22,299	\$ 22,107	1%	\$	45,147	\$	45,428	-1%
WSF Vashon Island Passenger 10-Ride	\$	728	\$ 674	8%	\$	1,238	\$	1,558	-21%
Total Agency Product	\$2	2,219,816	\$ 1,763,445	26%	\$4	4,509,906	\$3	3,546,548	27%

	Q2	Q2 Q2			YTD		YTD		
Pass	2016		2015	YoY		2016		2015	YoY
PugetPass \$0.50	\$ 1,476	\$	1,890	-22%	\$	2,772	\$	3,042	-9%
PugetPass \$0.75	\$ 14,283	\$	196,830	-93%	\$	117,774	\$	758,457	-84%
PugetPass \$1.00	\$ 1,007,676	\$	844,056	19%	\$	1,894,896	\$	1,259,892	50%
PugetPass \$1.25	\$ 15,075	\$	26,100	-42%	\$	31,050	\$	196,155	-84%
PugetPass \$1.50	\$ 976,428	\$	787,482	24%	\$	1,982,988	\$	1,058,724	87%
PugetPass \$1.75	\$ 58,023	\$	30,177	92%	\$	98,532	\$	53,298	85%
PugetPass \$2.00	\$ 351,432	\$	488,160	-28%	\$	723,816	\$	1,044,432	-31%
PugetPass \$2.25	\$ 272,322	\$	160,866	69%	\$	531,360	\$	685,341	-22%
PugetPass \$2.50	\$ 960,390	\$	1,610,640	-40%	\$	2,212,830	\$	4,838,940	-54%
PugetPass \$2.75	\$ 4,500,144	\$	3,863,495	16%	\$	8,749,620	\$	6,059,117	44%
PugetPass \$3.00	\$ 349,596	\$	459,756	-24%	\$	715,392	\$	1,493,748	-52%
PugetPass \$3.25	\$ 1,429,389	\$	1,447,758	-1%	\$	2,909,790	\$	2,258,568	29%
PugetPass \$3.50	\$ 293,076	\$	1,059,282	-72%	\$	1,078,434	\$	2,160,018	-50%
PugetPass \$3.75	\$ 839,295	\$	267,840	213%	\$	1,362,555	\$	501,795	172%
PugetPass \$4.00	\$ 265,392	\$	496,080	-47%	\$	462,960	\$	1,104,048	-58%
PugetPass \$4.25	\$ 667,233	\$	340,578	96%	\$	1,371,033	\$	586,908	134%
PugetPass \$4.50	\$ 107,406	\$	75,492	42%	\$	207,360	\$	150,498	38%
PugetPass \$4.75	\$ 212,040	\$	100,548	111%	\$	383,724	\$	201,780	90%
PugetPass \$5.00	\$ 57,600	\$	20,880	176%	\$	100,800	\$	41,760	141%
PugetPass \$5.25	\$ 110,565	\$	81,837	35%	\$	182,574	\$	182,196	0%
PugetPass \$5.50	\$ 98,406	\$	29,304	236%	\$	192,258	\$	42,570	352%
PugetPass \$5.75	\$ 36,846	\$	-	N/A	\$	51,750	\$	-	N/A
Total Regional	\$ 12,624,093	\$	12,389,051	2%			\$ 24,681,287		3%

	Q2	Q2		YTD	YTD	
Pass	2016	2015	YoY	2016	2015	YoY
*Business Passport	\$28,995,229	\$ 25,548,564	13%	\$56,328,056	\$50,618,996	11%
<b>Total Business Passport</b>	\$ 28,995,229	\$ 25,548,564	13%	\$ 56,328,056	\$ 50,618,996	11%

	Q2	Q2		YTD	YTD	
Pass	2016	2015	YoY	2016	2015	YoY
All-Day PugetPass \$1.75	\$ 1,224	\$-	N/A	\$ 1,896	\$-	N/A
All-Day PugetPass \$3.50	\$69,176	\$ 64	N/A	\$105,632	\$ 64	N/A
All-Day PugetPass \$4.00	\$ -	\$-	N/A	\$ -	\$-	N/A
Total Day Pass	\$70,400	\$ 64	N/A	\$107,528	\$ 64	N/A

\*Business Passport — Business Passport revenue includes both Regional and Agency Passport products and the monthly apportioned revenue equals 1/12th of the transit portion of the annual contract amounts.

Fare Change – ST fare change implemented 3/1/2016 on Sounder & ST Express; PugetPass \$5.75 created

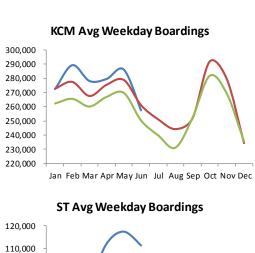


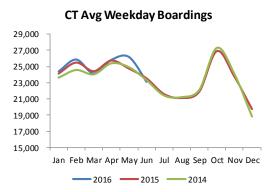
## **Sales at Customer Service Terminal Locations**

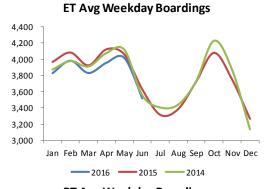
Rank CST Location	Q2 2016	C	22 2015	Growth	% of Total CST Sales	YTD 2016	YTD 2015	YTD Growth	% of Total CST Sales
1 KCM – King Street	\$ 617,629	\$	603,979	2%	30%	\$ 1,193,347	\$ 1,148,889	4%	30%
2 ORCA – Mail Center	\$ 377,003	\$	307,867	22%	18%	\$ 762,542	\$ 610,910	25%	19%
3 CT Ride Store	\$ 355,860	\$	292,769	22%	17%	\$ 675,718	\$ 569,775	19%	17%
4 PT - Tacoma Dome	\$ 238,322	\$	241,211	-1%	11%	\$ 454,398	\$ 475,632	-4%	11%
5 KCM – Westlake	\$ 197,696	\$	290,887	-32%	10%	\$ 387,413	\$ 575,090	-33%	10%
6 ET – Everett	\$ 184,823	\$	198,701	-7%	9%	\$ 359,232	\$ 389,423	-8%	9%
7 KT – Bremerton	\$ 96,534	\$	91,445	6%	5%	\$ 183,877	\$ 185,110	-1%	5%
8 ST – Union Station	\$ 4,895	\$	3,773	30%	0%	\$ 11,368	\$ 6,995	63%	0%
Total Total	\$ 2,072,894	\$ 2	2,030,681	2%		\$ 4,028,027	\$ 3,961,875	2%	

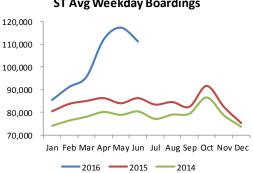


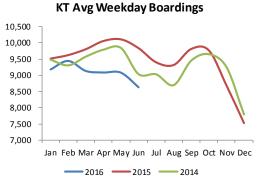
#### **Average Weekday ORCA Boardings by Month (Agency)**

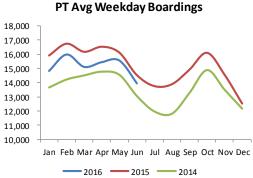


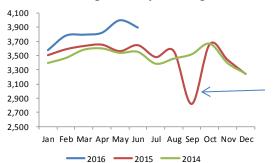










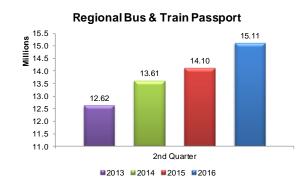


**WSF Avg Weekday Boardings** 

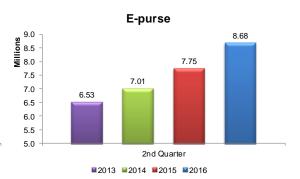
GAK Settlement Issue



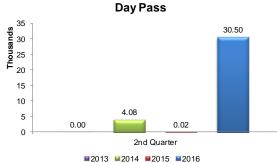
# **Historical Q2 ORCA Boardings by Product Type**













# **Historical Q2 ORCA Boardings by Passenger Type**











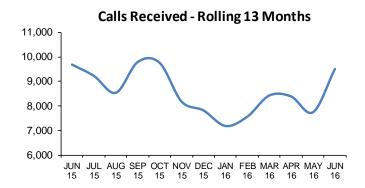


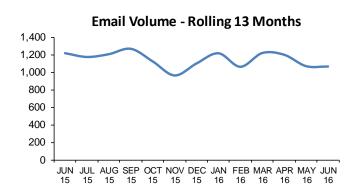
#### **Overview of Customer Activity & Contacts**

Measure		Apr-16		May-16		Jun-16
Transaction Volume:						
Total Number of Fare Transactions/Boardings on All Services	10	0,836,138	10	0,801,101	1(	),475,723
Number of Cards in Use		459,272		468,631		483,670
Autoload Activity:						
Number of Autoload Transactions		23,988		25,073		24,004
Amount of Autoload Transactions	\$	890,532	\$	934,498	\$	934,967
Cardholder Website Traffic:						
Unique Visitors[1]		N/A		N/A		N/A
Visits[2]		N/A		N/A		N/A
Number of "My ORCA" Accounts Established[3]		791,781		801,083		812,045
Number of Cardholder Transactions Per Month		37,724		37,264		40,332
Customer Contact:						
ORCA Regional Call Center Calls Received		8,386		7,743		9,505
Email Volume:						
ORCA Regional Emails Received		1,200		1,070		1,066
Business Accounts:						
Active Business Accounts		2,113		2,118		2,128

<sup>&</sup>lt;sup>1</sup> **Unique Visitors** — A unique visitor is defined as an individual who has made at least one hit on one page of the website during the current reporting period.

<sup>&</sup>lt;sup>3</sup>Number of My ORCA Accounts Established – Cumulative number of "My ORCA" Accounts established since April 2009.





<sup>&</sup>lt;sup>2</sup>Visits – Number of visits made by all visitors – includes "unique" visitors.