



King County

2021-2022

BIENNIAL BUDGET

Executive Proposed

September 2020

Operating and Capital

King County, Washington

Dow Constantine
King County Executive



King County

2021-2022 BIENNIAL BUDGET

Executive Proposed

Office of the King County Executive
Office of Performance, Strategy and Budget

September 2020

King County, Washington



King County

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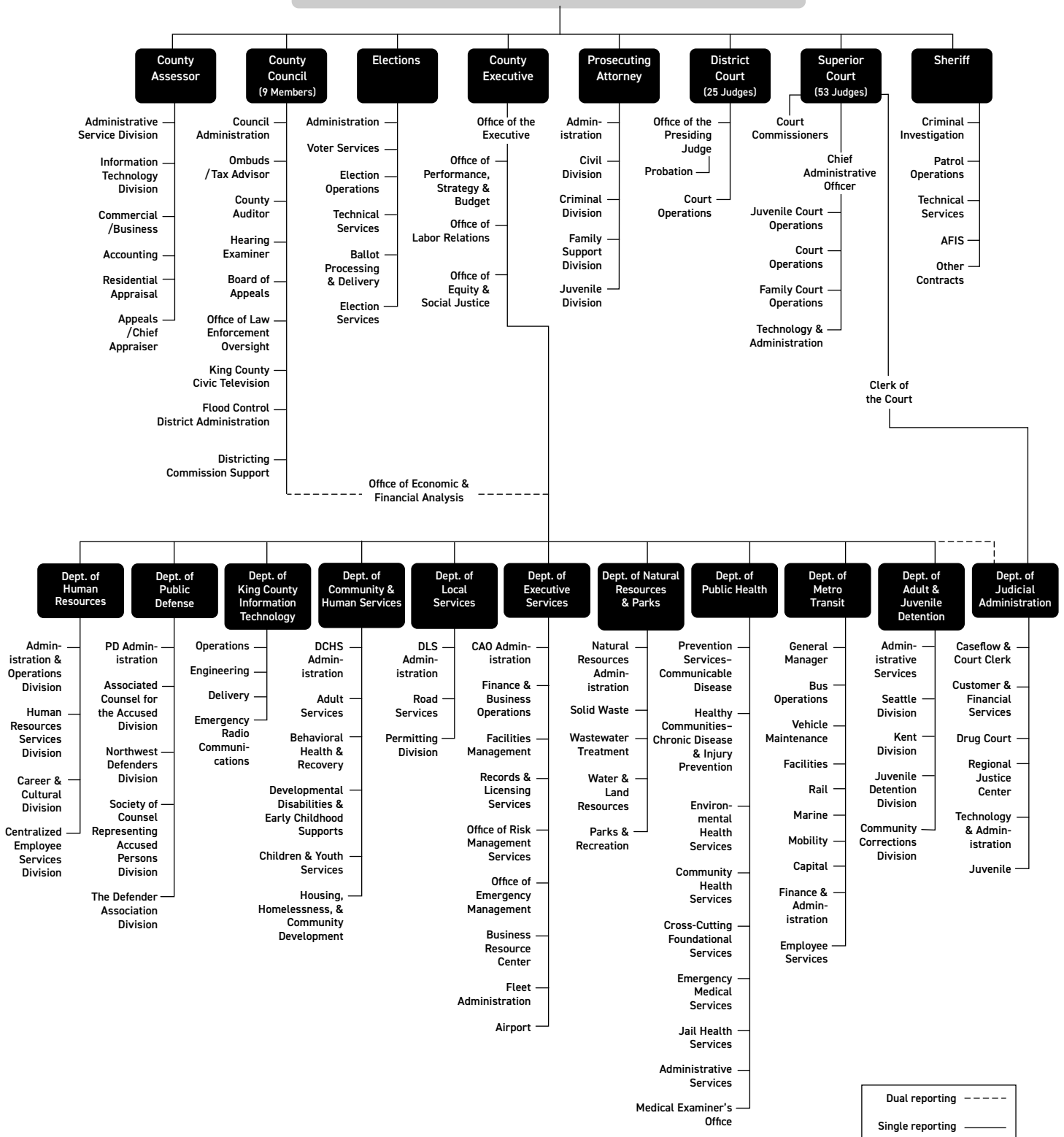


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Jim Rogers



Chief Presiding Judge
King County District Court
Susan Mahoney

The Electorate of King County



2021-2022 King County Organization

Elected Officials, Departments and Divisions

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EXECUTIVE SUMMARY

INTRODUCTION

King County provides local and regional services to 2.2 million residents, with a two-year budget of about \$12.4 billion and over 15,000 employees. Many County programs have been affected by the COVID-19 pandemic and the resulting economic recession. Significant reductions were required in many areas of the 2021-2022 Proposed Budget, including services supported by the County's General Fund and bus and rail service provided by Metro Transit. The County has been providing a wide array of COVID-related services in 2020, relying mostly on federal and state funds. The County's ability to continue this response in 2021 is dependent on additional funding being available. County leaders are committed to an anti-racism agenda, which is reflected in significant reallocation of funds within the Executive's 2021-2022 Proposed Budget. Finally, several of the County's funds, including the General Fund, continue to be adversely affected by structural revenue limitations imposed by the State of Washington.

King County is the 12th largest county by population in the United States and is the eighth largest in terms of total employment. The county is the home of many famous businesses and organizations, including Amazon, Boeing Commercial Airplanes, the Gates Foundation, Microsoft, Starbucks, and the University of Washington. The county experienced remarkable growth in the last decade, which expanded wealth and economic opportunities but also led to higher housing prices, increased congestion, and growing income inequality. How COVID and the current recession will affect future growth is uncertain, but King County still has strong advantages due to its high-quality workforce, successful organizations, wealth, and natural beauty.

King County government is unique nationally in the range of services it provides. It is both a regional government, providing services throughout most or all of the county, and a local government, providing services in the unincorporated area (outside of cities). Regional services include public health, transit, wastewater treatment, housing, behavioral health programs, elections, property assessment, solid waste transfer and disposal, regional parks and trails, and the prosecution, defense, and adjudication of

EXECUTIVE SUMMARY

felonies. Local services include roads, police protection through the Sheriff's Office, land use regulation and permitting, and surface water management. Many other governments contract with King County to provide certain services, including police protection, courts, jails, public defense, and additional transit service.

King County uses a biennial (two-year) budget. Budgets are adopted in the fall of even-numbered years and are in effect for the two following calendar years.

BUDGETING IN A TIME OF UNPRECEDENTED UNCERTAINTY

The County's 2021-2022 Proposed Budget has been developed in a period of great uncertainty. There are four inter-related factors that create this uncertainty: 1) the impact of the COVID-19 virus; 2) the resulting economic recession; 3) the lack of a continued federal response; and 4) the November federal election.

COVID-19

King County was the epicenter of COVID-19 in the United States. The first known case occurred here and the first large outbreak followed shortly thereafter. Public Health – Seattle & King County led the initial response to the pandemic with strong support from state and federal agencies. King County officials were among the first to call for restrictions to help contain COVID and County Public Health leaders have played major roles in the state and national response.

In the spring, Governor Jay Inslee announced a series of steps to limit the spread of COVID and support response by public health organizations, hospitals, and other health care institutions. These led to a significant decline in cases while most people stayed at home, but case counts rose again as some people returned to work and as summer encouraged social gatherings. At this writing in early September, cases are trending down again, but many businesses remain closed or are operating in very limited ways. In King County, all public school districts are doing remote learning for at least the rest of 2020.

King County's COVID response has been led by the Office of Emergency Management (OEM), Public Health, and the Department of Community and Human Services (DCHS). The County employed its incident command structure to coordinate responses across agencies. Many new programs and facilities were developed, including expanded testing and contact tracing through Public Health, a comprehensive public education campaign with particular emphasis on immigrant and Limited English Proficiency populations, and establishment of a call center. The Facilities Management Division (FMD) led the effort to acquire or site facilities for individuals to isolate and quarantine if they could not do so at home. DCHS worked with FMD to lease hotels and provide hotel vouchers so homeless individuals previously housed in large shelters could have individual rooms. OEM made major purchases of personal protective equipment (PPE) and masks, and the County is distributing masks through several partner organizations and community locations.

EXECUTIVE SUMMARY

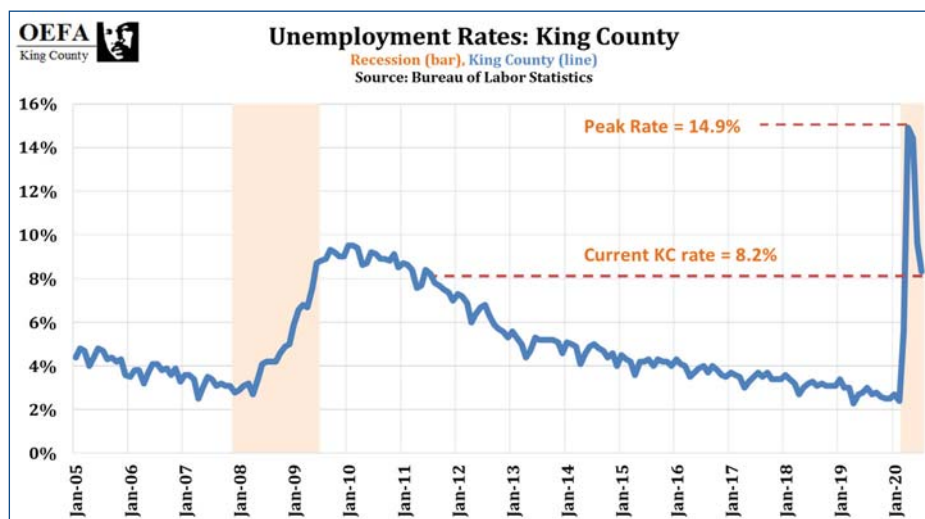
Other parts of King County government also have been substantially affected by COVID. The County Executive ordered all employees who can to telework. County office buildings are largely vacant and most office employees have quickly adapted to a new way to work. The work from home order for County employees currently applies through early January but is likely to be extended.

Metro Transit experienced a decline in ridership of about 75 percent and had to develop ways to ensure employee safety and to create social distancing on buses and trains. The courts expanded electronic services but jury trials were suspended until July and only a few are being conducted today. The Department of Adult and Juvenile Detention (DAJD) worked with the County's Continuous Improvement Team to apply principles of the Lean management system to reduce the jail population and ensure social distancing. This has helped to protect the health of inmates and staff. The County Council switched to virtual meetings and will do its budget deliberations remotely this fall.

While there is hopeful news about potential treatments and vaccines, County leaders have no expectations that COVID will pass quickly. This budget has been developed with the assumption that COVID remains active through at least the summer of 2021.

COVID RECESSION

The need to respond to COVID-19 led to a recession throughout almost the entire world. By most measures, this recession is the deepest in the United States since the Great Depression. In King County, the effect has been felt most severely by the lodging industry, which depends on people attending conventions and on tourists, including cruise ship passengers. Hotel occupancy quickly fell by 90 percent compared with 2019 and remains very low today. The restaurant industry has also been severely affected, despite ingenious efforts at takeout and delivery. The region's aerospace industry has been hurt by the collapse of air travel and the sluggish market for new airplanes, leading to thousands of layoffs. Many nonprofit organizations have struggled as it has become more difficult to raise funds. Health care organizations, especially hospitals, have suffered large financial losses due to postponement



of normal procedures and the added costs of personal protective equipment.

Figure 1 shows the King County unemployment rate from 2005 to 2020. The rate peaked at 14.9 percent in April and declined to 8.2 percent in July, but there is

Figure 1

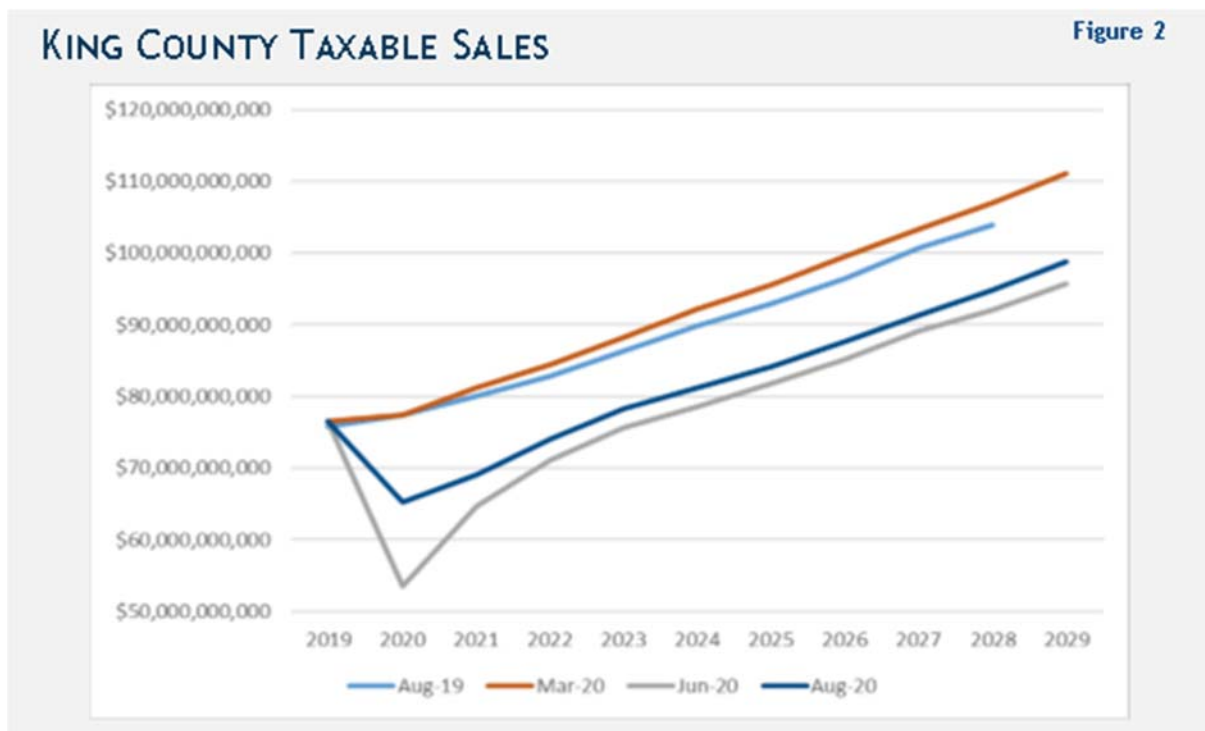
EXECUTIVE SUMMARY

concern that job losses could grow as federal support for paycheck protection expires. As in other parts of the country, these job losses have particularly affected Black, Indigenous, People of Color (BIPOC) individuals, whose jobs tend to be concentrated in service industries.

There have been economic winners during COVID. Delivery services have flourished as stores have been closed and as people are reluctant to leave their homes. Most of King County's technology businesses have continued to do well, with expanding demand for equipment and software to support remote learning and telework. Clever entrepreneurs have come up with new services to replace traditional approaches during COVID.

One aspect of COVID that has profound effects on budgeting is the uncertainty about its future course. The United States has not experienced anything like this in a century and thus has no model to follow.

Figure 2 gives an example of this uncertainty. It shows forecasts of the County's sales tax base (the amount of transactions subject to sales tax) at different times. COVID obviously has had a huge effect on this revenue base but predicting the effect has been challenging.



FEDERAL AND STATE COVID RESPONSE

The federal and state governments responded quickly to the spread of COVID. A series of federal appropriation bills have been passed that provide funds for unemployment benefits, paycheck protection, small business support, public health response, and a variety of other programs. The State Legislature included emergency funding in its supplemental budget and the state has also passed along a portion of certain federal funds it has received. King County government has received large amounts of

Federal and State COVID Funding (in Millions)

CARES Act— General	\$262
CARES Act— Metro	\$243
CARES Act— Airport	\$18.10
CARES Act— DCHS	\$4.30
CARES Act— Other	\$2.80
State— Housing	\$28
State— Public Health	\$6.30
State— Other	\$10.70
TOTAL:	\$575.20

Figure 3

federal and state funding to support its COVID response. Most notable is funding from the federal Coronavirus Aid, Relief, and Economic Security (CARES) Act approved in March. **Figure 3** shows the major categories of federal and state funds received by the County through early September.

In addition, many of the County's COVID-related expenditures are eligible for reimbursement from the Federal Emergency Management Agency (FEMA). The amount of such reimbursements is currently unknown but will be in the tens of millions of dollars.

The federal and state funds have paid for the previously described County activities and have been used to provide direct support to individuals

and organizations. The County Council has passed four emergency appropriations bills to cover County programs, food assistance, rental assistance, child care, legal aid, small business grants, and support for cities and arts and cultural organizations. Most of these have come from either expected FEMA reimbursement or the \$262 million of relatively flexible CARES Act funding. A final COVID appropriations ordinance is expected to be sent to the County Council in October.

The largest categories of planned 2020 COVID-related spending include (all figures are estimates by year-end except where noted):

- \$40 million for new and redeployed staff to respond to COVID and incremental COVID-related leave.
- \$60 million for costs eligible for FEMA reimbursement, including acquisition and development of isolation and quarantine facilities, PPE, and shelter de-intensification. This is an estimate as of late July and will increase significantly since the federal COVID emergency has been extended.

EXECUTIVE SUMMARY

- \$30 million for the local portion of matching funds needed for costs partially covered by FEMA or for those deemed ineligible.
- \$29 million for Public Health testing and contact tracing.
- \$22 million for Public Health community mitigation and support.
- \$20 million for food, rental, and legal assistance for individuals.
- \$13 million to support arts, culture, live music, and tourism organizations adversely affected by COVID.
- \$12 million for purchases of masks and hand sanitizer for distribution to the public.
- \$4 million for grants to small businesses adversely affected by COVID in the unincorporated area.
- \$2 million for economic recovery support distributed through cities plus another \$1 million distributed to chambers of commerce and other business organizations.

There are many other categories of spending, including upgraded information technology equipment and systems to facilitate teleworking and video courts, additional support for organizations responding to domestic violence, and incremental costs for County agencies to purchase equipment and supplies necessary to respond to COVID. Almost all of the County's COVID-related expenditures are outside of the City of Seattle since Seattle received its own direct allocation of federal CARES Act funds.

Despite the initial strong federal response, no new appropriations have been provided for several months as the House, Senate, and President have gridlocked over amounts and priorities. Much of the existing funding, including the flexible funding under the CARES Act, expires on December 30. No funding has been provided to offset lost state or local revenues. The Executive's 2021-2022 Proposed Budget thus must assume no new federal or state funding for COVID response. It appears some money will be available to Public Health for continued testing and contact tracing, but most other aspects of the County's COVID response will not continue into 2021 due to lack of funding.

NOVEMBER FEDERAL ELECTION

The November federal election includes races for President and key Senate seats, each of which will affect the partisan balance of the federal government. The two parties have very different philosophies about government and their policies will have profound effects on King County government and its residents. This uncertainty extends beyond COVID response and potential federal funding to a wide range of other programs the County provides, including justice, human services, environmental protection, and transit.

EXECUTIVE'S APPROACH TO THE 2021-2022 BUDGET

Executive Dow Constantine used eight principles in developing his 2021-2022 Proposed Budget:

1. **Advance an anti-racism agenda.** The County has been developing and implementing its Equity and Social Justice (ESJ) strategy for over a decade. The death of George Floyd and the ensuing national debate about the effects of centuries of systemic racism brought heightened attention to the need for the County to realign its programs to meet the needs of BIPOC communities. The Executive establish a core team to identify opportunities to expand anti-racist programs and the Proposed Budget reflects many of these ideas.
2. **Continue criminal legal system reform.** King County has been a pioneer in justice reform, especially in reducing juvenile detention and creating alternatives to traditional courts. The average daily population in juvenile detention has fallen to about 20 and the County has succeeded in reducing the average daily population in the adult jails from about 1,900 pre-COVID to about 1,300 today. Despite this progress, the criminal legal system remains heavily focused on low-income people of color. The Executive brought together leaders of the other branches and agencies to identify ways to increase diversion, reduce costs, and improve outcomes, several of which are reflected in the Proposed Budget.
3. **Expand opportunities for community engagement and co-creation.** King County has had success in engaging communities to allocate funds and set priorities in a few limited areas, especially with the Best Starts for Kids and Veterans, Seniors, and Human Services property tax levies. More generally, the County has made few efforts to support budget engagement and co-creation. The Executive's core team identified several new possibilities that are reflected in specific proposals in this budget, including alternatives to traditional policing in the unincorporated area and a proposed group of community navigators to work at a countywide level.
4. **Utilize multi-biennial planning to allow investment in new initiatives and divestment from existing systems.** Existing systems, especially in the criminal legal area, tend to resist change. Alternatives have to be developed and deployed first before they can replace parts of the existing system. The 2021-2022 Proposed Budget includes several programs that make investments in new approaches that will eventually be paid for by divesting from existing programs. Some of these investment/divestment programs balance within the 2021-2022 Proposed Budget but others recognize that the balance won't be obtained until the next biennium. This multi-biennial approach allows much more progress than limiting the time period to two years.

5. **Continue progress on critical priorities, especially environmental initiatives.** Executive Constantine has made environmental policy and programs a key priority for County government. There are three major inter-related environmental priorities:

- Strategic Climate Action Plan (SCAP) update, which sets goals for reducing carbon emissions in the county and identifies specific programs that need to be created or expanded. One example of this is electrification of the entire Metro bus fleet by 2040.
- Clean Water/Healthy Habitat initiative, which seeks to identify and implement the most cost-effective ways to improve water quality for people, salmon, and orcas.
- Land Conservation Initiative, which sets targets for acquiring open space in critical areas of the county for recreation and environmental benefits.

The Proposed Budget continues efforts in all three areas despite the economic downturn. Other priorities that are reflected in this budget include long-term steps toward expanding access to transit and continued progress to reduce homelessness and create affordable housing.

6. **Make prudent use of reserves.** Over the last decade, the County built reserves in most of its economically sensitive funds. For the General Fund, the unreserved fund balance was increased from 6 percent to 8 percent, which is the maximum allowed by County policy. A separate \$26 million Rainy Day Fund was also funded. For Metro Transit, a reserve sufficient to maintain service through a typical recession was created. For the Mental Illness and Drug Dependency (MIDD) Fund, a recessionary reserve was also created, but some of this was used to expand critical services in the 2019-2020 Budget. These reserves allow many services to be maintained that would otherwise have to be reduced due to the COVID recession. **Figure 4** shows how the County's General Fund reserves have changed over time:

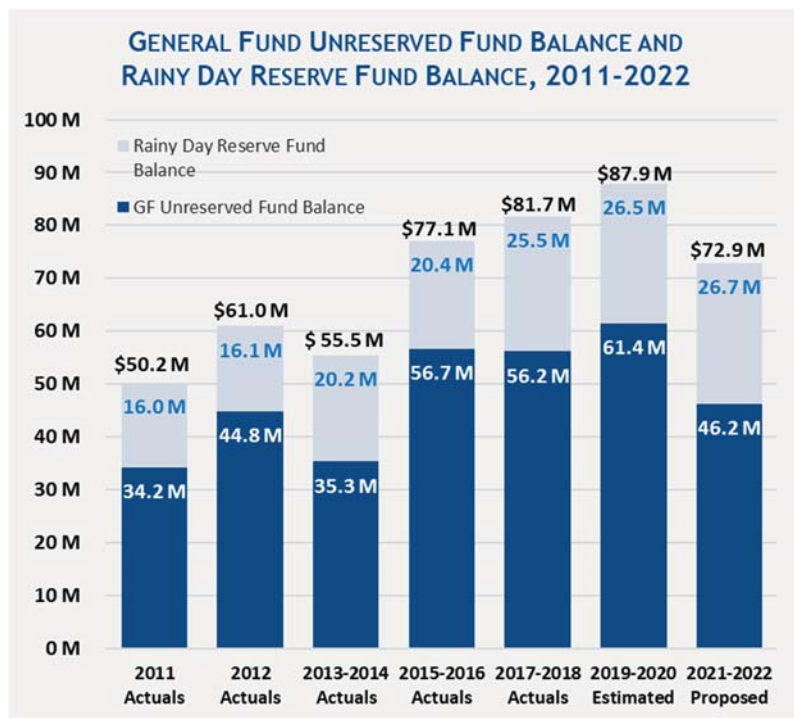


Figure 4

The General Fund emerged from the Great Recession with a 6 percent unreserved fund balance and \$16 million in the Rainy Day Fund. The unreserved fund balance was gradually increased to 8 percent by 2016. On several occasions, unexpected General Fund revenues were deposited into the Rainy Day Fund to bring its balance above \$26 million. Figure 4 shows the proposal to reduce unreserved fund balance to 6 percent as part of the 2021-2022 Proposed Budget.

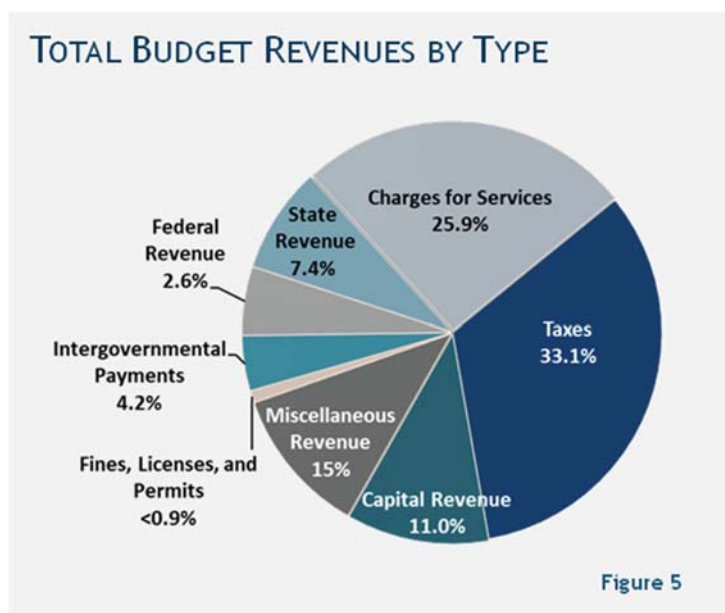
7. **Continue effective human resources management to reduce the effect of job reductions.** Once the 2020 recession started, it was clear that significant staffing reductions were going to be needed for the 2021-2022 Budget. The County's Voluntary Separation Program (VSP) was extended to many agencies to help minimize the number of layoffs. VSP provides a cash incentive to an employee who chooses to retire, which allows the employing agency to eliminate the position without a layoff or to fill the position with a new employee at a lower wage level. As of September 3, 279 Metro Transit employees and 52 employees of other agencies had been approved for VSP. These numbers will grow over the course of the fall. Agencies also were prudent in holding vacancies open in anticipation of budget reductions. These actions will allow hundreds of positions to be eliminated with far fewer layoffs.
8. **Propose use of reserves to buy time for federal action.** It currently appears that the federal government will not take meaningful new steps to provide funding for COVID response until after the November election, if then. Through a separate proposal, Executive Constantine will propose using \$4 million from the County's Rainy Day Fund to continue two types of COVID responses for one month in 2021: operation of the isolation and quarantine facilities and continued deintensification of homeless shelters through hotel leases and vouchers. This will provide an opportunity for the federal government to provide additional funding for COVID response in January. State funding is expected to be available for continuing at least some Public Health COVID responses in 2021.

PROPOSED BUDGET

The 2021-2022 Proposed Budget totals \$12.4 billion, approximately a 7 percent increase from the 2019-2020 biennium. **Figure 5** shows the major sources of revenue to support the budget.

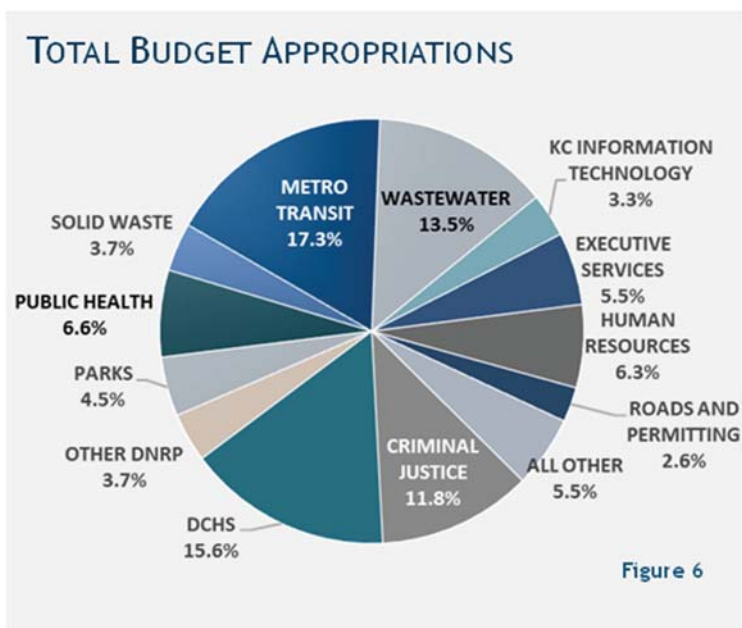
Taxes represent only about one-third of the total revenue. These are concentrated in a few areas, including the General Fund, Metro Transit, Mental Illness and Drug Dependency (MIDD), and programs supported by voter-approved property taxes, such as parks, emergency medical services, and specific human services programs.

Charges for services is the other large category of revenue at nearly 26 percent. Among the largest components of these revenues are solid waste tipping fees, wastewater treatment charges, and Metro Transit fares.



Funds supporting capital projects make up about 11 percent of the total. Federal and state funds combined are about 10 percent and are concentrated in human services, housing, Public Health, and transportation-related grants.

Figure 6 shows the major categories of proposed appropriations by agency or groups of agencies. Metro Transit is the single largest at about 17 percent. This is a smaller share than in recent budgets because of reductions in Metro's operating and capital budgets due to COVID. The aggregated programs of the Department of Community and Human Services (DCHS) are now the second largest share of the budget. This growth is due to new tax-funded programs, such as Best Starts for Kids and the proposed Health Through Housing 0.1 percent sales tax.



ALL KING COUNTY APPROPRIATIONS INCLUDING CIP

APPROPRIATION UNIT	2021-2022 EXECUTIVE PROPOSED \$
ADULT AND JUVENILE DETENTION	416,155,826
ASSESSMENTS	59,377,670
COUNTY EXECUTIVE AGENCIES	50,089,064
DCHS - BEHAVIORAL HEALTH	556,007,164
DCHS - BEST STARTS FOR KIDS LEVY	91,826,601
DCHS - COMMUNITY SERVICES	129,657,764
DCHS - DEVELOPMENTAL DISABILITIES	147,522,847
DCHS - HOUSING	794,694,785
DCHS - MENTAL ILLNESS & DRUG DEPENDENCY FUND	133,566,995
DCHS - VETERANS SENIORS & HUMAN SERVICES LEVY	130,432,891
DES - AIRPORT	121,646,519
DES - BUSINESS RESOURCE CENTER	44,936,541
DES - FACILITIES MANAGEMENT DIVISION	221,403,169
DES - FINANCE AND BUSINESS OPERATIONS	58,087,691
DES - FLEET MANAGEMENT EQUIPMENT	82,768,114
DES - OFFICE OF RISK MANAGEMENT SERVICES	96,402,383
DES - OTHER	38,041,957
DES - RECORDS AND LICENSING SERVICES	34,201,885
DES - REGIONAL ANIMAL SERVICES OF KING COUNTY	15,316,249
DHR - EMPLOYEE BENEFITS	662,138,527
DHR - HUMAN RESOURCES MANAGEMENT	42,786,811
DHR - SAFETY AND CLAIMS MANAGEMENT	75,133,550
DISTRICT COURT	73,914,416
DLS - ROADS AND PERMITTING	356,941,321
DNRP - OTHER	467,198,933
DNRP - PARKS	558,784,950
DNRP - SOLID WASTE	456,007,657
DNRP - WASTEWATER	1,671,272,015
DPH - EMERGENCY MEDICAL SERVICES	209,521,741
DPH - ENVIRONMENTAL HEALTH SERVICES	105,745,428
DPH - PUBLIC HEALTH	557,369,585
ELECTIONS	47,860,630
JUDICIAL ADMINISTRATION	54,182,167
KING COUNTY INFORMATION TECHNOLOGY	410,236,743
LEGISLATIVE AGENCIES	55,453,696
METRO TRANSIT	2,131,825,818
OTHER AGENCIES	561,348,112
PROSECUTING ATTORNEY	170,297,712
PUBLIC DEFENSE	157,932,962
SHERIFF	451,828,778
SUPERIOR COURT	127,298,111
Grand Total Appropriations	12,627,215,780

Figure 7

The Wastewater Treatment Division is the third largest agency with over 13 percent of the total budget. The combined budgets of the criminal justice branches and agencies constitute nearly 12 percent of the budget.

The large share shown for Human Resources is artificially inflated since all expenditures for County-provided employee benefits are included in that category.

Figure 7 shows the proposed appropriations by “appropriation unit”, which are typically departments or divisions within departments. Smaller units have been aggregated in this table.

Note:

Includes double budgeted appropriation units such as General Fund Transfers, DCHS Transfers, and Lodging Tax transfers of approximately \$276M. \$12.4 billion when double budgets are removed.

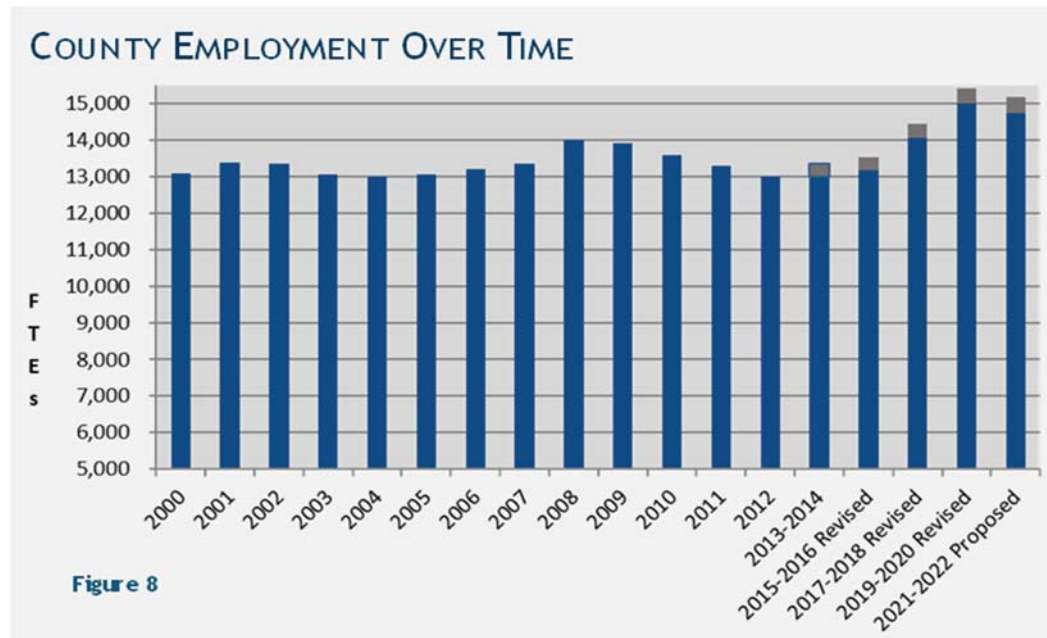
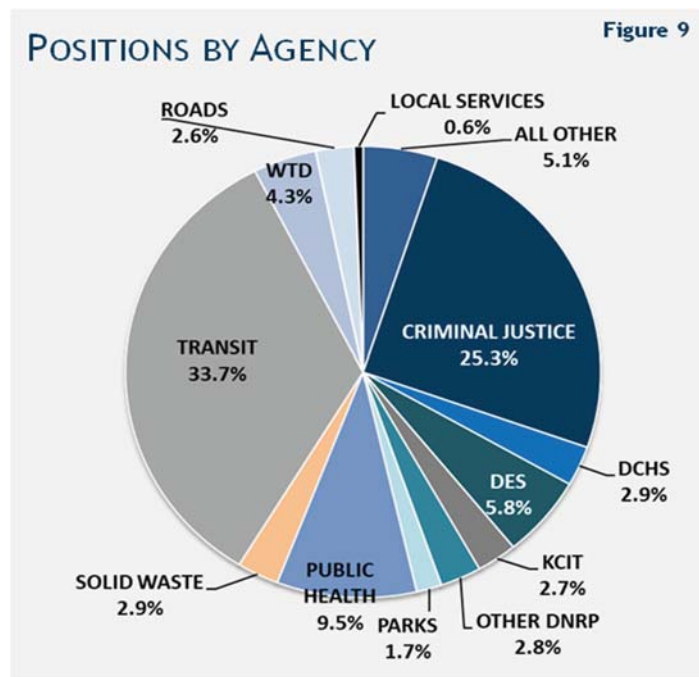


Figure 8 shows how County employment has changed over time. The figure uses “full-time equivalents” (FTEs) since not all positions are full-time. For example, an individual employed

three days a week would be 0.6 FTE.

The figure shows that County employment is sensitive to economic conditions. Employment declined after both the 2001 recession and the Great Recession but remained in a range of 13,000 to 14,000 for



two decades. In the 2013-2014 budget, the County took on the public defense function using its own employees instead of contractors as a result of a State Supreme Court decision. The lightly colored portions of the bars reflect these staff additions.

County employment grew substantially in the 2019-2020 budget, largely due to service expansions by Metro Transit and several agencies in the Department of Natural Resources and Parks (DNRP). The recession caused by COVID will lead to the loss of nearly 400 positions in the 2021-2022 Proposed Budget.

Figure 9 shows how positions are distributed among agencies in the 2021-

2022 Proposed Budget. County programs that depend heavily on people to deliver services have large shares, including Metro Transit, the criminal justice agencies, and Public Health. Programs that are capital-intensive or deliver most services through contracts have much smaller employment, including Wastewater Treatment and DCHS.

FTE CHANGES BY AGENCY

Figure 10 shows the FTEs included in the 2021-2022 Proposed Budget by agency. Because of the uncertainties about the economy and the gradual implementation of some criminal legal system reforms, staffing changes are proposed both in 2021 and in 2022. Most agencies will reduce positions over the biennium, with the largest decreases occurring in Metro Transit and the criminal justice agencies. A few agencies will see growth, including DCHS and DNRP.

FTEs BY AGENCY

Figure 10

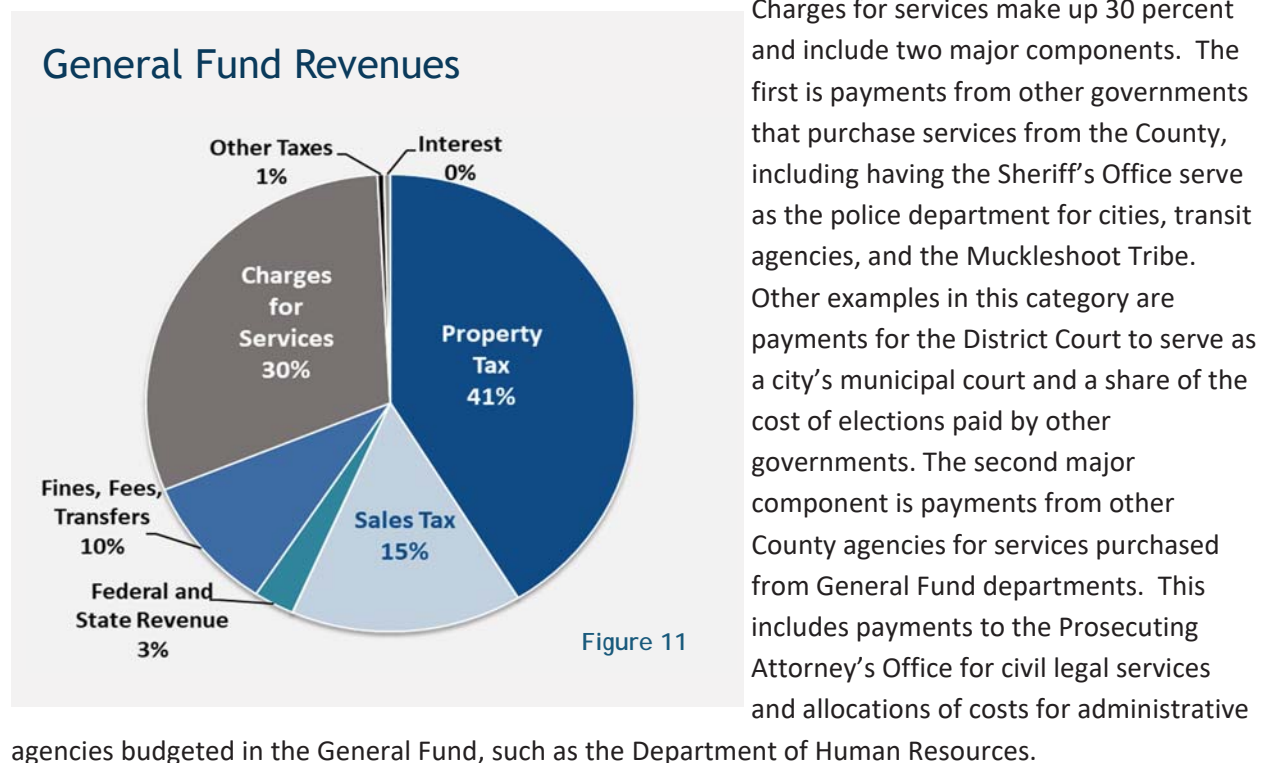
	Revised Budget	Executive Proposed	Executive Proposed
	2020 December	2021 December	2022 December
ADULT & JUVENILE DETENTION	1,128	1,109	1,070
ASSESSMENTS	213	210	210
COMMUNITY & HUMAN SERVICES	416	434	434
COUNTY EXECUTIVE AGENCIES	111	111	110
DISTRICT COURT	259	254	254
ELECTIONS	69	67	67
EXECUTIVE SERVICES	935	896	896
HUMAN RESOURCES	144	173	173
JUDICIAL ADMINISTRATION	201	202	202
KC INFORMATION TECHNOLOGY	448	418	418
LEGISLATIVE AGENCIES & OTHER AGENCIES - SPECIAL BUDGETS	165	163	160
LOCAL SERVICES	498	484	486
METRO TRANSIT	5,371	5,059	5,122
NATURAL RESOURCES AND PARKS	1,749	1,773	1,777
PROSECUTING ATTORNEY	498	494	494
PUBLIC DEFENSE ¹	426	453	419
PUBLIC HEALTH	1,254	1,246	1,245
SHERIFF	1,190	1,179	1,177
SUPERIOR COURT	384	375	360
KING COUNTY TOTAL	15,459	15,098	15,072
¹ Includes 20 contingent FTEs available to respond to case load increases			

PROPOSED GENERAL FUND BUDGET

The County's General Fund is its only truly flexible money that can be used for any lawful purpose. General Fund revenues and expenditures are those associated with traditional county services in Washington State.

REVENUES

The General Fund is projected to receive \$1.89 billion in revenue in the 2021-2022 biennium. As seen in **Figure 11**, property taxes are the single largest source of revenue at about 41 percent of the total. Sales taxes account for about 15 percent of General Fund revenues, a slightly lower percentage than in the 2019-2020 Adopted Budget due to the effect of the recession on sales tax revenues.



Fines, fees, and transfers account for about 10 percent of revenue, with penalties for late property tax payments and rent for County-owned rights-of-way being the two largest components. The County's General Fund receives minimal direct support from the federal or state governments.

The County's "net" General Fund revenue includes only those funds that are truly flexible. Most of the charges for service are for specific programs and cannot be used in other ways. When these are excluded, the County has about \$1.29 billion of flexible General Fund revenue for 2021-2022.

As seen in **Figure 12**, property tax accounts for 60 percent of this total, which is typical for counties in Washington. As will be described in more detail below, state law limits property tax revenue growth to 1% per year, plus the value of new construction. This means that the largest General Fund revenue source does not keep up with cost growth in most years, so the General Fund faces significant financial challenges even in good times.

Net General Fund Revenues

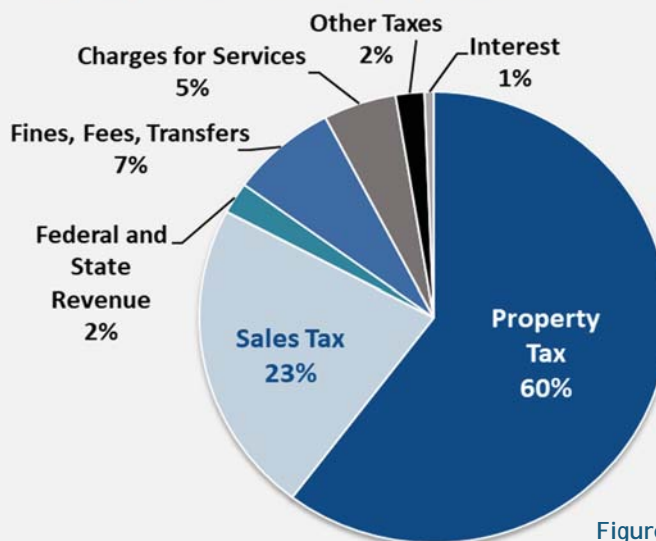


Figure 12

PROPOSED APPROPRIATIONS

The 2021-2022 Proposed Budget requests \$1.92 billion in proposed appropriations. **Figure 13** shows these by agency, with the general government units aggregated.

General Fund Appropriations by Agency

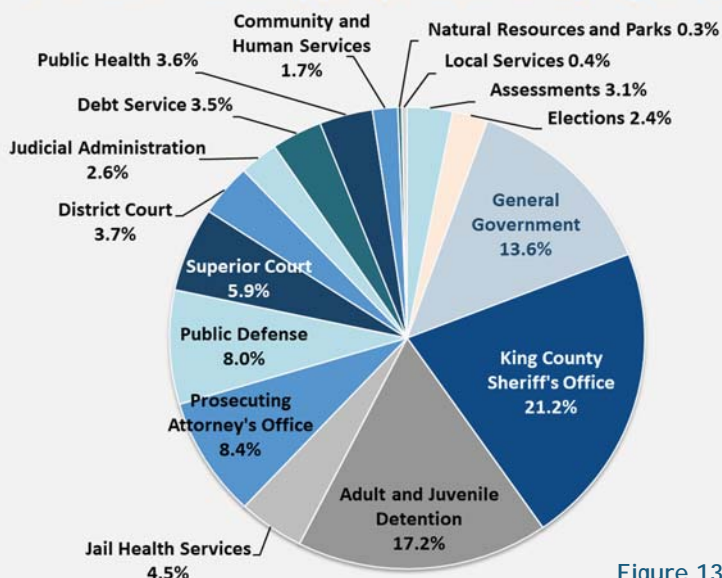


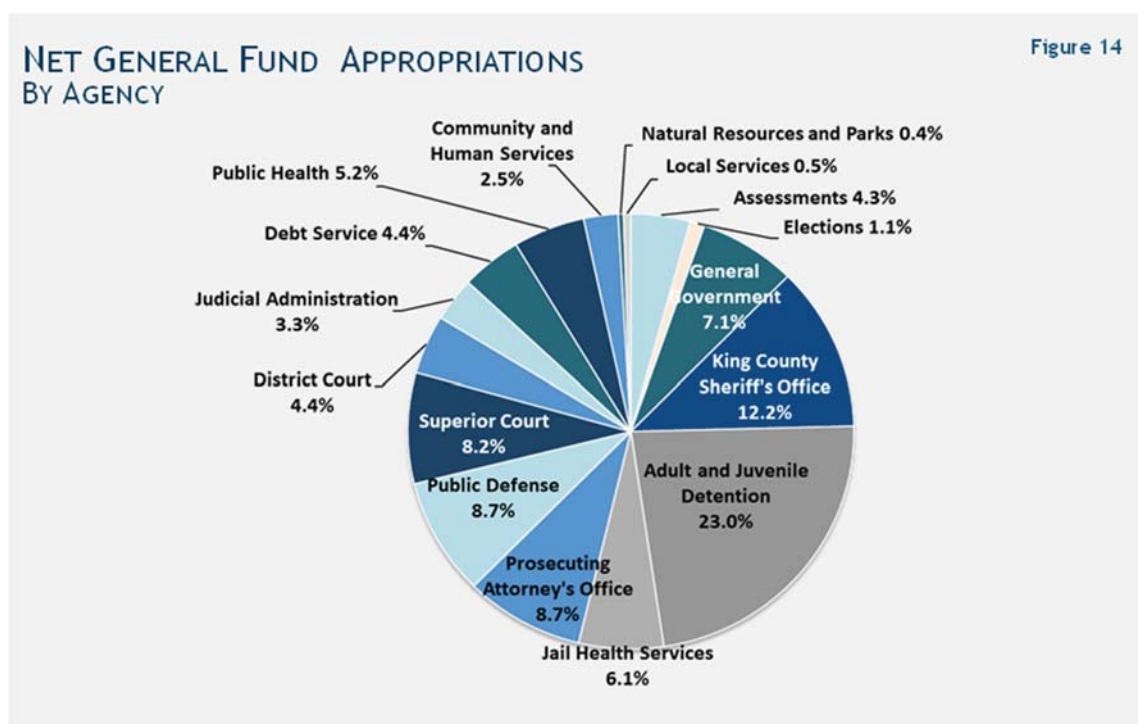
Figure 13

The criminal legal system consist of the Sheriff's Office (KCSO), the Department of Adult and Juvenile Detention (DAJD), Jail Health Services, the Prosecuting Attorney's Office (PAO), the Department of Public Defense (DPD), Superior Court, District Court, and the Department of Judicial Administration (the clerk's function to support Superior Court).¹ Together, they comprise 71.6 percent of the General Fund budget, with the Sheriff's Office being the single largest expense. In response to Executive Constantine's efforts to create alternatives to the traditional criminal legal system, the share of the budget devoted to these agencies

¹ This is slightly misleading since the PAO and both courts include civil legal functions.

decreased from prior budgets. The State-mandated assessment and elections functions are another 5.5 percent while only 5.3 percent of the budget goes to Public Health and human services.

Figure 13 includes all the programs the County provides on behalf of other governments. When these are removed, the “net” General Fund appropriations look different, as seen in **Figure 14**.



Net General Fund appropriations total \$1.32 billion and 74.6 percent goes to the criminal legal system. The mix changes significantly because the KCSO budget includes large amounts of contract revenue. The KCSO share of the budget goes down from 21.2 percent in the total to 12.2 percent in the net, while the shares for all other criminal legal agencies increase.

Note also that the portion of the budget for General Government, including the Executive's Office, County Council agencies, Department of Human Resources, and others, decreases from 13.6 percent of the total to 7.1 percent of the net. This is because these agencies support the entire government and recover portions of their costs from other budgets.

The portion of the net budget allocated to assessments and elections remains largely unchanged but the portion for Public Health and human services goes up to 7.7 percent. This is due to the high priority assigned to these services by the Executive and the fact that they were not asked to make reductions to help balance the budget.

APPROPRIATION UNIT	2021-2022 EXECUTIVE PROPOSED \$
ADULT AND JUVENILE DETENTION	\$ 329,550,510
ASSESSMENTS	59,377,670
DCHS - GENERAL FUND TRANSFER TO DCHS	33,053,618
DES - EXECUTIVE SERVICES ADMINISTRATION	6,254,866
DES - FMD PARKING FACILITIES	10,014,708
DES - GENERAL FUND TRANSFER TO DES	5,967,800
DES - OFFICE OF EMERGENCY MANAGEMENT	7,030,502
DES - REAL ESTATE SERVICES	9,496,914
DES - RECORDS AND LICENSING SERVICES	30,570,182
DISTRICT COURT	70,374,858
DLS - GENERAL FUND TRANSFER TO DLS	6,938,254
DNRP - GENERAL FUND TRANSFER TO DNRP	4,984,000
DPH - GENERAL FUND TRANSFER TO DPH	55,629,206
DPH - JAIL HEALTH SERVICES	86,605,315
DPH - MEDICAL EXAMINER	14,074,557
ELECTIONS	46,180,692
EXEC - COUNTY EXECUTIVE	642,652
EXEC - OFFICE OF EQUITY RACIAL AND SOCIAL JUSTICE	7,411,169
EXEC - OFFICE OF LABOR RELATIONS	6,212,826
EXEC - OFFICE OF PERFORMANCE STRATEGY AND BUDGET	24,486,133
EXEC - OFFICE OF THE EXECUTIVE	10,163,733
GENERAL FUND TRANSFER TO DEBT SERVICE	66,545,331
HUMAN RESOURCES MANAGEMENT	42,786,811
INTERNAL SUPPORT	36,584,048
JUDICIAL ADMINISTRATION	50,759,218
LEG - BOARD OF APPEALS	1,714,299
LEG - COUNCIL ADMINISTRATION	33,804,434
LEG - COUNTY AUDITOR	5,077,979
LEG - COUNTY COUNCIL	4,111,688
LEG - DISTRICTING COMMITTEE	109,060
LEG - FLOOD CONTROL DISTRICT ADMINISTRATION	1,627,873
LEG - HEARING EXAMINER	1,251,000
LEG - KING COUNTY CIVIC TELEVISION	1,454,012
LEG - OFFICE OF LAW ENFORCEMENT OVERSIGHT	2,830,999
LEG - OMBUDS TAX ADVISOR	3,472,353
PROSECUTING ATTORNEY	160,949,706
PUBLIC DEFENSE	153,410,324
SHERIFF	407,959,643
SMALL AGENCY	8,300,161
SUPERIOR COURT	113,485,346
Grand Total:	\$1,921,254,452

General Fund Appropriations By Unit

Figure 15 shows the proposed General Fund appropriations for each agency. Note that there are some other “appropriation units” that are not actual agencies but are used to appropriate money for other specific purposes. Many departments, such as Community and Human Services, Local Services, and Public Health, receive large amounts of additional money beyond that sent from the General Fund.

Figure 15

PATH TO BALANCING

At the start of the Executive’s budget process the General Fund “gap,” the difference between projected revenue and the cost of continuing all existing services, was \$150 million. This had increased from earlier estimates because of the economic effects of COVID. **Figure 16** shows how the General Fund budget was balanced.

The gap grew by about \$26 million to reflect additional expenditures. Some were unavoidable, such as additional staff in the Department of Public Defense (DPD) required due to increasing felony caseloads. Others represent policy choices by the Executive, such as additional diversion programs in the criminal legal system and expanded investment to support community-based organizations.

About \$84 million of budget reductions were made by eliminating positions, reducing or eliminating services, finding efficiencies in service delivery, and requiring internal service agencies to reduce their costs and charges. Labor cost growth assumptions were also reduced based on precedents such as provided by the King County Correctional Officers Guild, which agreed to a contract with no wage increase for 2021 and 2 percent for 2022.

Revenue estimates for 2020 improved by about \$30 million, mostly because federal CARES Act funds can be used to cover staffing costs for additional employees or employees reassigned to COVID response.

The 2021-2022 revenue forecast improved by about \$33 million during the period of budget development. This was driven by higher sales tax forecasts once the effects of COVID became clearer, partially offset by lower jail revenues. The Department of Adult and Juvenile Detention (DAJD) historically has housed a significant number of prisoners for the State Department of Corrections and the City of Seattle. In order to keep the jail population low to increase inmate and employee safety during COVID, DAJD substantially reduced the number of prisoners it accepts from these agencies and thus lost the corresponding revenue. Expenditure savings were not possible in the near term because the jails are operating all the housing units to support social distancing. Executive Constantine has directed that the number of prisoners be kept low after COVID has been resolved, so DAJD budget savings are assumed starting in mid-2022.

The other major revenue included in the \$33 million increase came from recognizing a new source of funding. In late 2019 the State Supreme Court determined that King County had the authority to impose

PATH TO GENERAL FUND BALANCING

Starting Gap	(150,000,000)
Required Adds and Cost Increases	(12,000,000)
New and Expanded Services	(14,000,000)
Cost and Service Reductions	8,000,000
Efficiencies and Cost Shifts	33,000,000
Savings due to Reduced Demand	6,000,000
Change in Labor Cost Assumptions	21,000,000
Savings in Central Rates	16,000,000
Revenue Forecast Changes	7,000,000
Rent for the Right-of-Way	25,000,000
Policy-Driven Revenue Changes	1,000,000
Change in 2020 Year-End Balance	30,000,000
Use of Fund Balance and Reserves	29,000,000
Ending Gap	0

Figure 16

rent for rights-of-way that it owns and are used by utilities to deliver services.² Negotiations about specific amounts owed are underway and the Proposed Budget uses a conservative estimate of \$24.7 million of revenue for 2021-2022.

Progress to Targets

Figure 17

Agency	Biennial Target	Percent Achieved
General Fund Agencies		
Adult & Juvenile Detention	\$4,250,000	120%
Assessments	\$2,300,000	100%
Council Administration	\$2,744,000	97%
Council Auditor	\$395,000	100%
Council - other agencies	\$598,000	84%
District Court	\$3,650,000	99%
Elections	\$1,400,000	393%
Executive Office	\$816,000	100%
Executive - Labor Relations	\$600,000	92%
Executive - PSB	\$1,950,000	100%
Human Resources	\$2,200,000	100%
Jail Health Services	\$600,000	353%
Judicial Administration	\$2,850,000	71%
Prosecuting Attorney	\$8,850,000	88%
Public Defense	\$4,400,000	95%
Real Estate Services	\$600,000	100%
Records & Licensing	\$2,200,000	91%
Sheriff	\$12,700,000	81%
Superior Court	\$6,350,000	42%
*Other General Fund	\$1,900,000	140%
Subtotal General Fund	\$61,353,000	98%
Internal Service Agencies		
Business Resource Center	\$3,100,000	103%
Employee Benefits	\$700,000	57%
Facilities Management	\$10,300,000	98%
Finance and Business Operations	\$3,800,000	104%
Fleet Services	\$2,600,000	100%
Geographic Information Systems	\$1,200,000	108%
KC Information Technology	\$15,900,000	100%
Risk Management Services	\$1,100,000	100%
Safety and Claims	\$1,300,000	100%
Subtotal Internal Service Agencies	\$40,000,000	100%
TOTAL	\$101,353,000	
*BRB, MEO, OEFA, DES Admin, Memberships, ETP, RES Overhead		

Finally, Executive Constantine proposes to draw down the General Fund unreserved fund balance from 8 percent to 6 percent, as was done in the Great Recession. In addition, risk reserves in the General Fund will be reduced, leaving less money available for unexpected costs. These changes generated the final \$29 million to balance the 2021-2022 Proposed Budget.

As noted previously, large budget reductions were made in almost all General Fund agencies. Most agencies were asked to identify 5 percent reductions for 2021 and a further 5 percent for 2022, or an average of 7.5 percent over the biennium. The base for these reductions was the budget under an agency's control. For example, the entire Department of Human Resources budget is under its control, but budgets for DAJD and DPD are driven by jail population and case filings, respectively, neither of which they can control. A few small agencies, including the Offices of Emergency Management, Equity and Social Justice, and Law Enforcement Oversight, did not receive reduction targets for policy reasons.

Figure 17 shows how well agencies did in meeting targets. Most of these are the result of position and expenditure reductions, but in some cases agencies were able to increase revenue or identify budget savings that could be realized in other General Fund functions. For

² King County v. King County Water Dist. No. 20, 194 Wn.2d 830.

example, Elections vastly exceeded its target because of additional State revenue to support elections and the Prosecutor's Office developed programs to reduce case filings in 2022 and save money in DPD.

Figure 17 also shows budget reductions developed by internal service agencies, which serve other County departments. Only a portion of these savings benefit the General Fund. Collectively, these agencies fully met their targets, which generated savings for General Fund agencies and all other County departments. For example, these savings allowed the Road Services Division of the Department of Local Services (DLS) to significantly expand its paving budget for 2021-2022.

ANTI-RACISM/CRIMINAL LEGAL REFORM/ COMMUNITY ENGAGEMENT

Executive Constantine prioritized new investments to implement the County's anti-racism agenda and improve community engagement in the 2021-2022 Proposed Budget, despite the economic difficulties facing the County. This is consistent with the declaration that Racism is a Public Health Crisis issued in the summer of 2020. Most of these investments are funded from the General Fund. **Figure 18** summarizes the programs proposed as part of this commitment, which are grouped into five categories.

The first group of investments are programs to reduce the racial inequities in the criminal legal system. These include diverting lower-risk juvenile and adult cases from the legal system to community-based alternatives (including restitution for victims), working with the Sheriff's Office and communities to design programs that would supplement KCSO

ANTI-RACISM AND COMMUNITY SUPPORT INVESTMENTS

Figure 18

Systemic Changes

Restorative community pathways juvenile diversion	\$ 6,226,000
First felony diversion	\$ 2,500,000
Public safety alternative in urban UKC	\$ 500,000
Jail diversion and reentry hub in KCCF	\$ 1,350,000
Juvenile facility master plan	\$ 550,000

Investing in Community

Record vacation and LFO relief	\$ 2,800,000
Community programs to repair harm	\$ 1,350,000
Community-centered advisory board in UKC	\$ 450,000
Regional gun violence response	\$ 600,000

Capital Investment in Community

Capital projects selected by community in UKC	\$ 10,000,000
Contribution to community center in Skyway	\$ 10,000,000
Facility to support community based programs	\$ 10,000,000
Green projects and green jobs	\$ 20,000,000

Community Engagement

CBO capacity building	\$ 1,500,000
Community engagement model	\$ 2,590,000
KC.gov translation program	\$ 1,000,000

Supporting BIPOC Employees

Equity and Inclusion managers	\$ 387,000
Affinity group support	\$ 400,000
Equity based system and policy consulting for agencies	\$ 253,000

NOTE: "UKC" is unincorporated King County.

EXECUTIVE SUMMARY

deputies in responses in urban unincorporated areas, and building and operating a unit in the King County Correctional Facility that would divert people from jail into a location that provides behavioral health and reentry services.

The second group are investments in community programs, mostly funded by redirecting the entire \$4.6 million of marijuana tax revenue received by King County away from law enforcement and instead to community programs. This includes programs to help individuals vacate drug convictions and relieve legal financial obligations (LFOs) and investments in community programs to offset the adverse effects of cannabis dispensaries. These community investments would be co-created with a new advisory board working with DLS. This category also includes \$600,000 to continue the regional gun violence response program started in 2020.

The third group are capital investments to be supported by a proposed \$50 million bond issue. Of this total, \$10 million is set aside to begin planning and development of a community center in Skyway. Another \$20 million is allocated to capital projects to be selected by communities in the unincorporated area. The remaining \$20 million is intended for projects that will address environmental challenges and create jobs, such as work to improve salmon habitat.

The fourth group is focused on community engagement. This includes funding to support development by community-based organizations, including training in grant writing, support for information technology, and similar activities. This group also includes additional staff in the Office of Equity and Social Justice, funding for participants in County-sponsored boards and similar groups, and a new group of liaisons drawn directly from the community. Expanded translation of important materials on the kingcounty.gov website is also included.

The final category is support for BIPOC County employees, including additional funding for employee affinity groups.

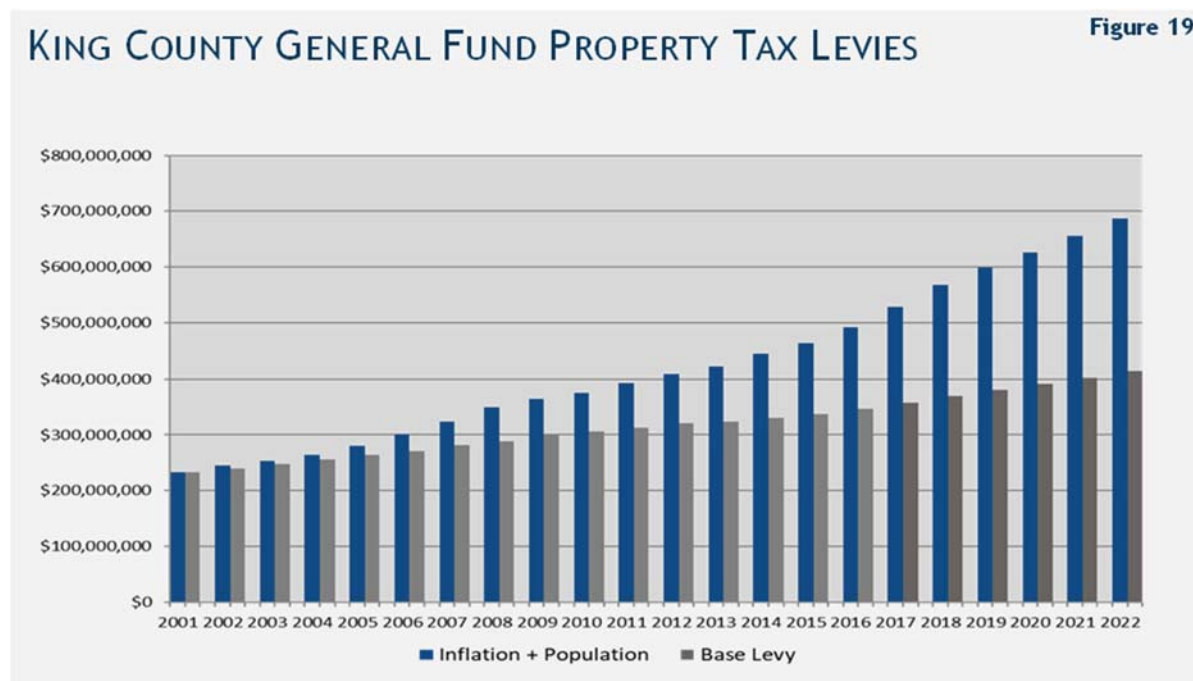
These proposed General Fund investments total almost \$22.5 million plus \$50 million of debt-financed capital investments.

THE REVENUE SYSTEM IS STILL BROKEN

The revenue system used in the State of Washington has been widely criticized for decades. Its heavy dependence on sales and excise taxes means that it is volatile, does not keep up with economic growth, and is typically evaluated as the most regressive in the United States.³ The revenue system for counties is even worse. The State determines which revenue sources are available to counties and has limited those to property and sales taxes.⁴ In contrast, the State itself and cities are allowed to impose property taxes, sales taxes, utility taxes, and a wide array of business taxes.

As noted previously, King County's General Fund is heavily dependent on the property tax, which is projected to be 60 percent of net General Fund revenue in 2021-2022. In 2001, State voters passed an initiative to limit annual property tax revenue growth for most governments to 1 percent per year (this initiative did not pass in King County). The initiative was later found to violate the State Constitution, but the Legislature immediately reinstated it. Efforts to change the limit over the last 20 years have been unsuccessful.

There are two exceptions to the 1 percent revenue growth limit. The first is that the value of new construction is added to the tax base. This varies widely from year to year but is typically in the range of 0.5 to 1.5 percent. Second, voters can approve higher taxes through levy lid lifts, which allow the 1 percent revenue growth limit to be exceeded. The cumulative effect of this limit has dramatically



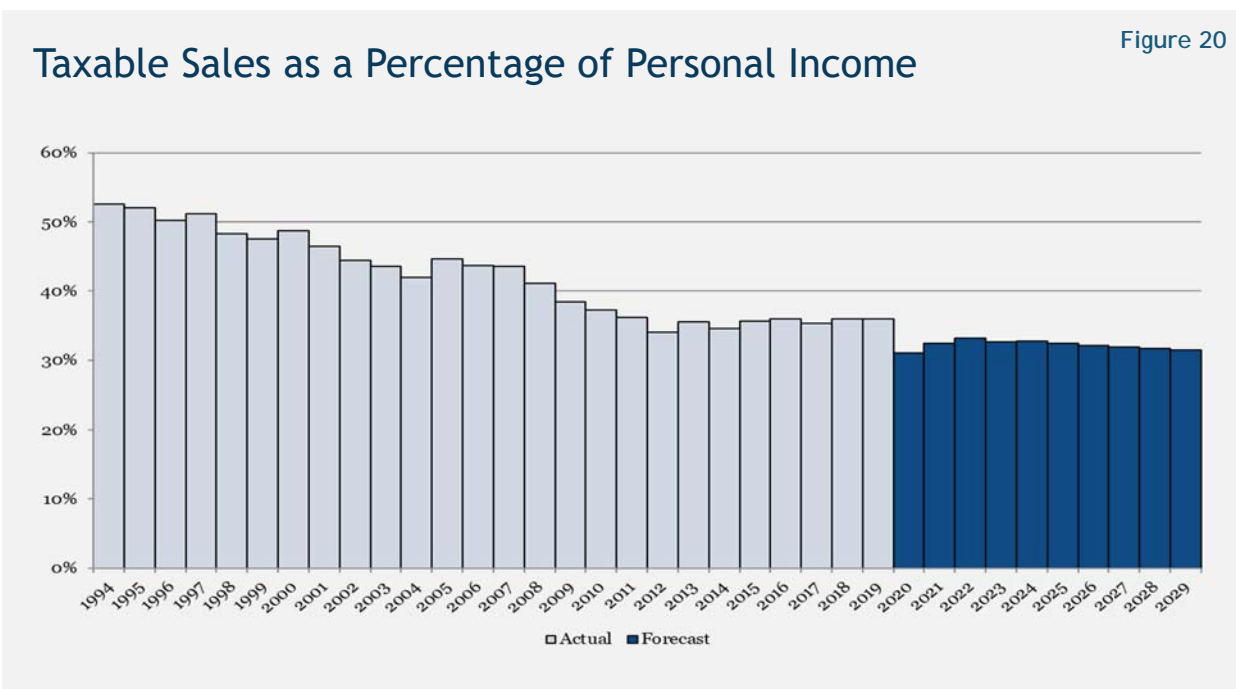
³ A regressive tax or other revenue source is one that requires people with lower incomes to pay a higher percentage of their income in taxes than is paid by people with higher incomes.

⁴ There are a few other minor taxes, such as gambling taxes, but these constitute tiny fractions of county budgets.

lowered King County General Fund revenues. **Figure 19** compares actual revenues with the revenue that would have been received if property taxes kept up with inflation and population growth.

In 2020, the County's General Fund would have received about \$644 million had revenue kept up with inflation and population growth since 2001. Actual revenue was \$392 million. The County has asked voters to approve several levy lid lifts over the years, most for new programs such as land acquisition or emergency communications. About \$43 million of lid lift revenue in 2020 offset items that were budgeted in the General Fund in 2001, so a fairer comparison is \$644 million versus \$435 million. Had property tax revenue kept up with inflation and population growth, King County would have not needed to ask voters for many of the tax increases in recent years and would have adequate funds to respond to COVID.

Sales taxes in Washington State are an increasingly unproductive source of revenue. **Figure 20** shows the percentage of total King County personal income that is spent on items subject to the sales tax. Twenty-five years ago, over half of personal income was spent on items subject to the sales tax. Over time, this percentage has declined, with sharp drops at the beginning of the Great Recession and in 2020. Today, barely 30 percent of personal income is spent on items subject to the sales tax, and this is not expected to change significantly in the future.



There are many causes of this decline. The two most significant likely are: 1) a gradual shift from purchasing fewer goods to purchasing more services, which usually aren't subject to the sales tax; and 2) rising income inequality, which affects sales taxes because higher-income individuals spend a much lower percentage of their income on items subject to sales taxes. Online purchasing has had an effect

but this has largely been corrected by a recent U.S. Supreme Court decision that allows taxation of most remote sales. Changing consumer preferences are another factor, particularly in an area such as King County, where younger residents typically are occupying smaller dwellings and often don't purchase vehicles, thereby reducing demand for items subject to the sales tax.

The result of this long-term trend is that the sales tax revenue generally does not keep up with economic growth, especially when the tax base remains largely unchanged from the 1930s.

King County, unlike most other counties, also is adversely affected by the structure of the sales tax, for two reasons. First, the sales tax rate received by a county depends on where a sale occurs. If a sale occurs in the unincorporated area (outside of cities), the county receives the entire 1.0 percent local sales tax. If a sale occurs within a city, the county receives only 0.15 percent and the city receives the remaining 0.85 percent. King County has actively complied with the State Growth Management Act that encourages urban areas (including almost all commercial areas where taxable sales occur) to be brought into cities. As a result, King County receives almost no sales tax at the full 1.0 percent rate. **Figure 21** shows that King County only had 3.4 percent of its taxable retail sales in the unincorporated area in 2019, far lower than any of the ten most populous counties.

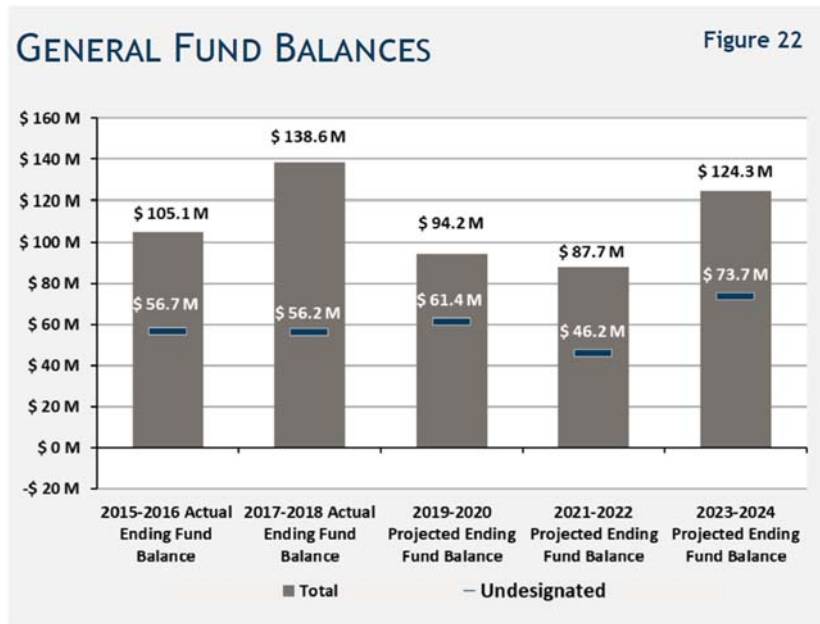
Unincorporated Areas Sales Tax

Figure 21

County	2019 Taxable Sales	2019 Uninc Taxable Sales	County Share of Sales Tax Revenue
Kitsap	5,324,701,987	2,440,026,394	45.8%
Clark	8,812,734,624	2,495,092,867	28.3%
Snohomish	17,417,090,997	3,991,012,693	22.9%
Pierce	19,326,892,999	4,070,533,293	21.1%
Whatcom	4,933,906,706	919,078,479	18.6%
Thurston	6,302,040,466	1,049,527,687	16.7%
Spokane	11,833,584,815	1,889,904,887	16.0%
Yakima	4,376,697,698	685,312,517	15.7%
Benton	5,028,972,705	616,881,445	12.3%
KING	76,440,564,625	2,565,809,922	3.4%

Second, many counties impose a separate 0.1 percent criminal justice sales tax. This tax has been in effect in King County since the early 1990s. Under State law, counties receive 10 percent of the revenue and the remainder is split among cities and the county based on population (for the county, it is the population of the unincorporated area). As the County has implemented the State Growth Management Act, its unincorporated area population has declined. The

County conducted a study in 2017 to identify total criminal justice expenditures by cities and the County and compare them with the distribution of the criminal justice sales tax. King County has about 37 percent of the total expenditures but only receives 20 percent of the revenue. The City of Seattle basically breaks even and all the other cities received far more revenue than their share of criminal justice costs. This outcome is the result of State law that requires the County to bear the financial burden of juvenile justice and the incarceration and adjudication of all felonies, regardless of where they occur.



The combined consequence of these revenue challenges and the COVID recession is that the General Fund balance is projected to decline in the current and next bienniums. As seen in **Figure 22**, the actual fund balance at the end of the last biennium (2017-2018) was \$138.6 million. This is projected to be \$94.2 million at the end of the 2019-2020 biennium and \$87.7 million at the end of the 2021-2022 biennium. The undesignated portion of the fund balance is projected to

increase to \$61.4 million at the end of 2020 but decline to \$46.2 million at the end of 2022. This reflects the proposed reduction in the targeted unreserved fund balance from 8 percent of revenues to 6 percent. King County came out of the Great Recession with a 6 percent undesignated fund balance and would again draw it down to that level to offset revenue losses. As the economy improves, fund balances are projected to increase again for the 2023-2024 budget to \$124.3 million total and \$73.7 million undesignated.

OTHER BUDGETS AND POLICY INITIATIVES

While much attention is paid to the General Fund budget, it is a small portion of the County's total budget. There are many other budgets and policy initiatives that deserve attention.

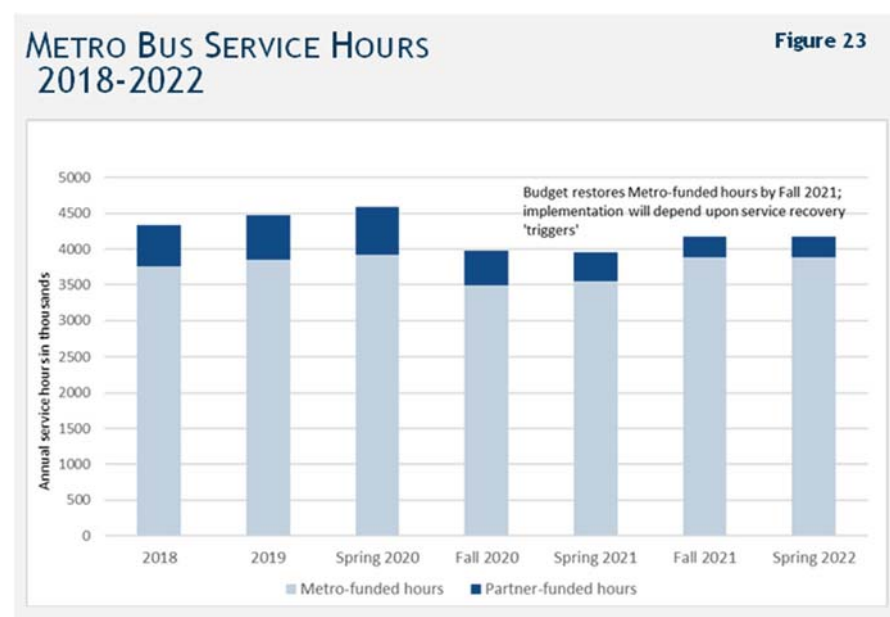
METRO TRANSIT

Metro Transit is the County's single largest agency and has been heavily affected by COVID-19. Metro derives the vast majority of its revenue from sales taxes and fares, both of which fell substantially in 2020. Projected sales tax revenues for 2021-2022 are about \$200 million less than the pre-COVID forecast. Ridership decreased by about 75 percent and fare collection has been suspended for several months to enhance safety for drivers and passengers.

Metro also operates service for partners, including Sound Transit and the City of Seattle. Sound Transit has reduced service in a similar manner as Metro. Funding for Seattle's Transportation Benefit District expires at the end of 2020 and the City has placed a renewal measure on the November ballot. Even if this measure passes, the revenue available for bus service will be less than in the past.

Metro has suspended about 400,000 hours of service in response to ridership declines during the pandemic. The 2021-2022 Proposed Budget has funding to restore all these hours in 2021, but hours will only be added back when demand increases. Metro is currently identifying criteria that will be used to make these service restoration decisions. Current ridership is heavily focused on routes used by low-income BIPOC individuals, who rely on public transit to reach their jobs. Service restorations will likely be heavily focused on these routes.

Figure 23 shows how Metro-funded and partner-funded hours have changed in the last three years and



are expected to change in the upcoming biennium. Hours were significantly reduced in late spring 2020. Metro's hours likely will rebound to pre-COVID levels by the end of 2022, but partner hours are expected to remain well below prior levels.

Prior to the COVID recession, Metro had built a significant financial reserves. These funds, in

EXECUTIVE SUMMARY

addition to \$245 million of federal COVID funding, are expected to allow Metro to continue pre-COVID service levels through at least 2024. Service reductions will be needed after that unless additional revenues become available or unless financial policies are changed.

Metro's 2021-2022 Proposed Budget includes continued development of three RapidRide lines: Delridge to enter service in 2021, Madison in 2023, and Renton/Kent/Auburn in 2023. These lines provide more frequent service than conventional lines. Other planned RapidRides have been deferred due to lack of funding. Overall, Metro's proposed six-year capital budget is reduced by about 30 percent compared to previous assumptions.

The County is committed to an all-electric bus fleet by 2040. The 2021-2022 Proposed Budget includes \$270 million between 2021 and 2028 for this purpose, funded with a mix of cash and debt. Forty electric buses are scheduled to be purchased in 2021-2022 and will use new charging infrastructure being installed at South Base. An additional 260 electric buses are scheduled to be purchased by 2028. Current forecasts show that new sources of funding will be needed by 2028 to fully electrify the bus fleet.

Metro pioneered a low-income fare with its ORCA LIFT program. Starting this fall, Metro will introduce a free fare program, known as the New Subsidized Annual Pass Program, for very-low-income individuals who are currently receiving assistance from certain federal or state programs. The new program will be studied in 2021 for possible expansion in 2022.

A fare increase previously assumed for the 2021-2022 biennium will be deferred until 2023 to encourage renewed growth in transit ridership.

ENVIRONMENTAL INITIATIVES

One of Executive Constantine's highest priorities is improving the environment. The 2021-2022 Proposed Budget continues and expands many environmental initiatives from prior budgets. These fall into four main categories:

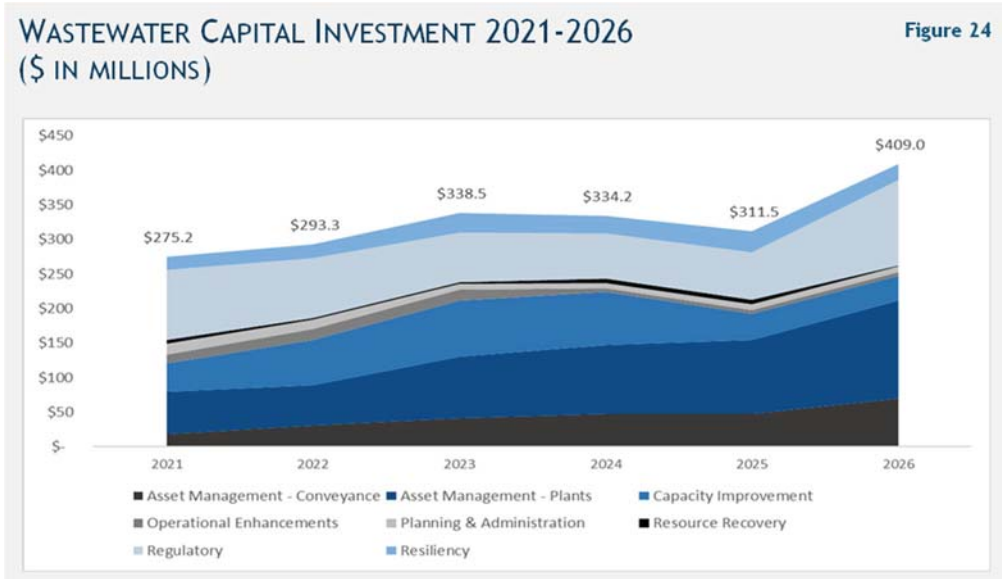
1. **Achieve healthy water quality and habitat.** The budget includes \$6.4 million to support improved fish passage, which will open up 8.5 miles of new fish habitat. The Wastewater Treatment Division (WTD) budget includes \$88 million in stormwater infrastructure investments. Significant new investments are included in floodplain management and in leachate management at the Cedar Hills landfill.
2. **Preserve, create, and maintain green spaces.** The Land Conservation Initiative (LCI) is the latest version of the County's work to preserve open space in urban and rural areas of the county. Since its inception in 2016, LCI has acquired nearly 2,000 acres and has purchased easements on another 1,500 acres that prohibit development. In the 2021-2022 biennium, LCI will use at least \$72 million to acquire over 2,400 acres of critical open space using funds from the Parks Levy and bonds supported by the Conservation Futures Tax (CFT). As part of the

equity and social justice initiative, the requirement for communities to match CFT allocations will be waived in lower-income communities that lack green space. The Parks Division will invest \$87 million in expansion of trails.

3. **Reduce greenhouse gas emissions and create a clean energy economy.** The Proposed Budget includes 242 capital projects that are incorporating green building standards, including projects that meet the Living Building Challenge. Metro Transit is continuing its progress to an all-electric bus fleet and all County fleets are looking at converting to electric vehicles when available. The budget includes \$1 million to continue tree planting toward the new goal of 3 million trees planted or protected that is included in the proposed 2020 Strategic Climate Action Plan.
4. **Accelerate programs for zero waste of resources.** The Solid Waste Division's budget includes \$7 million to work with cities to develop new programs and systems to expand recycling and reuse of resources. WTD will develop a pilot project at the South Treatment Plant to convert biosolids to compost.

One long-term challenge facing the County is the need for significantly increased investment in WTD capital infrastructure. The division is under a consent decree to continue significant investments to reduce combined sewer overflows (CSOs) and also faces a growing backlog of investments needed to preserve or replace existing infrastructure, such as pipes and pumps. There is also a possibility that new regulations requiring higher levels of nutrient removal from wastewater could require very large capital investments.

Figure 24 shows WTD's projected capital budget for the next three bienniums under current assumptions. This budget grows from about \$275 million in 2021 to \$409 million in 2026, without allowing for any new regulatory requirements.



The County held down the WTD rate increase for 2021 in recognition of the economic challenges facing the region due to COVID, but significant capital budget and corresponding rate increases cannot be postponed indefinitely.

BEHAVIORAL HEALTH, MIDD, HOUSING, AND SALES TAX PROPOSAL

King County operates a large and complex behavioral health system that provides mental health and substance use disorder services. The County uses a mix of federal, state, and local funds for this purpose. This system faces major financial challenges due to increasing demand, the effect of the COVID recession, and inadequate base funding.

The Mental Illness and Drug Dependency (MIDD) 0.1 percent sales tax is a major source of funding for behavioral health programs. It also is used to pay for therapeutic courts, which focus on treatment rather than punishment. Since sales tax revenue has declined significantly, MIDD programs had to be reduced in 2020 and again by about \$21 million in the 2021-2022 Proposed Budget. Some of these reductions were realized by delaying the start of new programs or finding efficiencies, but cuts of nearly 30 percent had to be made in the categories of Recovery and Reentry programs and System Improvements. Therapeutic court funding was reduced by 12 percent.

Another driver of MIDD cuts was the need to use \$15-20 million per biennium to support the Behavioral Health Fund. This fund combines federal, state, and local money for behavioral health programs. King County is the only county in Washington that continues to play a role in the Medicaid behavioral health system. Starting two years ago, the State shifted to funding Medicaid behavioral health directly through managed care organizations (MCOs) rather than through counties. Because this approach would have created two parallel behavioral health systems – one for Medicaid-eligible individuals and one for others – the County has contracted with the MCOs to deliver an integrated behavioral health network. This creates efficiencies for providers and ensures equity for clients. However, the additional overhead charges by the MCOs reduces funding for the County, requiring use of MIDD funds to cover the gap.

In addition, the non-Medicaid behavioral health system is under immense financial strain due to inadequate State funding and the growing cost of Involuntary Treatment Act (ITA) court. This gap has been covered by fund balances and MIDD for the last few years, but this can no longer be sustained. The 2021-2022 Proposed Budget assumes all services in the Behavioral Health Fund not mandated by the State are completely eliminated in 2022. This will leave thousands of individuals without access to services and will lead to increased homelessness and emergency room visits.

To avoid this outcome, Executive Constantine is proposing the County implement an additional 0.1 percent sales tax as allowed by RCW 82.14.530, colloquially known as the HB 1590 tax after the bill number that authorized it as a Council-approved tax in the 2020 legislative session. If approved by the County Council, this revenue would be used for a new Health Through Housing program that would avoid the 2022 cuts to behavioral health programs and potentially reduce some of the MIDD cuts. In addition, the funds can be used for affordable housing and the Department of Community and Human Services is developing a plan to use funds for permanent supportive housing, in which housing is paired with services so individuals can rebuild their lives.

UNINCORPORATED AREA INVESTMENTS

Executive Constantine emphasized funding for unincorporated area services in the 2021-2022 Proposed Budget, with a particular focus on urban unincorporated areas. As noted previously, this includes planning to develop supplemental services to work with Sheriff's deputies, which might include behavioral health staff to respond to certain emergencies. It also includes programs funded by diverting marijuana tax revenue from law enforcement and sets aside future funding to support \$50 million of debt-funded projects in the unincorporated area.

Several capital projects will also benefit residents of the unincorporated area. An additional \$1 million is slated for improvements to Skyway Park and \$3.6 million of CFT bond proceeds will be used to acquire open space in lower-income neighborhoods that often lack such space. The proposal increases Real Estate Excise Tax (REET) revenue for bridge projects in the Road Services Division in 2021-2022 including: the South 277th Street Bridge near Kent, the Upper Tokul Creek Bridge near Snoqualmie, the Ames Lake Bridge between Redmond and Carnation, and the Baring Bridge in northeastern King County.

LODGING TAX

The State authorizes certain counties and cities to impose a tax on lodging (hotels/motels) with restrictions on what is taxed and how the funds can be used. King County's tax is governed by a specific statute that differs from that applied to any other county.⁵ In recent years, the revenue from the lodging tax has been designated for a stadium and exhibition center commonly known as CenturyLink Field. In 2021, the revenue will flow to the County and its use is governed by State statute and County ordinance, which allocates amounts among affordable housing (including services for homeless youth), arts and culture, and tourism support.

Because of the dramatic effect of COVID-19 on the lodging industry, revenue from this tax in 2021-2022 is projected to be much less than previously assumed. **Table 25** shows the allocations projected when the County Council adopted its plan for the lodging tax and those reflected in the 2021-2022 Proposed Budget. Total

Distribution of Lodging Tax

Figure 25

Purpose	Original Plan	2021-2022 Proposed Budget	Percentage Change
Tourism Promotion	\$2,000,000	\$2,000,000	0.00%
Seattle PFD	\$6,676,963	\$3,694,475	-44.67%
Building 4 Culture Debt Service	\$4,458,000	\$4,458,000	0.00%
Subtotal Tourism	\$13,134,963	\$10,152,475	-22.71%
4Culture Programs	\$24,953,313	\$15,239,313	-38.93%
Building 4 Culture Debt Service	\$600,000	\$600,000	0.00%
Building 4 Equity Repayment	\$4,000,000	\$3,500,000	-12.50%
Subtotal Arts and Culture	\$29,553,313	\$19,339,313	-34.56%
Homeless Youth Services	\$2,049,030	\$1,340,859	-34.56%
Affordable Housing Debt Service	\$18,390,718	\$18,698,218	1.67%
Affordable Housing	\$15,680,811	\$2,040,636	-86.99%
Subtotal Affordable Housing	\$36,120,559	\$22,079,713	-38.87%
TOTAL	\$78,808,835	\$51,571,501	-34.56%

⁵ RCW 67.28.180(3)

lodging tax revenue for 2021-2022 is now estimated to be nearly 35% lower than originally projected.

As shown in the figure, the effect on specific programs varies widely. Some programs, such as tourism promotion, were allocated specific dollar amounts. Others represent debt service on previous investments in affordable workforce housing and capital facilities for arts, culture, and tourism, so these amounts are fixed or nearly so. The consequence is that funding for the remaining programs is very significantly reduced. This includes current funds for affordable workforce housing, ongoing support for grants managed by 4Culture (the County's public development authority to support arts and culture), and the Seattle Public Facilities District (PFD), which operates the baseball stadium in Seattle. 4Culture has accumulated a fund balance in recent years and thus won't need to reduce its spending in 2021-2022 despite the lower revenue forecast.

As the economy recovers, lodging tax revenue is projected to rebound. The projected 2021-2022 difference between the original assumption and the current forecast for lodging tax revenue is about \$27.2 million. This difference is expected to shrink to \$7.5 million for 2023-2024 and \$5.2 million for 2025-2026.

ONGOING COVID RESPONSE

The County's response to COVID-19 has been funded almost entirely with federal and state funds. The County lacks adequate revenues to pay for this response on its own. As of early September, there are almost no federal or state funds committed to COVID response in 2021. Preliminary estimates are that continuing the current Public Health response in 2021 would cost about \$77 million, continuing to operate isolation and quarantine facilities would cost about \$12 million, and continuing to deintensify homeless shelters through hotel leases and vouchers would cost about \$19 million.

The State has federal COVID funding for the public health response that remains available in 2021. Because the State has not yet determined how much funding will be allocated to King County, the 2021-2022 Proposed Budget does not include an appropriation of these funds. It is expected that the State will make a determination in time for the Council to include these funds in its 2021-2022 Adopted Budget.

The State does not, however, have federal funds available for isolation/quarantine facilities or shelter deintensification. Continuing these programs will require additional federal appropriations. Given the current gridlock among the House, Senate, and the President, Executive Constantine is concerned that new federal action is not likely until January 2021. In order to keep facilities operating, he will propose separate legislation to tap the County's Rainy Day Fund for approximately \$4 million to operate isolation/quarantine and shelter deintensification facilities for one month in 2021. This use of the County's last reserve demonstrates the seriousness of the COVID problem and the inadequacy of the current federal response.

DOWNTOWN OFFICE SPACE CONSOLIDATION

Most King County office workers have been teleworking since March. Departments have not noticed declines in productivity and a recent survey of office employees determined that two-thirds would prefer to telework at least three days a week after the pandemic ends. Teleworking eliminates commuting time and reduces greenhouse gas production.

As a result of the teleworking experience, the Facilities Management Division (FMD) asked departments to reconsider their space needs. Based on this analysis, FMD determined that the departments currently in the aging Administration Building could be consolidated into the Chinook Building and King Street Center in downtown Seattle, the Blackriver Building in Renton, plus a small amount of leased office space. These moves will mostly occur in late 2020 with a few occurring in 2021. The closure of the Administration Building will save about \$5 million in operating costs in the 2021-2022 biennium and will also avoid \$40 million in deferred maintenance costs.

RATE PROPOSALS

In response to the economic downturn caused by COVID, County agencies sought to minimize proposals to increase charges for services. The Wastewater Treatment Division reduced its 2021 rate increase to 4.5 percent. The Permitting Division of the Department of Local Services is only seeking a 2.4 percent rate increase. The Solid Waste Division found efficiencies that allowed it to avoid any rate increase for 2021. Other County rate-supported programs, including Surface Water Management and Noxious Weeds, plan no rate increases for the 2021-2022 biennium.

GENERAL FUND AND FINANCING ACTIVITIES

INTRODUCTION

The General Fund supports the traditional functions of county government, including the Sheriff's Office, Superior and District Courts, the Prosecuting Attorney's Office, the Department of Public Defense, corrections, the Assessor's Office, Elections, and various administrative functions. Over seventy percent of the General Fund is spent on criminal justice and public safety programs.

The General Fund is King County's only truly flexible source of revenue, allowing it to provide support to important services and programs that would otherwise lack funding, including public health, human services, natural resource programs, and major policy initiatives such as Equity and Social Justice.

King County's credit rating is tied to the health of the General Fund. When bonds are issued they become general obligations of the County and the County pledges its full faith and credit to repay the principal and interest on any issuance. Therefore, the General Fund's financial health is what determines the County's credit rating and the interest rates paid on capital projects that are financed. The County's general obligation bonds are assigned ratings of "AAA," "AAA," and "AAA" by Moody's Investors Service, Fitch Ratings, and Standard and Poor's Ratings Services, respectively. These represent the highest possible ratings for County general obligation bonds.

This chapter covers the General Fund financial plan, General Fund Transfers to other funds, Internal Support, the County's Debt Service Funds, and the Real Estate Excise Tax (REET) funds. The REET funds support capital projects that mostly provide a benefit to residents of the unincorporated area. It is not as flexible as the General Fund however it does provide the opportunity to finance projects in multiple County programs.

GENERAL FUND

King County's General Fund supports the traditional functions of a county government, most of which are required by State law. The major focus of the General Fund is criminal and civil justice functions. Counties are also responsible for elections administration, property assessments and tax collection, and public health.

King County's General Fund has faced chronic imbalances between revenue and expenditure growth for nearly 20 years due to revenue limitations under state law. At the start of the 2021-2022 budget process, the General Fund faced a gap of about \$12 million between projected revenues and the cost of continuing current programs.

However, the COVID-19 pandemic and economic downturn led to significant decreases in sales tax revenues, other smaller taxes, and revenue collection for fees, fines, and services throughout the County, resulting in a projected General Fund shortfall of \$150 million in April of 2020.

General Fund Revenues: The System is Still Broken

Revenue sources available to county General Funds are restricted by State law. The only significant tax sources are property and sales taxes. Unlike the State or cities, counties are not authorized to impose utility or business taxes. General Fund revenues are projected to be about \$1.89 billion for 2021-2022.

Figure 1: GENERAL FUND REVENUES

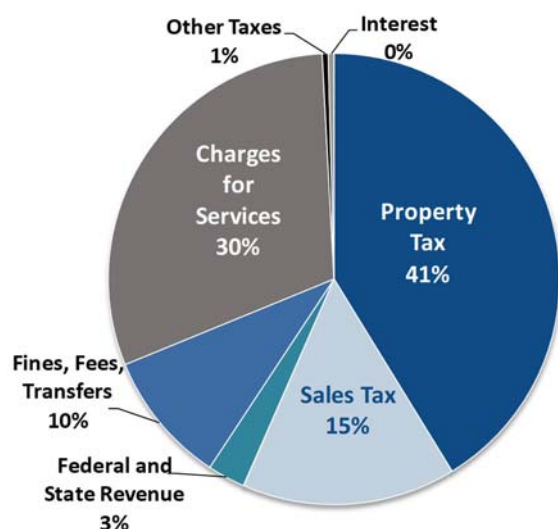


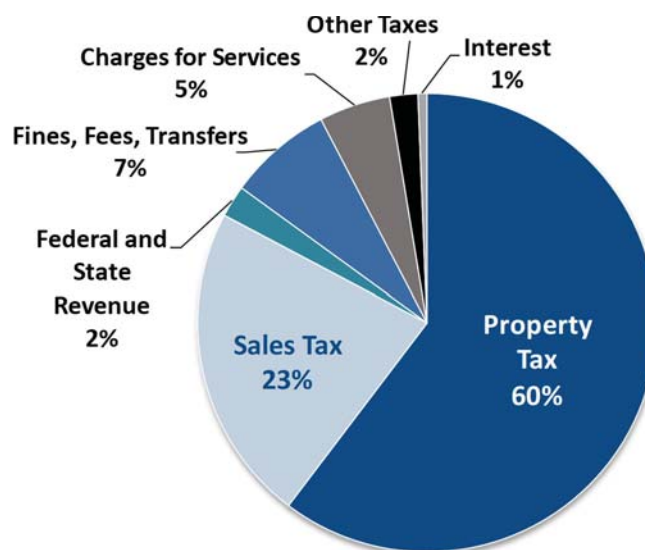
Figure 1 shows the breakdown of projected 2021-2022 General Fund revenues. The property tax is by far the largest source at 41 percent. Sales taxes, including an additional sales tax for criminal justice programs, represent 15 percent. Charges for services, most of which are charges to other County funds for services provided by General Fund agencies or contracts to provide services to other governments, account for 30 percent. This category includes payments from cities and Sound Transit for police services provided by the Sheriff's Office, municipal court services provided by District Court, indigent defense services provided by the Department of Public Defense (DPD), and use of County jails. All other revenue sources account for only 13 percent of the total.

This overall view is somewhat misleading because the services provided to other County agencies and to other governments are self-supporting; these revenues are offset by corresponding expenditures. If these intergovernmental receipts and internal charges for service are removed, the "true" or "net" General Fund revenues are shown in **Figure 2**.

In this view, the property tax accounts for 60 percent of the General Fund's revenue. This is consistent with other Washington counties that do not provide the contracted services that King County does. Sales taxes represent another 23 percent of the revenue. Thus, over 80 percent of the net General Fund revenue comes from these two sources. It is worth noting that state and federal direct support to the General Fund is minimal, representing a combined 2 percent of the total.

The heavy dependence on the property tax is the largest source of the General Fund's financial challenges. Since 2001, State law has limited the revenue growth in most property taxes, including county General Funds, to 1 percent per year.

Figure 2: NET GENERAL FUND REVENUES

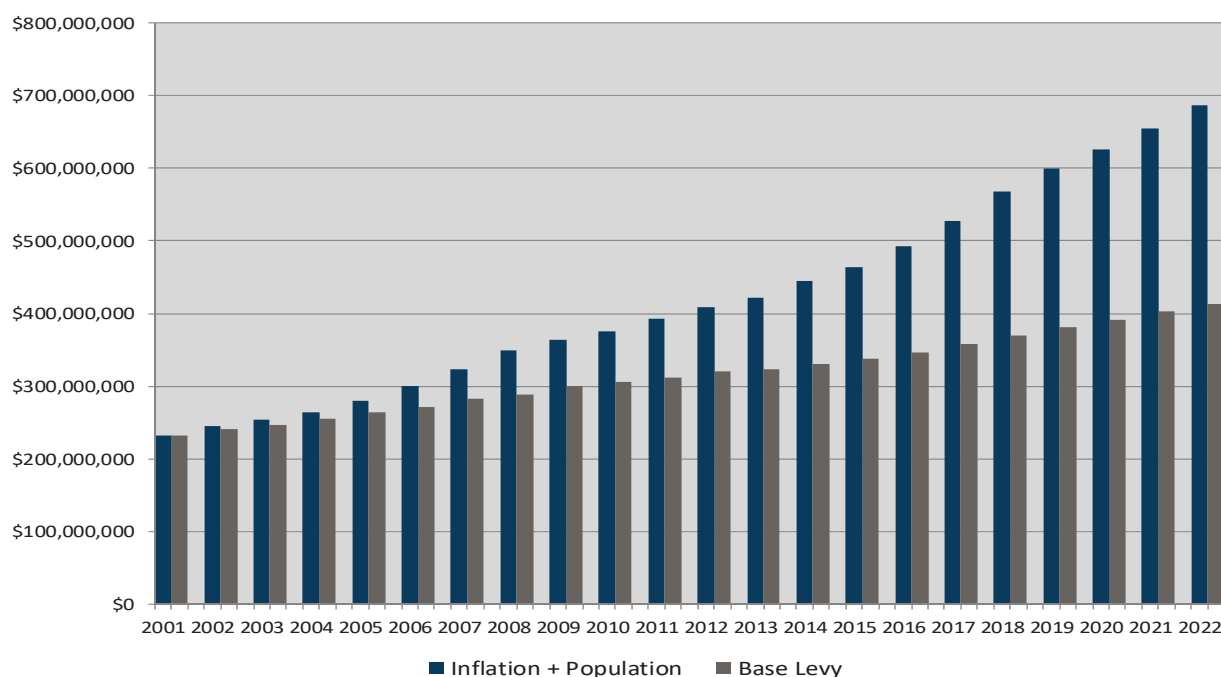


GENERAL FUND AND FINANCING ACTIVITIES

In addition, the value of new construction is added to the tax base and represents between about 0.5 percent and 2.0 percent additional growth, depending on economic conditions.

Figure 3 shows the effects of this limit on property tax revenues. Each year's right-hand bar is the actual property tax revenue collected by the County's General Fund. Each year's left-hand bar is how much General Fund property tax revenue would have been collected had this revenue kept up with inflation and population growth. In 2021, the difference between the bars is \$250 million. A small portion of this difference, approximately \$50 million, has been covered by voter-approved property tax levy lid lifts to fund services previously covered by the General Fund. A portion of the Parks Levy is the largest component of this \$50 million. The dependence of King County and other counties on the drastically limited property tax has resulted in chronic financial difficulties for the last 20 years. This situation is commonly referred to as the "structural gap."

Figure 3: GENERAL FUND PROPERTY TAX COMPARED TO INFLATION AND POPULATION GROWTH



King County, unlike most other counties, also is adversely affected by the structure of the sales tax. The sales tax is declining in productivity due to changes in purchasing patterns and other factors. In addition, there are two further sales tax issues affecting King County.

First, the sales tax rate received by a county depends on where a sale occurs. If a sale occurs in the unincorporated area (outside of cities), the county receives the entire 1.0 percent local sales tax. If a sale occurs within a city, the county receives only 0.15 percent and the city receives the remaining 0.85 percent. King County has actively complied with the State Growth Management Act that encourages urban areas (including almost all commercial areas where taxable sales occur) to be brought into cities.

GENERAL FUND AND FINANCING ACTIVITIES

As a result, King County receives almost no sales tax at the full 1.0 percent rate. **Figure 4** shows that King County only had 3.4 percent of is taxable retail sales in the unincorporated area in 2019, far lower than any other urban county in Washington.

Figure 4: SALES TAX IN UNINCORPORATED AREA

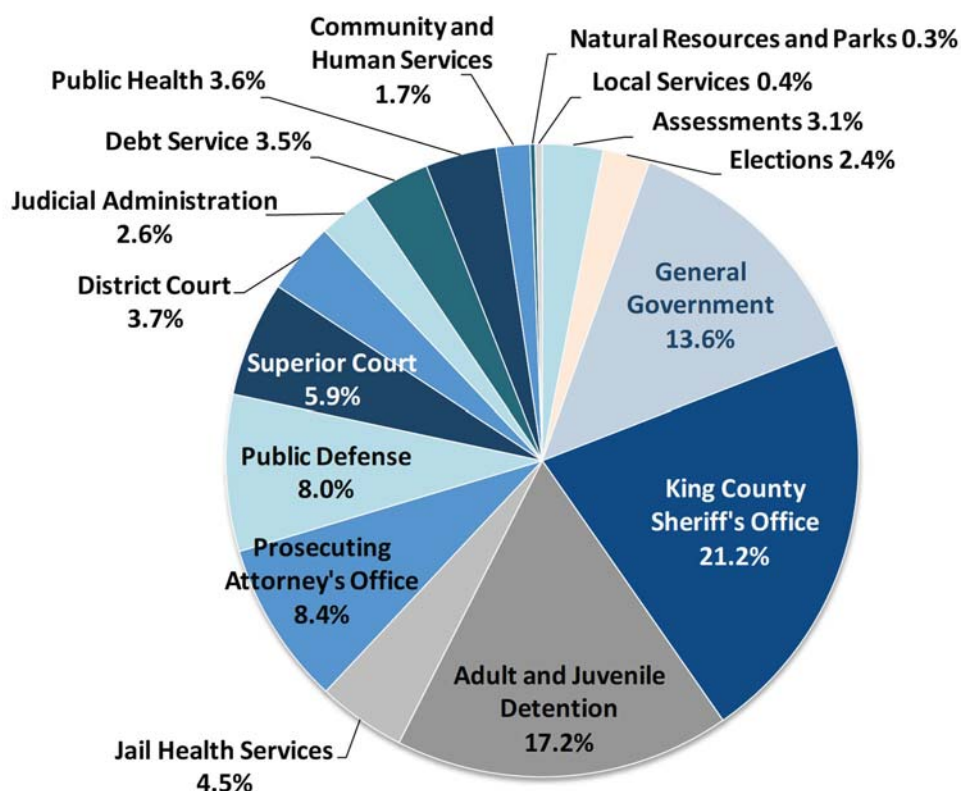
County	2019 Taxable Sales	2019 Uninc Taxable Sales	County Share of Sales Tax Revenue
Kitsap	5,324,701,987	2,440,026,394	45.8%
Clark	8,812,734,624	2,495,092,867	28.3%
Snohomish	17,417,090,997	3,991,012,693	22.9%
Pierce	19,326,892,999	4,070,533,293	21.1%
Whatcom	4,933,906,706	919,078,479	18.6%
Thurston	6,302,040,466	1,049,527,687	16.7%
Spokane	11,833,584,815	1,889,904,887	16.0%
Yakima	4,376,697,698	685,312,517	15.7%
Benton	5,028,972,705	616,881,445	12.3%
KING	76,440,564,625	2,565,809,922	3.4%

Second, many counties impose a separate 0.1 percent criminal justice sales tax. This tax has been in effect in King County since the early 1990s. Under State law, counties receive 10 percent of the revenue and the remainder is split among cities and the county based on population (for the county, it is the population of the unincorporated area). As the County has implemented the State Growth Management Act, its unincorporated area population has declined. The County conducted a study in 2017 to identify total criminal justice expenditures by cities and the County and compare them with the distribution of the criminal justice sales tax. King County has about 37 percent of the total expenditures but only receives 20 percent of the revenue. The City of Seattle basically breaks even and all the other cities received far more revenue than their share of criminal justice costs. This outcome is the result of State law that requires the County to bear the financial burden of juvenile justice and the incarceration and adjudication of all felonies, regardless of where they occur.

General Fund Expenditures

King County's 2021-2022 Proposed Budget includes \$1.92 billion in appropriations from the General Fund. **Figure 5** shows how this is split among agencies.

Figure 5: GENERAL FUND APPROPRIATIONS BY AGENCY

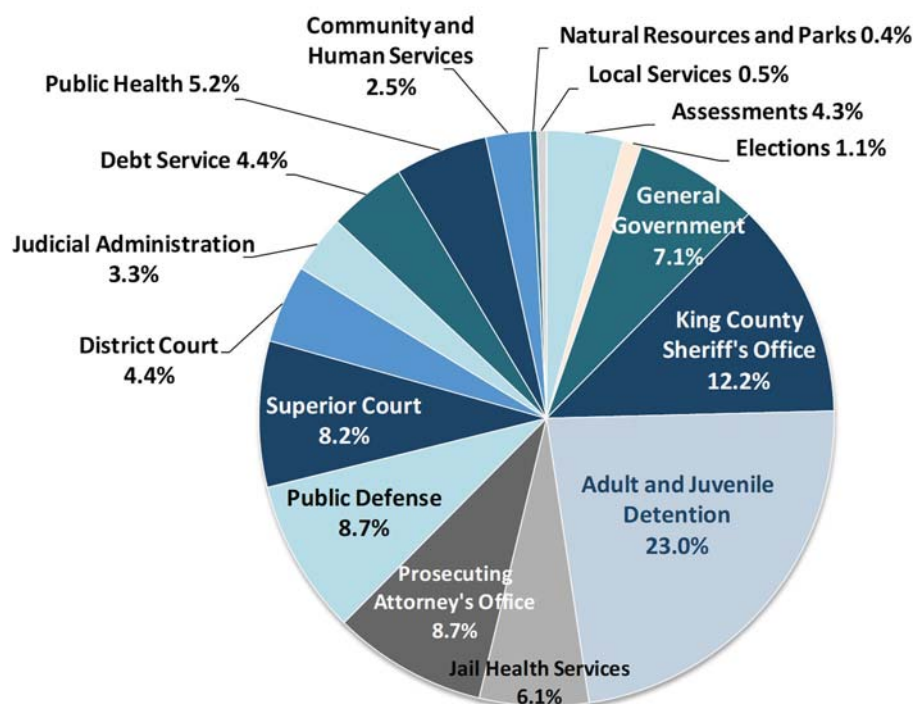


The King County Sheriff's Office (KCSO) has the single largest General Fund appropriation at 21.2 percent, followed by the Department of Adult and Juvenile Detention (DAJD) at 17.2 percent. DAJD is responsible for the two adult jails: the King County Correctional Facility (KCCF) in Seattle and the Maleng Regional Justice Center (MRJC) in Kent. DAJD also runs the Children and Family Justice Center in Seattle and operates the Community Corrections Division that provides alternatives to detention for adults.

The other agencies and branches that are part of the justice system are the Prosecuting Attorney's Office (PAO), DPD, Superior Court, District Court, Judicial Administration, and the Jail Health Services Division. When combined with KCSO and DAJD, the criminal justice system accounts for about 72 percent of General Fund appropriations.

As noted previously, a significant portion of General Fund expenditures is supported by revenue from other governments or from other County funds. Removing these expenditures leads to the "true" or "net" General Fund budget, which is shown in **Figure 6**.

Figure 6: NET GENERAL FUND APPROPRIATIONS BY AGENCY



Comparing **Figures 5 and 6** shows that the functions supported by the County's own General Fund revenue are significantly different than the total General Fund budget. DAJD is now by far the largest General Fund appropriation at 23 percent. KCSO shrinks to 12.2 percent because much of its budget is supported by contracts with cities and transit agencies. The criminal justice system represents 75 percent of net General Fund appropriations.

Other functions that shrink as relative proportions of the General Fund budget are Elections and the group of agencies labeled as General Government. Elections receives significant funding from charges to other jurisdictions for election costs and the General Government agencies charge other County funds for a portion of their costs. Elections shrinks to 1.1 percent and general government represents about 7 percent of total net General Fund appropriations.

King County has chosen to structure most of its internal support services, such as information technology, facilities, contracting, and accounting, as separate funds outside of the General Fund. These funds charge other County funds, including the General Fund, for the services they provide. However, there are a few support services, including the County Auditor, the Department of Human Resources, and the Office of Performance, Strategy and Budget (PSB), that are budgeted in the General Fund but charge other County funds for their services. This complicates a clear understanding of the General Fund's revenues and expenditures.

Balancing the General Fund

At the start of the Executive's budget process the General Fund "gap", the difference between projected revenue and the cost of continuing all existing services, was \$150 million. This had increased from earlier estimates because of the economic effects of COVID. **Figure 7** shows how the General Fund budget was balanced.

Figure 7: PATH TO GF BALANCING

Starting Gap	(150,000,000)
Required Adds and Cost Increases	(12,000,000)
New and Expanded Services	(14,000,000)
Cost and Service Reductions	8,000,000
Efficiencies and Cost Shifts	33,000,000
Savings due to Reduced Demand	6,000,000
Change in Labor Cost Assumptions	21,000,000
Savings in Central Rates	16,000,000
Revenue Forecast Changes	7,000,000
Rent for the Right-of-Way	25,000,000
Policy-Driven Revenue Changes	1,000,000
Change in 2020 Year-End Balance	30,000,000
Use of Fund Balance and Reserves	29,000,000
Ending Gap	0

The gap grew by about \$26 million to reflect additional expenditures. Some were unavoidable, such as additional staff in the Department of Public Defense (DPD) required due to increasing felony caseloads. Others represent policy choices by the Executive, such as additional diversion programs in the criminal legal system and expanded investment to support community-based organizations.

About \$84 million of budget reductions were made by eliminating positions, reducing or eliminating services, finding efficiencies in service delivery, and requiring internal service agencies to reduce their costs and charges. Labor cost growth assumptions were also reduced based on precedents such as provided by the King County Correctional Officers Guild, which agreed to a contract with no wage increase for 2021 and 2 percent for 2022.

Revenue estimates for 2020 improved by about \$30 million, mostly because federal CARES Act funds can be used to cover staffing costs for additional employees or employees reassigned to COVID response.

The 2021-2022 revenue forecast improved by about \$33 million during the period of budget development. This was driven by higher sales tax forecasts once the effects of COVID became clearer, partially offset by lower jail revenues. The Department of Adult and Juvenile Detention (DAJD) historically has housed a significant number of prisoners for the State Department of Corrections and the City of Seattle. In order to keep the jail population low to increase inmate and employee safety during COVID, DAJD substantially reduced the number of prisoners it accepts from these agencies and thus lost the corresponding revenue. Expenditure savings were not possible in the near term because the jails are operating all the housing units to support social distancing. Executive Constantine has directed that the number of prisoners be kept low after COVID has been resolved, so DAJD budget savings are assumed starting in mid-2022.

The other major revenue included in the \$33 million increase came from recognizing a new source of funding. In late 2019 the State Supreme Court determined that King County had the authority to impose rent for rights-of-way that it owns and are used by utilities to deliver services. Negotiations about specific amounts owed are underway and the Proposed Budget uses a conservative estimate of \$24.7 million of revenue for 2021-2022.

GENERAL FUND AND FINANCING ACTIVITIES

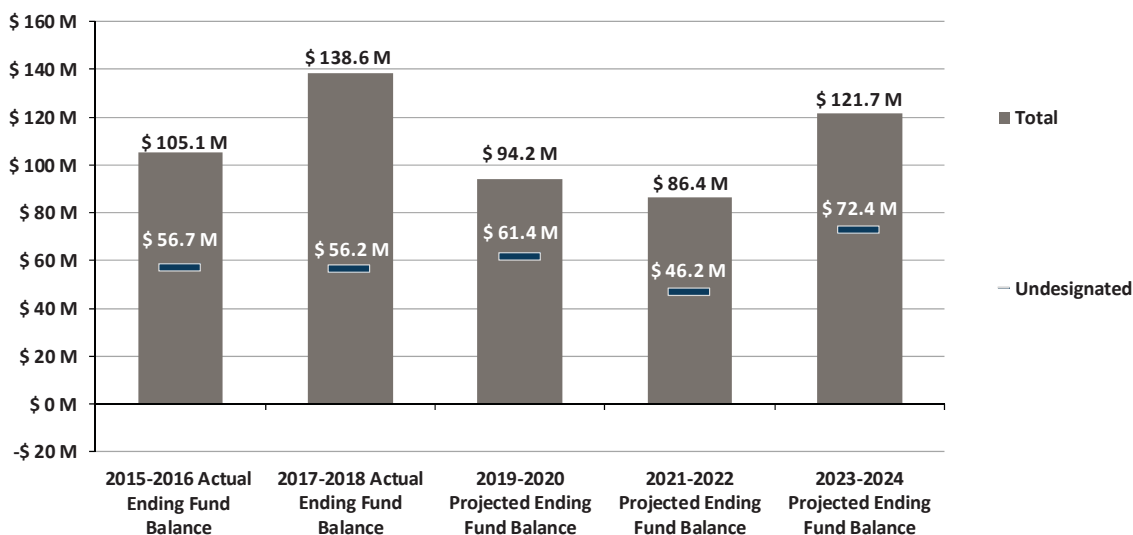
Finally, Executive Constantine proposes to draw down the General Fund unreserved fund balance from 8 percent to 6 percent, as was done in the Great Recession. In addition, risk reserves in the General Fund will be reduced, leaving less money available for unexpected costs. These changes generated the final \$29 million to balance the 2021-2022 Proposed Budget.

As noted previously, large budget reductions were made in almost all General Fund agencies. Most agencies were asked to identify 5 percent reductions for 2021 and a further 5 percent for 2022, or an average of 7.5 percent over the biennium. The base for these reductions was the budget under an agency's control. For example, the entire Department of Human Resources budget is under its control, but budgets for DAJD and DPD are driven by jail population and case filings, respectively, neither of which they can control. A few small agencies, including the Offices of Emergency Management, Equity and Social Justice, and Law Enforcement Oversight, did not receive reduction targets for policy reasons.

Most of the reductions are the result of position and expenditure reductions, but in some cases agencies were able to increase revenue or identify budget savings that could be realized in other General Fund functions. For example, Elections vastly exceeded its target because of additional State revenue to support elections and the Prosecutor's Office developed programs to reduce case filings in 2022 and save money in DPD.

Internal service agencies, which serve other County departments, also received reduction targets. Only a portion of these savings benefit the General Fund. Collectively, these agencies fully met their targets, which generated savings for General Fund agencies and all other County departments.

Figure 8: GF FUND BALANCE TREND



As seen in **Figure 8**, the General Fund's total fund balance trended upward in recent years due to planned increases in reserves and careful financial management. Due to the impacts of COVID and the associated recession, total fund balance is projected to decrease to about \$94 million at the end of 2020, of which about \$61 million is undesignated. The total fund balance is projected to be about \$86 million at the end of 2022, with an undesignated fund balance of about \$46 million.

The decline in fund balances from 2018 through 2022 reflects the ongoing recessionary impacts, especially on sales tax revenues. Fund balance is expected to increase in future years as sales tax revenues recover, although in the long-term, the County will still be hampered by the structural gap in County funding.

GENERAL FUND AND FINANCING ACTIVITIES

2021-2022 Executive Proposed General Fund (10) Financial Plan (in millions)

Summary includes Inmate Welfare (16) and Goat Hill Garage Operations (1415) subfunds as reported in CAFR

	2019-2020 Estimated	2021-2022 Proposed Budget	2023-2024 Projected	2025-2026 Projected
BEGINNING FUND BALANCE	138.6	94.2	86.4	121.7
REVENUES³				
Property Tax ⁴	739.3	777.6	811.7	848.2
Sales Tax ⁵	288.0	289.0	315.9	327.8
Intergovernmental Receipts	12.4	0.3	0.3	0.3
Federal and State Revenue	104.2	50.8	51.7	51.7
Fines, Fees, Transfers	161.6	179.8	201.4	186.3
Charges for Services	543.0	571.2	601.6	635.1
Other Taxes	14.2	8.1	8.7	8.9
Interest	22.6	7.8	7.2	8.8
General Fund Revenues	1,885.4	1,884.5	1,998.5	2,067.1
EXPENDITURES				
Justice and Safety	(1,343.7)	(1,375.9)	(1,419.8)	(1,503.6)
Administration/General Government	(309.5)	(317.9)	(337.1)	(357.0)
Public Health	(67.6)	(69.7)	(72.4)	(76.7)
Debt Service	(60.0)	(66.5)	(63.0)	(62.5)
Elections	(42.0)	(46.2)	(47.7)	(50.5)
Human Services	(23.9)	(33.1)	(35.2)	(37.2)
Physical Environment	(10.0)	(11.9)	(12.4)	(13.1)
Supplementals/Carryover/Reappropriations	(105.3)	0.0	0.0	0.0
Underexpenditures ⁹	32.1	33.3	34.6	35.9
General Fund Expenditures	(1,929.8)	(1,888.0)	(1,953.0)	(2,064.7)
Other Fund Transactions ¹⁰	0.0	(4.4)	(10.2)	(10.3)
Ending Fund Balance	94.2	86.4	121.7	113.7
DESIGNATIONS AND SUBFUNDS¹¹				
Designations	(4.7)	(3.5)	(3.9)	(4.3)
Subfund Balances	(4.9)	(1.8)	(1.8)	(1.8)
EXPENDITURE RESERVES				
Carryover and Reappropriation	(4.4)	(10.2)	(10.3)	(10.4)
CIP Capital Supplemental Reserve	0.0	0.0	0.0	0.0
Credit Rating Reserve ¹²	(2.5)	(3.7)	(4.9)	(6.1)
Executive Contingency	(0.1)	(0.1)	(0.1)	(0.1)
Criminal Justice Incentive Reserve	0.0	0.0	0.0	0.0
Community Engagement Program Reserve	0.0	(1.0)	(2.0)	(3.0)
Jail Side Door Reserve	0.0	(1.4)	(2.7)	(4.1)
First Felony Diversion Program Reserve	0.0	(2.5)	(5.0)	(7.5)
Public Safety Alternative Investments Reserve	0.0	(0.5)	(1.0)	(1.5)
Trial Court Improvement Account Reserve	(1.1)	(1.1)	(1.1)	(1.1)
Risk Reserve ¹⁴	(15.3)	(14.5)	(16.5)	(16.5)
Reserves	(32.8)	(40.2)	(49.2)	(56.3)
Ending Undesignated Fund Balance¹⁵	61.4	46.2	72.4	57.5
6% Undesignated Fund Balance Minimum	46.1	46.2	48.1	50.1
Over/(Under) 6% Minimum	15.4	0.0	24.3	7.3
Over/(Under) 7.5%	3.8	(11.6)	12.3	(5.2)
Over/(Under) 8.0%	0.0	(15.4)	8.3	(9.4)
Rainy Day Reserve	26.5	26.7	26.8	27.0

GENERAL FUND AND FINANCING ACTIVITIES

2021-2022 General Fund Financial Plan Footnotes

- 2019-2020 Estimated reflects PSB's best estimate of total biennial revenues and expenditures through 12/31/2020.
- 2021-2022 Proposed Budget is consistent with the budget system of record (PBCS).
- Revenue estimates for 2020 - 2026 are based on forecasts adopted by the Forecast Council or interim forecasts published by the Office of Economic and Financial Analysis, whichever have been most recently updated, and revenue estimates provided by General Fund appropriation units. The percentages below are the expected percent change over the prior budget cycle. These are biennial growth rates.

	2021-2022	2023-2024	2025-2026
Property Tax	As Proposed	4.4%	4.5%
Sales Tax (including sales tax dedicated to criminal justice)	As Proposed	9.3%	3.8%
All Other	As Proposed	6.5%	2.3%
<i>Blended Revenue Growth Rate</i>	As Proposed	6.0%	3.4%

- Property Tax forecasts for 2020 - 2026 are based on August 2020 Office of Economic and Financial Analysis (OEFA) forecast adopted by the Forecast Council and assume the current property tax structure and a collection rate of 99%.
- Sales Tax forecasts for 2020 - 2026 are based on the August 2020 interim forecast provided by the Office of Economic and Financial Analysis (OEFA).
- Expenditure estimates for 2021-2022 are based on the Executive Proposed budget in PBCS. Expenditure estimates for 2023-2024 and 2025-2026 are based on the following assumptions. The percentages indicate the expected percentage change over the previous budget cycle.

	2021-2022	2023-2024	2025-2026
CPI (Seattle July to June CPI-U)	As Proposed	5.4%	5.5%
Blended Labor	As Proposed	5.2%	6.5%
Operating GF Transfers	As Proposed	5.4%	5.5%
<i>Blended Operating Growth Rate</i>	As Proposed	3.8%	5.9%

- CIP General Fund Transfers (in millions)

	2021-2022	2023-2024	2025-2026
Building Repair and Replacement	0.8	1.5	1.6
KCIT CIP	-	4.0	4.2
Expenditure of Designated Fund Balance	2.5	-	-
Total	3.3	5.5	5.8

- The debt service schedule for 2021 - 2026 is based on the following table:
(in millions)

Debt Service Elements	2021-2022	2023-2024	2025-2026
Existing Debt Issues	62.7	42.6	35.5
New Debt Issuance	2.8	19.4	25.9
Debt contingency for new issues and variable rate	1.0	1.0	1.0
Total Debt Service	66.5	63.0	62.5

Based on current projections, projected debt service expense will not exceed the County's policy that debt service should be less than 6% of General Fund expenditures.

GENERAL FUND AND FINANCING ACTIVITIES

- The 2021-2022 Proposed Budget includes vacancy assumptions in the majority of General Fund operating budgets. This is budgeted directly in appropriation units. An additional biennial underexpenditure assumption of \$33 million is included, reflecting an assumed \$22.5 million in actual underexpenditures and a reappropriation rate of \$10.5 million per biennium.
- Designations and subfund balances include the following for each of the years (in millions):

	2021-2022	2023-2024	2025-2026
Loans	0.0	0.0	0.0
Assigned for Capital Projects	0.0	0.0	0.0
Crime Victim Compensation Program	(0.7)	(0.7)	(0.7)
Drug Enforcement Program	(1.1)	(1.1)	(1.1)
Anti-Profiteering Program	(0.1)	(0.1)	(0.1)
Dispute Resolution	(0.0)	(0.0)	(0.0)
Wheelchair Access	(1.6)	(2.0)	(2.4)
Inmate Welfare Fund Balance	(1.8)	(1.8)	(1.8)
Total	(5.3)	(5.7)	(6.1)

- The Credit Rating Reserve dedicates fees collected from other county funds to increase fund balance and maintain the county's bond rating. Other funds that have issued debt and benefit from the county's bond rating through lower interest contribute to this reserve based on the amount of outstanding principal on LTGO debt. 35% of the Credit Enhancement Fee is placed in this reserve. The goal for this reserve is to reach 1% of total outstanding GO debt backed by the full faith and credit of the General Fund.
- The 2021-2022 General Fund Financial Plan includes four new reserves for future investments: Community Engagement Program Reserve, Jail Side Door Reserve, First Felony Diversion Program Reserve, and Public Safety Alternatives Investment Reserve. These four reserves are designed to set aside funding to design and implement key diversion and criminal legal system reform initiatives that will be developed in late 2020 and early 2021 and proposed in an upcoming supplemental budget.
- The Risk Reserve sets aside fund balance to mitigate known and unknown risks.
- County policy requires undesignated fund balance of 6%-8% of certain revenues. Per county policy, the county will strive to maintain reserves in times of economic prosperity to offset times of declining revenue.

General Fund Transfers and Internal Support

As a flexible revenue source, the General Fund provides funding to important services and programs in other funds. This includes resources for public health, local services, human services, natural resource programs, animal services, and capital investments in technology and infrastructure projects. The General Fund transfers revenue to the other funds through a series of appropriations called General Fund Transfers. The following table summarizes the proposed General Fund transfers, followed by more detailed information.

Appropriation Unit	2021-2022 Proposed Budget
General Fund transfer for Debt Service	\$ 66,546,000
General Fund transfer to Department of Local Services (DLS)	\$ 6,939,000
General Fund transfer to Department of Community and Human Services (DCHS)	\$ 33,054,000
General Fund transfer to Department of Executive Services (DES)	\$ 5,968,000
General Fund transfer to Department of Public Health (DPH)	\$ 55,630,000
General Fund transfer to Department of Natural Resources and Parks (DNRP)	\$ 4,984,000
General Fund capital transfer to Department of Executive Services (DES)	\$ 753,000

General Fund transfer for Debt Service: \$66,546,000

The transfer to Debt Service represents the amount that the General Fund pays in principal and interest for the biennium for current and proposed capital projects. The debt service limit is set by County policy for the General Fund at 6 percent of revenues. The projected General Fund debt load is about 3.7 percent in 2021 and 3.9 percent in 2022.

- In 2021-2022, this contribution will pay the debt service on 27 current projects and three new or expanding projects: Kent building acquisition, capital investments that will be informed by Department of Local Services participatory budgeting work, and multiple projects at the MRJC.

General Fund transfer to Department of Local Services (DLS): \$6,939,000

The transfer to DLS supports activities in the Permitting Division and in the DLS Director's Office.

- This transfer funds 85 percent of Code Enforcement activities. Over the biennium, the Permitting Division expects there to be approximately 2,000 Code Enforcement cases.
- The transfer also supports Green Building Code development.
- \$1.8 million will support investments in urban unincorporated King County and the development of a community-centered advisory board.

GENERAL FUND AND FINANCING ACTIVITIES

General Fund transfer to Department of Community and Human Services (DCHS): \$33,054,000

Transfers to DCHS support several programs in Housing, Community Services, Employment and Education resources, Behavioral Health, and DCHS Administration.

Transfer to Behavioral Health Fund (Fund 1120, \$5.7 million)

- \$5.7 million will be transferred to the Behavioral Health Fund (Fund 1120) to support behavioral health services that were previously supported by the Mental Illness and Drug Dependency (MIDD) sales tax. This transfer amount is unchanged from the 2019-2020 biennium.

These programs had to be removed from MIDD support as of Jan. 1, 2017 to comply with the State's supplantation law. Supported services include the Emergency Services Patrol, Community Corrections Alternative Program, Criminal Justice Initiatives Programs, a mental health juvenile justice liaison, and support for other miscellaneous behavioral health services.

Transfer to Housing and Community Development Fund (Fund 2460, \$1.4 million)

- \$0.5 million to support administration of the Regional Affordable Housing Program.
- \$0.3 million to support a Renters' Commission FTE.
- \$0.6 million to support Mary's Place.

Transfer to DCHS Administration Fund (Fund 1080, \$0.5 million)

- \$0.5 million will be transferred to the DCHS Administration Fund on a one-time basis to support three months of funding for COVID-related Health Ambassadors.

Transfer to Employment and Education Resources Fund (Fund 2240, \$11.8 million)

- \$2.7 million for youth and family services contracts.
- \$1.1 million supports juvenile justice intervention programs, which funds six agencies' prevention and intervention services to youth who are at-risk or involved in the juvenile justice system or gangs.
- \$0.8 million supports gang prevention and the Avanza program. This funding is to provide education, employment, and violence prevention services to youth at risk of gang involvement.
- \$5.2 million in new funding for the Restorative Community Pathways program to divert juvenile cases out of the criminal legal system and provide services for harmed parties.
- \$1.9 million supports administration of the youth programs and other miscellaneous education and employment services

Transfer to Community Services Operating Fund (Fund 1421, \$13.6 million)

- \$2.7 million for domestic violence survivor services such as community advocacy, crisis intervention, legal advocacy, shelter, and safety planning.
- \$1.4 million for sexual assault victim services.
- \$1.0 million supports the King County Jobs initiative
- \$1.0 million for civil legal services contracts.
- \$0.4 million for men's and women's homeless shelter operations.
- \$0.3 million for senior center services and operations.
- \$2.6 million for administration of the DCHS divisions related to managing community services
- \$50,000 to provide legal protection to LGBTQ families.

GENERAL FUND AND FINANCING ACTIVITIES

- New investments for 2021-2022 include \$2.8 million for record expungement and legal financial obligation relief and \$1.5 million for community-based organization capacity building work

General Fund transfer to Department of Executive Services (DES): \$5,968,000

The transfer to DES supports Emergency Shelter Services and Regional Animal Services.

- \$0.9 million will be contributed to the facilities maintenance division to support emergency shelter services in 2021-2022. This funding will provide custodial service and security at White Center, Downtown Seattle Administration Building, and the 4th and Jefferson Building.
- \$5.1 million is transferred to support the animal services program. This represents approximately 33 percent of the funding for this regional service. In 2019, more than 5,000 animals entered the shelter program, and more than 95 percent of cats and dogs left the shelter alive. Almost 3,600 animals were spayed or neutered (including feral cats) and there were almost 5,300 calls for animal control field services.

General Fund transfer to Department of Public Health (DPH): \$55,630,000

- \$1.3 million (11% of the DPH budget for this item) will be contributed to Chronic Disease/Injury Prevention (CDIP). It addresses some of the leading causes of injuries and their social determinants through seven programs.
- \$39.9 million (23% of the DPH budget for this item) will be contributed to Community Health Services (CHS). It includes direct services to King County's most vulnerable residents through Parent-Child Health, Family Planning, Oral Health and Primary Care, Maternity Support Services (MSS), Infant Case Management (ICM), Women Infants and Children (WIC) nutrition services, Family Planning, Primary Care, and Dental Care within the Public Health Centers.
- \$4.2 million (22% of the DPH budget for this item) will be contributed to Cross-cutting services, including foundational capabilities such as the Assessment, Policy and Evaluation (APDE) unit, Communications, Preparedness, Health Policy and Planning, Government Relations, and the King County Board of Health.
- \$3.8 million (100% of the DPH budget for this item) will be contributed to Zero Youth Detention work.
- \$3.2 million (4% of the DPH budget for this item) will be contributed to Prevention to serve the community by monitoring, investigating, controlling and prevention of over 60 notifiable communicable diseases. This also includes the Medical Examiner's Office and Vital Statistics.
- \$2.9 million (2% of the DPH budget for this item) will be contributed to Regional Community Health Services for a variety of community partnership programs.
- \$0.5 million (11% of the DPH budget for this item) will be contributed for Zoonotics Fee Services and Environmental Health - Healthy Community Planning.
 - Environmental Health Fee Services include outreach to agency and community partners to better understand and support integration of health and equity into local, regional, and state planning efforts to ensure that guidelines, planning documents and funding criteria include public health and equity elements.
 - Zoonotics Fee Services include prevention of and response to zoonotic disease and environmental conditions that affect both animals and people, with backup support from the PH Vet in Communicable Disease.

General Fund transfer to Department of Natural Resources and Parks (DNRP): \$4,984,000

- \$3 million is for Local Infrastructure Project Area (LIPA) transfers to the City of Seattle for the Transfer of Development Rights (TDR) program. Since establishing the agreement with Seattle in

late 2013, the King County TDR Bank has sold 1,058 TDRs to Seattle developers resulting in revenue for conservation exceeding \$26 million. As of August 2020, 386 TDRs are under contract, with pending contracts for an additional 41. TDRs under contract and pending contract will result in an additional \$1.5 million in revenue for conservation. TDRs sold during the life of the agreement will likely equate to a range of 80,000 to 100,000 acres of protection.

- \$184,000 supports the cost of one food policy manager. Responsibilities of the position are related to the Local Food Initiative (LFI), which was launched in 2014 and is intended to serve as a 10-year roadmap for (a) Growing our local food economy and (b) Increasing access to healthy, affordable food in low-income communities.
- Agriculture, Forestry and Public Benefits Rating System/Current Use Taxation (PBRS/CUT)
 - \$0.8 million is for the agriculture programs for preservation of existing, high-priority farmland in support of the Land Conservation Initiative; support for farmers and farmland owners to expand acreage dedicated to food production; assistance for farmers and farmland owners to establish or expand economically viable farming businesses; coordination of the King County Agriculture Commission; implementation of the Fish Farm Flood priority actions; and enhanced production potential of county-owned farmland.
 - \$0.4 million is for the forestry programs, which includes coordination of the Rural Forest Commission, technical support to private forest landowners to enhance forest health, support for coached forest planning workshops in collaboration with KCD and WSU Extension, and partnership with KCD and local fire districts to provide FireWise training and technical support to private forest landowners intending to make their properties more resilient in an environment of increasing fire risk.
 - \$0.6 million is for the Public Benefits Rating System/Current Use Taxation (PBRS/CUT) programs and supports program management and marketing, landowner outreach, program compliance monitoring and landowner technical support.
 - The anticipated annual outcomes of General Fund support for agriculture, forestry and current use taxation in 2021-2022 include:
 - 400 net new acres of farmland in production.
 - Acquisition of conservation easements on 475 acres of high-priority farmland.
 - At least 500 new acres of farm and forestland enrolled in PBRS/CUT; at least 300 acres are new, LCI priority properties.
 - At least 60 private forestland stewardship plans approved annually, with special focus on climate resilience and enhancing carbon sequestration potential; plans cover a minimum of 500 acres.
 - Monitoring of at least 20 percent of the properties enrolled in PBRS and 33 percent of properties enrolled in Farmland Preservation programs; enhancement of the County farmland leasing program with a focus on Equity and Social Justice benefits.

General Fund capital transfer to Department of Executive Services (DES): \$753,000

The General Fund CIP Transfer to DES pays for General-fund backed Facilities Management Division (FMD) projects for Building Repair and Replacement and the Major Maintenance Reserve Fund. For the 2021-2022 biennium, the transfer is budgeted for \$753,000, which is significantly less than in past bienniums.

The 2021-2022 transfer includes \$400,000 for tenant improvements for the Department of Public Defense as well as funding for multiple miscellaneous small projects. Additional detail on these projects is included in the capital section of the budget book.

Internal Support: \$36,585,000

The Internal Support budget includes charges that are paid centrally on behalf of General Fund agencies. In 2021-2022, changes include support for:

- Employee Transportation Program costs.
- The Department of Local Services (DLS) Director's Office overhead rate.
- Central rate charges for functions with benefit to all General Fund agencies.

2021-2022 Executive Proposed Operating Budget
GF TRANSFER TO DEBT SERVICE (EN_A69100)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	60,019,998	9,642,314	0.0	0.0
Base Budget Adjustments	280,002	(1,465,406)	0.0	0.0
Decision Package Adjustments	6,245,331	202,923	0.0	0.0
2021-2022 Executive Proposed Budget	66,545,331	8,379,831	0.0	0.0
2021-2022 Executive Proposed Ordinance	66,546,000	8,380,000	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Other Debt Service Adjustments				
Align appropriation for debt service payments with expected debt service amounts.	5,912,000	0	0.0	0.0
(TA_050) Revenue Adjustment	0	202,923	0.0	0.0
Central Rate Adjustments	333,331	0	0.0	0.0
Total Decision Package Adjustments	6,245,331	202,923	0.0	0.0

2021-2022 Executive Proposed Operating Budget
GF TRANSFER TO DLS (EN_A69200)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	5,836,377	0	0.0	0.0
Base Budget Adjustments	(924,000)	0	0.0	0.0
Decision Package Adjustments	2,025,877	0	0.0	0.0
2021-2022 Executive Proposed Budget	6,938,254	0	0.0	0.0
2021-2022 Executive Proposed Ordinance	6,939,000	0	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_002) Community-led Harm Repair Provide General Fund support to DLS to support community-developed services in unincorporated King County and a community-centered advisory group to identify long-term investments. This is funded by repurposing Marijuana Enforcement revenue that was previously budgeted for the King County Sheriff.	1,800,000	0	0.0	0.0
Administrative Service Changes				
(AC_001) Green Building Program Support Provide General Fund support to the Department of Local Services Director's Office to convert a TLT position, starting in 2022, to support implementation of SCAP Goal Area 3 priority action items by DLS Permitting.	225,877	0	0.0	0.0
Total Decision Package Adjustments	2,025,877	0	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
GF TRANSFER TO DCHS (EN_A69400)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	26,620,500	0	0.0	0.0
Base Budget Adjustments	(3,069,500)	0	0.0	0.0
Decision Package Adjustments	9,502,618	0	0.0	0.0
2021-2022 Executive Proposed Budget	33,053,618	0	0.0	0.0
2021-2022 Executive Proposed Ordinance	33,054,000	0	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Record Expungement and Legal Financial Obligation Relief Provide General Fund support to DCHS to contract for record expungement and legal financial obligation relief for those involved in the criminal legal system. This decision package is funded by repurposing Marijuana Enforcement Revenue previously budgeted for the King County Sheriff. Corresponds to DS_001 in Community Services Operating (A88800).	2,800,000	0	0.0	0.0
(DS_002) Community-based Organization (CBO) Capacity Building Provide County staff and funding to create a CBO capacity building strategy within the County that would include dedicated staffing, a network of consultants, and funds to award to CBOs for their own internal capacity building efforts. Corresponds to DS_003 in Community Services Operating (A88800).	1,500,000	0	0.0	0.0
(DS_003) Restorative Community Pathways Divert 40-80% of juvenile cases out of the legal system, provide comprehensive community-based services for youth involved in these diverted cases, and offer restitution and appropriate services and supports for the harmed parties. Corresponds to DS_004 in Education and Employment Resources (A93600).	5,201,482	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
GF TRANSFER TO DCHS (EN_A69400)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_010) COVID Health Ambassador Program Continue support for the County's six-month Health Ambassador program through March of 2021 to ensure all hired Health Ambassadors complete six full months of employment. Corresponds to TA_010 in DCHS Administration (A93500).	501,136	0	0.0	0.0
(TA_100) General Fund Support for Civil Legal Aid Adjustment Remove appropriation for civil legal aid services that were adopted in the 2019-2020 budget, but which were not able to be implemented. This decision package does not have any impact on current level of service. Corresponds to TA_100 in Community Services Operating (A88800).	(500,000)	0	0.0	0.0
Total Decision Package Adjustments	9,502,618	0	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
GF TRANSFER TO DES (EN_A69500)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	10,961,085	0	0.0	0.0
Base Budget Adjustments	(4,993,285)	0	0.0	0.0
Decision Package Adjustments	0	0	0.0	0.0
2021-2022 Executive Proposed Budget	5,967,800	0	0.0	0.0
2021-2022 Executive Proposed Ordinance	5,968,000	0	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

**2021-2022 Executive Proposed Operating Budget
GF TRANSFER TO DPH (EN_A69600)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	55,489,943	0	0.0	0.0
Base Budget Adjustments	182,365	0	0.0	0.0
Decision Package Adjustments	(43,102)	0	0.0	0.0
2021-2022 Executive Proposed Budget	55,629,206	0	0.0	0.0
2021-2022 Executive Proposed Ordinance	55,630,000	0	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_011) Remove Vacancy Remove vacant Public Health position in Juvenile Detention. A position deployed to Juvenile Detention to support a Public Health approach to detention is no longer needed. Corresponds with AC_011 in the Department of Public Health proposed budget.	(573,768)	0	0.0	0.0
(AC_015) Regional Gun Violence Strategy Provide General Fund support to Public Health to fund technical assistance and the support of community partners to pursue a regional gun violence strategy. Corresponds with AC_015 in the Department of Public Health proposed budget.	600,000	0	0.0	0.0
Technical Adjustments				
(TA_002) Adjust General Fund Transfer Amount Reduce the General Fund Transfer to Public Health to reflect expected Harborview payments. The General Fund Transfer was increased in the 2019-2020 budget by this amount due to an assumed decrease in Harborview revenue that did not occur.	(69,334)	0	0.0	0.0
Total Decision Package Adjustments	(43,102)	0	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
GF TRANSFER TO DNRP (EN_A69700)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	5,468,795	0	0.0	0.0
Base Budget Adjustments	215,205	0	0.0	0.0
Decision Package Adjustments	(700,000)	0	0.0	0.0
2021-2022 Executive Proposed Budget	4,984,000	0	0.0	0.0
2021-2022 Executive Proposed Ordinance	4,984,000	0	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) LIPA Transfer Adjustment Adjust the transfer to the City of Seattle for the Transfer of Development Rights (TDR) program to the currently projected amount.	(700,000)	0	0.0	0.0
Total Decision Package Adjustments	(700,000)	0	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
GF CIP TRANSFER TO DES (EN_A69900)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	32,845,191	11,500,000	0.0	0.0
Base Budget Adjustments	(32,845,191)	(11,500,000)	0.0	0.0
Decision Package Adjustments	752,155	0	0.0	0.0
2021-2022 Executive Proposed Budget	752,155	0	0.0	0.0
2021-2022 Executive Proposed Ordinance	753,000	0	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Building Repair and Replacement Project Transfer Transfer General Fund support to the Facilities Management Division to pay for General Fund-backed building repair and replacement projects.	752,155	0	0.0	0.0
Total Decision Package Adjustments	752,155	0	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
INTERNAL SUPPORT (EN_A65600)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	42,416,676	0	0.0	0.0
Base Budget Adjustments	(400,000)	0	0.0	0.0
Decision Package Adjustments	(5,432,628)	0	0.0	0.0
2021-2022 Executive Proposed Budget	36,584,048	0	0.0	0.0
2021-2022 Executive Proposed Ordinance	36,585,000	0	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Miscellaneous Cost Adjustments Adjust some Internal Support functions to reflect updated costs and other known changes in cost line items.	(1,796,560)	0	0.0	0.0
(TA_116) Net Zero Adjustments Adjust budget between accounts in the same appropriation unit to reflect actual expenditure patterns.	0	0	0.0	0.0
Central Rate Adjustments	(3,636,068)	0	0.0	0.0
Total Decision Package Adjustments	(5,432,628)	0	0.0	0.0

Debt Service Funds

The total 2021-2022 Proposed Budget for the **Limited Tax General Obligation (LTGO) Fund** is \$290 million. The main adjustments to this budget are technical and include updating principal and interest payment schedules.

This fund also budgets debt service payments for new issuances as outlined below. Since County bond ratings remain high and interest rates remain low, the 2021-2022 budget provides an opportunity to lock in low interest rates for these new investments. The budget proposes issuing debt for various new projects as detailed in the table below. For information on individual projects, please refer to the specific CAP form.

Project	Proceeds (in millions)	Term
DLS Roads – 277 th Street Bridge Replacement	\$2.4	30
DLS Roads Upper Tokul Bridge Replacement	\$3.9	20
DNRP WLRD - Land Conservation Initiative	\$25.0	30
DES FMD – Maleng Regional Justice Center	\$17.1	20
DCHS – Transit Oriented Development Housing	\$205.5	20
DNRP SWD – Landfill Capacity Projects	\$34.9	20
DNRP SWD – Transfer station projects	\$163.0	20
Transit - Various Operational Capacity Growth Projects	\$18.8	30
DCHS – Affordable Housing	\$400.0	20

The County's limited tax general obligation debt capacity is \$9.6 billion, which is based on 1.5 percent of countywide assessed value. As of the end of 2019, the County has only used \$2.5 billion of capacity.

The total 2021-2022 Proposed Budget for the **Unlimited Tax General Obligation (UTGO) Fund** is \$28.4 million. All adjustments to this budget were technical changes and reflect the current debt service schedules. The bonds currently paid by the UTGO fund will be paid off in 2023. Limited Tax General Obligation Bond financing is approved by the County Council while UTGO financing is approved by voters.

**2021-2022 Executive Proposed Operating Budget
LIMITED GO BOND REDEMPTION (EN_A46500)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	243,097,359	239,062,482	0.0	0.0
Base Budget Adjustments	(9,053,149)	(894,382)	0.0	0.0
Decision Package Adjustments	54,601,565	47,877,675	0.0	0.0
2021-2022 Executive Proposed Budget	288,645,775	286,045,775	0.0	0.0
2021-2022 Executive Proposed Ordinance	288,646,000	286,046,000	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Central Rate Adjustments	54,601,565	47,877,675	0.0	0.0
Total Decision Package Adjustments	54,601,565	47,877,675	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
UNLIMITED GO BOND REDEMP (EN_A46600)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	31,714,175	31,214,700	0.0	0.0
Base Budget Adjustments	(4,244,775)	(4,247,100)	0.0	0.0
Decision Package Adjustments	965,250	970,200	0.0	0.0
2021-2022 Executive Proposed Budget	28,434,650	27,937,800	0.0	0.0
2021-2022 Executive Proposed Ordinance	28,435,000	27,938,000	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_050) Revenue Adjustment Revise budgeted revenues to match the current forecast.	0	970,200	0.0	0.0
Central Rate Adjustments	965,250	0	0.0	0.0
Total Decision Package Adjustments	965,250	970,200	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
HUD SEC 108 LOAN REPAY (EN_A48700)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	577,996	589,466	0.0	0.0
Base Budget Adjustments	0	0	0.0	0.0
Decision Package Adjustments	532,219	0	0.0	0.0
2021-2022 Executive Proposed Budget	1,110,215	589,466	0.0	0.0
2021-2022 Executive Proposed Ordinance	1,111,000	590,000	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Central Rate Adjustments	532,219	0	0.0	0.0
Total Decision Package Adjustments	532,219	0	0.0	0.0

2021-2022 Proposed Financial Plan
Limited Tax General Obligation (LTGO) Debt Service Fund /000008400 (including subfunds 8401, 8405, & 8407)

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	7,454,119	7,681,615	7,160,866	7,160,866
Revenues				
Taxes/Miscellaneous (CFT, Auto Rental)	72,907	-	-	-
Intergovernmental Payments (HMC, CDA)	26,614,011	28,541,685	28,541,685	28,541,685
Charges/Contributions from County Funds	212,935,937	258,093,556	282,941,685	256,060,349
Total Revenues	239,622,855	286,635,241	311,483,370	284,602,034
Expenditures				
Principal	(159,751,362)	(181,846,862)	(204,678,459)	(194,013,843)
Interest	(79,643,997)	(105,309,128)	(106,804,911)	(90,588,191)
Contingencies		(2,600,000)		
Total Expenditures	(239,395,359)	(289,755,990)	(311,483,370)	(284,602,034)
Estimated Underexpenditures		2,600,000		
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	7,681,615	7,160,866	7,160,866	7,160,866
Reserves				
Expenditure Reserve(s)				
General Fund balance	(1,160,133)	(1,160,133)	(1,160,133)	(1,160,133)
Parks FRED fund balance	(364,216)	(364,216)	(364,216)	(364,216)
Total Reserves	(1,524,349)	(1,524,349)	(1,524,349)	(1,524,349)
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	6,157,266	5,636,517	5,636,517	5,636,517

Financial Plan Notes

2019-2020 Estimated reflects the best estimate for the biennium.

2021-2022 Proposed Budget ties to PBCS.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB and/or OEFA.

Revenues Notes:

Expenditure Notes: 2021-2022 updates based on current and planned principal and interest payment schedules.

This plan was updated by Chris McGowan on 8/18/2020.

2021-2022 Proposed Financial Plan
Unlimited Tax General Obligation (UTGO) Debt Service Fund /000008500

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2024-2025 Projected
Beginning Fund Balance	2,028,277	5,487,427	5,490,577	-
Revenues				
Property Taxes	31,393,800	27,937,800	8,970,248	
Total Revenues	31,393,800	27,937,800	8,970,248	-
Expenditures				
Principal	(24,745,000)	(20,380,250)	(14,040,000)	
Interest/Debt service cost	(3,189,650)	(7,554,400)	(420,825)	
Contingency	(500,000)	(500,000)	(500,000)	
Total Expenditures	(28,434,650)	(28,434,650)	(14,960,825)	-
Estimated Under expenditures	500,000	500,000	500,000	-
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	5,487,427	5,490,577	-	-
Reserves				
Total Reserves	-	-	-	-
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	5,487,427	5,490,577	-	-

Financial Plan Notes

2019-2020 Estimated reflects the best estimate for the biennium.

2021-2022 Adopted Budget ties to PBCS.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB and/or OEFA.

Revenues Notes: Revenues based on latest estimates from OEFA, excluding revenues from the proposed Harborview Levy.

Expenditure Notes: Expenditures are based on current estimates from the principal and interest payment schedules. The bonds currently paid by the UTGO fund will be paid off in 2023.

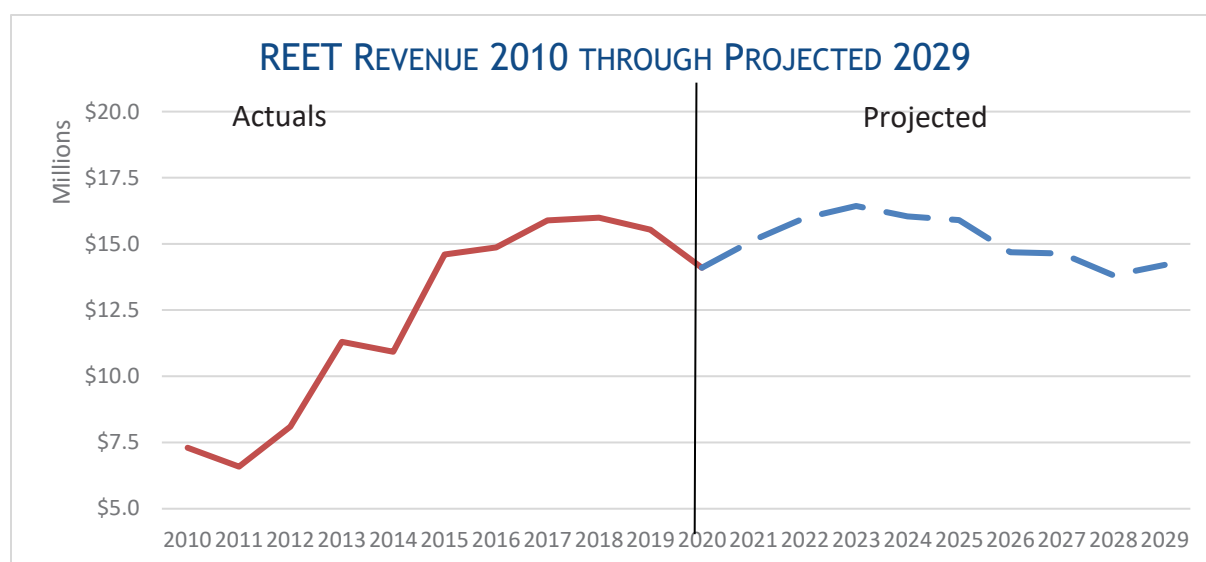
This plan was updated by Chris McGowan on 08/20/2020.

Real Estate Excise Tax

State law allows cities and counties to impose up to a 0.5 percent excise tax on property sales, which is known as the Real Estate Excise Tax (REET)¹. The use of REET is restricted to acquisition, development, and major maintenance of certain types of capital assets, such as parks, roads, and other public facilities.

King County collects REET only in the unincorporated area, so the strong sales of properties in some of the major cities provide no direct benefit to the County. The City of Seattle's REET revenue is approximately eight and a half times as much as King County's. Even the City of Bellevue, with roughly half the population of the County's unincorporated area, receives more REET than King County.

The strong real estate market which previously benefited REET Revenue has softened in 2019-2020. Although revenue grew from about \$6.6 million in 2011 to \$16 million in 2018, it has since declined to \$14 million in 2020. The County forecasts REET to be about \$15.1 million in 2021 and \$16.0 million in 2022. As the chart below shows, REET revenues are anticipated to be approximately \$14 million to \$16 million per year through 2029.



By County and state policy, REET is spent on projects benefiting the unincorporated area, primarily on parks capital projects. Since revenues in 2019-2020 are lower than expected the 2021-2022 Executive Proposed Budget allocates \$5.6 million to pay for existing projects that were previously approved. In addition REET will be used to fund the following expenditures.

- \$17.6 million for Parks to fund various projects including additional land conservation funding, partial funding of the Parks Central Maintenance Shop, and other projects.
- \$2.5 million for debt service for the central maintenance shop existing projects and to pay for the design and construction of two bridge replacements. This fund also reserves future REET revenue to pay the debt service on additional bridge projects.
- \$6.0 million for Road Services to fund projects in unincorporated King County including roadway preservation, bridge replacement design, and the removal of fish barriers.

¹ There are actually two separate REET authorities, each at a 0.25 percent tax rate. State law has somewhat different restrictions on the allowable use of each tax.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Other, Fund: 3681 REAL ESTATE EXCISE TX CAP, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3681 REAL ESTATE EXCISE TX CAP - Other				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1033534	PSB REET 1 DEBT SERVICE STANDALONE		\$474,800	Current Scope: REET 1 Debt Service - This project is for debt service funded by REET 1. Budget Request Basis:
1130281	PSB REET 1 RSD TRANSFER STANDALONE		\$6,015,000	Current Scope: REET 1 Transfer to Roads Capital - This project transfers REET 1 proceeds to the Road Capital Fund. Budget Request Basis: This project allows REET to transfer funding to Roads to support capital projects in the unincorporated area right of way.
1134866	PSB Transfer REET 1 to Parks STANDALONE		\$6,803,200	Current Scope: REET 1 Transfer to Parks - This project transfers Real Estate Excise Tax 1 proceeds to support the Parks Capital program. Budget Request Basis: This project allows REET to transfer funds to Parks to support capital projects in the unincorporated King County.
3681 - REAL ESTATE EXCISE TX CAP Total			\$13,293,000	
Grand Total			\$13,293,000	

2021-2022 Proposed Financial Plan
Real Estate Excise Tax (REET) 1 /000003681

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	11,692,203	-	11,692,203	-	-
Real Estate Excise Tax		15,556,775	15,556,775	16,234,000	15,290,000
Interest and Misc.		250,000	250,000	300,000	300,000
Total Capital Revenue	\$ 11,692,203	\$ 15,806,775	\$ 27,498,978	\$ 16,534,000	\$ 15,590,000
Capital Appropriation:					
Debt Service	(10,979)	(474,800)	(485,779)	(2,006,000)	(4,888,000)
Transfer to Parks Open Space - 3160	(2,122,165)	-	(2,122,165)	-	-
Transfer to Parks Capital - 3581	-	-	-	-	-
Transfer to Parks Facility Rehab - 3490	-	-	-	-	-
Transfer to Parks	(9,559,059)	(6,803,200)	(16,362,259)	(11,093,000)	(8,109,000)
Transfer to Roads	-	(6,015,000)	(6,015,000)	(3,135,000)	(2,293,000)
Transfer to Major Maintenance	-	-	-	-	-
Other	-	-	-	-	-
Total Capital Appropriation	\$ (11,692,203)	\$ (13,293,000)	\$ (24,985,203)	\$ (16,234,000)	\$ (15,290,000)

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	18,010,582	18,010,582	13,078,490	13,078,490	12,081,192	12,381,192
Capital Funding Sources						
Revenue Backing from Fund Balance	-	-	-	-	-	-
Real Estate Excise Tax	11,961,149	14,816,022	-	15,556,775	16,234,000	15,290,000
Interest and Misc.	584,373	590,000	-	250,000	300,000	300,000
Total Capital Revenue	\$ 12,545,522	\$ 15,406,022	\$ -	\$ 15,806,775	\$ 16,534,000	\$ 15,590,000
Capital Expenditures						
Debt Service	(248,820)	(248,820)	-	(485,779)	(2,006,000)	(4,888,000)
Transfer to Parks Open Space - 3160	(4,213,120)	(8,470,779)	-	(2,122,165)	-	-
Transfer to Parks Capital - 3581	(51,509)	(1,627,249)	-	-	-	-
Transfer to Parks Facility Rehab - 3490	(28,328)	(28,325)	-	-	-	-
Transfer to Parks	-	(2,447,941)	-	(8,181,130)	(11,093,000)	(8,109,000)
Transfer to Roads	(5,065,034)	(6,015,000)	-	(6,015,000)	(3,135,000)	(2,293,000)
Transfer to Major Maintenance	(750,000)	(1,500,000)	-	-	-	-
Total Capital Expenditures	\$ (10,356,811)	\$ (20,338,114)	\$ -	\$ (16,804,074)	\$ (16,234,000)	\$ (15,290,000)
Other Fund Transactions						
		-	-	-		
Ending Fund Balance	\$ 20,199,293	\$ 13,078,490	\$ 13,078,490	\$ 12,081,192	\$ 12,381,192	\$ 12,681,192
Fund Balance designated to current projects*	\$ (21,673,506)	\$ (11,692,203)	\$ -	\$ (8,581,130)	\$ (8,598,130)	\$ (7,938,130)
Reserves						
Cash Flow Reserve	(1,000,000)	(1,000,000)	-	(1,000,000)	(1,000,000)	(1,000,000)
Debt Service Reserve			-	(2,444,000)	(2,444,000)	(2,444,000)
Misc. Expenditure Reserve			-			
Total Reserves	\$ (1,000,000)	\$ (1,000,000)	\$ -	\$ (3,444,000)	\$ (3,444,000)	\$ (3,444,000)
Projected Shortfall	2,474,213	-	-	-	-	-
Ending Undesignated Fund Balance	\$ -	\$ 386,287	\$ 13,078,490	\$ 56,062	\$ 339,062	\$ 1,299,062

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Carryover column reflects the best estimate of the inception to date budget balances at the end of the 2015-2016 biennium.

2021-2022 Proposed Budget ties to Hyperion.

2021-2022 Total Budget sums the carryover budget and the proposed budget.

Outyear revenue and expenditure budget assumptions tie to the outyears of the Attachment A, with exceptions explicitly noted.

Revenues Notes: Revenues based on OEFA Estimates from August 2020.

Expenditure Notes: Biennial to date actuals through July 2020.

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.

2019-2020 Estimated reflects the best estimate for the biennium.

2021-2022 Estimated column reflects the best estimate for the biennium based on actuals.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Revenues Notes: Revenues based on OEFA Estimates from August 2020.

Expenditure Notes:

Reserve Notes:

* Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

A one year estimate of principle and interest is included as debt service reserve to protect for long term economic uncertainty of revenues.

This plan was last updated by Chris McGowan on 8/22/20

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3682 REAL ESTATE EXCISE TX 2, Cap Status: All, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3682 REAL ESTATE EXCISE TX 2 - Other				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1033539	PSB REET 2 DEBT SERVICE STANDALONE		\$2,508,000	Current Scope: REET Transfer to Debt Service to fund ongoing debt service for the Parks Central Maintenance facility Budget Request Basis: Based on debt service schedule from the 2019 Various Purpose bond sale.
1134869	PSB REET2 TRANSFER TO PARKS STANDALONE		\$10,809,000	Current Scope: REET 2 Transfer to Parks - this project transfers REET2 funds to the various Parks funds for REET 2 funded projects. Budget Request Basis: Based on available funding from the August 2020 OEFA Forecast for Real Estate Excise Tax revenue.
3682 - REAL ESTATE EXCISE TX 2 Total			\$13,317,000	
Grand Total			\$13,317,000	

**Financial Plan 2021-2022 Proposed Budget
Real Estate Excise Tax (REET) 2 /000003682**

Capital Improvement Program (CIP) Budget					
	2019-2020 Carryforward (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	13,546,074	-	13,546,074	-	-
Real Estate Excise Tax	1,597,503	13,317,000	14,914,503	16,235,643	15,291,137
Interest and Misc.		375,000	375,000	350,000	350,000
Total Capital Revenue	\$ 15,143,577	\$ 13,692,000	\$ 28,835,577	\$ 16,585,643	\$ 15,641,137
Capital Appropriation:					
Debt Service	(623,889)	(2,508,000)	(3,131,889)	(3,010,000)	(3,013,000)
Transfer to Parks Open Space - 3160	-	-	-	-	-
Transfer to Parks Capital - 3581	-	-	-	-	-
Transfer to Parks Facility Rehab - 3490	-	-	-	-	-
Transfer to Parks	(13,347,484)	(10,809,000)	(24,156,484)	(13,224,000)	(12,277,000)
Total Capital Appropriation	\$ (13,971,373)	\$ (13,317,000)	\$ (27,288,373)	\$ (16,234,000)	\$ (15,290,000)

CIP Fund Financial Position						
	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	17,483,760	17,483,760	14,496,151	14,496,151	14,697,412	15,049,055
Capital Funding Sources						
Real Estate Excise Tax	11,961,149	14,816,022	-	14,914,503	16,235,643	15,291,137
Interest and Misc.	306,181	375,000	-	375,000	350,000	350,000
Total Capital Revenue	\$ 12,267,330	\$ 15,191,022	\$ -	\$ 15,289,503	\$ 16,585,643	\$ 15,641,137
Capital Expenditures						
Debt Service	(1,514,345)	(1,514,345)	-	(3,010,000)	(3,010,000)	(3,013,000)
Transfer to Parks Open Space - 3160	(2,653,662)	(5,889,168)	-	-	-	-
Transfer to Parks Capital - 3581	(2,159,111)	(5,926,411)	-	-	-	-
Transfer to Parks Facility Rehab - 3490	(41,537)	(41,537)	-	-	-	-
Transfer to Parks	(2,037,311)	(4,807,170)	-	(12,078,242)	(13,224,000)	(12,277,000)
Other	-	-	-	-	-	-
Total Capital Expenditures	\$ (8,405,966)	\$ (18,178,631)	\$ -	\$ (15,088,242)	\$ (16,234,000)	\$ (15,290,000)
Other Fund Transactions						
		-	-	-		
Ending Fund Balance	\$ 21,345,124	\$ 14,496,151	\$ 14,496,151	\$ 14,697,412	\$ 15,049,055	\$ 15,400,192
Fund Balance designated to current projects*	\$ (13,546,074)	\$ (13,546,074)	\$ -	\$ (12,192,412)	\$ (12,192,412)	\$ (12,192,412)
Reserves						
Cash Flow Reserve	(1,000,000)	(1,000,000)	-	(1,000,000)	(1,000,000)	(1,000,000)
Debt Service Reserve	-	-	-	(1,505,000)	(1,505,000)	(1,506,500)
Total Reserves	\$ (1,000,000)	\$ (1,000,000)	\$ -	\$ (2,505,000)	\$ (2,505,000)	\$ (2,506,500)
Projected Shortfall	-	49,923	-	-	-	-
Ending Undesignated Fund Balance	\$ 6,799,050	\$ -	\$ 14,496,151	\$ -	\$ 351,643	\$ 701,280

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Carryover column reflects the best estimate of the inception to date budget balances at the end of the 2019-2020 biennium.

2021-2022 Proposed Budget ties to County systems.

2021-2022 Total Budget sums the carryover budget and the proposed budget.

Outyear revenue and expenditure budget assumptions tie to the outyears of the Attachment A, with exceptions explicitly noted.

Revenue Notes: Revenues based on OEFA Estimates from August 2020.

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.

2019-2020 Estimated reflects the best estimate for the biennium.

2021-2022 Estimated column reflects the best estimate for the biennium based on actuals.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Revenue Notes: Revenues based on OEFA Estimates from August 2020.

Expenditure Notes: Biennial to date actuals through July 2020.

Reserve Notes:

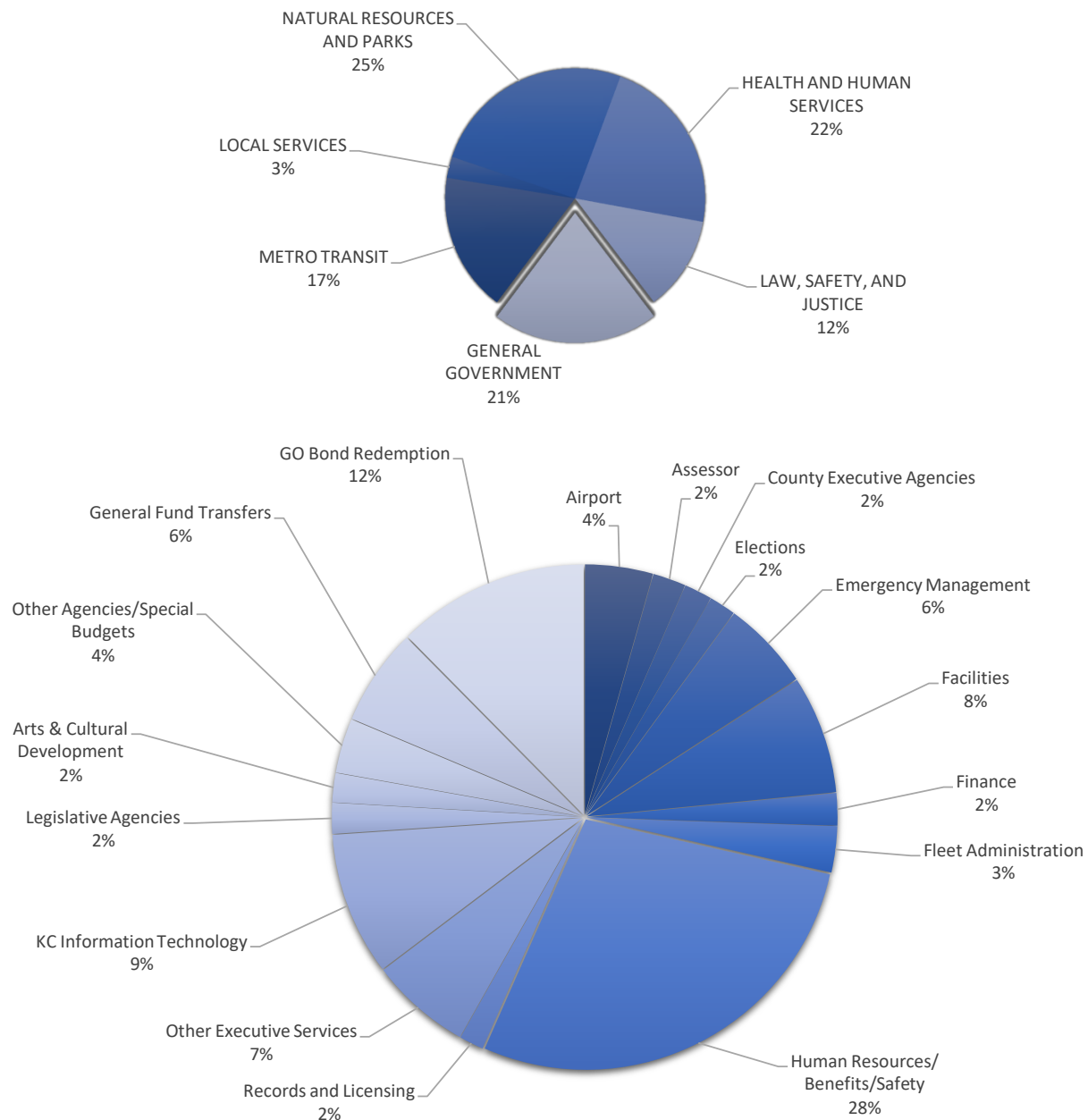
* Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

A one year estimate of principle and interest is included as debt service reserve to protect for long term economic uncertainty of revenues.

This plan was last updated by Chris McGowan on 8/18/20

GENERAL GOVERNMENT

General Government \$2.5 Billion



Organization of the Pie Chart: The following agencies were combined to make the pie chart more readable.

Human Resources/Benefits/Safety: Human Resource Management, Safety & Claims Management, and Employee Benefits.

County Executive Offices: County Executive, Office of the Executive, Office of Labor Relations, Office of Equity and Social Justice, Office of Performance, Strategy and Budget

Legislative Agencies: County Council, Council Administrator, Board of Appeals, County Auditor, Districting Committee, Ombuds/Tax Advisor, Hearing Examiner, King County Television, Office of Law Enforcement Oversight, Flood Control District Administration

Other Agencies/Special Budgets: Boundary Review Board, Building 4Equity Advance, Memberships and Dues, Federal Lobbying, State Auditor, Housing and Homeless Program, Internal Support, Office of Economic & Financial Analysis, Tourism, Non-Departmental Grants

KC Information Technology: KCIT Services, Cable Communications, I-NET Operations, Radio Communications, County GIS

Emergency Management: Office of Emergency Management, Enhanced-911, Puget Sound Emergency Radio Network

Other Executive Services: Executive Administration, Regional Animal Services, Insurance, and Business Resource Center

Fleet Administration: Fleet Motor Pool, Fleet Management Equipment, Fleet Wastewater Equipment Repair & Replacement

Due to rounding, figures in pie chart may not add to 100%.

INTRODUCTION

The General Government program area comprises the major administrative and central support services for King County government. There are a wide variety of agencies represented in this program area. These agencies can be divided into four main categories:

- The offices of elected officials: the King County Council, the King County Executive, the Assessor and the Director of Elections.
- Central service agencies that provide a service to other County agencies.
- Direct public service agencies such as the Airport, Records and Licensing Services, and Regional Animal Services of King County.
- Miscellaneous administrative agencies.

Approximately 70 percent of General Government agency budgets are funded by internal service charges and flow through internal service funds. Internal service funds provide services primarily to other County agencies and recover the cost of services provided by billing those agencies. The remaining 30 percent is budgeted in the General Fund, special revenue, and enterprise funds.

DEPARTMENT OF ASSESSMENTS

MISSION AND VISION

The Department of Assessments' Mission: Setting values. Serving the community. Promoting fairness and equity.

Our Vision: Pursuing excellence and innovation.

OVERVIEW

DOA is led by an independently elected Assessor who oversees a staff of 213 organized into five operational divisions. The Department's primary goal is to work collaboratively with all partners to produce property assessments that are fair, accurate, uniform, equitable, and understandable. We perform this work within our workplace culture of mutual respect, inclusion, and belonging.

DOA operates a line of business succinctly described as valuing real and business personal property, adding or maintaining Property Accounts or Parcels, and the creation of the Property Tax Roll, which results in tax revenue for King County, the state, and other taxing jurisdictions. DOA's ultimate product, the property tax roll, is provided to the Finance and Business Operations Division (FBOD).

The tax roll produced by the Department and collected by Treasury will result in the collection of nearly \$10.9 billion in new construction property taxes in 2019, a record high for important public services, from schools to transportation, public safety, and parks. For King County government, the property tax accounts for an estimated 60 percent of net General Fund revenues, and this high water mark of new construction collection will result in an estimated revenue for King County of \$19.62 million. DOA works with 166 separate taxing districts within King County, including school districts, cities, fire, and hospital districts.

The Department provides five core products to its customers – property tax roll; property values; property valuation notices; appeal responses; and property tax exemption services. The Department has identified the following primary customers for these products: King County Treasury; taxing districts in King County; the State of Washington; property owners; the King County Board of Equalization; the State Board of Tax Appeals; the real estate industry; the State Department of Revenue; appeal and exemption applicants; and business owners. For more detail see the Department's Line of Business document.

2021-2022 Executive Proposed Operating Budget ASSESSMENTS (EN_A67000)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	60,616,201	2,992,636	213.0	2.0
Base Budget Adjustments	913,024	(20,000)	0.0	0.0
Decision Package Adjustments	(2,151,555)	954	(3.0)	0.0
2021-2022 Executive Proposed Budget	59,377,670	2,973,590	210.0	2.0
2021-2022 Executive Proposed Ordinance	59,378,000	2,974,000	210.0	2.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Reduction in Force Meet target reductions by eliminating three positions: an Administrative Assistant III, Commercial Appraiser I and Residential Appraiser I.	(705,665)	0	(3.0)	0.0
Technical Adjustments				
(TA_002) Web Advertising Reduction Reduce the web advertising revenue budget based on the last several years of data.	0	(100,000)	0.0	0.0
(TA_003) PTAS Stabilization Fund the County's new Property Tax Assessment System (PTAS) stabilization phase.	1,425,000	0	0.0	0.0
(TA_004) Voluntary Separation Program Participation Participate in the voluntary separation program to produce savings to meet target reduction.	(523,000)	0	0.0	0.0
(TA_005) Hold Vacancies Hold additional vacancies open to achieve the required target reduction. These vacancies will occur through attrition.	(1,058,000)	0	0.0	0.0
(TA_050) Revenue Adjustment Revise budgeted revenues to match increase in central rate charges.	0	100,954	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
ASSESSMENTS (EN_A67000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	14,524	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(754,000)	0	0.0	0.0
Central Rate Adjustments	(550,414)	0	0.0	0.0
Total Decision Package Adjustments	(2,151,555)	954	(3.0)	0.0

DEPARTMENT OF ELECTIONS

MISSION

The Department of Elections conducts fair, open, and accurate elections.

OVERVIEW

As the largest vote-by-mail county in the country, the most important service King County Elections (KCE) provides is ensuring that every single eligible ballot is counted – and counted accurately – in every election. In addition, KCE maintains voter records for the County’s 1.4 million registered voters and conducts elections for 192 jurisdictions in King County. To accomplish this, KCE employs a team of dedicated election administrators who are committed to the vision of being the leader in inclusive elections.

KCE’s ongoing priorities are:

- Proactively identifying and working to remove barriers to voting at both the individual and community level.
- Strengthening relationships with community and governmental partners.
- Creating a culture of professional growth and development, openness, and inclusion.

2021-2022 Executive Proposed Operating Budget ELECTIONS (EN_A53500)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	43,486,891	26,140,070	68.5	0.0
Base Budget Adjustments	(790,784)	(1,659,616)	0.0	0.0
Decision Package Adjustments	3,484,585	8,003,485	(1.5)	0.5
2021-2022 Executive Proposed Budget	46,180,692	32,483,939	67.0	0.5
2021-2022 Executive Proposed Ordinance	46,181,000	32,484,000	67.0	0.5

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) 2020 Census Redistricting Implement federally mandated redistricting following the 2020 census.	779,481	469,384	0.0	0.5
(DS_002) VoteWA Effects on Elections Operations Add ongoing appropriation authority to support the effects of the implementation of State of Washington VoteWA project on the processing of elections services.	754,169	587,501	0.0	0.0
Administrative Service Changes				
(AC_001) Prepaid Postage Costs for Returned Ballots Reinstate prepaid postage costs for returned ballots. Persuant to HB 2421, the State will no longer pay for prepaid postage for returned ballots and places that responsibility on counties.	1,006,000	603,600	0.0	0.0
(AC_002) State Revenue Add revenue to reflect that as of July 1, 2021, the State of Washington will begin paying for its share of election costs in even-numbered years.	0	4,923,000	0.0	0.0
(AC_004) Position Reductions Eliminate two positions to meet 2021-2022 target reduction.	(559,325)	0	(1.5)	0.0

Technical Adjustments

**2021-2022 Executive Proposed Operating Budget
ELECTIONS (EN_A53500)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_001) Net Zero Technical Adjustments Adjust budget on selected accounts to more closely match actual spending.	0	0	0.0	0.0
(TA_050) Revenue Adjustment Revise budgeted revenues to match revenue forecast.	0	1,420,000	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	3,528	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	31,841	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(309,000)	0	0.0	0.0
Central Rate Adjustments	1,777,891	0	0.0	0.0
Total Decision Package Adjustments	3,484,585	8,003,485	(1.5)	0.5

COUNTY EXECUTIVE

MISSION

The County Executive provides leadership and direction for the operation of the executive branch of county government and for implementation of the King County Strategic Plan, in collaboration with the County's other elected officials.

OVERVIEW

King County is one of America's fastest-growing regions, and the Executive is building partnerships and working with employees to meet the key challenges facing the Northwest—equity and social justice, climate change, regional mobility, and responding to the COVID-19 pandemic and economic downturn.

This budget is designed to further the Executive's vision to create the nation's best-run government. To do this, King County employees are embracing continuous improvement, instituting best management practices, driving innovation, and striving for second-to-none customer service that supports the people of King County.

The 2021-2022 proposed budget for the County Executive includes the following five appropriation units: County Executive; Office of the County Executive; Office of Equity and Social Justice; Office of Performance, Strategy and Budget; and Office of Labor Relations. Through these offices and budgets, the County Executive provides leadership and direction for the operation of the executive branch of County government and for implementation of the King County Strategic Plan in collaboration with the County's other elected officials.

2021-2022 Executive Proposed Operating Budget
COUNTY EXECUTIVE (EN_A11000)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	617,073	0	1.0	0.0
Base Budget Adjustments	20,909	0	0.0	0.0
Decision Package Adjustments	4,670	0	0.0	0.0
2021-2022 Executive Proposed Budget	642,652	0	1.0	0.0
2021-2022 Executive Proposed Ordinance	643,000	0	1.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Central Rate Adjustments	4,670	0	0.0	0.0
Total Decision Package Adjustments	4,670	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
OFFICE OF THE EXECUTIVE (EN_A12000)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	10,454,798	0	24.0	0.0
Base Budget Adjustments	222,874	0	0.0	0.0
Decision Package Adjustments	(513,938)	0	0.0	0.0
2021-2022 Executive Proposed Budget	10,163,733	0	24.0	0.0
2021-2022 Executive Proposed Ordinance	10,164,000	0	24.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_001) Achieve Target Reduction Savings through Six Unpaid Days Per Year Executive Office employees will take six unpaid days off per year to achieve target reduction savings in 2021-2022.	(276,580)	0	0.0	0.0
(AC_002) Reclassify Climate Change Government Relations Officer to Executive Program Assistant III Reclassify vacant climate change government relations position to realize savings. Also adjusts the loan out account to reflect actual salary and benefits for 2021-2022.	77,105	0	0.0	0.0
(AC_003) Achieve Target Reduction Savings through Reduction in Temporary Staffing Reduce the temporary staffing budget to achieve target reduction savings.	(448,420)	0	0.0	0.0
(AC_004) Achieve Target Reduction Savings through Reduction in Office Supplies Reduce budget for office supplies to achieve target reduction savings.	(91,000)	0	0.0	0.0
Technical Adjustments				
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	6,911	0	0.0	0.0
Central Rate Adjustments	218,046	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
OFFICE OF THE EXECUTIVE (EN_A12000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Total Decision Package Adjustments	(513,938)	0	0.0	0.0

OFFICE OF EQUITY AND SOCIAL JUSTICE

MISSION

The Office of Equity and Social Justice leads the implementation of the Equity and Social Justice Strategic Plan and serves as the main resource, strategic advisor, and coordinator of key County efforts to advance equity in the organization and community. The office leads and supports the application of equity & social justice, racial equity, the inclusion of immigrant and refugee and other historically disenfranchised populations in County policies, practices, procedures. The office meets these responsibilities through partnering with County departments and agencies. The office also provides enforcement toward the realization of civil rights.

OVERVIEW

The Office of Equity and Social Justice (ESJ) was established with the adoption of the 2015-2016 biennial budget. The ESJ Office leads the implementation of the King County Equity and Social Justice Strategic Plan (2016-2022), which provides a roadmap—vision, framework, policy agenda, and internal measures—for advance tangible actions towards a racially-just King County where all people have equitable opportunities to thrive.

King County is becoming pro-equity in all County practices and governance by centering equity in all planning, actions, processes, and decisions. As defined by the ESJ Strategic Plan, the County invests upstream and where needs are greatest, addressing root causes and equitably allocating public resources. The County also invests in community partnerships to better understand and address equity impacts throughout the region. The County invests in employees to create a highly capable, racially diverse workforce and pro-equity work culture to ensure its ability to effectively serve the residents of this region.

In addition to focusing on six goal areas, the Strategic Plan identifies a Pro-Equity Policy Agenda that supports the execution of pro-equity approaches in child and youth development, economic development and jobs, environment and climate, health and human services, housing, information and technology, the justice system, transportation, and mobility.

2021-2022 Executive Proposed Operating Budget
OFFICE OF EQUITY AND SOCIAL JUSTICE (EN_A14100)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	7,248,954	0	8.0	2.0
Base Budget Adjustments	(3,069,356)	0	0.0	(2.0)
Decision Package Adjustments	3,231,571	0	2.0	3.0
2021-2022 Executive Proposed Budget	7,411,169	0	10.0	3.0
2021-2022 Executive Proposed Ordinance	7,412,000	0	10.0	3.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Pro-Equity Engagement Coordination Team and Alignment Approach Create a team to support engagement related to racism as a public health crisis and an approach to ensure community engagement enterprise wide incorporates pro-equity principals and approaches. Provide a community engagement compensation fund to provide compensation to community members and community-based organizations for their expertise and engagement on task forces and ad hoc groups.	1,590,356	0	0.0	3.0
(DS_002) Equity and Inclusion Manager Add an equity and inclusion manager to both serve as a resource for smaller agencies without a dedicated equity and social justice resource and as the enterprise's lead equity and inclusion manager.	386,555	0	1.0	0.0
Administrative Service Changes				
(AC_001) Trainer Position and Budget Transfer Transfer an equity and social justice (ESJ) trainer position and training budget from the Office of Equity and Social Justice to the Department of Human Resources (DHR) to support countywide ESJ training. Related to AC_001 in DHR.	(385,449)	0	(1.0)	0.0

2021-2022 Executive Proposed Operating Budget
OFFICE OF EQUITY AND SOCIAL JUSTICE (EN_A14100)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(AC_003) Convert Position Leading Language Access Program to FTE Status Convert language access program manager to a regular ongoing position to continue developing and implementing the language access program. This position provides ongoing strategic direction for implementing countywide policies, plans and legislation mandating translation and interpretation services.	0	0	1.0	0.0
(AC_004) Language Translation for Public Communication Provide funding to translate webpages into Spanish, Chinese, Vietnamese, Korean, Russian, and Ukranian.	1,000,000	0	0.0	0.0
(AC_006) BIPOC Centered Organizational Transformation Invest in integrating what was learned from the 2019-2020 investment in resilience and capacity building for BIPOC employees.	400,000	0	0.0	0.0
(AC_007) Administrative Coordinator Add an Administrative Coordinator position to provide dedicated administrative and office management support.	253,434	0	1.0	0.0
(AC_008) Organizational Development Analysis Add funding for organizational development consulting related to King County's Office of Equity and Social Justice.	25,000	0	0.0	0.0
(AC_011) Unpaid Days Manage budget reductions by proposing three unpaid days for staff in 2021 and in 2022. Exceptions include administrative support staff, who will have no unpaid days, and the chief equity officer who will have six unpaid days in 2021 and in 2022.	(36,582)	0	0.0	0.0
Technical Adjustments				
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	1,698	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	15,207	0	0.0	0.0
Central Rate Adjustments	(18,648)	0	0.0	0.0
Total Decision Package Adjustments	3,231,571	0	2.0	3.0

OFFICE OF LABOR RELATIONS

MISSION

To partner with King County's agencies, unions, and employees through creative problem solving, collaborative negotiations, and employee engagement.

OVERVIEW

On behalf of the County Executive, the Office of Labor Relations (OLR) negotiates approximately 80 labor agreements covering the County's nearly 14,000 represented employees. OLR staff fulfills its bargaining obligations in close partnership with the County Executive, the County Council and other separately elected officials, labor partners, agencies, and employees. OLR strives for negotiation outcomes that enable County agencies to utilize their employees effectively and allow the County as a whole to better manage costs and realize efficiencies.

As a critical implementing partner of the County Executive's Investing in YOU strategy, OLR works with County agencies and labor unions to bargain a total compensation package that is competitive, sustainable, and equitable. OLR's work advances the County's Equity and Social Justice strategic priority through building a total compensation framework that prioritizes a racially diverse, culturally responsive workforce at all levels and equitable learning and growth.

2021-2022 Executive Proposed Operating Budget
OFFICE OF LABOR RELATIONS (EN_A42100)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	7,056,840	0	16.6	0.0
Base Budget Adjustments	(90,618)	0	1.0	0.0
Decision Package Adjustments	(753,396)	0	(2.0)	0.0
2021-2022 Executive Proposed Budget	6,212,826	0	15.6	0.0
2021-2022 Executive Proposed Ordinance	6,213,000	0	15.6	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_001) Position Consolidation and Elimination Create efficiencies by consolidating support positions, including two project management positions and two administrative specialist positions.	(492,777)	0	(2.0)	0.0
(AC_002) Unpaid Days in 2022 Manage budget reductions by proposing six unpaid days in 2022 for those employees whose base salary is over \$100,000 per year.	(54,000)	0	0.0	0.0
Central Rate Adjustments	(206,619)	0	0.0	0.0
Total Decision Package Adjustments	(753,396)	0	(2.0)	0.0

OFFICE OF PERFORMANCE, STRATEGY AND BUDGET

MISSION

The Office of Performance, Strategy and Budget leads and supports innovation and improvement across County government.

OVERVIEW

The Office of Performance, Strategy and Budget (PSB) provides comprehensive and regional planning, management, budgeting, and performance assessment for King County government. PSB's work is guided by equity and social justice principles, as well as best practices in financial stewardship and performance management, which includes enhancing accountability and transparency, and integrating strategic planning, business planning, resource allocation, and continuous improvement into a systematic approach throughout the County. In addition, a number of external drivers—including responding to the COVID-19 pandemic and economic downturn, balancing service delivery and performance against fiscal constraints, and a series of Executive initiatives—inform how PSB prioritizes work.

PSB is responsible for many aspects of Executive Dow Constantine's Best Run Government approach. These fall into two broad categories:

- Leading enterprise planning activities to support equitable, transparent, and results-focused government.
- Improving the performance of County government and increasing the value achieved for the resources spent through ongoing performance monitoring.

In addition, PSB leads and supports internal and agency projects that foster operational excellence, while working to become a high-performing organization that is a model for a diverse, engaged, and equitable workplace.

2021-2022 Executive Proposed Operating Budget
OFFICE OF PERFORMANCE STRATEGY AND BUDGET (EN_A14000)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	34,923,212	500,000	61.6	0.0
Base Budget Adjustments	(9,013,507)	(500,000)	0.1	1.0
Decision Package Adjustments	(1,423,572)	0	(2.0)	(1.0)
2021-2022 Executive Proposed Budget	24,486,133	0	59.7	0.0
2021-2022 Executive Proposed Ordinance	24,487,000	0	60.7	1.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Evaluation of Body Worn Cameras Provide funding for consulting resources to perform a literature review and conduct interviews with representatives from other jurisdictions currently using body worn cameras. Additionally, the funding will support community engagement with residents and organizations in Unincorporated King County. The evaluation will be led by PSB in conjunction with the Department of Local Services(DLS), the Office of Equity and Social Justice, the King County Sheriff's Office (KCSO), and the Office of Law Enforcement Oversight advisory committee, to be completed by September 1, 2021.	100,000	0	0.0	0.0
(DS_002) Evaluation of Alternatives to School Resource Officers Study alternatives to traditional School Resource Officers by surveying models in place in other jurisdictions. Additionally interviews will be conducted with King County school district and city leaders to determine interest and feasibility of an alternative program.	25,000	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
OFFICE OF PERFORMANCE STRATEGY AND BUDGET (EN_A14000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_003) Provide Funding for Facilitation of Conversation About Public Safety Alternative in Unincorporated King County				
Provide resources for unincorporated area public safety conversation to develop alternative. PSB will work with KCSO, Executive Office, DLS, Council, and the community on an alternative to be developed by July 1 2021.	250,000	0	0.0	0.0
(DS_004) Develop First Felony Program Provide funding for an 18 month term-limited position to lead development of the first felony program. The program will be developed in coordination with the Department of Community and Human Services, the Department of Public Defense, the Prosecuting Attorney's Office, and the community. The objective is to design the alternative programs, develop a request for proposals, and create the mechanics for diversion. Program design will be complete by July 1, 2021 and programs in place by January 1, 2022.	289,492	0	0.0	0.0
Administrative Service Changes				
(AC_001) Eliminate Two Vacant Positions in 2021 and One Additional Position in 2022.				
Achieve target reduction by eliminating two vacant Executive Analyst III positions and one additional position to be identified in 2022.	(966,251)	0	(3.0)	0.0
(AC_002) Provide Appropriation for the County's Utilities Technical Review Committee Provide funding for the Utilities Technical Review Committee which is a multi-agency effort. PSB's allocation for the committee is \$35,000 for the biennium.	35,000	0	0.0	0.0
(AC_003) Convert Position Leading Customer Experience Program to FTE Status Continue the customer experience measurement program that was developed in 2019-2020 and convert the term-limited analyst position to an ongoing regular position. The programs focus is improving the value of customer data to county agencies to create greater accountability, trust, and better experiences for county customers.	0	0	1.0	(1.0)
(AC_004) Reduce Travel and Training to Achieve Budget Reduction Scale back training and travel expenditures in by \$75,000 in both 2021 and 2022.	(150,000)	0	0.0	0.0
(AC_005) Budgeted Salary Savings Manage budget reduction through six unpaid days off per year and merit freeze for all PSB employees except for the administrative team.	(683,800)	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
OFFICE OF PERFORMANCE STRATEGY AND BUDGET (EN_A14000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
<hr/>				
(AC_006) Loan Position to Byrne Justice Assistance Grant for Nine Months				
Recover salary and benefits for one Executive Analyst position from a Byrne Justice Assistance grant for nine months in 2021.	(150,000)	0	0.0	0.0
Technical Adjustments				
(TA_001) True-up Loan Out Labor and Benefit Accounts				
Adjust loan out labor and benefit accounts to match actual salary and benefits for position in 2021-2022.	(60,563)	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment				
Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(200,000)	0	0.0	0.0
Central Rate Adjustments	87,550	0	0.0	0.0
Total Decision Package Adjustments	(1,423,572)	0	(2.0)	(1.0)

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Other, Fund: 3280 PSB GENERAL TECHNOLOGY CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3280 PSB GENERAL TECHNOLOGY CAPITAL - Other				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1137306	DHR HUMAN RESOURCE SERVICE DELIVERY PLATFORM STANDALONE		\$192,000	<p>Current Scope: Department of Human Resources (DHR) and KCIT will procure an electronic HR records management system that will allow digitizing Executive branch employee personnel records. The original project scope (approved in the 2019-2020 2nd Omnibus) focused on assessing existing HR processes and existing applications, identifying gaps (e.g., complaint tracking, digital HR record storage), and making recommendations for a future DHR enterprise project. The updated project scope (proposed in the 2021-2022 budget) narrows the prior to an electronic HR records management system to meet current critical needs of the County caused by the response to the COVID-19 pandemic and remote workforce.</p> <p>Budget Request Basis: This appropriation request is for \$192,000, which is in addition to \$300,000 appropriated for the original project scope (not yet spent). The total estimated cost of this project is \$492,000. DHR worked with KCIT to update Metro's prior estimate. DHR will refine the estimate after an RFP will be completed and bids with specific vendor quotes will be received. The current estimate mainly consists of software costs and includes TLT labor, some KCIT labor, and a 20 percent contingency.</p>
1139632	KING COUNTY ELECTIONS REDUNDANT FIBER PATH IT PROJECT STANDALONE		\$256,230	<p>Current Scope: Redundant Fiber Path - Design and build redundant fiber path to the Elections Renton location to support business continuity and minimize outages due to fiber related issues. Costs include engineering, negotiation, construction and connecting the redundant fiber connections (trenching, permits, materials, vendor costs, and testing) and KCIT Network resource. This fiber path is dependent on partnering with City of Renton to lease an existing fiber strand.</p> <p>Budget Request Basis: Elections has funding for this project via the HAVA III Elections Security Grant. KCIT Network Engineering developed the cost estimate for this work. The plan and estimate assume leasing a fiber strand from the City of Renton. Per KCIT Network, this is standard practice for outside plant infrastructure. The project is requesting a 30% contingency as we don't know the overall permitting costs.</p>
3280 - PSB GENERAL TECHNOLOGY CAPITAL		Total	\$448,230	
Grand Total			\$448,230	

2021-2022 Proposed Financial Plan
General Fund Technology Capital Fund | 000003280

Capital Improvement Program (CIP) Budget	2019-2020 Estimated (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Proposed)	2023-2024 Projected	2025-2026 Projected
CAPITAL BUDGET REVENUE SOURCES:					
Revenue Backing from Fund Balance	270,000	-	270,000	-	-
Bond Proceeds	1,550,000	-	1,550,000	-	-
Agency Transfers - KCSO AFIS	-	-	-	-	-
Agency Transfers - Elections (HAVA III Grant)	-	256,230	256,230	-	-
General Fund Transfers	1,358,352	-	1,358,352	-	-
Countywide IT Rate (Transfer from F3771)	-	192,000	192,000	-	-
Total Capital Revenue:	\$ 3,178,352	\$ 448,230	\$ 3,626,582	\$ -	\$ -
CAPITAL APPROPRIATION:					
DAJD IT projects	(677,573)	-	(677,573)	-	-
DHR IT projects	-	(192,000)	(192,000)	-	-
DPD IT projects	(1,550,000)	-	(1,550,000)	-	-
Elections IT projects	-	(256,230)	(256,230)	-	-
KCSO IT projects	(270,000)	-	(270,000)	-	-
KCSC IT projects	(630,779)	-	(630,779)	-	-
Multi-agency IT projects	(50,000)	-	(50,000)	-	-
PAO IT projects	-	-	-	-	-
Total Capital Appropriation:	\$ (3,178,352)	\$ (448,230)	\$ (3,626,582)	\$ -	\$ -

CIP Fund Financial Position	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
BEGINNING FUND BALANCE:	\$ 1,956,744	\$ 1,956,744	\$ -	\$ 270,000	\$ -	\$ -
CAPITAL FUNDING SOURCES:						
Bond Proceeds	449,229	2,500,000	-	1,550,000	-	-
Agency Transfers - KCSO AFIS	-	-	-	-	-	-
Agency Transfers - Elections (HAVA III Grant)	-	-	-	256,230	-	-
General Fund Transfers	1,362,214	1,963,149	-	1,358,352	-	-
Countywide IT Rate (Transfers from F3771)	-	300,000	-	192,000	-	-
Total Capital Revenue:	\$ 1,811,443	\$ 4,763,149	\$ -	\$ 3,356,582	\$ -	\$ -
CAPITAL EXPENDITURES:						
DAJD IT projects	-	(100,000)	-	(677,573)	-	-
DHR IT projects	-	(300,000)	-	(192,000)	-	-
DPD IT projects	(462,146)	(2,454,744)	-	(1,550,000)	-	-
Elections IT projects	-	-	-	(256,230)	-	-
KCSO IT projects	(396,360)	(1,732,000)	-	(270,000)	-	-
KCSC IT projects	(637,069)	(704,369)	-	(630,779)	-	-
Multi-agency IT projects	-	(300,000)	-	(50,000)	-	-
PAO IT projects	(796,279)	(858,780)	-	-	-	-
Total Capital Expenditures:	\$ (2,291,853)	\$ (6,449,892)	\$ -	\$ (3,626,582)	\$ -	\$ -
OTHER FUND TRANSACTIONS:	-	-	-	-	-	-
ENDING FUND BALANCE:	\$ 1,476,333	\$ 270,000	\$ -	\$ -	\$ -	\$ -
FUND BALANCE DESIGNATED TO CURRENT PROJECTS:	\$ (1,476,333)	\$ (270,000)	\$ -	\$ -	\$ -	\$ -
RESERVES:						
Grant Contingency	-	-	-	-	-	-
Cash Flow	-	-	-	-	-	-
Total Reserves:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PROJECTED SHORTFALL:	-	-	-	-	-	-
ENDING UNDESIGNATED FUND BALANCE:	-	-	-	-	-	-

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Estimated Ending Balance reflects the estimated Inception to Date (ITD) budget balances and actual balances after 2019 is closed.

2021-2022 Proposed Budget is consistent with PIC for Executive Proposed Budget.

2021-2022 Total Budget sums the 2021-2022 Estimated Ending Balance Budget and the 2021-2022 Proposed.

Outyear revenue and expenditure budget assumptions tie to the outyears of the Ordinance Attachment by Fund report in PIC, with exceptions explicitly noted.

Revenue Notes: Revenues shown are equal to the budgeted expenditure. Revenues include new revenue and fund balance designated to projects.

- Bond proceeds are used to fund 1133724 DPD Case Mgmt. Sys Replacement Project.
- AFIS levy revenue transferred to this fund in 2018 is in the fund balance and being used for the KCSO AFIS project (1133726).
- General Fund transfers are used to fund the following six projects: **1133959** PAO Data Modernization; **1134041** KCSC Jury Mgmt System Rplc; **1134042** KCSC Courtroom Recording Rplc; **1137253** KCSC Family Treatment Court; **1137304** Jail Health Children and Family Justice Center EPIC Electronic Health Records; and **1137305** CJ Digital Evidence Sharing. These are in multiple portfolios, grouped by agency.
- The countywide IT rate (from prior years, collected in and to be transferred out of F3771) will be used to fund 1137306 DHR Electronic HR Records System project.
- HAVA III Elections Security Grant (transfer from King County Elections) will be used to fund 1139632 KCE Redundant Fiber Path project

Appropriation: No projects have been identified for outyears. All outyear budget requests will be driven by agency needs and subject to the IT investment process.

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.

2019-2020 Actuals reflect 2019-2020 amounts in EBS.

2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and the fund's spending plan.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Plan updated by: Gaukhar Serikbayeva, September 4, 2020

DEPARTMENT OF EXECUTIVE SERVICES

MISSION

The Department of Executive Services (DES) provides excellent, innovative public and government services delivered by customer-focused employees.

OVERVIEW

The Department of Executive Services (DES) was established in 2002 to provide internal services to King County government and a variety of public services to its residents. DES has a variety of direct customers, from all County agencies in need of facilities maintenance or accounting services, to motor vehicle drivers applying for vehicle tab renewals.

The Department of Executive Services currently includes the following divisions and offices:

- Records and Licensing Services Division
- Finance and Business Operations Division
- Facilities Management Division
- Office of Risk Management Services
- Office of Emergency Management
- Business Resource Center
- King County International Airport
- Fleet Services Division
- Inquest Program

2021-2022 Executive Proposed Operating Budget
EXECUTIVE SERVICES ADMINISTRATION (EN_A41700)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	4,791,034	1,628,758	14.0	0.0
Base Budget Adjustments	361,065	22,382	0.0	0.6
Decision Package Adjustments	1,102,767	688,322	1.0	0.5
2021-2022 Executive Proposed Budget	6,254,866	2,339,462	15.0	1.1
2021-2022 Executive Proposed Ordinance	6,255,000	2,340,000	15.0	1.1

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Customer Service Specialist Add .50 FTE classified as a Communications Specialist II to pilot application of chatbot technology to manage the County's main information line serving all Executive departments and separately-elected agencies.	142,142	0	0.0	0.5
Technical Adjustments				
(TA_001) DES Director's Office Shared Services Update the DES shared services allocation model and move from loan in/out labor to revenue backed from the department's divisions and offices, as well as transfer 1.0 FTE from the Facilities Management Division to make the senior recruiter pilot permanent.	733,378	688,322	1.0	0.0
Central Rate Adjustments	227,247	0	0.0	0.0
Total Decision Package Adjustments	1,102,767	688,322	1.0	0.5

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Other, Fund: 3250 DES TECHNOLOGY, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3250 DES TECHNOLOGY - Other				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1133880	DES OEM RCECC AV MODERN STANDALONE		(\$23,785)	<p>Current Scope: DES OEM RCECC Audio/Visual Modernization Project -- This project is requesting the entire disappropriation of the remaining project funds. The original scope of this project was completed successfully and under budget. OEM was planning on requesting full project funding during the 2021-2022 biennial budget. However, the onset of the COVID pandemic expedited the need for the RCECC to replace its audio/visual equipment in order to maintain its prolonged response to COVID. The original scope for the full project was approved by PSB/KCIT leadership as an equipment replacement project, to be paid for with Federal COVID relief funds.</p> <p>Budget Request Basis: This is a disappropriation request for the entirety of the remaining project funds.</p>
1139605	DES BRC PS INFRASTRUCTURE STANDALONE		\$1,444,397	<p>Current Scope: PeopleSoft Systems Infrastructure Replacement Project-- This project will replace the IT infrastructure resources supporting the PeopleSoft production and non-production environments, which are at end of life.</p> <p>Budget Request Basis: The PeopleSoft system infrastructure is at end of life. The BRC is requesting a \$1.1 million appropriation. The amount of this request is determined by calculating all costs associated with hosting the entire PeopleSoft system footprint in a subscription-based Infrastructure as a Service (IaaS). These costs also include consulting resources for implementation activities and a security assessment. The requested appropriation will support the entirety of the project. The funding source for this project will be the BRC Fund reserves set aside specifically to replace aging system infrastructure. If the total cost is less than the \$1.1 million appropriation, the BRC will submit a supplemental request to cancel the remaining appropriation.</p>
1139616	DES FBOD TREASURY SCANNER STANDALONE		\$1,115,000	<p>Current Scope: Treasury Scanner Replacement Project-- This project will replace the current FBOD Treasury mailroom scanner that is approaching the end of its useful life. The project scope could include, but is not limited to, documenting the current and future state for critical Treasury Mailroom Scanner Operations, managing an RFP process, vendor implementation, managing quality assurance processes, and retiring of the old system. Note that the scope will determine whether leasing, outright ownership, or outsourcing is the best solution.</p> <p>Budget Request Basis: The county acts as Treasurer for King County and 120+ special districts. Treasury collects approximately \$6-7 billion in tax receipts each year. In order to reduce the risk of operations failure for tax receipts via mail, FBOD seeks to replace mailroom scanners purchased in 2004 with current technology before their vendor scheduled support-stoppage in June 2022. The county has two mail scanners and currently one is out of service approximately 50% of the time.</p>
3250 - DES TECHNOLOGY		Total	\$2,535,612	
Grand Total			\$2,535,612	

2021-2022 Proposed Financial Plan
DES Technology Fund / 000003250

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Transfer from FBOD - Procurement Modernization	6,110,000		6,110,000	-	-
Transfer from FBOD - Treasury Scanner	-	1,115,000	1,115,000	-	-
Transfer from GF - OEM AV	44,000	(23,785)	20,215	-	-
Transfer from BRC - PS Infrastructure		1,444,397	1,444,397		
Transfer from other funds (Fleet)	473,331		473,331		
			-		
Total Capital Revenue	\$ 6,627,331	\$ 2,535,612	\$ 9,162,943	\$ -	\$ -
Capital Appropriation:					
FBOD Projects	(6,110,000)	(1,115,000)	(7,225,000)	-	-
OEM Projects	(44,000)	23,785	(20,215)	-	-
BRC Projects		(1,444,397)	(1,444,397)	-	-
Fleet Projects	(473,331)	-	(473,331)	-	-
Total Capital Appropriation	\$ (6,627,331)	\$ (2,535,612)	\$ (9,162,943)	\$ -	\$ -

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance			-	709,910	486,125	486,125
Capital Funding Sources						
Transfer from FBOD - Procurement Modernization	2,959,119	6,110,000	-		-	-
Transfer from FBOD - Treasury Scanner				1,115,000		
Transfer from GF - OEM AV	44,000	20,125		(23,785)		
Transfer from BRC - PS Infrastructure				1,444,397		
Transfer from other funds (Fleet)		473,331	-		-	-
Admin Project	-	-	-	-	-	-
	-	-	-	-	-	-
Total Capital Revenue	\$ 3,003,119	\$ 6,603,456	\$ -	\$ 2,535,612	\$ -	\$ -
Capital Expenditures						
FBOD Projects	(2,972,880)	(5,400,000)	-	(1,315,000)	-	-
OEM Projects	(20,215)	(20,215)	-	-	-	-
BRC Projects				(1,444,397)		
Fleet Projects		(473,331)				
Admin Project		-				
Total Capital Expenditures	\$ (2,993,095)	\$ (5,893,546)	\$ -	\$ (2,759,397)	\$ -	\$ -
Other Fund Transactions						
		-	-	-		
Ending Fund Balance	\$ 10,024	\$ 709,910	\$ -	\$ 486,125	\$ 486,125	\$ 486,125
Fund Balance designated to current projects*	\$ (10,024)	\$ (709,910)	\$ -	\$ (486,125)	\$ (486,125)	\$ (486,125)
Reserves						
Grant Contingency						
Cash Flow						
Total Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Revenue Notes: Procurement Modernization revenue is bond proceeds and fund balance.

Revenues shown are equal to the budgeted expenditure. Revenues include new revenue and fund balance designated to projects and match 2021-2022 Proposed PIC amounts.

Appropriation Notes: This section matches 2021-2022 Proposed PIC amounts. The Fleet project received appropriation during a 2019-2020 omnibus and will complete spending in 2020.

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.

2019-2020 Actuals reflect 2019-2020 amounts in EBS.

2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and should be informed by the fund's spending plan.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Revenues Notes:

Expenditure Notes: The ending \$486k will likely be disappropriated.

Reserve Notes: This fund does not carry reserves.

* Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

Data pulled by Danielle Lucero, 8/21/2020, PA_103.

Financial plan updated by Andrew Cronholm, 8/31/2020.

KING COUNTY INTERNATIONAL AIRPORT

MISSION

The King County International Airport's mission is to be a recognized world-class airport, innovating in infrastructure and strategic alliances, while strengthening the regional economy.

OVERVIEW

King County International Airport (KCIA) is classified by the Federal Aviation Administration (FAA) as a Class IV, Primary, Commercial Service, non-Hub Reliever Airport. This translates to the Airport handling limited commercial passenger traffic, with a designation from the FAA to relieve congestion from SeaTac and provide improved general aviation access to the overall community. While the Airport provides the aviation facilities, the FAA regulates the airspace and aircraft operations. KCIA, in partnership with the FAA, provides the resources to meet forecasted aviation demand by providing for the development and maintenance of the runway and taxiway systems.

KCIA works diligently to provision an open-access airport with facilities, including runways and taxiways, that are in a state of good repair and maintained to the highest standard. Airport services are valued as a strong element in support of regional economic vitality. These activities are executed by a well-trained workforce that promotes a culture of excellence in customer service, community engagement, equity, and diversity.

KCIA supports and serves six product families: aerospace manufacturing, air cargo, fixed base operators, corporate flight departments, recreational general aviation, and passenger terminal services. The higher-order value stream components are centered on access to the airfield, which include runways, taxiways, air traffic control services, navigational aids, and the protected airspace above and outward from the runways providing the transition from inter-city travel to landing at KCIA. The secondary value stream components are exclusive, preferential, or common use space with access to the airfield in the form of ramp, aircraft storage hangars, tie-down parking, raw ground, or space within the terminal

building. The most value comes from the higher order value stream, but KCIA uses the secondary stream components to monetize the higher order value and provide managed, equitable distribution to the six product families.

As an enterprise fund, the Airport operates in dual roles, both as a business enterprise and public agency. As a business enterprise, the Airport operates via a dedicated group of airport professionals with specialized skills and expertise to run a small, nimble operation earning business income. This income funds the operations and capital investments necessary to build and maintain the airfield and associated facilities. The Airport is accountable to private partners and tenants who rely on KCIA to meet their business needs, the needs that make KCIA an attractive airport of choice. For continuity of operations, the Airport manages to business and financial metrics. As a public agency, KCIA has a responsibility to the County and its constituents and is accountable to them. Accordingly, incorporation and advancement of public values is critical when making business decisions. As a public agency, customers and partners include adjacent and outreaching communities, public agencies and community organizations, and the general public with the expectation of transparency and access to public facilities.

**2021-2022 Executive Proposed Operating Budget
AIRPORT (EN_A71000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	41,910,686	54,391,778	51.5	5.0
Base Budget Adjustments	(866,936)	(185,178)	0.0	(5.0)
Decision Package Adjustments	17,537,319	23,639,307	17.5	0.0
2021-2022 Executive Proposed Budget	58,581,068	77,845,907	69.0	0.0
2021-2022 Executive Proposed Ordinance	58,582,000	77,846,000	69.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Staffing Increase for High-Priority Areas Increase Airport capacity, service delivery, and economic impact by adding needed staff for current 24/7 operations. This effort supports the Airport's "World Class Airport by 2030" program.	4,267,426	0	16.5	0.0
(DS_002) Training Program Build capacity and expertise with robust training available for all staff.	414,200	0	0.0	0.0
(DS_003) Contracts for Data, SaaS, and Data Analysis Services Fund contracts for data and data analysis services to support managing the Airport business with 21st century systems.	214,364	0	0.0	0.0
(DS_004) Regional Airport System Study Fund the Regional Airport Study using FAA CARES Grant funds.	185,500	0	0.0	0.0
(DS_005) Supplies and Services Buy needed supplies and services for running the Airport, as identified by customer and program delivery needs.	559,264	0	0.0	0.0
(DS_006) Aircraft Rescue and Fire Fighter (ARFF) Station Improvements and Equipage Provide necessary ARFF station functional improvements and equipage.	267,000	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
AIRPORT (EN_A71000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_007) ARFF Officer Training, Equipage, and Preparedness Provide for ARFF officers' physical training equipment, communication, breathing, fire-fighting, bird depredation equipment, and preparedness.	68,300	0	0.0	0.0
(DS_008) ARFF Vehicle Equipage, Accessories, and Improvements Provide for ARFF vehicle equipage, accessories, and improvements to improve service and safety.	45,000	0	0.0	0.0
(DS_009) ARFF Fieldwork Equipment and Tools Provide ARFF fieldwork equipment and tools for greater safety for ARFF responders, Airport staff, and the public.	3,200	0	0.0	0.0
(DS_010) Land Purchase or Lease Acquire land near the Airport by purchase or lease to protect the our airspace rights, serve our high-value customers, and drive the local economy.	3,510,324	4,224,000	0.0	0.0
(DS_012) Human Resources Manager Transfer Add an HR manager position in a transfer from RALS. Related to DS_011 in Records and Licensing A47000.	345,745	0	1.0	0.0
(DS_120) Central Climate Change Cost Update Adjust the share of central climate-related costs including investments to advance the Strategic Climate Action Plan, membership fees in climate related organizations, consulting fees, and central climate staff. The allocation methodology is based on greenhouse gas emissions.	1,170	0	0.0	0.0
Administrative Service Changes				
(AC_001) New Cost Centers Establish new cost centers for efficiency and effectiveness. Transfer employees and budgets from 710001 Admin to new cost centers 710009 Finance and 710010 Business Information Mgmt.	(2,000)	0	0.0	0.0
(AC_002) Supplies and Services Adjustments Adjust supplies and services accounts that are driven by increases in staff, square footage, and changes in customer needs.	1,311,615	0	0.0	0.0
(AC_003) Tools, Supplies, and Services Increase Increase budget for tools, supplies, and services, according to programmed and expected needs for core Airport operations in the 2021-2022 biennium.	82,200	0	0.0	0.0
(AC_300) Inventory Purchasing Specialist Transfer Transfer an inventory purchasing position to Fleet to support the move of the stores and Airport vehicle repair and maintenance functions from Airport to Fleet. Related to AC_300 in Fleet A75000.	(217,747)	0	(1.0)	0.0
Technical Adjustments				

**2021-2022 Executive Proposed Operating Budget
AIRPORT (EN_A71000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_001) Labor-Related Adjustments Make labor-related adjustments, including union-related impacts.	(77,851)	0	1.0	0.0
(TA_002) Supplies and Services Budget Adjustment Adjust funding for supplies and services due to inflation, prices, and true-up to current biennium actuals.	(38,563)	0	0.0	0.0
(TA_003) Net Zero Technical Transfers and Adjustments Make technical transfers and adjustments to supplies and services among and between cost centers resulting in net-zero changes.	0	0	0.0	0.0
(TA_004) Inter-Agency Agreements Budget central charges and technical adjustments of inter-agency agreements with Permitting, DES, FMD, Fleet, and KCSO.	(11,922)	0	0.0	0.0
(TA_050) Inflation Driven Revenue Adjustment Adjust inflation-driven revenue, including increases in CPI (2021) or expected appraisal (2022).	0	19,415,307	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	3,538	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	2,562	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency	(75,000)	0	0.0	0.0
Central Rate Adjustments	6,678,994	0	0.0	0.0
Total Decision Package Adjustments	17,537,319	23,639,307	17.5	0.0

2021-2022 Executive Proposed Operating Budget
AIRPORT CONSTRUCTION TRANSFER (EN_A71600)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	18,974,373	0	0.0	0.0
Base Budget Adjustments	1	0	0.0	0.0
Decision Package Adjustments	4,358,352	0	0.0	0.0
2021-2022 Executive Proposed Budget	23,332,726	0	0.0	0.0
2021-2022 Executive Proposed Ordinance	23,333,000	0	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_005) Transfer Funds to Capital from Operating Transfer funds annually to Capital from Operating to adequately fund the CIP program.	4,358,352	0	0.0	0.0
Total Decision Package Adjustments	4,358,352	0	0.0	0.0

2021 - 2022 Proposed Financial Plan
Airport Operating Fund / 000004290

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	21,518,337	25,644,077	21,576,191	22,052,168
Revenues				
Lease Revenue	48,189,634	59,334,424	75,733,988	83,548,057
Landing Fees	2,999,966	2,871,951	3,343,902	3,343,902
Fuel Fees	2,796,779	2,800,000	3,600,000	3,600,000
Grant Income	11,002,532	12,002,532	650,000	500,000
Other Revenue	1,525,213	837,000	900,000	900,000
Total Revenues	66,514,124	77,845,907	84,227,890	91,891,959
Expenditures				
Employment (51)	(13,774,972)	(18,617,829)	(21,297,220)	(24,129,750)
Supplies (52)	(2,554,991)	(1,784,793)	(1,866,008)	(1,950,919)
Services (53)	(13,516,273)	(14,400,470)	(15,055,749)	(15,740,846)
Intragovernmental (55)	(13,983,390)	(15,439,630)	(16,260,569)	(17,000,490)
Capital Outlay (56)	(599,977)	(351,800)	(367,808)	(384,545)
Debt, Contingency (57-59)	(1,404,707)	(7,986,546)	(7,772,559)	(10,945,119)
Total Expenditures	(45,834,310)	(58,581,068)	(62,619,913)	(70,151,669)
Estimated Underexpenditures	-	-	-	-
Other Fund Transactions				
Operating Transfer to CIP	(16,554,074)	(23,332,725)	(21,132,000)	(785,000)
Total Other Fund Transactions	(16,554,074)	(23,332,725)	(21,132,000)	(785,000)
Ending Fund Balance	25,644,077	21,576,191	22,052,168	43,007,458
Reserves				
Rainy Day Reserve (30 days)	(1,703,403)	(4,881,756)	(5,218,326)	(5,845,972)
Expenditure Reserve(s)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
Airport Fund Reserve		(2,000,000)	(2,000,000)	(10,000,000)
Total Reserves	(4,703,403)	(9,881,756)	(10,218,326)	(18,845,972)
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	20,940,674	11,694,435	11,833,842	24,161,486

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Proposed Budget ties to PBCS.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Fund Balance Notes: 2019 Fund Balance is Working Capital balance provided by Lillian Bushnell, Fund Accountant.

Revenues Notes: Revenue reflects mid-year 2021 appraisal in \$3.30 range adopted with no arbitration.

Expenditure Notes: Outyear estimates calculated using Seattle inflation rate noted in PSB-posted BFPA document.

Other Fund Transaction Notes: Those amounts tie to the F_3380 Airport CIP Financial Plan.

Reserve Notes:

Rainy Day Reserve calculated at 2-year average of 30 days of total expenditures.

Expenditure Reserve established for additional transfer to Capital Fund, calculated based on CIP needs and funds available, at Airport Finance Manager's discretion.

Airport Fund Reserve established in 2020 at the direction of the Airport Director to accrue a cushion of one year's operating funds.

This financial plan was created by Morlene Mitchell on 6/28/2020, and updated on 9/3/2020

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Airport Division, Fund: All, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3380 AIRPORT CONSTRUCTION - Airport Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1028653	AD PAVEMENT REHABILITATION PROGRAMMATIC		\$4,542,110	<p>Current Scope: Pavement Rehabilitation - This is the master project for all pavement rehabilitation projects to keep runways, taxiways, ramp and aircraft parking areas, as well as all landside pavements in usable and safe conditions per FAA and other applicable codes. This project consists of multiple small scale pavement rehabilitation efforts at different location of the airport that are of such size that they do not warrant full project designation. This project will use on-call contractors to perform the services. The project will rehabilitate miscellaneous pavement sections as the need arises. Specific locations and work items under this project have not yet been identified. The total project budget includes \$2.2M per calendar year to accomplish miscellaneous pavement projects in 2021 and 2022.</p> <p>Budget Request Basis: The \$4.5 million in requested appropriation will support establishing Airport Pavement Management System (APMS) in addition to the pavement construction contract implementation for the Airport-owned roads, parking lots, and common area airside pavement surfaces. The APMS is making the best engineered and cost-effective decisions related to the preservation, maintenance, and rehabilitation of pavements in KCIA. Projected spending includes Airport no burdened staff time, permitting, construction materials and project contingency. The budget requested is necessary in order to cover total programmatic costs through the 2021-2022 biennium; budget authority is needed in order to sign vendor contracts and move forward with implementation. Total project cost has increased by 350% from the previous budget request in 2019-2020, largely due to escalation in construction costs and heightened need to replace aged worn-out pavement, based on current Pavement Condition Index (PCI).</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Airport Division, Fund: All, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3380 AIRPORT CONSTRUCTION - Airport Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1028654	AD STEAM PLANT ACCESS ROAD STANDALONE		\$138,000	<p>Current Scope: Steam Plant Access Road - This project will construct a new driveway from Ellis Avenue to the Georgetown Steam Plant Building. The project will demolish the Skagit Transportation building at 6640 Ellis Avenue and relocate power, water, sanitary and stormwater utility lines. The new driveway will be paved using asphalt. High mast lighting will be installed along the route to provide lighting at night. Concrete sidewalks, curb and gutter will be installed on each side of the access. In addition, the design will include the relocation of the material storage ecology blocks to another location at the Airport. Additional work items along the route include excavation, trenching and backfill, utility relocation, security fence installation, driveway markings, and reseeding. Environmental remediation is included in the project. Hazmat abatement and demolition is also included prior to remediation. Due to expected schedule for tenant to vacate site in May 2020, these projects will be started in the summer or 2020.</p> <p>Budget Request Basis: The \$138,000 requested appropriation will support the paving construction contract implementation, for the Airport-owned roads, parking lots, and common area airside pavement surfaces. Projected spending includes Airport non-burdened staff time, permitting, construction materials and project contingency. The budget requested is necessary in order to cover total programmatic costs through the 2021-2022 biennium; budget authority is needed in order to sign vendor contracts and move forward with implementation. Total project cost has increased by 10% from the previous budget request in 2019-2020, largely due to escalation in construction costs and heightened need to replace aged pavement, based on current Pavement Condition Index (PCI)."</p>
1028664	AD MAXIMO UPGRADE STANDALONE	✓	(\$1,052)	<p>Current Scope: Maximo Upgrade - This is a disappropriation request for a completed project to upgrade the Airport's legacy Maximo Centralized Maintenance Management System.</p> <p>Budget Request Basis: This is a disappropriation request for a completed project to upgrade the Airport's legacy Maximo Centralized Maintenance Management System.</p>
1120730	AD AIRPORT FACILITIES REPAIR AD AIRPORT FACILITIES REPAIR		\$2,241,000	<p>Current Scope: Airport Facilities Repair - Facilities preservation is a fiduciary responsibility that keeps assets available for best and highest use including revenue production. Preservation and repair avoids costs for downtime, excess maintenance, major repair, inefficient operations, and ultimately demolition and replacement costs.</p> <p>Budget Request Basis: The \$2.2M budget request for 2021-2022 is to support roof replacement and window replacement for failing windows in the Airport Terminal building. Additionally, there are necessary projects at the FAA tower.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Airport Division, Fund: All, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3380 AIRPORT CONSTRUCTION - Airport Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1120731	AD AIRPORT FLEET PROGRAMMATIC		\$5,413,000	<p>Current Scope: Airport Fleet - This master project has subprojects for airport fleet equipment replacement as well as special fleet projects such as alternative fuels and systems to achieve vehicle related reductions in emissions. This project establishes a budget to acquire new and replacement rolling stock assets for the existing fleet of vehicles owned by the Airport. This project is a monetary budget that provides funds to purchase equipment and parts. The total project budget includes the funds needed to maintain the airport fleet replacement life cycle for years 2021 and 2022.</p> <p>Budget Request Basis: The \$5.4 million in requested appropriation will provided funding for the following in the 2021-2022 biennium: fifteen on-road vehicles for Aircraft Rescue and Firefighting (ARFF), Airport Operations, and Administration, one 12 passenger van, one front end loader, two snow truck plow trucks, one snow blower, one backhoe, one road grader, one sweeper truck, one boom truck, and a liquid deicer truck. Projected spending includes Airport non-burdened staff time Jobboxes, tonnaeau covers, and radio equipment buildouts performed by DES Fleet. The budget requested is necessary in order to cover total programmatic costs through the 2021-2022 biennium; budget authority is needed in order to sign vendor contracts, for interfund transfers, and to move forward with vehicle/equipment purchases. Total project cost has increased by 331% from the previous budget request in 2019-2020, largely due to escalation in vehicle costs, installing Automatic Vehicle Locating (AVL) technology software, and heightened need to replace worn-out or obsolete airside snow removal equipment, based on the Airport fleet manager's lifecycle Equipment Replacement Plan schedule.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Airport Division, Fund: All, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3380 AIRPORT CONSTRUCTION - Airport Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1120732	AD LOWER DUWAMISH WATERWAY AD LOWER DUWAMISH WATERWAY		\$103,000	<p>Current Scope: Lower Duwamish Waterway - The scope of this project is to manage activities related to the cleanup efforts on behalf of KCIA. These activities include attending monthly project team meetings; participating in an allocation process by providing documentation, legal document reviews, and depositions; attending Steering Committee Meetings; attending bimonthly source control work group meetings; conducting environmental sampling; attending County source control team meetings; and preparing and reviewing source control reports</p> <p>Budget Request Basis: The \$103 thousand in requested appropriation will support the source control studies and environmental assessment activities on Airport property near the Slip 4 and Slip 6 outfalls. Projected spending includes fully burdened staff time, consulting fees, community outreach, and project contingency. The budget requested is necessary in order to cover total project costs through 2023; budget authority is needed in order to sign vendor contracts and move forward with implementation. This cleanup program will be in place up to 30 years, depending on the Washington Department of Ecology-mandated alternative to clean up and restore wildlife habitat on the Lower Duwamish Waterway.</p>
1121024	AD CIP OVERSIGHT ADMIN		\$12,453	<p>Current Scope: Auditor Capital Project Oversight - Biennial allocation of Council Auditor Capital Project Oversight costs.</p> <p>Budget Request Basis: Budget appropriation supports cost of Capital Project Oversight work of Capital Projects by King County Auditor</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Airport Division, Fund: All, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3380 AIRPORT CONSTRUCTION - Airport Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1129947	AD EQUIPMENT SNOW SHED STANDALONE		(\$12,604,830)	<p>Current Scope: Equipment Snow Shed - KCIA requests disappropriation of all but \$100,000 of the \$12,704,830 ITD balance for this project. The project is on hold for an indefinite period of time; when a potential building site becomes available, the remaining appropriation can be used to evaluate its feasibility. The design portion of the project had reached 90% complete when the FAA determined the Airport's Runway Protection Zone (RPZ) dimensions were larger than depicted on the Airport Layout Plan (ALP), and it was determined that the proposed building site was within the RPZ. The RPZ, however, is protected airspace that prohibits the presence of any structures on the ground beneath it, so the FAA required us to immediately place the Snow Shed project on hold, and to cancel the AIP design and construction grants they had awarded us to fund portions of the cost of this building. When a feasible building site becomes available, we anticipate opening a new project number for a clean project history. A design firm could be engaged to consult on the feasibility of re-using any of the initial 90% design product in that new location.</p> <p>Budget Request Basis: We request disappropriation of all but roughly \$100,000 of the \$12,704,830 ITD balance for this project. The project is on hold for an indefinite period of time; when a potential building site becomes available, the remaining appropriation can be used to evaluate its feasibility. The design portion of the project had reached 90% complete when the FAA determined the Airport's Runway Protection Zone (RPZ) dimensions were larger than depicted on the Airport Layout Plan (ALP), and it was determined that the proposed building site was within the RPZ. The RPZ, however, is protected airspace that prohibits the presence of any structures on the ground beneath it, so the FAA required us to immediately place the Snow Shed project on hold, and to cancel the AIP design and construction grants they had awarded us to fund portions of the cost of this building. When a feasible building site becomes available, we anticipate opening a new project number for a clean project history. A design firm could be engaged to consult on the feasibility of re-using any of the initial 90% design product in that new location.</p>
1129951	AD AIRFIELD ELECTRICAL SYSTEM STANDALONE	✓	(\$184,842)	<p>Current Scope: Airfield Electrical System - This is a disappropriation request for a completed project to for updating/upgrading airfield electrical systems.</p> <p>Budget Request Basis: This is a disappropriation request for a completed project to update/upgrade airfield electrical systems.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Airport Division, Fund: All, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3380 AIRPORT CONSTRUCTION - Airport Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1130186	AD CITYWORKS ADDITIONAL MODULES STANDALONE		\$0	<p>Current Scope: CityWorks Additional Modules - This is a follow-on project to the IT implementation initiated in 2015 to convert from Maximo to CityWorks. KCIA is engaged with an outside consultant to license, install, and integrate additional modules for the increased efficiency and effectiveness to be gained from the collection and use of BIM airport data. This is a recurring project to purchase, implement, and integrate or install additional modules, features and functionality to the CityWorks Information Management System. This project provides funding to make desired system improvements as they are identified. The total project budget includes funds needed to purchase additional improvements for years 2021 and 2022.</p> <p>Budget Request Basis: There is no budget appropriation request in the 2021-2022 budget submittal, as there is adequate carryover from the adopted 2019-2020 budget. This CAP form is only to quantify the CIP FinPlan 2021-2022 biennial spending and complete the six year CIP forecast.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Airport Division, Fund: All, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

1134634	AD CONSTRUCT LARGE AIRCRAFT PARKING-7299 TO 7300 PERIMETER RD S STANDALONE	\$13,723,000	<p>Current Scope: Large Aircraft Parking - The Large Aircraft Parking Project will redevelop the area south and east of the King County International Airport (KCIA) main terminal building located at 7277 Perimeter Road South in Seattle, Washington. The intent of the project is to reconfigure the site to increase available apron space by approximately 172,900 square feet (sf) to a total of approximately 258,100 sf to accommodate additional airside parking of large aircraft. The intent of design is for a ramp apron capable of supporting aircraft group IV with an ACN-PCN for regular use up to 767-300 Aircraft. as described in Federal Aviation Administration (FAA) Advisory Circular 150/5300-13A. New aircraft deicing and wash-down infrastructure will be included in the design of the airside parking area. This project will relocate the Air Operations Area (AOA) fence, reconfigure the existing main terminal parking lot, and reconfigure the vehicle access from Airport Way South to the Main Terminal via Terminal road. The project will also demolish an existing 2-story building (the Arrivals Building, directly adjacent to the Terminal Building) that totals approximately 21,176 sf plan area and a total internal working space of approximately 59,400 s.f. utilities (electrical, natural gas, water, sewers, etc.) located in or traveling through the Arrivals Building must be relocated to the Main Terminal as needed. Other utilities may also require relocation before demolition, depending on their ties to the Arrivals Building.</p> <p>Budget Request Basis: Total project cost has increased by 133% from the previous budget request in 2019-2020, largely due several additional requirements/recommendations that were not identified in the cost estimate for the 2019-2020 budget appropriation request: The 2018 cost estimate for the pavement portion that is in scope was identified as 5,755 square yards of light asphalt pavement. The May 2020 design/engineering estimate for the project accounts for concrete cement pavement, 20,500 square yards x 14 inch depth. This depth of concrete pour is needed to support the load of the identified critical large mid-body to large-body aircraft (767-400 and 747-8), and will provide an increased life cycle (20 years), with reduced maintenance costs over the life of the pavement. The original cost estimate didn't include costs for Foreign Object Debris (FOD) prevention control, construction staking and contractor quality control programs and temporary Airport Operating Area (AOA) fencing during construction. Storm Drainage system upgrade cost was underestimated in the 2018 cost estimate. Revised estimate includes the storm, sanitary and deicing infrastructure. Ground power for aircraft parking is included in the May 2020 Concept estimate, but was not in the 2018 cost estimate. This is necessary to support the design aircraft (767-400) and smaller mix inventory of charter and passenger jet aircraft that will use the ramp. Projected spending includes Airport nonburdened staff time, engineering design, project management, permitting, construction materials and project contingency. The budget requested is necessary in order to cover total programmatic costs through the 2021-2022 biennium; budget authority is needed in order to sign vendor contracts and move forward with implementation. This project budget request is based on the Airport Engineer's cost estimate after consulting with design/engineering firms.</p>
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CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Airport Division, Fund: All, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3380 AIRPORT CONSTRUCTION - Airport Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134750	AD FENCES & GATES UPGRDS PH II STANDALONE		\$2,337,995	<p>Current Scope: Fences and Gates Upgrades, Phase II - This project will remove and replace approximately 12,800 linear feet of airport-controlled security perimeter fence. In addition, ten vehicle gates; (Gates V-47, 46, 50, 53 and five pedestrian Gates P-43, 37, 36, 44) will be removed and replaced. This project will also remove V-54 and pedestrian gate P-44. Gate removal and replacement includes the physical gate, operator and pedestal. The access reader will be removed and replaced as part of the Perimeter Intrusion Detection System (PIDS) Phase I project. Gate V-50 will be hardened as a crash resistant gate. The new security fence will be designed in compliance with TSA 1542 specifications. The new security fence will be designed using eight feet of polyvinyl coated, chain link with one foot of three strands of barbed wires. 5,500 linear feet of fence will be installed in earth with an 18-inch buried skirt. The remaining 300 linear feet of fence will be installed as a 10-foot-wide chain link panel in asphalt. Ecology blocks, measuring four feet wide, three feet tall, and two feet deep, installed every three feet will provide added security for a total linear distance of 450 feet. The temporary construction fence will be installed and removed in 500-foot increments to allow phased installation of the permanent fence. In addition, the project will install one slider gate adjacent to the maintenance building. The project will install approximately 2,500 feet of cable barrier and extend utilities to power gates where needed. Utilities will tie into the existing FAA utility corridor that runs parallel to Taxiway B. In addition, this project will provide additional perimeter lights at various locations around the airport to increase night visibility of the perimeter fencing. The project will install 25 high mast lights along approximately 2,500 feet of fence line. Fifteen high mast lights will be installed at the fence line along the north property boundary between the maintenance building and the general aviation apron, near the consolidated fuel facility. Project assumes poor soil conditions in this location. These lights will be installed on top of concrete pillars with a diameter of three feet and a height of eight feet. The remaining ten high mast lights will be installed at various locations near the Museum of Flight.</p> <p>Budget Request Basis: The \$2.3 million in requested appropriation will support the final design, implementation, acquisition, and close-out phases of this project. Projected spending includes fully burdened staff time, design engineering, project management, construction materials, and project contingency. The budget requested is necessary in order to cover total project costs through the anticipated completion date in 2021; budget authority is needed in order to sign vendor contracts and move forward with implementation. Total project cost (Estimate at Completion) has increased by 196% from the previous budget request in 2019-2020, largely due to the increase in linear feet of airport-controlled perimeter fencing being removed and replaced (from 5,800 linear feet to 12,800 linear feet) and increased lighting need.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Airport Division, Fund: All, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3380 AIRPORT CONSTRUCTION - Airport Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134761	AD STORMWATR PIPE REPLACEMENT PHASE II STANDALONE		\$558,000	<p>Current Scope: Stormwater Pipe Replacement, Phase II - This project will remove existing stormwater pipes at King County International Airport and replace them with new ones. This project assumes all stormwater pipes in the four priority levels identified in the 2018 stormwater evaluation will be replaced. The project assumes that approximately 250 linear feet of 48-inch, 200 linear feet of 36-inch, 650 linear feet of 24-inch, 1,200 linear feet of 18-inch, 2,300 linear feet of 12-inch, and 1,900 linear feet of 8-inch concrete stormwater pipes will be removed and replaced with new. The project assumes trenches will be 10- feet deep with a disturbance width of 6-feet and 60% in asphalt and 40% in grass. Saw cutting will be used in areas containing asphalt. The project will remove approximately 100 linear feet of existing security fencing and replace it with new security fence once the project is completed. It is assumed that 500 feet of temporary fencing will be purchased and installed while work is being performed. Additional work items include trenching, back fill, asphalt removal, and paving. This project assumes that existing hand/manholes, vaults and catch basins will not be replaced.</p> <p>Budget Request Basis: The \$558,000 in requested appropriation will support the final design, implementation, acquisition, and close-out phases of this project. Projected spending includes Airport force account salary/benefits, design engineering, project management, construction materials, and project contingency. The budget requested is necessary in order to cover total project costs through the anticipated completion date in 2021; budget authority is needed in order to sign vendor contracts and move forward with implementation. Total project cost (Estimate at Completion) has increased by 224% from the previous budget request in 2019-2020, largely due to an increase in linear footage of stormwater pipes identified as being needing to be replaced (from 1,000 linear feet of 16-inch diameter pipe to 6,500 linear feet of pipe, ranging from 8-inch to 48-inch diameter pipe).</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Airport Division, Fund: All, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3380 AIRPORT CONSTRUCTION - Airport Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1135085	AD RUNWAY 14L-32R REHAB STANDALONE		\$510,000	<p>Current Scope: Runway 14R-32L Rehabilitation - This project will rehabilitate Runway 14R-32L. The project will be completed in two phases, the first phase being planning and the second phase being construction. The project includes a geotechnical investigation using destructive and nondestructive testing for the entire airport. Phase I geotechnical investigation cost will be included as part of the Runway 14R-32L rehabilitation and lighting project. The second phase will rehabilitate approximately 250,000 square yards of asphalt pavement on Runway 14L-32R and its connecting taxiways. The project assumes 7" of the existing asphalt will be milled and replaced. It is assumed that 15% of the project area will require sub-base reconstruction if necessary. Approximately 50 centerline Light Emitting Diode (LED) in-pavement light fixture and 10,000 feet of electrical cable and conduit will be installed. The project assumes 150 runway edge light fixtures will be removed and replaced with LED technology. Additionally, approximately 3,000 cubic yards of asphalt concrete will be removed at Taxiway A4. Taxiway A4 will be realigned between the primary and secondary runways and constructed at an area of 3,000 square yards composed of 17-inch AC, 6-inch PCC and 6 inch aggregate. Approximately 4 airfield sign fixtures and panels along with 1,000 linear feet of electrical cabling and PVC conduit will be installed. Also, approximately 22,000 square yards of pavement at a depth of 7" inches and 15,000 square yards at a depth of 4" on Taxiway Z will be rehabilitated. The existing four box Precision Approach Path Indicator (PAPI) system will be retrofitted with LED technology and placed on a separate circuit. The project assumes 7,000 linear feet of electrical cabling and conduits will be purchased and installed. Additional work items include, barricades, purchase and installation of an Approach Lighting System with Flashing lights (ALSF)-2 approach lighting system, excavation, grooving, conduit replacement, a supplemental lighted wind cone and an assumed 100 feet of electrical line and PVC conduit, trenching and backfill, 100,000 square feet of white and 12,000 square feet of yellow airfield paint markings and seeding.</p> <p>Budget Request Basis: KCIA is planning to rehabilitate runway 14L-32R in 2024. The 2018 weighted Pavement Condition Index (PCI) of the runway is 61 (actual PCIs ranging from 49 to 66). A PCI of 61 is below the critical PCI value (65) for an Asphalt Concrete (AC) Runway. The \$510 thousand in requested appropriation will support the preliminary design (planning) of this project. Projected spending includes fully Airport force account salary/benefits, design engineering, project management, and project contingency. The budget requested is necessary in order to cover total project costs through 2022; budget authority is needed in order to sign vendor contracts and move forward with implementation.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Airport Division, Fund: All, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3380 AIRPORT CONSTRUCTION - Airport Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1135087	AD FUEL FARM ENVIRONMENTAL REMEDIATION STANDALONE		\$2,630,000	<p>Current Scope: Fuel Farm Environmental Remediation - This project is to conduct a site investigation, soil sampling and potential environmental remediation cleanup at the North Fuel Farm upon the end of Shultz Distributing's long-term lease.</p> <p>Budget Request Basis: The \$2.6 million in requested appropriation will support the final design, implementation, acquisition, and close-out phases of this project. Projected spending includes Airport force account salary/benefits, permitting, design engineering, project management, construction materials, land acquisition, and project contingency. The budget requested is necessary in order to cover total project costs through the anticipated completion date in 2022; budget authority is needed in order to sign vendor contracts and move forward with implementation.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Airport Division, Fund: All, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3380 AIRPORT CONSTRUCTION - Airport Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1137242	AD AIRFIELD ELECTRICAL SYSTEM UPGRADES PROGRAMMATIC		\$2,796,509	<p>Current Scope: Airfield Electrical Upgrades - This project will install in-pavement runway guard lights at Taxiway B5 and B10, which will tie into the existing electrical circuitry. This project assumes that approximately 75 LED runway guard lights will be purchased and installed. The installation of the runway guard lights will require portions of the airfield to be closed, requiring a phased approach to minimize operational impacts during construction. Additionally, the project will purchase one 15kW constant current regulator (CCR). Lastly, an Airfield Lighting Control and Monitoring System (ALCMS) will be purchased and installed. The ALCMS will consist of a main transformer core for switchgear 4KW CCR 60HZ, circuit breaker, cable for RS-485 at an assumed length of 200 feet, 1 CLA IP66 3U enclosure, shielded cable at an assumed length of 50 feet, L830-7 transformer, 17 Continuous Logitrac Device (CLD) dual lamps and one CLD programmer. Work items will include barricades, approximately 6,375 linear feet of asphalt cutting and removal, excavation, trenching, conduit and cable installation, in-pavement light cans, Light Emitting Diode (LED) lights, asphalt placement, soil backfill, and reseeding.</p> <p>Budget Request Basis: The \$2.8 million in requested appropriation will support the final design, implementation, acquisition, and close-out phases of this project. Projected spending includes fully burdened staff time, construction materials, land acquisition, and project contingency. The budget requested is necessary in order to cover total project costs through the anticipated completion date in 2023; budget authority is needed in order to sign vendor contracts and move forward with implementation. Total project cost (Estimate at Completion) has increased by 260% from the previous budget request in 2019-2020 with supplemental, largely due to increases in identified electrical infrastructure that requires replacement. Previous budget requests did not include a 15kW constant current regulator (CCR) an Airfield Lighting Control and Monitoring System (ALCMS), switchgear 4KW CCR 60HZ, circuit breakers, cabling for RS-485 at an assumed length of 200 feet, L830-7 transformer, 17 Continuous Logitrac Device (CLD) dual lamps and one CLD programmer.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Airport Division, Fund: All, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3380 AIRPORT CONSTRUCTION - Airport Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1138851	AD AIRPORT ASSET MANAGEMENT PROGRAM PROGRAMMATIC		\$787,000	<p>Current Scope: Asset Management Program - This new program will develop a comprehensive Airport Asset Management Plan that is aligned with the Airport Strategic Plan, Capital Improvement Program (CIP), and Airport Master Plan. The plan components include: Pavements – Airfield and Landside Utilities – Electrical, Water, Stormwater, Sanitary Sewer, and Fiber/Telecommunications Facilities - Building, Painting, Signs, and Markings Security – Fences, Gates, and Access Control. The objectives of the Asset Management Plan are to: Provide robust utilities and facilities with the capacity and redundancy to serve the existing facilities, current CIP projects and proposed airport development projects Maintain accurate real time information (capacity, condition, location, etc.) for all underground utilities information in our Airport Asset Management system so that the Airport has a clear and confident understanding of existing utilities and facilities.</p> <p>Budget Request Basis: The \$787 thousand in requested appropriation will support the final design, implementation, and acquisition phases of this new program for the 2021-2022 biennium. The comprehensive Airport Asset Management Program will establish a strategic approach and methodology to guide the development and maintenance of Airport infrastructure. Projected spending includes Airport force account salary/benefits, project management, software design, and project contingency. The budget requested is necessary in order to cover total program costs through 2022; budget authority is needed in order to sign vendor contracts and move forward with implementation.</p>
1138853	AD AIRFLD GEOMETRY/SAFETY MODS STANDALONE		\$0	<p>Current Scope: Airfield Geometry/Safety Modifications - This project will design and construct various alterations to the airfield system to correct nonconforming dimensional clearance deficiencies to meet current FAA design standards. The project will incorporate the recommended actions to correct nonstandard airfield design that will be identified in the Airfield Safety and Standards Evaluation Planning Study. Once the study has been completed this project description will be updated to include the task items associated with this project</p> <p>Budget Request Basis: There is no budget appropriation request in the 2021-2022 budget submittal. This CAP form is only to quantify the CIP FinPlan 2023-2026 outyear spending forecast and show the need for budget in 2023.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Airport Division, Fund: All, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3380 AIRPORT CONSTRUCTION - Airport Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139512	AD TAXIWAY BRAVO TOFA SAFETY CORRECTIONS STANDALONE		\$5,054,000	<p>Current Scope: Taxiway B Taxiway Object Free Area Safety Correction - This project will design and construct a solution to realign the vehicle service road, adjacent to Taxiway B, outside of the taxiway object free area (TOFA). The project includes relocation of existing electrical transformers, relocation of existing fences and cable carriers, asphalt pavement, reconstructing manholes and catch basins, relocating a Boeing pump station and installation of roadway signs. In addition, surface painted movement area boundary lines will be removed and set to the correct distance. This project will incorporate the analysis performed as part of the preliminary planning study into the design. Additionally, this project will install approximately 20 in-pavement runway guard lights to support future operations at Taxiway B1. Lastly, this project will paint an intermediate hold marking for Group V aircraft approximately 250 feet south of Taxiway B1. This project assumes the connector between Taxiway B1 and B10 will be regraded and paved in the amount of 11,045 square yards. Work items will include lease survey, barricades, 1,260 square yards of asphalt removal, excavation, trenching, conduits, cable installation, in pavement light cans, LED lights, soil backfill, and reseeding. In addition, this project assumes environmental coordination is needed in order to obtain all local, state and federal permits that are required for this project. A categorical exclusion (CATEX) will be performed in accordance with FAA Order 5050.4 and state environmental policy act (SEPA) documentation will be prepared and submitted to the Department of Ecology for the State of Washington.</p> <p>Budget Request Basis: KCIA is planning to address several areas around the airfield that do not comply with FAA Part 139 Safety requirements. The \$5.05 million in requested appropriation will support the final design, implementation, acquisition, and close-out phases of this project. Projected spending includes Airport force account salary/benefits, design engineering, permitting, project management, construction materials, and project contingency. The budget requested is necessary in order to cover total project costs through the anticipated completion date in 2023; budget authority is needed in order to sign vendor contracts and move forward with implementation.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Airport Division, Fund: All, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3380 AIRPORT CONSTRUCTION - Airport Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139514	AD FORGE SITE CONNECTION DEVELOPMENT TO TAXIWAY BRAVO STANDALONE		\$80,000	<p>Current Scope: Forge Site Connection - This project will plan, design and construct a taxi lane connecting the former Jorgensen Forge Site to Taxiway B. The planning effort will identify and examine alternatives for providing airfield access across East Marginal Way. In addition, the planning effort will consist of stakeholder coordination and developing ROM cost estimates. At the conclusion of the planning study a preferred alternative will be identified and incorporated into the engineer's design. The taxi lane will be designed and constructed to accommodate a Boeing 767 aircraft. The assumed pavement composition is 15 inches of AC with a 6 inch base. The length of the taxi lane is anticipated to be 550 feet and will include purchasing and installing approximately 10 elevated and 20 in-pavement LED light fixtures. The construction efforts related to this project are assumed to include the demolition of two T-hangars. Two, six circuit 115 kV overhead high voltage lines at a total linear length of 1,400 feet will be encased in PVC duct banks. The project assumes no high pressure gas or fiber optic lines will be removed or hardened. The project assumes the removal of 400 linear feet of 10 inch, 200 linear feet of 8 inch, 500 linear feet of 6 inch stormwater lines. Approximately 1,000 linear feet of 10-inch stormwater pipe will be purchased and installed. Ten catch basins and 1,400 linear feet of sanitary sewer will be hardened. Two rolling gates at a width of 260 feet will be purchased and installed to maintain AOA security when the taxi lane is not in use. Additionally, the project will install overhead traffic lights and cross bars to separate vehicular traffic and aircraft movements. This project will also relocate a public art sculpture to another location on airport property. Additional work items include, 500 feet of temporary fencing, barricades, excavation, new cable installation, trenching and backfill, paint markings and seeding. Once the planning study has been completed this project description will be updated to refine work items associated with this project. Project cost does not include redeveloping the Forge Site which might include additional apron and buildings.</p> <p>Budget Request Basis: KCIA is in negotiations to purchase the former Jorgensen Forge site across East Marginal Way. The \$80,000 in requested appropriation will support the preliminary design phase of this project. Projected spending includes Airport force account salary/benefits, design engineering, permitting, project management, and project contingency. The budget requested is necessary in order to cover total project costs through 2022; budget authority is needed in order to sign vendor contracts and move forward with implementation. If for some reason the negotiations and/or Council approval to acquire this property fall-through, KCIA will request to disappropriate these funds in the 2021-2022 biennium.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Airport Division, Fund: All, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3380 AIRPORT CONSTRUCTION - Airport Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139516	AD SHULTZ FUEL FARM DECOMMISSIONING STANDALONE		\$962,000	<p>Current Scope: Shultz Fuel Farm Decommission - This project will excavate and remove ten (10), 10,000 gallon below ground fuel tanks and all associated piping. The project assumes that 35,000 cubic feet, comprised of 4" asphalt and 56" soil section, will be excavated to expose the fuel tanks. The ten fuel tanks and contaminated soil will be taken off site and disposed as a hazardous material. Additionally, the shed used to monitor fuel and containment levels will be demolished. The project assumes five high mast lights and associated electrical components will be removed. The project cost provides an allowance of 200 feet of 12-inch concrete stormwater pipe for drainage improvements to be constructed. Approximately 300 feet of existing security fence and one 30-foot wide rolling gate will be removed and reinstalled. During reinstallation thirty (30), 12-foot galvanized steel posts will be purchased and installed to support the fence. The project assumes 300 linear feet of temporary fencing will be purchased and installed. No additional fencing is anticipated. New granular fill will be imported, backfilled and compacted.</p> <p>Budget Request Basis: The \$962,000 in requested appropriation will support the final design, implementation, acquisition, and close-out phases of this project. Projected spending includes Airport force account salary/benefits, design engineering, permitting, project management, construction materials, and project contingency. The budget requested is necessary in order to cover total project costs through the anticipated completion date in 2022; budget authority is needed in order to sign vendor contracts and move forward with implementation.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Airport Division, Fund: All, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3380 AIRPORT CONSTRUCTION - Airport Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139534	AD KCIA CLIMATE ACTION PLAN PROGRAMMATIC		\$649,000	<p>Current Scope: Climate Action Plan - King County International Airport (KCIA) will be performing projects as part of this new Climate Action Plan program. It is aligned with the county's Strategic Climate Action Plan (SCAP) and targets. The County's SCAP is implementing programs and projects to reduce greenhouse gas emissions, reduce energy consumption, prepare for future climate impacts, and ensure sustainability and community resilience. Current KCIA projects planned under the program include airport carbon accreditation process, climate preparedness studies/investigations, establishing metrics, and incorporating an Equity and Social Justice lens into capital projects and programs using the Equity Impact Review Tool combined with tenant and community outreach.</p> <p>Budget Request Basis: The \$649 thousand in requested appropriation will support the final design, implementation, and acquisition phases of this program for the 2021-2022 biennium. Projected spending includes Airport force account salary/benefits, consulting engineering, Green Scorecard implementation, project management, and project contingency. The budget requested is necessary in order to cover total project costs through the anticipated completion date in 2023; budget authority is needed in order to sign vendor contracts and move forward with implementation. Total project cost (Estimate at Completion) has increased by 10% from the previous budget request in 2019-2020, largely due to increases in land acquisition costs."</p>
1139536	AD AIRPORT STORMWATER PROGRAM PROGRAMMATIC		\$8,015,000	<p>Current Scope: Airport Stormwater Program - King County International Airport (KCIA) initiated its stormwater program in 2015 when it conducted the cleaning and video inspection of its stormwater lines. The effort was performed in 3 phases and ended in 2017. In 2017, a stormwater lines assessment was conducted to assess damaged pipes at the east and central portions of the airport and prioritize them for repairs. In 2018, stormwater repairs (phase I) was implemented based on the 2017 stormwater lines assessment. In addition, a stormwater capacity study was completed to determine areas that are capacity constrained. Also, a stormwater lines assessment (phase II) was completed for stormwater lines on the western portion of the airport. In 2020, stormwater repairs (phase II) will be implemented. In addition, an Airport-wide stormwater facility and structure inspection will be conducted on the 563-acre site.</p> <p>Budget Request Basis: The \$8 million in requested appropriation will support the final design, implementation, acquisition, and close-out phases of this new program. Projected spending includes fully Airport force account salary/benefits, design engineering, permitting, project management, construction materials, and project contingency. The budget requested is necessary in order to cover total program costs through the 2021-2022 biennium; budget authority is needed in order to sign vendor contracts and move forward with implementation.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Airport Division, Fund: All, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3380 AIRPORT CONSTRUCTION - Airport Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139538	AD TERMINAL DESIGN TSA CBP STANDALONE		\$145,000	<p>Current Scope: Terminal Design Transportation Security Administration (TSA) and Customs and Border Protection (CBP) - This project includes the design and construction activities to expand the Terminal Building on the north end to accommodate TSA screening and two passengers hold rooms. The project assumes the expansion will be 5,000 square feet made of brick. Column strength and spacing will be designed as a two story building, with the potential to add a second floor later. In addition, interior walls may require relocation and reconfiguration to consolidate secure and non-secure spaces. The expansion will be constructed to a height of 16 feet, with a green roof and four skylights, each at a dimension of three feet by three feet. Flooring for the expansion is assumed to be vinyl and all interior finishes will match existing ones in the Terminal. In addition, the project will relocate an existing fountain to another location at the Airport. It is anticipated this project will accommodate two TSA passenger screening lanes. The project cost assumes the purchase and installation of the millimeter wave scanners and other screening components will be the responsibility of TSA. Additionally, hold room fixtures are assumed to be purchased and installed by the air carrier. Additional work items include, removing 75 linear feet of perimeter security fence line and relocating an additional 135 linear feet along with a pedestrian gate. Utilities will be brought from the existing terminal building into the expanded area.</p> <p>Budget Request Basis: The \$146,000 in requested appropriation will support the preliminary design phase of this project. Projected spending includes Airport force account salary/benefits, design engineering, permitting, project management, and project contingency. The budget requested is necessary in order to cover total project costs through the 2021-2022 biennium; budget authority is needed in order to sign vendor contracts and move forward with implementation.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Airport Division, Fund: All, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3380 AIRPORT CONSTRUCTION - Airport Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139545	AD AIRPORT TECHNOLOGY INFRASTRUCTURE PROGRAMMATIC		\$1,162,382	<p>Current Scope: Airport Technology Infrastructure - This new program will assess the current state of the Airport's fiber and telecommunication infrastructure and develop projects, work plans and standards to help the Airport address redundancy, connectivity, and security gaps. It will also include security infrastructure and equipment, such as access controls and security cameras. This program will include an airport video surveillance project, fiber duct bank ring project, as well as both a KCIA IT Master Plan for Airport software needs and an IT Infrastructure Plan for hardware, and infrastructure needs at the airport. This program will also include subsequent projects identified from those plans and a small contingency for emergent security projects.</p> <p>Budget Request Basis: The \$1.2 million in requested appropriation will support the final design, implementation, and acquisition phases of this new program. Projected spending includes Airport force account salary/benefits, consulting software engineers, project management, KCIT interfund transfers, and project contingency. The budget requested is necessary in order to cover total project costs through the 2021-2022 biennium; budget authority is needed in order to sign vendor contracts and move forward with implementation.</p>
1139547	AD WATER AND SEWER MANAGEMENT SYSTEM PROGRAMMATIC		\$154,000	<p>Current Scope: Water and Sewer Management System - This new program will identify and evaluate the potable water and sewer management utility infrastructure at King County International Airport (KCIA). The program will hire a Consultant to identify and evaluate utilities and facilities for capacity, condition, redundancy and location. The program will identify deficiencies and prioritize improvements based on needs of water and sewer system improvements. A thorough evaluation will be conducted by the KCIA water billing system and advanced metering infrastructure (AMI) will be introduced as part of this project. Finally, the program will develop standard operating procedures (SOP) for the water supply and sewer systems and integrate them in the existing asset management software, CityWorks. Program costs for construction is an allowance to complete minor improvements to the water and sewer system.</p> <p>Budget Request Basis: The \$154 thousand in requested appropriation will support developing a comprehensive Airport Water and Sewer Management System and the final design, implementation, and acquisition phases of this new program. Projected spending includes Airport force account salary/benefits, software design engineering, project management, and project contingency. The budget requested is necessary in order to cover total program costs through the 2021-2022 biennium; budget authority is needed in order to sign vendor contracts and move forward with implementation.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Airport Division, Fund: All, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3380 AIRPORT CONSTRUCTION - Airport Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139599	AD ENVIROMENTAL ASSESSMENTS FOR MASTER PLAN UPDATE PROJECTS STANDALONE		\$510,000	<p>Current Scope: Environmental Assessments Master Plan Update (MPU) Projects - The project will hire a environmental consulting firm to advise Airport engineers and project managers on assessments that arise out of recommendations for Airport Layout Plan site assessment resulting from the Airport Master Plan Update.</p> <p>Budget Request Basis: The \$510,000 in requested appropriation will support the final design, implementation, acquisition, and close-out phases of this project. Projected spending includes Airport force account salary/benefits, consulting environmental engineering, project management and project contingency. The budget requested is necessary in order to cover total project costs through the anticipated completion date in 2022; budget authority is needed in order to sign vendor contracts and move forward with implementation.</p>
3380 - AIRPORT CONSTRUCTION		Total	\$39,732,725	
Grand Total			\$39,732,725	

**2021-2022 Proposed Financial Plan
Airport Capital Fund / 000003380**

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Fund Balance	22,779,802		22,779,802		
FAA Grants	10,000,000	16,200,000	26,200,000	25,000,000	7,000,000
Environmental Grants		200,000	200,000	100,000	100,000
Transfer from Operating		23,332,725	23,332,725	21,132,000	785,000
Bond Funding		-	-		-
Reserves - Emergent Need	1,500,000		1,500,000		
Total Capital Revenue	\$ 34,279,802	\$ 39,732,725	\$ 74,012,527	\$ 46,232,000	\$ 7,885,000
Capital Appropriation:					
Airfield & Infrastructure	(6,472,855)	(27,646,619)	(34,119,474)	(30,384,000)	(2,750,000)
Facilities & Property	(16,616,498)	(2,241,000)	(18,857,498)	-	-
Safety & Security	(1,491,052)	(3,645,377)	(5,136,429)	(5,056,000)	-
Environmental	(3,631,047)	(13,427,000)	(17,058,047)	(6,429,000)	(765,000)
Planning & Contingency	(395,911)	(12,453)	(408,364)	-	-
Fleet, Equipment, Misc.	(4,172,439)	(5,551,000)	(9,723,439)	(4,363,000)	(4,370,000)
Reserves - Emergent Need	(1,500,000)		(1,500,000)		
<i>Disappropriations (positive)</i>		12,790,724	12,790,724	-	-
Total Capital Appropriation	\$ (34,279,802)	\$ (39,732,725)	\$ (74,012,527)	\$ (46,232,000)	\$ (7,885,000)

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	15,144,753	15,144,753	-	22,187,266	7,077,512	9,772,100
Capital Funding Sources						
Transfer from Operating	9,487,187	16,554,074	-	23,332,725	21,132,000	785,000
FAA Grant Funding	390,478	3,609,522	-	26,200,000	25,000,000	7,000,000
Environmental Grants	-	100,000	-	200,000	100,000	100,000
Bond Funding	-	-	-	-	-	-
Reserves	2,000,000	2,000,000	-	2,000,000	2,000,000	2,000,000
Total Capital Revenue	\$ 11,877,665	\$ 22,263,596	\$ -	\$ 51,732,725	\$ 48,232,000	\$ 9,885,000
Capital Expenditures						
Airfield & Infrastructure	(1,304,093)	(7,211,938)	-	(33,381,127)	(30,736,314)	(2,750,000)
Facilities & Property	(254,817)	(1,812,944)	-	(2,348,421)	(2,000,000)	-
Safety & Security	(880,100)	(1,918,323)	-	(4,990,377)	(1,490,000)	(3,711,000)
Environmental	(207,877)	(1,298,812)	-	(16,169,300)	(6,429,098)	(765,005)
Planning & Contingency	(117,108)	(260,667)	-	(19,046)	(12,000)	(12,000)
Fleet, Equipment, Misc.	(510,878)	(2,218,399)	-	(9,434,208)	(4,370,000)	(4,370,000)
Reserves - Emergent Need	(500,000)	(500,000)	-	(500,000)	(500,000)	(500,000)
Total Capital Expenditures	\$ (3,774,873)	\$ (15,221,083)	\$ -	\$ (66,842,479)	\$ (45,537,412)	\$ (12,108,005)
Other Fund Transactions						
	-	-	-	-	-	-
Ending Fund Balance	\$ 23,247,545	\$ 22,187,266	\$ -	\$ 7,077,512	\$ 9,772,100	\$ 7,549,095
Fund Balance designated to current projects*	\$ (23,247,545)	\$ (22,187,266)	\$ -	\$ (7,077,512)	\$ (9,772,100)	\$ (7,549,095)
Reserves						
Total Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Estimated Ending Balance column reflects the best estimate of the inception to date budget balances and actual balances after 2019 is closed.

2021-2022 Proposed Budget is consistent with PIC for Executive Proposed Budget.

2021-2022 Total Budget sums the Estimated Ending Balance Budget and the 2021-2022 Budget.

Outyear revenue and expenditure budget assumptions tie to the outyears of the Ordinance Attachment by Fund report in PIC, with exceptions explicitly noted.

Revenue Notes:

Revenues shown are equal to the budgeted expenditure. Revenues include revenue and fund balance designated to projects.

FAA grant amounts on row 8 include anticipated as well as programmed future grants. The existing design and construction grants, which were cancelled in mid-2020 when the Snow Shed project was placed on long-term hold, is shown as revenue backing in column C and backed out in column D. The Snow Shed project is proposed for disappropriation (as shown in row 24).

There will be a revenue reconciliation done for this fund as part of the financial monitoring in the 2021-2022 biennium where PSB and the Airport will reevaluate the need funding for emergent need.

Appropriation Notes:

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.

2019-2020 Actuals reflect 2019-2020 amounts in EBS.

2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and should be informed by the fund's spending plan.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

* Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

Add date data pulled, from what system, and by whom:

PA_103 reports pulled from EBS, run dates 08/12 and 08/28/2020, by Tony Eayrs, to obtain YE ITD Balances.

Prism Triple Treat Report pulled from Prism, run date 7/9/2020, by Tony Eayrs, to obtain OM estimates of 2020 spend.

2019 YE ITD appropriation balances minus 2020 spend = 2020 year-end carryover balance.

Financial Plan created by Morlene Mitchell, and last updated on 9/3/2020

BUSINESS RESOURCE CENTER

MISSION

The Business Resource Center (BRC) is a strategic leader and partner delivering business value through reliable services and innovative enterprise solutions for King County.

OVERVIEW

The Business Resource Center (BRC) is a trusted leader and partner committed to service excellence by providing strategic, innovative, and reliable enterprise business applications and solutions. It supports and maintains the County's enterprise business systems, including the Oracle EBS Financial and Procurement system, the PeopleSoft HCM and Payroll system, the PBCS budget system, and the Oracle Business Intelligence (BI) analytics and reporting system.

Work groups within the BRC are structured and aligned to manage the enterprise business systems, which include the applications, infrastructure, software licensing, vendor relationships, and support for central business owners, customers, as well as business and governance processes. The BRC Director's Office provides overall guidance and support to BRC staff and direction to executives and agencies on strategies for standardizing and optimizing the use the county's enterprise business systems.

**2021-2022 Executive Proposed Operating Budget
BUSINESS RESOURCE CENTER (EN_A30000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	41,563,043	43,518,766	57.0	0.0
Base Budget Adjustments	(1,120,831)	0	0.0	0.0
Decision Package Adjustments	4,494,329	1,129,358	4.0	0.0
2021-2022 Executive Proposed Budget	44,936,541	44,648,124	61.0	0.0
2021-2022 Executive Proposed Ordinance	44,937,000	44,649,000	61.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) BI Insights Operations Request to continue existing funding for BI temporary and contract positions to adequately staff the BI Insights Service until the staffing and resource plan is revisited with the Office of Performance, Strategy and Budget in 2021.	650,000	0	0.0	0.0
(DS_002) PeopleSoft Contract and Retro Pay Implementation Add two ongoing regular positions in order to staff the PeopleSoft labor contract and retro pay implementation work. This ongoing work is currently being filled by temporary staff.	585,831	0	2.0	0.0
(DS_003) Procurement Technology Modernization Operations Fund ongoing support for the Procurement Technology Modernization Project, which will be completed in the fourth quarter of 2020. This request funds the ongoing support of the new systems and services post implementation including maintenance and support fees and two positions.	1,245,043	0	2.0	0.0
Administrative Service Changes				

2021-2022 Executive Proposed Operating Budget
BUSINESS RESOURCE CENTER (EN_A30000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(AC_001) Planning and Budgeting Cloud Service (PBCS) Enhancement Project Appropriate reserve funds for PBCS Enhancement projects based on the PBCS technology roadmap provided by PSB. These funds will be used to plan and assess needs in preparation for future PBCS Enhancement projects postponed to 2023-2024.	100,000	0	0.0	0.0
(AC_002) Business Intelligence (BI) Insights and E-Business Suite (EBS) Financials Project Planning Appropriate reserve funds for BI Insights and EBS Financials and Procurement based on the BRC roadmap. These funds will be used for planning and assessment of needs in preparation for future projects postponed to 2024-2025 due to the current financial constraints.	500,000	0	0.0	0.0
(AC_003) PeopleSoft Infrastructure Replacement Project Appropriate BRC reserve funds for the PeopleSoft infrastructure replacement project. These funds will be transferred to the capital information technology project.	1,144,400	0	0.0	0.0
Technical Adjustments				
(TA_001) Enterprise System License and Support Fees Accommodate the increase in annual maintenance, support fees and subscription fees to support Oracle EBS, PeopleSoft, Oracle BI, and PBCS.	420,377	0	0.0	0.0
(TA_002) DES Shared Services Adjustment Adjust budget appropriation to fund the BRC human resource and administrative services provided through the Department of Executive Services Director's Office.	98,834	0	0.0	0.0
(TA_010)	0	0	0.0	0.0
(TA_050) Revenue Adjustment Adjust central rate revenue to align with 2021 - 2022 rate model.	0	1,129,358	0.0	0.0
Central Rate Adjustments	(250,156)	0	0.0	0.0
Total Decision Package Adjustments	4,494,329	1,129,358	4.0	0.0

2021 - 2022 Proposed Financial Plan
Business Resource Center /000005490

Category	2019-2020 Estimated	2021-2022 Projected	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	10,196,584	16,684,266	16,395,849	17,480,535
Revenues				
Internal Service Rates	43,518,766	44,648,124	47,103,771	50,165,516
Project Fund Transfer (EBS & BI)	2,065,446		-	-
Other			-	-
Total Revenues	45,584,212	44,648,124	47,103,771	50,165,516
Expenditures				
Salaries & Benefits	(20,706,681)	(20,868,298)	(21,911,713)	(23,314,063)
Operating Expenditures	(15,656,114)	(19,588,233)	(20,371,762)	(21,390,350)
GO Bond Rdm - BI Project	(2,733,735)	(2,735,610)	(2,735,610)	
Reserve Expenditures				
PeopleSoft Infrastructure Project		(1,144,400)		
Oracle EBS Infrastructure Project		(250,000)	(500,000)	(1,000,000)
Oracle BI Infrastructure Project		(250,000)	(500,000)	(1,000,000)
Oracle EBS Project				(7,500,000)
Oracle BI Project				(7,500,000)
PBCS Enhancements		(100,000)		
Total Expenditures	(39,096,530)	(44,936,541)	(46,019,085)	(61,704,413)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	16,684,266	16,395,849	17,480,535	5,941,638
Reserves				
Future Upgrade Reserves				
Oracle EBS Software Upgrade	(5,000,000)	(6,250,000)	(7,000,000)	(1,500,000)
Oracle BI Software Upgrade	(3,000,000)	(6,250,000)	(7,000,000)	(1,500,000)
Oracle EBS Infrastructure	(1,500,000)	(1,500,000)	(1,000,000)	(600,000)
PeopleSoft Infrastructure	(2,000,000)	(800,000)	(1,200,000)	(1,800,000)
Oracle BI Infrastructure	(800,000)	(1,500,000)	(1,000,000)	(600,000)
PBCS Enhancements	(500,000)		(500,000)	(500,000)
Total Reserves	(12,800,000)	(16,300,000)	(17,700,000)	(6,500,000)
Reserve Shortfall	-	-	219,465	558,362
Ending Undesignated Fund Balance	3,884,266	95,849	-	-

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows:

2021-2022 Proposed Budget ties to PBCS.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB and/or OEFA.

Reserve Notes:

Oracle EBS and Oracle BI Software Reserves are calculated at \$7.5 million every five to six years. In order to reduce rates for 2021-2022 budget, the Oracle EBS and Oracle BI infrastructure projects have been deferred additional years and are now scheduled in the 2025-2026 biennium with early planning starting in 2021-2022.

Long term planning for changes to reserves based on the potential technology changes will occur in coming years.

This plan was update by Justin Grover on August 25th, 2020.

OFFICE OF EMERGENCY MANAGEMENT

MISSION

The mission of the King County Office of Emergency Management (KCOEM) is to provide regional leadership to strengthen community resilience and access to emergency services.

OVERVIEW

The King County Office of Emergency Management (KCOEM), pursuant to King County Code 2.56.030, is responsible for providing effective direction, control, and coordination of county government emergency services functional units, and to provide liaison with other governments and the private, nongovernmental sector, in compliance with a state-approved comprehensive emergency management plan, and to serve as the coordinating entity for cities, county governmental departments, and other appropriate agencies, during incidents and events of regional significance.

KCOEM conducts program business to enhance the capability and capacity of King County to prepare for, and then operate in, all types of emergency and disaster situations across all five mission areas: Prevention, Protection, Mitigation, Response, and Recovery. Preparedness establishes the risk environment, builds and tests various capabilities, and uses training and exercises to validate and revise capabilities. These capabilities can then be executed, or operationalized, prior to, during, and after emergencies and disasters. A recent report in an industry publication identified that since 2000, disasters in Washington have increased 165% from the prior two decades, and this amount (61 natural disasters during 2000-2019) is tied for fifth most among all states.

The daily work of KCOEM includes evaluating natural and human-caused risks; building capabilities through planning, training, and exercising; building relationships and systems for effective coordination prior to, during, and after emergencies; conducting public outreach and education; and, planning for all emergency management mission areas, especially mitigation, response, and recovery. During activations, KCOEM staffs the Emergency Operations Center on a 24/7 basis, collecting and providing situational awareness, managing resources and logistics, alerting officials and warning the public, supporting first responders and others involved in operations, as well as many other tasks. In addition, the KCOEM Duty Officer program provides these services during the “steady state,” when the EOC is not actively staffed.

2021-2022 Executive Proposed Operating Budget
OFFICE OF EMERGENCY MANAGEMENT (EN_A40100)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	21,971,175	467,195	11.0	0.0
Base Budget Adjustments	(15,080,660)	(467,195)	0.0	0.0
Decision Package Adjustments	139,987	600,381	2.0	0.0
2021-2022 Executive Proposed Budget	7,030,502	600,381	13.0	0.0
2021-2022 Executive Proposed Ordinance	7,031,000	601,000	13.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_003) Complex Coordinated Terror Attack Planner Position				
Add a Complex Coordinated Terror Attack Planner position to the General Fund, as the Federal grant funding is expiring in early 2021.	281,353	0	1.0	0.0
(DS_004) Hazard Mitigation Planner Position				
Add a Hazard Mitigation Planner position to the General Fund, as a Federal grant funding is expiring late 2020. This position will generate roughly \$300,000 in revenue in 2021.	281,353	300,000	1.0	0.0
Administrative Service Changes				
(AC_001) Operating Budget Adjustments				
Add administrative adjustments to operating budget for coverage of new ongoing operational costs.	135,079	300,381	0.0	0.0
Central Rate Adjustments	(557,797)	0	0.0	0.0
Total Decision Package Adjustments	139,987	600,381	2.0	0.0

FACILITIES MANAGEMENT DIVISION

MISSION

As stewards of public assets, the Facilities Management Division is a strategic advisor and partner in delivering County services.

OVERVIEW

The Facilities Management Division (FMD) of the Department of Executive Services provides clean, environmentally sustainable, and cost-effective work environments for County staff and the public. FMD is responsible for designing and managing capital construction projects that are responsive to customer needs and strive for delivery on-time and within budget. Further, FMD manages a financially sustainable in-house print shop providing King County agencies high quality, cost effective digital product and scanning services.

The Real Estate Services (RES) section provides leadership in the management of King County-owned real estate and implements policy on matters including leasing, sales, acquisitions, permitting, and investments while facilitating and overseeing an effective asset management system that proactively manages the County's real estate portfolio.

**2021-2022 Executive Proposed Operating Budget
FACILITIES MANAGEMENT DIVISION (EN_A60100)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	140,886,330	135,408,602	342.4	2.0
Base Budget Adjustments	(12,110,293)	(16,052,228)	(0.3)	0.0
Decision Package Adjustments	217,319	8,507,640	(22.0)	0.0
2021-2022 Executive Proposed Budget	128,993,356	127,864,014	320.1	2.0
2021-2022 Executive Proposed Ordinance	128,994,000	127,865,000	320.1	2.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Operating Expenses for Downtown Public Health Clinic	858,990	0	0.0	0.0
Provide ongoing funding to operate a new County-owned facility added to FMD's portfolio.				
(DS_002) Operating Expenses for Kent Valley Professional Building	278,221	0	0.0	0.0
Provide ongoing funding to operate a new County-owned facility added to FMD's portfolio.				
(DS_003) Local Improvement District (LID) Implementation				
Provide funds to pay for the final assessment for County-owned properties in the City of Seattle's Waterfront LID.	915,580	0	0.0	0.0
(DS_005) Target Reductions				
Reduce expenditure authority in proposed 2021-2022 budget for FMD's operating and capital program.	(3,356,042)	0	(14.0)	0.0
(DS_006) Office Space Consolidation Reductions				
Reduce expenditure authority based on estimated savings resulting from the closure of the King County Administration Building. This estimate will be reviewed and adjusted if necessary, as part of the mid-biennial ordinance.	(3,103,328)	0	(7.0)	0.0

2021-2022 Executive Proposed Operating Budget
FACILITIES MANAGEMENT DIVISION (EN_A60100)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_120) Central Climate Change Cost Update Adjust the share of central climate-related costs including investments to advance the Strategic Climate Action Plan, membership fees in climate related organizations, consulting fees, and central climate staff. The allocation methodology is based on greenhouse gas emissions.	23,606	0	0.0	0.0
Technical Adjustments				
(TA_001) Transfer to Department o Executive Services (DES) Transfer a senior human resource analyst position to DES Administration.	(290,990)	0	(1.0)	0.0
(TA_002) DES Director's Office (DO) Allocation Increase budget authority as part of FMD's allocation to cover DES DO shared functions that support divisions within DES, such as human resources support and public records.	282,507	0	0.0	0.0
(TA_003) Utility Expenses Increase Provide sufficient budget to cover the projected increase in natural gas from \$550,485 to \$714,144 per year.	327,858	0	0.0	0.0
(TA_050) Revenue Adjustment Revise budgeted revenues to match current forecast.	0	8,507,640	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	8,553	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	5,746	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(1,146,000)	0	0.0	0.0
Central Rate Adjustments	5,412,618	0	0.0	0.0
Total Decision Package Adjustments	217,319	8,507,640	(22.0)	0.0

2021-2022 Proposed Financial Plan
FMD Internal Service Fund/000005511

Category	2019-2020 Projected	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	4,027,000	3,067,442	1,938,102	752,296
Revenues				
Outside Leases & Miscellaneous	2,247,673	1,834,483	1,926,207	2,022,518
Streamlined Rate Revenue	153,577,640	166,802,465	175,778,082	181,998,301
MMRF Transfer	(19,757,470)	(12,927,368)	(13,573,736)	(13,980,949)
Debt Service Transfer	(35,326,092)	(42,144,575)	(45,144,575)	(45,144,575)
MMRF/BR&R Transfer (to support Yesler T	(413,872)	(1,006,544)	(799,608)	(799,608)
Building O&M Charges	98,080,206	110,723,964	116,260,162	122,073,170
Architectural-Engineering	7,922,053	6,766,810	7,105,151	7,460,408
Hourly Crafts	4,874,994	4,199,756	4,409,744	4,630,231
Print Shop	2,205,517	2,426,316	2,547,632	2,675,014
Other Revenues from GF Sources	1,911,641	1,912,684	2,008,318	2,108,734
COVID-19	18,942,124			
Total Revenues	136,184,208	127,864,014	134,257,215	140,970,075
Expenditures				
Director's Office	(16,807,547)	(19,062,166)	(20,015,274)	(21,016,038)
Building Operations	(79,962,682)	(89,143,324)	(93,600,490)	(98,280,515)
Security Management	(12,078,156)	(10,310,656)	(10,826,189)	(11,367,498)
Capital & Major Projects	(6,818,561)	(7,820,252)	(8,211,265)	(8,621,828)
Print Shop Operations	(2,523,812)	(2,656,956)	(2,789,804)	(2,929,294)
COVID-19	(18,942,124)			
Total Expenditures	(137,132,882)	(128,993,354)	(135,443,022)	(142,215,173)
Total Other Fund Transactions/Underexpenditure				
Ending Fund Balance	3,067,442	1,938,102	752,296	(492,802)
Less: Reserves & Designations				
Underexpenditure target			1,354,430	1,422,152
Reserve for Share of Space Consolidation TI's		(1,500,000)	(1,500,000)	
Total Reserves & Designations	-	(1,500,000)	(145,570)	1,422,152
Reserve Shortfall	-		-	-
Ending Undesignated Fund Balance	3,067,442	438,102	606,726	929,350

Financial Plan Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows

2021-2022 proposed budget ties to PBCS

Out-year revenue and expenditure inflation assumptions are consistent with figures provided by PSB BFPA

Revenue Notes:

Overall 5% is estimated for revenue growth from 2022-2024 to 2025-2026

The negative amounts indicates streamlined rate revenue that is transferred out of the internal service fund.

Expenditure Notes:

2019-2020 Projected based on actual as of 5/30/20, with adjustments of estimated obligated expenditures.

2021-2022 Proforma based on PSB's rates adjustments and inflationary adjustment applied for labor

2021-2022 Agency Proposed reflects required target reductions and new program adds.

Out-year expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance

Under expenditure assumed at 1% for 2023-2024 and 2025-2026.

**2021-2022 Executive Proposed Operating Budget
FMD PARKING FACILITIES (EN_A60150)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	8,871,272	9,099,684	0.0	0.0
Base Budget Adjustments	0	0	0.0	0.0
Decision Package Adjustments	1,143,436	856,109	0.0	0.0
2021-2022 Executive Proposed Budget	10,014,708	9,955,793	0.0	0.0
2021-2022 Executive Proposed Ordinance	10,015,000	9,956,000	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Expenditure Adjustment Revise budgeted expenditures to match current forecast.	1,146,660	0	0.0	0.0
(TA_050) Revenue Adjustment Revise budgeted revenues to match current forecast.	0	856,109	0.0	0.0
Central Rate Adjustments	(3,224)	0	0.0	0.0
Total Decision Package Adjustments	1,143,436	856,109	0.0	0.0

**2021-2022 Proposed Financial Plan
FMD Parking Facilities / 000001415**

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	813,895	884,653	825,738	1,177,590
Revenues				
Parking Revenues from General Fund	2,523,623	2,523,623	2,902,166	3,076,296
Parking Revenues from Non-GF County Agencies	3,296,170	3,296,170	3,790,596	4,018,031
Parking Revenues from Non-County Entities - 36250	1,605,093	1,478,000	1,845,857	1,956,608
Parking Fees - 36230		2,658,000	3,056,700	3,240,102
Interest	64,544		68,417	-
ADJ to match fund balance	(720,000)			
Total Revenues	6,769,430	9,955,793	11,663,736	12,291,038
Expenditures				
Garage Operation Expenses (KC)	(3,871,272)	(3,849,674)	(4,103,548)	(4,349,761)
Garage Operation Expenses (Contract)/53105		(2,146,660)	(2,189,593)	(2,233,385)
Financial Mgmt. Services (55245)		(18,374)	(18,741)	(19,116)
General Fund Support	(2,500,000)	(4,000,000)	(5,000,000)	(5,500,000)
Net loss - due parking operators due to COVID	(324,000)			
Interfund Interest Auto	(3,401)			
Total Expenditures	(6,698,673)	(10,014,708)	(11,311,883)	(12,102,263)
Estimated Underexpenditures				
Ending Fund Balance	884,653	825,738	1,177,590	1,366,366
Reserves⁸				
Rainy Day and Equipment Replacement Reserve at 3%	(203,083)	(298,674)	(215,268)	(316,594)
Total Reserves	(203,083)	(298,674)	(215,268)	(316,594)
Ending Undesignated Fund Balance	681,570	527,064	962,322	1,049,771

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes: Revenues are expected to recover from COVID fiscal impacts in 2023-2024.

Reserve Notes: Rainy Day/Equipment Replacement reserve is based on 3% of total revenue to be used as needed for either purpose.

**2021-2022 Executive Proposed Operating Budget
REAL ESTATE SERVICES (EN_A44000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	10,097,544	9,713,367	24.0	1.0
Base Budget Adjustments	66,426	103,881	0.0	0.0
Decision Package Adjustments	(667,056)	535,048	(3.0)	0.0
2021-2022 Executive Proposed Budget	9,496,914	10,352,296	21.0	1.0
2021-2022 Executive Proposed Ordinance	9,497,000	10,353,000	21.0	1.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Real Property Agent Position Reduction Eliminate a real property agent position from the Real Estate Leasing/Property Management Section, effective Jan. 1, 2022, to meet the RES target reduction.	(272,444)	0	(1.0)	0.0
(DS_002) Real Property Agent Reduction - Sales Eliminate a real property agent position from the Real Estate Sales Section, effective Jan. 1, 2021, to meet the RES target reduction.	(272,444)	0	(1.0)	0.0
(DS_003) Real Property Agent Position Reduction - Inventory Eliminate a real property agent position from the Inventory Control Section, effective Jan. 1, 2021, to meet the RES target reduction.	(322,673)	0	(1.0)	0.0
Administrative Service Changes				
(AC_018) Utilities Technical Review Committee Appropriate the cost share for the Utilities Technical Review Committee. RES's allocation for the 2021-2022 biennium is \$35,000.	35,000	0	0.0	0.0
Technical Adjustments				

2021-2022 Executive Proposed Operating Budget
REAL ESTATE SERVICES (EN_A44000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_001) Professional Services Increase Increase contract professional services by \$120,790. This increase will provide RES with project resources to compensate for the removal of three positions necessary to achieve General Fund target reductions and save General Fund resources.	84,390	0	0.0	0.0
(TA_050) Adjust Real Estate Services Revenue Adjust revenue to match forecast for 2021-2022.	0	535,048	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(110,000)	0	0.0	0.0
Central Rate Adjustments	191,114	0	0.0	0.0
Total Decision Package Adjustments	(667,056)	535,048	(3.0)	0.0

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Facilities Mgmt, Fund: 3310 LONG-TERM LEASES, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3310 LONG-TERM LEASES - Facilities Mgmt				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1039895	DES LTLF MASTER PROJECT PROGRAMMATIC		\$27,473,434	<p>Current Scope: Long Term Lease Fund Master Project - Funding for this project will be used to pay lease costs for agencies leasing non-County space. Costs include base rent, operating costs, common area maintenance, amortized tenant improvements, and other miscellaneous costs included in the lease terms such as parking, storage, direct utilities, etc. plus an amount is added to cover possible unanticipated costs that could occur during the biennium. Also included is the FMD Lease Administration Fee collected from the agencies to cover the costs of Real Estate Services staff providing leasehold services, internal service charges and other related expenses. Reimbursement is collected from the agencies to cover the expenditures from the fund.</p> <p>Budget Request Basis: Budget estimates are based on the terms of each lease including scheduled base rent changes, estimated CPI adjustments, estimated operating costs, leases terminating and new leases projected to be finalized during the biennium. In the 2021-2022 the budget request of \$43 million is offset by a reconciliation adjustment of negative \$13 million. This has the fiscal effect of drawing projected budget balance available from prior budget periods at the end of the 2019-2020 biennium. The net budget request is \$30 million.</p>
3310 - LONG-TERM LEASES		Total	\$27,473,434	
Grand Total			\$27,473,434	

**2021-2022 Proposed Financial Plan
Long Term Lease Fund / 000003310**

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	0	0	0	0	0
Interfund Rent	30,000,000	27,473,434	57,473,434	28,322,903	(44,189,361)
Total Capital Revenue	30,000,000	\$ 27,473,434	\$ 57,473,434	\$ 28,322,903	\$ (44,189,361)
Capital Appropriation:					
Lease Payments	(30,000,000)	(42,473,434)	(72,473,434)	(43,322,903)	(44,189,361)
<i>Disappropriations (positive)</i>	0	15,000,000	15,000,000	15,000,000	0
Total Capital Appropriation	\$ (30,000,000)	\$ (27,473,434)	\$ (57,473,434)	\$ (28,322,903)	\$ (44,189,361)

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals As of 6/30/20	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	(1,176,048)	(1,176,048)	-	(361,962)	523,368	658,304
Capital Funding Sources						
Interfund Rent	22,274,082	35,542,187	-	42,969,259	43,828,644	44,705,217
COVID Rent Reimbursement		8,632,181	-			
LTL Admin Fee	1,288,812	2,638,385	-	3,377,867	3,445,424	3,514,333
Transfer Admin Fee to RES & ISF	(1,101,650)	(2,203,300)	-	(2,863,613)	(2,920,886)	(2,979,303)
Rent from Fee Leases	81,170	129,696	-	132,290	134,936	137,635
Reimbursements from FMD Rate	507,525	812,040	-	812,040	-	-
Other Reimbursements	149,100	148,638	-	-	-	-
Total Capital Revenue	\$ 23,199,039	\$ 45,699,827	\$ -	\$ 44,427,843	\$ 44,488,119	\$ 45,377,881
Capital Expenditures						
Lease Payments	(23,769,354)	(36,162,362)	-	(42,969,259)	(43,828,644)	(44,705,217)
COVID Lease Payments	(1,331,831)	(8,632,181)	-	-	-	-
Lease Administrative Costs	(82,668)	(91,198)	-	(573,254)	(524,539)	(535,029)
Total Capital Expenditures	\$ (25,183,853)	\$ (44,885,741)	\$ -	\$ (43,542,513)	\$ (44,353,183)	\$ (45,240,247)
Other Fund Transactions						
		-	-	-		
Ending Fund Balance	\$ (3,160,862)	\$ (361,962)	\$ -	\$ 523,368	\$ 658,304	\$ 795,938
Fund Balance designated to current projects*	0	0	0	0	0	0
Reserves						
Contingency Reserve 1.5% Cash Flow				(666,418)	(667,322)	(680,668)
Total Reserves	0	0	0	\$ (666,418)	\$ (667,322)	\$ (680,668)
Projected Shortfall	-	361,962	-	143,050	9,018	-
Ending Undesignated Fund Balance	0	0	0	0	0	\$ 115,270

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Estimated Ending Balance column reflects the best estimate of the inception to date budget balances and actual balances after 2019 is closed.

2021-2022 Proposed Budget is consistent with PIC for Executive Proposed Budget.

2021-2022 Total Budget sums the Estimated Ending Balance Budget and the 2021-2022 Budget.

Outyear revenue and expenditure budget assumptions tie to the outyears of the Ordinance Attachment by Fund report in PIC, with exceptions explicitly noted.

Revenue Notes:

The revenue to this fund is pass through revenue collected from agencies in leased space and paid to landlords.

Appropriation Notes:

Excess budget generated in prior years will be disappropriated in two phases beginning with the 2021-2022 biennium. Appropriation balances to the PIC capital budget system.

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.

2019-2020 Actuals reflect 2019-2020 amounts in EBS.

2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and should be informed by the fund's spending plan.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Revenues Notes: Revenue backing from state and federal sources is anticipated to fully reimburse the Long Term Lease fund for lease payments incurred in the response to the coronavirus pandemic.

Expenditure Notes:

The expenditures in 2023-2024 represent projected lease payments. These amounts do not include the cancellation mentioned in the Appropriation Notes above.

Reserve Notes:

The contingency reserve of 1.5% of projected revenue is included in the financial plan to cover unanticipated instances where costs for leases exceed reimbursement that is collected from agencies. For example, if the revenue backing for COVID lease expenses falls short of expenditures then the reserve is available to help balance the fund.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Facilities Mgmt, Fund: 3421 MJR MNTNCE RSRV SUB-FUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3421 MJR MNTNCE RSRV SUB-FUND - Facilities Mgmt				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1039725	DES FMD KCCH DOM WATER DISTRBN STANDALONE	✓	(\$275,850)	Current Scope: King County Courthouse Domestic Water Distribution - Construction funding for Phase III Courthouse domestic water replacement project including; advertised const bid and phased replacement of all original piping. Excludes predesign cost and appropriation. Refer to Fsi Assessment estimate. 2021-2022 budget: project complete and remaining budget to be canceled. Budget Request Basis: The project is complete and the remaining budget is proposed to be cancelled.
1039756	DES FMD CAPITAL PRJT OVERSIGHT ADMIN		\$13,030	Current Scope: Auditor Capital Project Oversight - Biennial allocation of Council Auditor Capital Project Oversight costs. Budget Request Basis: Budget appropriation supports cost of Capital Project Oversight work of Capital Projects by King County Auditor
1121968	DES FMD KCCH ELEVATORS AND LIFTS STANDALONE	✓	(\$23,787)	Current Scope: Project has been completed. Budget Request Basis: Project is complete and remaining budget is adjusted to close project.
1124124	DES FMD ADMIN BLDG HEAT GENERATING SYSTEMS STANDALONE	✓	(\$1,344)	Current Scope: Administration Building Heat Generation System - This project will replace the primary heat exchangers and associated appurtenances in the Administration Building that provides the primary source of heat for domestic hot water and the building heating system. Project has been completed. Budget Request Basis: Project is complete and remaining budget is adjusted to close project.
1124129	DES FMD ADMIN BLDG HEATING AND COOLING COILS STANDALONE	✓	\$5,202	Current Scope: Project has been completed. Budget Request Basis: Project is complete and remaining budget is adjusted to close project.
1124130	DES FMD KCCH EXTERIOR DOORS STANDALONE	✓	(\$35,396)	Current Scope: Project has been completed. Budget Request Basis: Project is complete and remaining budget is adjusted to close project.
1124606	DES FMD MMRF QUICK RESPONSE CONTINGENCY PROGRAMMATIC		\$216,000	Current Scope: MMRF Quick Response Contingency - This project was setup as a contingency fund to respond to emergent repairs during the biennium that were not funded in the capital program. Budget Request Basis: This budget is requested now to avert failure of the system in the near term for emergency repairs. The project budget will be used for both design and construction.
1127423	DES FMD MMRF SCAP STANDALONE	✓	(\$515)	Current Scope: Project has been completed. Budget Request Basis: Project is complete and remaining budget is adjusted to close project. Comparable scope for other projects will be included in the project budget rather than as a separate fund level budget amount.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Facilities Mgmt, Fund: 3421 MJR MNTNCE RSRV SUB-FUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3421 MJR MNTNCE RSRV SUB-FUND - Facilities Mgmt				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1129710	DES FMD MMRF 24/7 FACILITY GROUP-MAJOR REPAIR AND RENEWAL OF BLDG. SYSTEMS PROGRAMMATIC		\$13,878,700	Current Scope: 24/7 Facility Group Master Project - This programmatic project will fund major maintenance repairs to FMD's 24/7 Facility Group. This group includes the Maleng Regional Justice Center (courthouse and detention center) , King County Correctional Facility (KCCF), Regional Communication and Emergency Coordination Center (RCECC, and the Ravensdale Shooting Range Typical major maintenance will include either repair or replacement of major building systems: Exterior Enclosure, Interior Construction, Elevators, Mechanical, Electrical, Superstructure, and Foundations. These building systems were identified in the Facilities Management Division, Facility Condition Assessment as deficient or beyond their useful life. All of the identified projects proposed for the program were ranked in the top 10% of 1270 building deficiencies based on a formula that included building importance and condition, system importance and scheduled replacement factors as the primary criteria. Budget Request Basis: The total budget for this budget request is based on the individual project estimates of approximately 10 projects that are expected to be completed in the next biennium.
1129771	DES FMD DIST. CT. N.E. D5010 ELECTRICAL SERVICE AND DISTRIBUTION STANDALONE	✓	(\$82,076)	Current Scope: Northeast District Court Electrical Service and Distribution - This project will test and repair known electrical deficiencies, and plan for other upgrades and replacements of the electrical system at the NE District Court. The specific scope of work includes: 1) Perform IR scanning (infrared) to locate hot spots due to worn or loose components; 2) Replace existing central inverter system for exit lighting, replace existing aged transformer, and other incidental repairs; 3) Retain Electrical engineering consultant to synthesize the IR report and recommend further scope of work repairs. Project has been completed. Budget Request Basis: Project is complete and remaining budget is adjusted to close project. Comparable scope for other projects will be included in the project budget rather than budgeted as a fund level budget amount.
1129785	DES FMD POLICE PREC. #4 BURIEN D5031 FIRE ALARM SYSTEMS STANDALONE	✓	(\$73,556)	Current Scope: Precinct #4 Burien Fire Alarm Systems - This project will renew the existing fire alarm control panel and all devices on both floors of the Burien facility, this includes both the police precinct (1st floor) and district court (2nd floor). The project has been completed. Budget Request Basis: The project has been completed and remaining budget is adjusted to close project.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Facilities Mgmt, Fund: 3421 MJR MNTNCE RSRV SUB-FUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3421 MJR MNTNCE RSRV SUB-FUND - Facilities Mgmt				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1129787	DES FMD ADMIN. BLDG. D5010 ELECTRICAL SERVICE AND DISTRIBUTION STANDALONE	✓	(\$1,437,931)	Current Scope: Administration Building Electrical Service and Distribution - This project will test the main switchgear, buss ducts, and main branch panels in Administration Building. This will require a full building shutdown and cooperation (and cost) with City Light. Includes correction of items noted in 2013-14 TEGG report by electrical inspection company, Seahurst, that includes replacement of certain transformers, providing appropriate clearance in electrical closets on each floor, replacing some panels and if necessary, repurposing power abandoned after boilers were removed from building. Budget Request Basis: This project is indefinitely postponed and proposed for cancellation because the 2021-2022 proposed biennial budget includes a proposal to mothball the facility and move tenants to other county owned and leased locations.
1129788	DES FMD BLACK RIVER OFFICE BLDG. D3050 TERMINAL AND PACKAGE UNITS STANDALONE	✓	(\$4,448)	Current Scope: Black River Office Building Terminal and Package Units - This project will perform functional testing of fan boxes, test & balance system, replace non-functioning fan boxes & VAV boxes, upgrade controls, commission systems in the Black River Office building. This project has been completed. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1129791	DES FMD ADMIN BLDG. D3049 FANS AND AIR HANDLING UNITS STANDALONE	✓	(\$206,375)	Current Scope: Administration Building Fans and Air Handling Units - Service and Repair the original Administration Building's Central HVAC hot and cold deck utility fan system (2 fans), the fan and air handling unit fans (2 Supply fans, 1 Return and 2 Exhaust fans), Replace all pneumatic controls, provide Testing and Balancing of fans. Budget Request Basis: The budget is no longer necessary and the remaining budget is adjusted to close the project.
1129793	DES FMD BLACK RIVER OFFICE BLDG. B3010 ROOFING AND EXTERIOR CLADDING STANDALONE	✓	(\$581,758)	Current Scope: Black River Building Roofing Replacement and Exterior - Project includes replacement of roof and repairs of exterior wall cladding. Existing roof is 27 years old, has been patched extensively, and is well beyond its useful life. Cladding needs cleaning, sealing, and repairs of numerous holes and other damage. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1131412	DES FMD MMRF KCCF SHOWER & DAYROOM LIGHTING WIRING/FIXTURES STANDALONE	✓	(\$402,479)	Current Scope: Budget Request Basis: No additional project work is necessary and the remaining budget is adjusted to close the project.
1131413	DES FMD MMRF KCCF EMERGENCY LEAK DETECTION STANDALONE	✓	(\$124,078)	Current Scope: This project repairs a generator leak at the KCCF. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Facilities Mgmt, Fund: 3421 MJR MNTNCE RSRV SUB-FUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3421 MJR MNTNCE RSRV SUB-FUND - Facilities Mgmt				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1132356	DES FMD MMRF EARLINGTON BUILDING MEZZANINE FLOOR STRUCTURAL REPAIRS STANDALONE	✓	(\$55,224)	Current Scope: Earlington Floor Repair - This project will provide structural reinforcement to the mezzanine level floor at the County's Earlington Building and increase the scope a structural assessment study for entire second floor. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1133652	DES FMD MMRF EARLINGTON ELECTIONS SKYLIGHT REPAIR STANDALONE	✓	(\$118,349)	Current Scope: Earlington Skylight Repair - Replace existing skylight panels at Elections Building with new skylight glass, clean and reuse existing frame to prevent water from leaking into the building down the interior walls. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1134407	DES FMD MMRF ADMIN BLDG GENERATOR STUDY JH STANDALONE	✓	(\$25,671)	Current Scope: Admin Building Study - Test and assess existing generator to determine remaining useful life. Evaluate feasibility and determine costs associated with needed upgrades or replacements. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1134411	DES FMD MMRF D.C. SHORELINE BOILER REPLACEMENT STANDALONE	✓	(\$55,730)	Current Scope: Shoreline Boiler - Replace the existing undersized electric boiler to a properly designed boiler to provide sufficient heat to the building in winter. The scope of work will also include conducting TAB & Cx study, making revisions and improvements to the existing system as needed to provide a fully functioning WSHP system for the building. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1134430	DES FMD MMRF KSC ELEVATOR MACHINE ROOM COLLING UNITS REPLACEMENT STANDALONE	✓	(\$256,508)	Current Scope: King Street Center Elevator Machine Room - Replace aging cooling units with new cooling units to provide adequate cooling air to Elevator Machine Room. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1134432	DES FMD MMRF POLICE PREC. #4 CAMERA UPGRADE STANDALONE	✓	(\$146,391)	Current Scope: Police Precinct #4 Camera Upgrade - Upgrade existing security system of Police Prec. #4 Burien to install new cameras that will be compatible with current building security system. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1134459	DES FMD MMRF EARLINGTON BLDG. 2ND FLOOR STRUCTURAL IMPROVEMENTS STANDALONE	✓	(\$252,422)	Current Scope: Earlington Building Second Floor Structural Improvements - This project will repair structural deficiencies to the 2nd floor structure of the building. It will specifically strengthen floor beams, floor beam connections, and reinforce the plywood subfloor as recommended in the WJA Structural Condition Assessment report. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Facilities Mgmt, Fund: 3421 MJR MNTNCE RSRV SUB-FUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3421 MJR MNTNCE RSRV SUB-FUND - Facilities Mgmt				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1135103	DES FMD MMR MRJC OUT YEAR EST STANDALONE			\$0 Current Scope: This is a planning level estimate of the backlogged building systems infrastructure work needed at the MRJC detention facility and court facility. From this total amount, projects will be prioritized and, if selected, the cost estimates will be refined for inclusion in the 2023-2024 budget as separate projects. Budget Request Basis: Project placeholder budget proposed amount is based on backlogged infrastructure project work.
1135104	DES FMD MMR KCCH OUT YEAR EST STANDALONE			\$0 Current Scope: This is a planning level estimate of the backlogged building systems infrastructure work needed at the MRJC detention facility and court facility. From this total amount, projects will be prioritized and, if selected, the cost estimates will be refined for inclusion in the 2023-2024 budget as separate projects. Budget Request Basis: This proposed project placeholder budget amount is based on backlogged infrastructure project work.
1135105	DES FMD MMR ADMIN OUT YEAR EST STANDALONE			\$0 Current Scope: This is a planning level estimate of the backlogged building systems infrastructure work needed at the MRJC detention facility and court facility. From this total amount, projects will be prioritized and, if selected, the cost estimates will be refined for inclusion in the 2023-2024 budget as separate projects. Budget Request Basis: The project proposed placeholder budget amount is based on backlogged infrastructure projects.
1135106	DES FMD MMR YESLER OUT YER EST STANDALONE			\$0 Current Scope: This is a planning level estimate of the backlogged building systems infrastructure work needed at the MRJC detention facility and court facility. From this total amount, projects will be prioritized and, if selected, the cost estimates will be refined for inclusion in the 2023-2024 biennial budget. Budget Request Basis: This project proposed placeholder budget amount is based on backlogged infrastructure project work.
1135107	DES FMD MMR CHINOOK OUT YE EST STANDALONE			\$0 Current Scope: This is a planning level estimate of the backlogged building systems infrastructure work needed at the MRJC detention facility and court facility. From this total amount, projects will be prioritized and, if selected, the cost estimates will be refined for inclusion in the 2023-2024 budget as separate projects. Budget Request Basis: The project proposed placeholder budget amount is based on backlogged infrastructure project work.
1135109	DES FMD KCCF OUT YEAR EST STANDALONE			\$0 Current Scope: This is a planning level estimate of the backlogged building systems infrastructure work needed at the MRJC detention facility and court facility. From this total amount, projects will be prioritized and, if selected, the cost estimates will be refined for inclusion in the 2023-2024 budget as separate projects. Budget Request Basis: This proposed project placeholder budget amount is based on backlogged infrastructure project work.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Facilities Mgmt, Fund: 3421 MJR MNTNCE RSRV SUB-FUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3421 MJR MNTNCE RSRV SUB-FUND - Facilities Mgmt				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1135110	DES FMD MMR OTHER BLDGS EST STANDALONE		\$0	<p>Current Scope: This is a planning level estimate of the backlogged building systems infrastructure work needed at buildings other than the Civic Campus buildings and the detention facilities. From this total amount, projects will be prioritized and, if selected, the cost estimates will be refined for inclusion in the 2023-2024 budget as separate projects.</p> <p>Budget Request Basis: This project proposed placeholder budget amount is based on backlogged infrastructure project work.</p>
1139464	DES FMD MMRF BUDGET PREP 22 STANDALONE		\$150,000	<p>Current Scope: MMRF Budget Prep 22 - This project will fund FMD capital projects staff and consultants to develop CIP estimates for the 23-24 budget cycle. For planning purposes a budget placeholder amount is entered for the subsequent biennia until the projects are identified in subsequent budget processes.</p> <p>Budget Request Basis: The requested amount is based on historical cost information of the time it takes FMD capital projects managers and consultants to develop cost estimates for the budget. The requested amounts includes fully burdened staff time and the cost of consultants to assist in preparing the cost estimates. The work will be completed on the same time line as the Executive budget development cycle.</p>
1139465	DES FMD MMRF BUILDING SURVEY STANDALONE		\$150,000	<p>Current Scope: MMRF Building Survey - This project will be used to survey FMD building to determine the condition of the building components that will be used to update the facility condition assessment database. Approximately 1/3 of the building will be surveyed as part of this budget cycle. Future phases in the following budget cycles will survey the remainder of the building.</p> <p>Budget Request Basis: The requested amount is based on historical cost information of the time it takes FMD capital projects managers and consultants to complete the building surveys. The requested amounts includes fully burdened staff time and the cost of consultants to assist in completing the survey and updating the database. The work will be completed on the same timeline as the Executive budget development cycle.</p>
1139466	DES FMD MMRF PREC.#3 FIRE ALARM STANDALONE		\$194,419	<p>Current Scope: Precinct #3 Fire Alarm - This project includes replacement of the Fire Alarm Panel and associated fire alarm devices (smoke detectors, horn strobes, etc.) at the King County Sheriff's Precinct 3 building located in Maple Valley.</p> <p>Budget Request Basis: This budget is requested now to avert failure of the system in the near term. The project improves an important system in an occupied facility. The budget was determined by field verification of conditions and project scope and priced with current construction costs and uniform factors for design and administration of this type of project. The project budget will fund both design and construction.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Facilities Mgmt, Fund: 3421 MJR MNTNCE RSRV SUB-FUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3421 MJR MNTNCE RSRV SUB-FUND - Facilities Mgmt				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139476	DES FMD MMR DC S.W. TAB&Cx STANDALONE		\$105,287	<p>Current Scope: District Court S.W. Burien– This project will conduct TAB (Test, Adjust, and Balance) and Cx (commissioning) to take corrective actions, improve the current airflow distribution issue, inspect functional system, and identify deficiencies of the existing HVAC systems.</p> <p>Budget Request Basis: This budget is requested now to avert failure of the system in the near term. The project improves an important system in an occupied facility. The budget was determined by field verification of conditions and project scope and priced with current construction costs and uniform factors for design and administration of this type of project. The project budget will fund investigating, balancing air flows, and identifying deficiencies in the current system.</p>
1139481	DES FMD MMRF DC N.E. TAB & Cx STANDALONE		\$94,879	<p>Current Scope: District Court N.E Redmond – This project will conduct TAB (Test, Adjust, and Balance) and Cx (commissioning) to take corrective actions to marginal comfort & poor ventilation issue, improve airflow distribution, inspect operational components, and identify deficiencies of the existing HVAC systems.</p> <p>Budget Request Basis: This budget is requested now to avert failure of the system in the near term. The project improves an important system in an occupied facility. The budget was determined by field verification of conditions and project scope and priced with current construction costs and uniform factors for design and administration of this type of project. The project budget will fund investigating, balancing air flows, and identifying deficiencies in the current system.</p>
1139493	DES FMD MMRF DC SHORELINE TAB & Cx STANDALONE		\$98,198	<p>Current Scope: District Court Shoreline – This project will conduct TAB (Test, Adjust, and Balance) and Cx (commissioning) to take corrective actions for the airflow issue, restore WSHP (Water Source Heat Pump) system to its best operating level, and identify deficiencies of the existing HVAC systems.</p> <p>Budget Request Basis: This budget is requested now to avert failure of the system in the near term. The project improves an important system in an occupied facility. The budget was determined by field verification of conditions and project scope and priced with current construction costs and uniform factors for design and administration of this type of project. The project budget will fund investigating, balancing air flows, and identifying deficiencies in the current system.</p>
1139494	DES FMD MMRF DC ISSAQUAH DETENTION HVAC STANDALONE		\$141,109	<p>Current Scope: This project is proposed to upgrade the HVAC system at the Issaquah District Court secure detention area.</p> <p>Budget Request Basis: This budget is requested now to address code compliant issue at the holding cells and avert failure of the system in the near term. The project improves an important system in an occupied facility. The budget was determined by field verification of conditions, design & construction costs, and administration of this type of project.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Facilities Mgmt, Fund: 3421 MJR MNTNCE RSRV SUB-FUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3421 MJR MNTNCE RSRV SUB-FUND - Facilities Mgmt				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139495	DES FMD MMRF ISSAQUISH TAB & Cx STANDALONE		\$112,421	<p>Current Scope: DC Issaquah TAB & Cx - District Court Issaquah – Conduct a TAB (Test, Adjust, and Balance) to take corrective actions to marginal comfort & poor ventilation issues, and to improve airflow distribution due to lacking of TAB performances over years. The project also conduct a Cx (commissioning) to inspect operational components, and identify deficiencies of the existing WSHP (Water Source Heat Pump) and Controls systems.</p> <p>Budget Request Basis: This budget is requested now to avert failure of the system in the near term. The project improves an important system in an occupied facility. The budget was determined by field verification of conditions and project scope and priced with current construction costs and uniform factors for design and administration of this type of project. The project budget will fund investigating, balancing air flows, and identifying deficiencies in the current system.</p>
1139498	DES FMD MMRF PREC. #3 MISC HVAC REPAIRS STANDALONE		\$366,555	<p>Current Scope: Precinct #3 Miscellaneous HVAC Repairs - This project includes rehabilitation of select heating and ventilation system (HVAC) components at King County Sheriff's Precinct 3 located in Maple Valley. Rehabilitation elements include replacement of an Energy Recovery Ventilator (ERV), reconfiguration of main office ductwork for improved airflow and temperature control, and addition of cooling unit for a portion of the office not effectively served by the buildings ventilation system.</p> <p>Budget Request Basis: This budget is requested now to avert failure of the system in the near term. The project improves an important system in an occupied facility. The budget was determined by field verification of conditions and project scope and priced with current construction costs and uniform factors for design and administration of this type of project. The project budget will fund both design and construction.</p>
1139505	DES FMD MMRF PREC. #4 STANDBY POWER STANDALONE		\$346,260	<p>Current Scope: Precinct #4 Standby power - This project will replace the old generator at Precinct 4 with a new Standby Power Generator and fuel system, including transfer switch, controls, and BAS integration. New generator shall support HVAC, Lighting and Convenience power throughout the Precinct facility.</p> <p>Budget Request Basis: This budget is requested now to avert failure of the system in the near term. The project improves an important system in an occupied facility. The budget was determined by field verification of conditions and project scope and priced with current construction costs and uniform factors for design and administration of this type of project. The project budget will fund both design and construction.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Facilities Mgmt, Fund: 3421 MJR MNTNCE RSRV SUB-FUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3421 MJR MNTNCE RSRV SUB-FUND - Facilities Mgmt				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139506	DES FMD MMRF DC SHORELINE ROOF STANDALONE		\$1,598,617	<p>Current Scope: District Court Shoreline - The project will replace approx. 12,000 square feet of standing seam metal roof with a new like-in-kind roof covering system. The nature of the replacement is due to aging of the original system & leaking as resulted by inadequate roof slope valleys and integrations which has led to significant water intrusions causing decayed sheathing in several areas. In addition, many roof accessories including the metal flashings, trims, conductor heads, and other miscellaneous sheet metal have deteriorated. The project scope will include removal of existing roof covering, installation of new roof coverings, gutters, downspouts, vents and flashing as well as repair damages to roof structural supports and minor site work to improve drainage from rain leaders if needed.</p> <p>Budget Request Basis: This budget is requested now to avert failure of the system in the near term. The project improves an important system in an occupied facility. The budget was determined by field verification of conditions and project scope and priced with current construction costs and uniform factors for design and administration of this type of project. The budget was determined by field verification of conditions and project scope and priced with current construction costs and uniform factors for design and administration of this type of project. The project budget will fund both design and construction.</p>
1139509	DES FMD MMRF ARCHIVES BUILDING FIRE ALARM STANDALONE		\$251,483	<p>Current Scope: Archives Building Fire Alarm - This project will replace the existing fire alarm system at the Archives Building with a new fire alarm system including panels and field devices that meet current codes.</p> <p>Budget Request Basis: This budget is requested now to avert failure of the system in the near term. The project improves an important system in an occupied facility. The budget was determined by field verification of conditions and project scope and priced with current construction costs and uniform factors for design and administration of this type of project. The project budget will fund both design and construction.</p>
1139510	DES FMD MMRF BLACK RIVER FIRE ALARM STANDALONE		\$253,110	<p>Current Scope: Blackriver Fire Alarm - This project includes replacement of the Fire Alarm Panel and associated fire alarm devices (smoke detectors, horn strobes, etc.) at the County's Blackriver Building located in Renton.</p> <p>Budget Request Basis: This budget is requested now to avert failure of the system in the near term. The project improves an important system in an occupied facility. The budget was determined by field verification of conditions and project scope and priced with current construction costs and uniform factors for design and administration of this type of project. The project budget will fund both design and construction.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Facilities Mgmt, Fund: 3421 MJR MNTNCE RSRV SUB-FUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3421 MJR MNTNCE RSRV SUB-FUND - Facilities Mgmt				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139542	DES FMD MMRF MRJC DETENTION ROOFING STANDALONE		\$8,424,839	<p>Current Scope: MRJC Detention Roofing - This project will replace the existing roof on the MRJC Detention building and Central plant. Accommodations for solar panel installations will be coordinated with PSE to the greatest extent possible.</p> <p>Budget Request Basis: This budget is requested now to avert failure of the system in the near term. The project improves an important system in an occupied facility. The budget was determined by field verification of conditions and project scope and priced with current construction costs and uniform factors for design and administration of this type of project. The project budget will fund both design and construction.</p>
1139543	DES FMD MMRF DETENTION CAMERA RENEWAL STANDALONE		\$2,645,167	<p>Current Scope: MRJC Detention Camera Renewal - Phase Two - Digital Camera and cabling replacement of 240 existing cameras. And Additional 300 digital cameras and cabling. This project will continue the phased renewal of MRJC control systems. The camera system are the eyes of detention control. This 8 year old system is obsolete and very expensive and time consuming to maintain. In addition it does not provide a standard of resolution and facial recognition needed to support internal investigations and defend liability claims. This appropriation will renew the camera and video system and integrate it with other control systems.</p> <p>Budget Request Basis: This budget is requested now to avoid additional failure of the system in the near term. The project improves a critical system in an occupied detention facility. The budget was determined by field verification of conditions and project scope and priced with current construction costs and uniform factors for design and administration of this type of project. The project budget will fund construction.</p>
1139544	DES FMD MMRF MRJC HVAC/ ELECT SYSTEM REPL STANDALONE		\$5,855,715	<p>Current Scope: MRJC HVAC / Elect System Replacement - This project will renovate the HVAC system at the MRJC Detention, Parking Garage and Courthouse. In addition, electrical panels will also be replace as needed to support the new mechanical equipment. This project will be completed in phases to insure the buildings remain operational during the installation.</p> <p>Budget Request Basis: This budget is requested now to avoid additional failure of the system in the near term. The project improves a critical system in an occupied detention facility. The budget was determined by field verification of conditions and project scope and priced with current construction costs and uniform factors for design and administration of this type of project. The project budget will fund construction.</p>
3421 - MJR MNTNCE RSRV SUB-FUND		Total	\$30,741,103	
Grand Total			\$30,741,103	

2021-2022 Proposed Financial Plan Major Maintenance Reserve Fund / 000003421					
Capital Improvement Program (CIP) Budget					
	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
DOWNTOWN OFFICE BLDG GROUP		(1,955,722)	(1,955,722)	(1,955,722)	(1,955,722)
COURTHOUSE GROUP		(335,033)	(335,033)	(335,033)	(335,033)
YESLER BLDG GROUP		-	-	-	-
EARLINGTON GROUP		(425,995)	(425,995)	(425,995)	(425,995)
24/7 FACILITIES BLDG GROUP	3,967,324	12,352,143	16,319,467	12,352,143	12,352,143
24/7 FACILITIES BLDG GROUP (REET Revenue)		16,925,721	16,925,721	44,467,564	0
24/7 FACILITIES BLDG GROUP (BOND Proceeds)		2,012,704	2,012,704	2,012,704	2,012,704
DISTRICT COURT FACILITIES BLDG GROUP		687,286	687,286	687,286	687,286
KCSO PRECINCTS BLDG GROUP		-	-	-	-
PUBLIC HEALTH BLDG GROUP	-	-	-	-	-
INDUSTRIAL/STORAGE BLDG GROUP		479,998	479,998	479,998	479,998
GOAT HILL PARKING GROUP		-	-	-	-
INTER-FUND BORROWING	23,509,136	-	23,509,136	-	-
FUND BALANCE	18,617,699	-	18,617,699	-	-
Total Capital Revenue	\$ 46,094,159	\$ 29,741,102	\$ 75,835,261	\$ 57,282,945	\$ 12,815,381
Capital Expenditure Appropriation:					
DOWNTOWN OFFICE BLDG GROUP		1,955,722	1,955,722	1,955,722	1,955,722
COURTHOUSE GROUP		335,033	335,033	335,033	335,033
YESLER BLDG GROUP		-	-	-	-
EARLINGTON GROUP		425,995	425,995	425,995	425,995
24/7 FACILITIES BLDG GROUP		(12,352,143)	(12,352,143)	(12,352,143)	(12,352,143)
24/7 FACILITIES BLDG GROUP (REET Revenue)		(16,925,721)	(16,925,721)	(44,467,564)	0
24/7 FACILITIES BLDG GROUP (BOND Proceeds)		(2,012,704)	(2,012,704)	(2,012,704)	(2,012,704)
DISTRICT COURT FACILITIES BLDG GROUP		(687,286)	(687,286)	(687,286)	(687,286)
KCSO PRECINCTS BLDG GROUP	-	-	-	-	-
PUBLIC HEALTH BLDG GROUP	-	-	-	-	-
INDUSTRIAL/STORAGE BLDG GROUP		(479,998)	(479,998)	(479,998)	(479,998)
GOAT HILL PARKING GROUP		-	-	-	-
BUILDING CATEGORY TOTAL	(46,094,159)	-	(46,094,159)	-	-
FUND BALANCE TRANSFER		-	-	-	-
Diss appropriations (positive)					
Total Capital Appropriation	\$ (46,094,159)	\$ (29,741,102)	\$ (75,835,261)	\$ (57,282,945)	\$ (12,815,381)

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals as JUN, 2020	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	18,738,932	18,738,932		18,617,699	-	#REF!
Capital Revenue Funding Sources						
DOWNTOWN OFFICE BLDG GROUP	13,033,778	9,464,252		5,058,047	5,058,047	5,058,047
COURTHOUSE GROUP	1,742,933	2,323,910		1,988,876	1,988,876	1,988,876
YESLER BLDG GROUP	-	-		-	-	-
EARLINGTON GROUP	744,738	992,984		566,988	566,988	566,988
24/7 FACILITIES BLDG GROUP	4,083,024	4,444,032		2,981,449	2,981,449	2,981,449
24/7 FACILITIES BLDG GROUP (REET Revenue)	-	1,000,000		-	-	-
24/7 FACILITIES BLDG GROUP (BOND Proceeds)	-	-		16,925,721	44,467,564	0
DISTRICT COURT FACILITIES BLDG GROUP	163,748	218,330		80,524	80,524	80,524
KCSO PRECINCTS BLDG GROUP	82,908	110,544		(109,404)	(109,404)	(109,404)
PUBLIC HEALTH BLDG GROUP	156,002	208,002		208,002	208,002	208,002
INDUSTRIAL/STORAGE BLDG GROUP	580,044	359,520		359,520	359,520	359,520
GOAT HILL PARKING GROUP	476,922	635,896		635,896	635,896	635,896
FUND BALANCE TRANSFER	-	-		3,967,324	-	-
INTER-FUND BORROWING	-	-		23,326,888	-	-
ADMINISTRATIVE/OTHER GROUP	2,668	-		-	-	-
Total Capital Revenue	\$ 21,066,763	\$ 19,757,470	\$ -	\$ 55,989,831	\$ 56,237,462	\$ 11,769,898
Capital Expenditures						
DOWNTOWN OFFICE BLDG GROUP	(3,112,380)	(520,550)		1,955,722	1,955,722	1,955,722
COURTHOUSE GROUP	(607,196)	-		335,033	335,033	335,033
YESLER BLDG GROUP	(358,826)	(335,378)		-	-	-
EARLINGTON GROUP	(563,099)	(775,054)		425,995	425,995	425,995
24/7 FACILITIES BLDG GROUP	(4,219,378)	(13,993,127)		(12,352,143)	(11,306,660)	(11,306,660)
24/7 FACILITIES BLDG GROUP (REET Revenue)	-	-		-	-	-
24/7 FACILITIES BLDG GROUP (BOND Proceeds)	-	-		(16,925,721)	(44,467,564)	0
DISTRICT COURT FACILITIES BLDG GROUP	(424,387)	(1,675,380)		(2,012,704)	(2,012,704)	(2,012,704)
KCSO PRECINCTS BLDG GROUP	(335,023)	(771,715)		(687,286)	(687,286)	(687,286)
PUBLIC HEALTH BLDG GROUP	-	-		-	-	-
INDUSTRIAL/STORAGE BLDG GROUP	(693,487)	(1,807,499)		(479,998)	(479,998)	(479,998)
GOAT HILL PARKING GROUP	(140,780)	-		-	-	-
BUILDING CATEGORY TOTAL	-	-		(44,866,428)	-	-
ADMINISTRATIVE/OTHER GROUP	(6,235)	-		-	-	-
Total Capital Expenditures	\$ (10,460,792)	\$ (19,878,703)	\$ -	\$ (74,607,530)	\$ (56,237,462)	\$ (11,769,898)
Other Fund Transactions						
Ending Fund Balance	\$ 29,344,903	\$ 18,617,699	\$ -	\$ -	#REF!	#REF!
Fund Balance designated to current projects*	\$ (29,344,903)	\$ (18,617,699)	\$ -	\$ -	\$ -	\$ -
Reserves						
Expenditure Reserve(s) (Carryover)	(26,167,167)	(27,476,460)		(1,227,731)	(1,045,483)	(1,045,483)
Planned Project Cancellation	2,304,708	2,304,708		1,227,731	1,045,483	1,045,483
Total Reserves	\$ (23,862,459)	\$ (25,171,752)	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	(23,862,459)	(25,171,752)		-	-	-
Ending Undesignated Fund Balance	0	0	0	0	0	0

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Revenue Notes: In the 2021-2022 proposed budget the \$1 million REET contribution previously allocated to the MMRF fund has been reallocated in a revised prioritization process. The revenue to this fund is pass through revenue collected from agencies in leased space and paid to landlords.

Appropriation Notes:

Nearly half of the projected carryover budget from the 2019-2020 budget to the 2021-2022 budget is the \$23 million project to replace the defective water pipes in the King County Correctional Facility. This corresponds to the interfund borrowing amount in the revenue section.

In the 2021-2022 and 2023-2024 a total of \$61 million in projects are proposed and bond financed to primarily address roof and HVAC infrastructure that has reached the end of its useful life at the MRIC facility.

As in the 2019-2020 biennial budget, the 2021-2022 budget includes an estimate of unfunded deferred maintenance for facility groups in the outyears of the six year capital plan. This information is included for explanatory purposes and is not included in the financial plan because there is insufficient revenue available to fund the projects.

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BDT) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.

2019-2020 Actuals reflect 2019-2020 amounts in EBS.

2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and should be informed by the fund's spending plan.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Revenues Notes: The removal of the \$1 million REET revenue backing beginning in the 2021-2022 biennium causes the ending balance to be reduced by approximately \$1 million each year. The project underspend and cancellation required to balance the fund are shown in the reserve section.

Expenditure Notes:

Reserve Notes: The result of the \$1 million REET reduction, is shown as carryover and a planned project cancellation in the next biennial budget.

PA103 reports pulled from EBS on 9/10/20.

Financial Plan prepared Li Fang Yu and Sid Bender 9/10/20

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Facilities Mgmt, Fund: 3951 BLDG REPAIR/REPL SUBFUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3951 BLDG REPAIR/REPL SUBFUND - Facilities Mgmt				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1040824	DES FMD DIST CRT ACCESS CNTROL STANDALONE	✓	(\$59,759)	Current Scope: The district court access control project has been completed. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1040874	DES FMD CAPITAL PRJCT OVERSGHT ADMIN		\$34,612	Current Scope: Auditor Capital Project Oversight - Biennial allocation of Council Auditor Capital Project Oversight costs. Budget Request Basis: Budget appropriation supports cost of Capital Project Oversight work of Capital Projects by King County Auditor
1116721	DES FMD SUP CRT KEY CARD READR STANDALONE	✓	\$7,182	Current Scope: The Superior Court Key Card Reader installation project has been completed. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1116723	DES FMD KCCH COURTROOM CAMERAS STANDALONE	✓	\$124,113	Current Scope: The KCCH courtroom camera installation project has been completed. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1117106	DES FMD CHILD/FAM JUSTICE CTR STANDALONE		\$1,192,036	Current Scope: Children and Family Justice Center - Redevelopment of the existing 9.1 acre Youth Services Center site to include a 137,000 sf courthouse, 98,000 detention facility and parking garage for the new Children and Family Justice Center. Budget Request Basis: This project includes a series of modifications to the secure detention facility at the CFJC intended to support a public health approach to detention. Changes include the introduction of body scanners (to eliminate strip and search practices), anti-ligature modifications to prevent opportunities for self-harm to the greatest extent possible, and revised paint schemes including the provision of chalkboard paint to create a more normative environment. This project includes both design and implementation costs. The \$1.2 million requested appropriation will fund the design and implementation of necessary juvenile detention modifications. Projected spending includes design costs, construction materials, and installation costs. The requested budget is required to fund these modifications. The modifications will be complete in 2021.
1120507	DES FMD OPD TRANSITION STANDALONE	✓	\$199	Current Scope: The DPD space planning project has been completed. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1120508	DES FMD OPD PLANNING STANDALONE	✓	\$12,064	Current Scope: The project to plan the move of the Department of Public Defense staff to the Dexter Horton Building has been completed. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Facilities Mgmt, Fund: 3951 BLDG REPAIR/REPL SUBFUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3951 BLDG REPAIR/REPL SUBFUND - Facilities Mgmt				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1121771	DES FMD PRELIM PLAN & DESIGN FOR RELOCATIONS (Quick Response Contingency) PROGRAMMATIC		\$250,000	Current Scope: This project provides the budget flexibility to address planning and preliminary design needs for projects not anticipated during the biennial budget process while requiring immediate action prior to inclusion in the omnibus supplemental budget ordinance process. Once this planning and preliminary design phase is complete using this project budget, then the full project is proposed by the Executive and adopted by the Council. The full project budget including the construction phase typically reimburses this project. And in biennia after 2021-2022 a budget planning level amount is budgeted in this fund until the known projects are identified in the following biennial budget process. Budget Request Basis: The budget proposal for 2021-2022 is to cover unexpected needs during the 2021-2022 biennium and placeholder planning level amounts in the following two biennia.
1123605	DES FMD MRJC SPACE EFFIC STANDALONE	✓	\$277	Current Scope: The project to evaluate space utilization options at the MRJC and implement priority reallocations has been completed. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1123609	DES FMD CNK MECHANICAL HVAC REPAIRS PROGRAMMATIC	✓	\$21,643	Current Scope: The Chinook Building mechanical systems and HVAC repair project has been completed. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1124146	DES FMD BELLEVUE DC RELOCATION PROGRAMMATIC	✓	\$65,560	Current Scope: The project to relocate the Bellevue District Court has been completed. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1125015	DES FMD YESLER BRIDGE UTILITIES RELOCATION STANDALONE	✓	(\$625,021)	Current Scope: The project to move KCIT infrastructure to accommodate the rehabilitation of the Yesler Bridge has been completed. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1129041	DES FMD MRJC SOLAR ENERGY STANDALONE	✓	\$2,581	Current Scope: The project to install solar panels at the MRJC has been completed. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1129340	DES FMD ITA COURTROOM-second reconfiguration PROGRAMMATIC	✓	\$21,980	Current Scope: The project to improve space configuration at the ITA court and to install a courtroom is complete. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1129759	DES FMD PH COLUMBIA DENTAL CLINIC FACILITY REPAIR AND UPGRADES STANDALONE	✓	(\$283,195)	Current Scope: The project work at the Columbia Public Health Dental facility has been completed. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Facilities Mgmt, Fund: 3951 BLDG REPAIR/REPL SUBFUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3951 BLDG REPAIR/REPL SUBFUND - Facilities Mgmt				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1129760	DES FMD BR&R PH NORTH SEATTLE DENTAL CLINIC TI'S STANDALONE	✓	(\$177,310)	Current Scope: The tenant improvement project at the North Dental Clinic has been completed. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1129769	DES FMD BULLET PROOF GLASS STANDALONE	✓	(\$11,071)	Current Scope: Installation of bullet proof glass in the Courthouse has been completed. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1129781	DES FMD GENDER NEUTRAL RESTRMS STANDALONE	✓	(\$50,805)	Current Scope: The gender neutral bathroom conversions have been completed. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1129783	DES FMD WELLNESS ROOM STANDALONE	✓	(\$22,836)	Current Scope: The wellness room project has been completed. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1130313	DES FMD CIVIC CAMPUS PLANNING STANDALONE		\$1,499,653	Current Scope: Civic Campus Planning - The project will implement the early phases of the Civic Campus Plan. Key tasks to include: 1.) Project Initiation: a.) assemble project team, b.) select consultant(s), c.) develop vision, guiding principles, concepts and goals; d.) engage stakeholders and community; and e.) create project charter and project management plan, 2.) Facility Needs Analysis: a.) identify operational and space needs by agency, b.) identify campus-wide operational and space needs by agency, and c.) create facility needs analysis report, and 3.) form a Project Steering Committee with members from the separately elected offices, the County Council, Executive, DAJD, and other departments/agencies. Budget Request Basis: This project will continue the Master Planning for the Civic Campus Plan by confirming Programming requirements, including emerging spatial and operational guidance from the Covid-19 pandemic, incorporating emerging changes in how social justice impact future programming of facilities for the judicial, law enforcement and detention, in addition to exploring and confirming rezoning options with the City of Seattle. The requested appropriation will support the continued development and refinement of the Civic Campus Master Plan. Projected spending includes fully burdened staff time and the design consultant team.
1132351	DES FMD KCCH JURY ROOM RESTROOMS STANDALONE	✓	(\$4,074)	Current Scope: The KCCH jury room restroom project has been completed. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Facilities Mgmt, Fund: 3951 BLDG REPAIR/REPL SUBFUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3951 BLDG REPAIR/REPL SUBFUND - Facilities Mgmt				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1132363	DES FMD BRR KCSO PHOTO BAL RELOCATION TO THE NEW AFIS LAB STANDALONE	✓	\$11,196	Current Scope: The KCSO photo lab relocation project to the Blackriver Building has been completed. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1133778	DES FMD DEPT. OF THE PUBLIC DEFENDER KENT EXPANSION STANDALONE	✓	\$57,726	Current Scope: The project to increase the capacity for the Department of Public Defense near the MRJC in Kent has been completed. Budget Request Basis: The project has been completed and the remaining budget is adjusted to close the project.
1135008	DES FMD PUBLIC HEALTH DOWNTOWN SEATTLE DENTAL STANDALONE		(\$520,000)	Current Scope: The scope of the Downtown Public Health Clinic has been changed, re-estimated and proposed in a separate project in the 2021-2022. This project is replaced by the revised Downtown Public Health Clinic. Budget Request Basis: This project is proposed for cancellation to reallocate revenue backing for a new project scope in the 2021-2022 biennium for the Downtown Public Health Clinic.
1139524	DES FMD DPD MOVE TO JEFF BLDG STANDALONE		\$2,945,339	Current Scope: The Department of Public Defense (DPD) Consolidation included 3 phases: Dexter Horton for services at the King County Courthouse, Kent Valley for the Maleng Regional Justice Center, and Jefferson Building for the Child and Family Justice Center (CFJC). This is part of the third phase of the Department of Public Defense Consolidation to serve the CFJC. This project will program, design and construct tenant improvements to house one division of the Department of Public Defense providing services to the new CFJC within leased space Budget Request Basis: This budget request is tied to the opening of the courts at the CFJC in the spring of 2021. This request will pay for all phases of the project management, tenant improvements, and relocation of staff. The basis of the budgetary estimate is on construction cost per square foot, number of staff, and data costs per square foot.
1139525	DES FMD DOWNTOWN PH BUPE PRGM STANDALONE		\$918,655	Current Scope: Downtown Public Health – This project is to complete the space improvements requirements for the BUPE (Buprenorphine) Program on the 4th floor of the building. Budget Request Basis: This budget is requested to complete an important clinical area on the 4th floor. The BUPE expansion program has high priority to the public health program. The budget was determined by the fully developed construction documentation.
1139528	DES FMD TELECOMMUTE CONSOLIDTN DES FMD PRELIM PLAN & DESIGN		\$9,000,000	Current Scope: Consolidation of the office space to reduce costs and shutdown the KC Administration building and the Yesler building. Budget Request Basis: Proposed to reduce costs as King County responds to a drop in economy.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Facilities Mgmt, Fund: 3951 BLDG REPAIR/REPL SUBFUND, Cap Status: Approved, Is IT Proj?
Both Yes and No

2021-2022 Biennial - Executive Proposed

3951 - BLDG REPAIR/REPL SUBFUND	Total	\$14,410,745
Grand Total		\$14,410,745

2021-2022 Proposed Financial Plan
FMD Building Repair and Replacement Fund/000003951

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Executive Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance		-	-	-	-
Levy for CFJC	30,000,000	1,192,036	31,192,036	-	-
Insurance Recovery		-	-	-	-
Other Revenue	29,000,000	13,218,709	42,218,709	4,000,000	4,000,000
Total Capital Revenue	\$ 59,000,000	\$ 14,410,745	\$ 73,410,745	\$ 4,000,000	\$ 4,000,000
Capital Appropriation:					
CFJC	(30,000,000)	(1,192,036)	(31,192,036)	-	-
NJB Electrical	(18,000,000)	-	(18,000,000)	-	-
Other Projects	(29,000,000)	(14,972,780)	(43,972,780)	(4,000,000)	(4,000,000)
Disappropriations (positive)	18,000,000	1,754,071	19,754,071	-	-
Total Capital Appropriation	\$ (59,000,000)	\$ (14,410,745)	\$ (73,410,745)	\$ (4,000,000)	\$ (4,000,000)

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	(6,160,274)	(6,160,274)	-	(49,730,377)	(1,430,385)	331,106
Capital Funding Sources						
Revenue Backing from Fund Balance	-	-	-	-	-	-
General Fund	1,232,786	1,600,000	-	-	4,000,000	4,000,000
Levy for CFJC	26,913,466	51,766,904	-	27,378,306	777,101	-
CFJC Property Sales			-	3,036,629	-	-
Levy for AFIS	7,470,342	7,970,342	-	1,441,626	-	-
Bond Proceeds	254,073		-	-	-	-
Streamlined Rate Reimbursement for TI's	1,262,723	2,000,000	-	1,010,177	904,390	-
Insurance Reimbursement	-	-	-	-	-	-
COVID	4,580	1,500,000	-	46,488,526	-	-
Other Revenue	5,159,369	34,040,953	-	28,919,545	-	-
Alder School Reimbursement			-	1,000,000	-	-
Total Capital Revenue	\$ 42,297,338	\$ 98,878,199	\$ -	\$ 109,274,809	\$ 5,681,491	\$ 4,000,000
Capital Expenditures						
CFJC	(36,578,328)	(51,054,611)	-	(31,192,036)	-	-
AFIS Relocation Project	(6,658,829)	(7,158,829)	-	(1,441,626)	-	-
Insurance Reimbursement	(2,205,383)	(2,205,383)	-	-	-	-
COVID	(5,117,279)	(47,988,526)	-	-	-	-
Other Projects	(22,375,391)	(34,040,953)	-	(28,919,545)	(4,000,000)	(4,000,000)
Interfund Loan Repayment		-	-	-	-	-
Administrative Projects		-	-	-	-	-
Total Capital Expenditures	\$ (72,935,210)	\$ (142,448,302)	\$ -	\$ (61,553,207)	\$ (4,000,000)	\$ (4,000,000)
Other Fund Transactions						
Projected 2% Underexpenditure of Other Projects		-	-	578,391	80,000	80,000
Ending Fund Balance	\$ (36,798,146)	\$ (49,730,377)	\$ -	\$ (1,430,385)	\$ 331,106	\$ 411,106
Fund Balance designated to current projects*	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves						
Other Carryover	(63,040,953)	(29,000,000)	-	-	-	-
CFJC Carryover	(44,476,283)	(30,000,000)	-	-	-	-
CFJC Levy Pending Collections	28,155,407	32,733,274	-	-	-	-
Other Revenue	73,773,929	29,000,000	-	-	-	-
Streamlined Rate Reimbursement for Tenant Improvements (TIs)	1,914,567		-	-	-	-
Covid Reimbursement	5,112,766	46,488,526	-	-	-	-
Project Over expenditures	324,318	324,318	-	-	-	-
Project Pre-collected revenue	(9,120,770)	(9,120,770)	-	-	-	-
Month end close revenue collection timing diff.	16,054	16,054	-	-	-	-
Projected Underexpenditure			-	-	-	-
Total Reserves	\$ (7,340,965)	\$ 40,441,402	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	-	9,288,975	-	1,430,385	-	-
Ending Undesignated Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ 331,106	\$ 411,106

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Estimated Ending Balance column reflects the best estimate of the inception to date budget balances and actual balances after 2019 is closed.

2021-2022 Proposed Budget is consistent with PIC for Executive Proposed Budget.

2021-2022 Total Budget sums the Estimated Ending Balance Budget and the 2021-2022 Budget.

Outyear revenue and expenditure budget assumptions tie to the outyears of the Ordinance Attachment by Fund report in PIC, with exceptions explicitly noted.

Revenue Notes:

The CFJC project will be funded using a combination of levy proceeds and property sales.

Appropriation Notes:

The \$4 million estimate in the outyears is backed by estimated General Fund transfers for projects to be determined in a future budget process.

The 18M disappropriation shown in the carryover section disappropriates the completed NJB electrical repair project. This project will be disappropriated in the corrections ordinance in 2021. There is no carryover revenue associated with this project.

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.

2019-2020 Actuals reflect 2019-2020 amounts in EBS.

2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and should be informed by the fund's spending plan.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Revenues Notes: The COVID-19 reimbursement will be collected for the most part in the 2023-2024 biennium from FEMA and CARES Act funding.

Expenditure Notes: COVID-19 expenditures beyond the 2021-2022 biennium will be proposed in supplemental budget ordinances if necessary.

Reserve Notes:

Add date data pulled, from what system, and by whom: PA118, GL030 K. Pravitz

Add date the financial plan was last updated and by whom: 9/15/20 by Sid Bender

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Facilities Mgmt, Fund: 3350 YOUTH SRVS FACILTS CONST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3350 YOUTH SRVS FACILTS CONST - Facilities Mgmt				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1121298	DES FMD 3350 T/T 3951 1117106		\$272,908	<p>Current Scope: Budget in this project makes budget authority available to transfer CFJC property tax levy collections to reimburse approved project budget in the CFJC construction project (project number 1117106 in Fund 3951 Building Repair and Replacement).</p> <p>Budget Request Basis: As property tax revenues for the CFJC revenue is forecasted budget is proposed to enable transfer to reimburse CFJC project costs in the Building Repair and Replacement Fund.</p>
3350 - YOUTH SRVS FACILTS CONST		Total	\$272,908	
Grand Total			\$272,908	

**2021-2022 Proposed Financial Plan
FMD CFJC Levy Fund/ 000003350**

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Fund Balance	422,685	-	422,685	652,101	-
CFJC Levy	26,533,581	272,908	26,806,489		
Delinquent Collections and Interest			-	125,000	
Total Capital Revenue	26,956,266	\$ 272,908	\$ 27,229,174	\$ 777,101	\$ -
Capital Appropriation:					
Lease Payments	26,956,266	272,908	27,229,174	777,101	
		-	-	-	-
<i>Disappropriations (positive)</i>	-	-	-	-	-
Total Capital Appropriation	\$ 26,956,266	\$ 272,908	\$ 27,229,174	\$ 777,101	\$ -

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals As of 6/30/20	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	158,464	158,464	-	422,685	652,101	-
Capital Funding Sources						
CFJC Levy Collections	39,647,001	52,464,221	-	27,208,590	-	-
Delinquent Levy Collections				250,000	125,000	
Total Capital Revenue	\$ 39,647,001	\$ 52,464,221	\$ -	\$ 27,458,590	\$ 125,000	\$ -
Capital Expenditures						
Transfers to Fund 3951 CFJC Project	(39,139,628)	(52,200,000)	-	(27,229,174)	(777,101)	
Total Capital Expenditures	\$ (39,139,628)	\$ (52,200,000)	\$ -	\$ (27,229,174)	\$ (777,101)	\$ -
Other Fund Transactions						
		-	-	-		
Ending Fund Balance	\$ 665,837	\$ 422,685	\$ -	\$ 652,101	\$ -	\$ -
Fund Balance designated to current projects*	(665,837)	(422,685)	-	(652,101)	-	-
Reserves						
Total Reserves	-	-	-	-	-	-
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	-	-	-	-	-	-

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Estimated Ending Balance column reflects the best estimate of the inception to date budget balances and actual balances after 2019 is closed.

2021-2022 Proposed Budget is consistent with PIC for Executive Proposed Budget.

2021-2022 Total Budget sums the Estimated Ending Balance Budget and the 2021-2022 Budget.

Outyear revenue and expenditure budget assumptions tie to the outyears of the Ordinance Attachment by Fund report in PIC, with exceptions explicitly noted.

Revenue Notes:

The revenue is based on the most recent OEFA forecast.

Appropriation Notes:

Appropriation authorizes transfer of CFJC levy proceeds to reimburse CFJC project costs in the Building Repair and Replacement Fund (3951).

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.

2019-2020 Actuals reflect 2019-2020 amounts in EBS.

2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and should be informed by the fund's spending plan.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Revenues Notes: Revenues are based on most recent OEFA forecast.

Expenditure Notes: Transfers will be made to reimburse project costs until the 2023-2024 biennium after the taxing authority expires and fund balance will be zero.

FINANCE AND BUSINESS OPERATIONS DIVISION

MISSION

The Finance and Business Operations Division provides exceptional customer value for accounting, procurement, treasury, payroll, and small business services.

OVERVIEW

The vision for the Finance and Business Operations Division (FBOD) is to build the best run financial services for the best run government. FBOD delivers services to its customers via value streams. A value stream is a set of coordinated work activities involving multiple County agencies to deliver products or services to customers. FBOD is the primary business owner for the following value streams: procure-to-pay, billing-to-cash, budget-to-report, investment pool management, and debt issuance. FBOD shares business ownership for the assess-to-collect value stream with the Department of Assessments.

2021-2022 Executive Proposed Operating Budget
FINANCE AND BUSINESS OPERATIONS (EN_A13800)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	72,659,507	68,434,079	188.5	0.0
Base Budget Adjustments	(797,472)	(90,677)	0.0	0.0
Decision Package Adjustments	(13,774,344)	(11,979,444)	(35.0)	2.0
2021-2022 Executive Proposed Budget	58,087,691	56,363,958	153.5	2.0
2021-2022 Executive Proposed Ordinance	58,088,000	56,364,000	153.5	2.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Reduce Non-Labor Accounts Reduce various non-labor accounts to the level of minimum need for supplies and other services to meet target reduction. This allows the core functions of FBOD to continue but substantially reduces flexibility for funding emerging needs or initiatives that arise every biennium.	(1,995,444)	(1,995,444)	0.0	0.0
(DS_002) Reduce and Reclassify Positions Eliminate one position and reclassify positions that will be vacated as a result of the voluntary separation program.	(402,175)	(403,000)	(1.0)	0.0
(DS_003) King County Information Technology Contract Specialists Transfer Transfer King County Information Technology positions to FBOD to enhance customer service for agencies and allow for better measurement of the costs/benefits of information technology (IT) contracts. This change is based findings from the 2019 Hackett study regarding the value of centralized procurement services.	1,266,578	1,283,000	3.0	1.0
(DS_004) Business Development and Contract Compliance (BDCC) Position Reductions Reduce a project manager and field compliance officer in BDCC. Data indicates that current staffing levels are successfully handling the involved projects.	(531,902)	(539,000)	(2.0)	0.0

2021-2022 Executive Proposed Operating Budget
FINANCE AND BUSINESS OPERATIONS (EN_A13800)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_005) IT Project Manager Position Reduction Reduce a vacant IT project manager position, which was primarily used to stabilize and standardize work associated with the accountable business transformation project after go-live in 2012 and to lead other small-scale IT improvement projects in the assess-to-collect value stream. This position is no longer needed.	(305,607)	(309,000)	(1.0)	0.0
(DS_006) Procurement and Payables Section Position Reductions Reduce a communications position and partially reduce a fiscal position in the Procurement and Payables section to meet reduction budget target.	(393,995)	(399,000)	(1.5)	0.0
(DS_007) Functional Analyst Position Reduction Reduce a functional analyst position that provides support for special districts by manually entering general journal entries in the Oracle Accounting system and provides customer service.	(230,302)	(234,000)	(1.0)	0.0
(DS_008) Sound Transit Participation in Priority Hire Retention Contract Add budget for a new contract focusing on the retention of priority hire construction workers in partnership with Sound Transit. FBOD has already included funding for the contract in the base budget request so this added request allows Sound Transit to participate in the contract, which will be administered by BDCC.	100,000	100,000	0.0	0.0
Administrative Service Changes				
(AC_001) Consolidation of Fixed Assets Pilot Pilot a program within the Department of Executive Services to consolidate staff resources involved in accounting for fixed assets. The pilot includes a new term-limited position and consulting expertise to analyze how the existing Oracle enterprise business system can be leveraged to better support accounting for fixed assets and consolidation of staff from Facilities Management Division and Fleet.	947,056	789,000	2.0	1.0
(AC_003) Treasury Scanner Project Transfer Transfer funds to the capital budget to support the Treasury scanner project.	1,040,000	0	0.0	0.0
(AC_010) Benefits, Payroll, and Retirement Operations Section Transfer Transfer Benefits, Payroll, and Retirement Operations (BPROS) to the Department of Human Resources.	(10,389,045)	0	(33.5)	0.0
Technical Adjustments				
(TA_050) Revenue Adjustment Adjust various revenue accounts and cost center combinations so that the budget system reflects the modeled rate and other revenues.	0	(10,272,000)	0.0	0.0

2021-2022 Executive Proposed Operating Budget
FINANCE AND BUSINESS OPERATIONS (EN_A13800)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	3,215	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	1,701	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(744,000)	0	0.0	0.0
Central Rate Adjustments	(2,140,423)	0	0.0	0.0
Total Decision Package Adjustments	(13,774,344)	(11,979,444)	(35.0)	2.0

2021 - 2022 Proposed Financial Plan
Finance and Business Operations Division / 000005450

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	8,031,000	2,211,000	487,000	(605,000)
Revenues				
Other Revenue	8,985,000	9,306,000	9,306,000	9,306,000
GF Rates	16,934,000	10,788,000	11,327,000	12,018,000
Non-GF Rates	39,423,000	36,270,000	38,084,000	40,407,000
Total Revenues	65,342,000	56,364,000	58,717,000	61,731,000
Expenditures				
Salaries /Wages	(35,100,000)	(30,853,000)	(32,396,000)	(34,469,000)
Benefits	(13,795,000)	(10,604,000)	(11,134,000)	(11,847,000)
Supplies	(1,031,000)	(438,000)	(460,000)	(489,000)
Services	(4,352,000)	(5,375,000)	(4,552,000)	(4,843,000)
Intragovernmental Services	(13,945,000)	(8,986,000)	(9,435,000)	(10,011,000)
Intragovernmental Contribution	(2,939,000)	(1,832,000)	(1,832,000)	(1,832,000)
Total Expenditures	(71,162,000)	(58,088,000)	(59,809,000)	(63,491,000)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	2,211,000	487,000	(605,000)	(2,365,000)
Reserves				
Expenditure Reserve (s)	(650,000)	(225,000)	(600,000)	(1,200,000)
Expenditure Reserve (IT Capital)	(290,000)			
Total Reserves	(940,000)	(225,000)	(600,000)	(1,200,000)
Reserve Shortfall	-	-	1,205,000	3,565,000
Ending Undesignated Fund Balance	1,271,000	262,000	-	-

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Proposed Budget ties to PBCS.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Expenditure Notes: Intergovernmental Contribution is based on the fund's debt service allocation.

Reserve Notes: Outyear assumptions are for upgrade costs for PTM and Treasury scanner (proposed 2021 - 2022 budget) projects

Last Updated 08-18-20, by Karl Nygard.

FLEET SERVICES DIVISION

MISSION

The Fleet Services Division delivers high-quality customer service, environmentally sound, and cost-effective vehicles, equipment, materials, supplies, and asset management services.

OVERVIEW

The Fleet Services Division manages three equipment rental and revolving funds, which are being consolidated to a single fund in this budget, as well as the acquisition, maintenance, replacement, and disposal of approximately 2,500 fleet vehicles and other pieces of equipment. These support the County's services associated with the General Fund, Roads, Parks, Wastewater, Water and Land Resources, and other agencies.

VEHICLE MAINTENANCE OPERATIONS

Fleet has two maintenance facilities: Motor Pool Maintenance Shop located in Georgetown and the Renton Maintenance Shop co-located with Roads Services Division. The Motor Pool Maintenance Shop primarily services light duty vehicles and the Renton Maintenance Shop services all heavy duty equipment as well as light duty vehicles. Customers can have their vehicles maintained at either shop. In addition, the division provides four mobile field service trucks/shops that provide repair and support all over the county.

FLEET STORES

Fleet Stores purchases and warehouses a large and diverse inventory of automotive parts, construction materials and supplies, traffic signs, safety equipment, and hand tools. The Stores operation was initially for the purpose of supporting the former Public Works Department equipment repair and road maintenance material needs. Over the years, Fleet Stores services of researching, sourcing, procuring, stocking, cost accounting, and returning of items have been extended to all King County agencies. In addition, Fleet Stores and Fleet's maintenance shops provide parts, materials, supplies, and vehicle maintenance services to approximately 10 local cities and jurisdictions.

PERSONAL PROPERTY AND FIXED ASSET SECTION

The Fleet Personal Property Section is responsible for the County's capitalized fixed assets and disposal of surplus property. The surplus property program re-issues usable surplus property at no cost to County agencies and approximately 400 eligible nonprofit agencies. The program also conducts monthly bidding opportunities at the warehouse, donates to qualified non-profit organizations, negotiates sales to other government agencies, and holds semi-annual vehicle and heavy equipment auctions. Fixed assets activities include managing the annual inventory of all County personal property. All agencies must submit an annual report to Personal Property; investigate any large or unusual lost, stolen, or un-locatable inventory amounts; file annual inventory; and monitor and track ongoing new and disposed assets.

**2021-2022 Executive Proposed Operating Budget
FLEET MANAGEMENT EQUIPMENT (EN_A75000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	34,544,119	22,832,068	54.0	0.0
Base Budget Adjustments	(6,451,566)	124	0.0	0.0
Decision Package Adjustments	54,675,561	48,612,604	20.0	0.0
2021-2022 Executive Proposed Budget	82,768,114	71,444,796	74.0	0.0
2021-2022 Executive Proposed Ordinance	82,769,000	71,445,000	74.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_120) Central Climate Change Cost Update Adjust the share of central climate-related costs including investments to advance the Strategic Climate Action Plan, membership fees in climate related organizations, consulting fees, and central climate staff. The allocation methodology is based on greenhouse gas emissions.	29,782	0	0.0	0.0
Administrative Service Changes				
(AC_001) Fixed Asset Pilot Position Transfer Pilot fixed asset program consolidation. The 2021-2022 budget includes a pilot project in the Department of Executive Services to consolidate staff resources involved in accounting for fixed assets. The pilot includes consolidation of staff from Facilities Management Division and Fleet Services to the Finance and Business Operations Division (FBOD) to support accounting for fixed assets.	(205,265)	0	(1.0)	0.0
(AC_100) Fleet Funds Consolidation Consolidate three Fleet Equipment Rental and Revolving Funds into one fund, resulting in time savings for FBOD in preparing for annual financial reporting and simplifying the budget review process.	47,964,101	39,007,200	20.0	0.0

2021-2022 Executive Proposed Operating Budget
FLEET MANAGEMENT EQUIPMENT (EN_A75000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(AC_300) Inventory Purchasing Position Transfer Transfer an existing inventory purchasing specialist from the King County International Airport Division to the Fleet Services Division.	217,747	0	1.0	0.0
Technical Adjustments				
(TA_001) Vehicle and Equipment Replacement Adjustment Reduce expenditures to replace vehicles and equipment that have reached their economic useful life. Replacement of worn out vehicles and equipment will provide more efficient and cost effective vehicles for customers.	5,865,255	0	0.0	0.0
(TA_002) Operations and Maintenance Expenditure Increase Adjust various accounts based on historical and projected expenditure trends for vehicle operations and maintenance.	120,338	0	0.0	0.0
(TA_050) Long Term Equipment and Vehicle Rental and Personal Property Asset Fee Central Rate Adjustment Adjust the vehicle rental central rates to match the current rate model. The adjustment includes a surcharge of \$2 million.	0	9,481,048	0.0	0.0
(TA_100) Investment Interest and Sale of Equipment Adjustment Adjust investment earnings based on OEFA's projections. Add revenue from the sale of vehicles and equipment that have reached the end of their economic life	0	124,356	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	1,646	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	1,292	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(275,000)	0	0.0	0.0
Central Rate Adjustments	955,665	0	0.0	0.0
Total Decision Package Adjustments	54,675,561	48,612,604	20.0	0.0

2021-2022 Proposed Financial Plan
Fleet Services Equipment Rental and Revolving Fund/000005570

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	47,345,000	33,545,648	24,706,849	20,898,997
Revenues				
Sales of Stores & Materials	2,066,730	2,288,844	2,392,872	2,538,598
Garage Services	488,772	589,243	616,024	653,540
Investment Interest	1,484,160	564,001	214,705	153,720
Sale of Equipment	2,079,750	4,872,873	2,676,309	2,034,126
Other Miscellaneous Revenues	1,402,086	1,520,180	1,620,159	1,763,727
Contribution-other funds/Other Sources	195,687	391,374	409,162	434,080
Vehicle Rental Revenues	52,580,445	59,309,238	68,858,922	76,779,969
Vehicle Rental Revenues Adjustments	0	0	0	0
Personal Property & Fixed Assets Revenues	1,617,471	1,509,043	1,577,629	1,673,707
Environmental Grants	200,000	400,000	0	0
Impaired Investments	329	0	0	0
Total Revenues	62,115,430	71,444,796	78,365,782	86,031,467
Expenditures				
Operating and Maintenance	(41,661,802)	(50,236,191)	(51,636,969)	(54,781,661)
Capital Equipment Replacement	(24,726,919)	(30,715,743)	(30,744,705)	(22,432,782)
Personal Property & Fixed Assets	(1,670,733)	(1,681,709)	(1,775,199)	(1,883,309)
One Time Fund Balance Rebate	(160,812)	(134,471)	(6,517)	0
Total Expenditures	(68,220,266)	(82,768,114)	(84,163,390)	(79,097,752)
Estimated Underexpenditures	4,091,545	2,484,519	1,989,756	2,025,463
Other Fund Transactions				
CAFR Time Issue Adjustments				
2018 Encumbrances	(11,786,060)			
Total Other Fund Transactions	(11,786,060)	0	0	0
Ending Fund Balance	33,545,649	24,706,849	20,898,997	29,858,175
Reserves				
Allowance for Inventory	(1,280,087)	(1,298,446)	(1,327,816)	(1,372,117)
Expenditure Reserve (s)				
Cash Flow Reserve(s)				
Minimum Recommended Fund Reserve	(12,988,233)	(12,926,907)	(13,198,594)	(13,912,561)
Total Reserves	(14,268,320)	(14,225,353)	(14,526,410)	(15,284,678)
Reserve Shortfall	0	0	0	0
Ending Undesignated Fund Balance	19,277,329	10,481,496	6,372,587	14,573,497

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows:

2021-2022 Proposed Budget ties to PBCS.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance though the operations and maintenance growth is only 2.7% in 2023-2024.

This is the first biennium that the three Fleet funds have been consolidated into a single fund. Consistent with the fund closure ordinance, WTD ER&R (5441), Motor Pool ER&R (5580) are combined into Fleet Services ER&R fund (5570) previously named the Public Works ER&R fund. To retain prior financial history the data for all three funds are preserved in the same cost centers.

Expenditure Notes: Capital equipment expenditures are based on established replacement standards for each vehicle type.

Reserve Notes:

2018 Carryover Encumbrances is for capital vehicles and equipment ordered in 2018 but not received until 2019-2020.

Minimum Recommended Fund Reserve is based on 10% of the Projected Fleet Replacement Cost (PFR) which is based on the recommendation by the County Auditor, it is used to offset anticipated fluctuations in order to maintain current levels of service

The target Fund Balance, as recommended by the County Auditor, is equal to a range of 10% to 20% of the Projected Replacement Cost of the fleet (PFR). This Fund is currently within the recommended range. The "Minimum Recommended Fund Reserve" is the 10% or low end of the recommended range.

RECORDS AND LICENSING SERVICES DIVISION

MISSION

LICENSING

With a commitment to exceptional service, Licensing supports consumer protection and public safety through licensing and regulation of vehicles, vessels, taxicabs, for-hire drivers, and companies.

RECORDER'S OFFICE

The King County Recorder's Office is committed to providing our community with exceptional customer service through prompt and accurate recording; preservation and reproductions of documents; accurate collection of real estate excise tax; and courteous issuance and recording of marriage documents.

ARCHIVES, RECORDS MANAGEMENT AND MAIL SERVICES (ARMMS)

ARMMS manages current, inactive, and historic records and information assets in compliance with laws, regulations, and industry standards.

REGIONAL ANIMAL SERVICES (RASKC)

RASKC provides King County with sustainable, cost-effective animal services that protect people and animals, while providing compassionate animal care.

OVERVIEW

The Records and Licensing Services Division (RALS) strives to:

- Provide customer-focused, accessible licensing services.
- Ensure that all appropriate records related to King County government operations are preserved and easily accessible.
- Ensure that all County agencies have approved local records management policies and retention schedules.
- Adopt, return, or transfer all animals that come into the shelter.
- Resolve all critical animal control calls in a timely and thorough manner.
- Provide all internal services in an efficient, responsive, and cost-effective manner.

**2021-2022 Executive Proposed Operating Budget
RECORDS AND LICENSING SERVICES (EN_A47000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	27,473,657	52,927,858	87.0	0.0
Base Budget Adjustments	358,311	0	0.0	1.0
Decision Package Adjustments	2,738,214	4,346,106	(2.3)	0.0
2021-2022 Executive Proposed Budget	30,570,182	57,273,964	84.7	1.0
2021-2022 Executive Proposed Ordinance	30,571,000	57,274,000	84.7	1.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_002) For-Hire Driver Anti-Human Trafficking Training Add one-time funding to develop and implement an anti-human trafficking awareness training video for for-hire drivers, based on the recommendations developed in response to Motion 15512. The training video will focus on training for-hire drivers—a crucial audience for anti-human trafficking awareness—what human trafficking is, what the indicators of human trafficking are, and what services can be accessed.	220,000	0	0.0	0.0
(DS_004) Wheelchair Accessible Central Dispatch Service Develop a request for proposals to establish a contractor-managed centralized dispatch system/service to provide automated and attended call center dispatch services for wheelchair accessible for-hire transportation services. The automated function will serve as a central clearing house for accessible trip requests from multiple participating licensee apps, applications, and dispatch centers, to connect available wheelchair accessible vehicles for the purpose of providing on-demand accessible transportation and to elevate the customer experience for people in wheelchairs.	1,675,000	1,675,000	0.0	0.0

2021-2022 Executive Proposed Operating Budget
RECORDS AND LICENSING SERVICES (EN_A47000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_005) General Fund Overhead Non-Labor Expense Reduction Reduce non-labor General Fund Overhead costs to meet reduction targets.	(32,581)	0	0.0	0.0
(DS_006) General Fund Overhead Labor Reductions Eliminate the budgeted salary for two vacant positions, a records analyst and a functional analyst, and transfer one-third of the Records Manager position to the Recorders' O&M Fund.	(459,467)	0	(0.3)	0.0
(DS_010) Electronic Records Capacity Transfer a position from Department of Human Resources into RALS to support the electronic records program. This position is revenue backed by the Department of Natural Resources (DNRP) and King County Information Technology and cross-referenced as DS_005 in DNRP Director's Office budget.	289,204	291,106	1.0	0.0
(DS_011) General Fund Target Non-Labor Expense Reductions Reduce RALS non-labor expenses in the Recorders Office (postage and rent lease) and Vehicle Vessel Services (postage) to support RALS General Fund target reduction.	(406,492)	0	0.0	0.0
(DS_012) Human Resource Manager Transfer Transfer a Human Resource Manager to the King County Airport budget to support RALS General Fund target reductions. Fifty percent of this position will be billed back to RALS via the DES shared allocation model.	(345,745)	0	(1.0)	0.0
(DS_013) General Fund Target Labor Reductions Eliminate two positions, a confidential secretary and a customer service specialist, in the RALS Director's Office and Recorder's Office, respectively, to support achieving RALS General Fund target reduction.	(396,744)	0	(2.0)	0.0
Administrative Service Changes				
(AC_001) DES Director's Office Shared Services Model Allocation Add the RALS portion of the DES Director's Office Shared Services model allocation.	290,000	0	0.0	0.0
Technical Adjustments				
(TA_002) Motor Vehicle Licensing Revenue Increase projected motor vehicle licensing revenue in 2021-2022 due to a July 2019 state law change that increased fees.	0	2,600,000	0.0	0.0
(TA_003) Records Management Revenue Adjustment Reduce revenue to reflect changes to the Managed Records program due to General Fund target reductions for the 2021-2022 biennium.	0	(220,000)	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	1,765	0	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
RECORDS AND LICENSING SERVICES (EN_A47000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	1,098	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(287,000)	0	0.0	0.0
Central Rate Adjustments	2,189,176	0	0.0	0.0
Total Decision Package Adjustments	2,738,214	4,346,106	(2.3)	0.0

2021-2022 Executive Proposed Operating Budget
REGIONAL ANIMAL SERVICES OF KING COUNTY (EN_A53400)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	15,457,987	14,978,513	43.2	0.0
Base Budget Adjustments	(128,030)	120,377	0.0	0.0
Decision Package Adjustments	(393,708)	0	0.0	0.0
2021-2022 Executive Proposed Budget	14,936,249	15,098,890	43.2	0.0
2021-2022 Executive Proposed Ordinance	14,937,000	15,099,000	43.2	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	3,514	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	2,971	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(145,000)	0	0.0	0.0
Central Rate Adjustments	(255,193)	0	0.0	0.0
Total Decision Package Adjustments	(393,708)	0	0.0	0.0

2021 - 2022 Proposed Financial Plan
Animal Services / 000001431

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	1,919,278	1,430,905	1,593,546	1,375,373
Revenues				
Pet Licensing Revenue	6,076,611	6,262,320	6,387,566	6,515,318
Animal Business Licensing	2,210	3,000	3,060	3,121
Pet Licensing Late Fees	161,091	160,000	163,200	166,464
Civil Penalties/Pet License Fines	369,400	180,000	183,600	187,272
Animal Adoption Fees	303,385	260,000	265,200	270,504
City Reimbursement for RASKC Services	2,032,550	1,991,544	2,091,121	2,224,953
City Rebate	(12,000)	(12,000)	(12,000)	(12,000)
Enhanced Services		511,226	511,226	511,226
Other Misc. Fees	290,800	272,800	272,800	272,800
Other Financing Sources (General Fund Transfer)	5,090,000	5,090,000	5,090,000	5,090,000
Contribution Animal Bequest Fund (Donations)	379,807	380,000	414,200	451,478
Total Revenues	14,693,854	15,098,890	15,369,974	15,681,136
Expenditures				
Wages, Benefits and Retirement	(9,407,761)	(9,318,168)	(9,784,076)	(10,410,257)
Capital	(44,598)	(20,016)	(20,016)	(20,016)
Direct Services	(1,834,851)	(1,878,289)	(1,878,289)	(1,878,289)
Intragovernmental Services	(3,895,017)	(3,719,776)	(3,905,765)	(4,144,016)
Total Expenditures	(15,182,227)	(14,936,249)	(15,588,146)	(16,452,579)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	1,430,905	1,593,546	1,375,373	603,931
Reserves				
Cash Flow Reserve(s)	(150,000)	(150,000)	(150,000)	(150,000)
Total Reserves	(150,000)	(150,000)	(150,000)	(150,000)
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	1,280,905	1,443,546	1,225,373	453,931

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows:

2021-2022 Proposed Budget ties to PBCS.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes: Enhanced Services to contract cities are outside the base service offerings provided by the master interlocal agreement (ILA). PSB and RALS assume some revenue (and corresponding expenditures) from Enhanced Service requests. As of the proposed budget, there are no Enhanced Services in 2019-2020. Lack of these expenditures is one driver for typical fund underexpenditure.

Reserve Notes: Cash Flow Fund Balance Reserve sets aside fund balance to offset fluctuations in revenue/expenditures that result in periods of negative fund balance. This reserve will help avoid negative fund balances that would require interfund loaning at an increased cost to the Animal Services Fund.

Financial Plan was updated by Danita Carter in August 2020.

2021-2022 Executive Proposed Operating Budget
ANIMAL BEQUESTS (EN_A53800)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	380,000	280,000	0.0	0.0
Base Budget Adjustments	0	0	0.0	0.0
Decision Package Adjustments	0	967,000	0.0	0.0
2021-2022 Executive Proposed Budget	380,000	1,247,000	0.0	0.0
2021-2022 Executive Proposed Ordinance	380,000	1,247,000	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Animal Bequests Angel Fund Donations Increase revenue to Bequest Fund to accommodate two donations to the RASKC Angel Fund totaling \$967,000.	0	967,000	0.0	0.0
Total Decision Package Adjustments	0	967,000	0.0	0.0

**2021 - 2022 Proposed Financial Plan
Animal Bequest Fund / 000001432**

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	462,354	362,354	1,229,354	1,111,494
Revenues				
Contribution Animal Bequest Fund (Donations)	280,000	1,247,000	280,000	280,000
Total Revenues	280,000	1,247,000	280,000	280,000
Expenditures				
Transfer to Fund 1431 Regional Animal Services of King County Fund	(380,000)	(380,000)	(397,860)	(416,957)
Total Expenditures	(380,000)	(380,000)	(397,860)	(416,957)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	362,354	1,229,354	1,111,494	974,537
Reserves				
Total Reserves	-	-	-	-
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	362,354	1,229,354	1,111,494	974,537

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Agency Proposed Budget ties to PBCS.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes: In the period of June 2020, the RASKC Angel Fund received two private donations for \$965k. Donations deposited to balance sheet accounts and not in "revenue" accounts, but show as revenue in this plan for budgeting purposes.

Expenditure Notes: Expense is the Regional Animal Services expense (55394) Expense Type to reimburse RASKC for donation supported services (RASKC Cost Center 534010).

Financial Plan Updated by Danita Carter in August 2020.

2021-2022 Executive Proposed Operating Budget
RECORDERS OPERATION AND MAINTENANCE (EN_A47100)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	3,952,404	3,543,652	7.0	0.0
Base Budget Adjustments	9,175	0	0.0	0.0
Decision Package Adjustments	(329,875)	0	0.3	0.0
2021-2022 Executive Proposed Budget	3,631,704	3,543,652	7.3	0.0
2021-2022 Executive Proposed Ordinance	3,632,000	3,544,000	7.3	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_006) Archives, Records Management and Mails Services Manager Allocation				
Transfer one-third of the Archives and Records Manager salary and wages from the Records and Licensing Services appropriation to the Recorder's Operation & Maintenance Fund.	116,452	0	0.3	0.0
Central Rate Adjustments	(446,327)	0	0.0	0.0
Total Decision Package Adjustments	(329,875)	0	0.3	0.0

2021 - 2022 Proposed Financial Plan
Recorder's Operation and Maintenance / 000001090

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	1,848,290	1,878,184	1,790,132	1,569,554
Revenues				
Document Preservation	1,004,443	1,052,346	1,071,814	1,091,643
Recording Fee Surcharge	1,812,596	1,930,290	1,966,000	2,002,371
Investment Interest less Service Fee	57,435	32,000	14,000	14,000
Other Revenue	138,212	9,000	9,000	9,000
Real Estate Property Tax Admin. Assistance Account (REPTAAA)	538,992	520,016	520,016	520,016
Total Revenues	3,551,678	3,543,652	3,580,831	3,637,030
Expenditures				
Wages, Benefits and Retirement	(1,343,530)	(1,560,737)	(1,638,774)	(1,743,655)
Direct Services	(560,838)	(887,809)	(932,199)	(978,809)
Intragovernmental Services	(1,379,868)	(945,550)	(992,828)	(1,053,390)
Transfers to Other Funds	(237,548)	(237,608)	(237,608)	(237,608)
Total Expenditures	(3,521,784)	(3,631,704)	(3,801,409)	(4,013,463)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	1,878,184	1,790,132	1,569,554	1,193,122
Reserves				
Rainy Day Reserve (60 days)	(306,425)	(282,841)	(305,469)	(329,906)
Total Reserves	(306,425)	(282,841)	(305,469)	(329,906)
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	1,571,759	1,507,291	1,264,085	863,215

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Estimate reflects the best estimate for the biennium.

2021-2022 Proposed Budget ties to PBCS.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes:

Real Estate Excise Tax (REET) Electronic Technology funding source ended July 2010. eREET funding resumed Jan 1, 2014. The funds collected are designated to support the maintenance and operation of an annual revaluation (eReVal Technology Reserve) system for property tax valuation (Assessor); and maintenance and operation of an electronic processing and reporting system (eREET Technology Reserve) for real estate excise tax affidavits (RALS-Recorder's Office). These funds are split 50/50 to each of the two above noted systems.

Reserve Notes: Rainy Day Reserve has been established and is based on 60 days of operating expenditures (excluding capital outlay and contingencies).

This plan was updated by Danita Carter in August 2020 for entry into the 2021-2022 budget.

OFFICE OF RISK MANAGEMENT SERVICES

MISSION

The Office of Risk Management Services works closely with all county agencies to balance risks and opportunities, protect assets, and provide effective risk services to support agencies in reaching their overall business objectives. ORMS' goal is to provide these services in an equitable, respectful, and responsive manner. As an internal service fund, ORMS' primary customers are county agencies, claimants, public records requestors, and other government agencies.

OVERVIEW

The Office of Risk Management Services (ORMS) works closely with all County agencies to balance risks and opportunities, protect assets, and provide effective risk services to support agencies in reaching their overall business objectives. As an internal service fund, ORMS's primary customers are County agencies, claimants, and other government agencies.

Services provided include:

- Enterprise Risk Management
- Risk Culture Awareness
- Loss Control Fund Management
- Insurance Procurement
- Insurance and Indemnification in Contracts aligned with King County interests
- Liability and Recovery Claims investigation and equitable resolution
- Ethics Program
- Financial/Lobbyist Disclosure Program
- Public Records Program Pilot

2021-2022 Executive Proposed Operating Budget
OFFICE OF RISK MANAGEMENT SERVICES (EN_A15400)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	85,853,991	72,262,754	27.5	0.0
Base Budget Adjustments	71,618	0	0.0	0.0
Decision Package Adjustments	10,476,774	11,248,508	(1.0)	0.0
2021-2022 Executive Proposed Budget	96,402,383	83,511,262	26.5	0.0
2021-2022 Executive Proposed Ordinance	96,403,000	83,512,000	26.5	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Budget Reductions Reduce a tort claim investigator position.	(275,762)	0	(1.0)	0.0
Administrative Service Changes				
(AC_001) Non-Labor Budget Reductions Reduce travel, some services, and loss control funding.	(746,794)	0	0.0	0.0
Technical Adjustments				
(TA_001) Technical Adjustments Adjust insurance premiums and mobile accident response and reconstruction, as well as claims accounts to align with actuarial projections.	11,556,028	(3,522,000)	0.0	0.0
(TA_050) Revenue Adjustments	0	14,770,508	0.0	0.0
Central Rate Adjustments	(56,698)	0	0.0	0.0
Total Decision Package Adjustments	10,476,774	11,248,508	(1.0)	0.0

2021-2022 Proposed Financial Plan
Risk Management / 000005520

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	75,445,000	70,229,021	72,337,900	78,810,000
Revenues				
Internal Service Rates	72,262,754	83,511,262	91,862,388	95,536,884
Other Misc Revenue				
Total Revenues	72,262,754	83,511,262	91,862,388	95,536,884
Expenditures				
Claim and Settlement Expenditures	(36,501,393)	(48,596,000)	(48,549,000)	(50,585,000)
Insurance Premiums	(26,524,764)	(35,161,631)	(37,691,057)	(40,267,638)
Operating Expenditures	(13,672,118)	(12,644,752)	(14,150,231)	(15,279,245)
Transfers to Other Funds (MARR)	(780,458)	-	-	-
Total Expenditures	(77,478,733)	(96,402,383)	(100,390,288)	(106,131,883)
Estimated Underexpenditures		15,000,000	15,000,000	15,000,000
Other Fund Transactions				
Total Other Fund Transactions		-	-	-
Ending Fund Balance	70,229,021	72,337,900	78,810,000	83,215,000
Reserves				
Actuarial Reserve for Losses Incurred	(74,005,000)	(74,887,000)	(78,810,000)	(83,215,000)
Rate Stabilization Reserve	-	-	-	-
Total Reserves	(74,005,000)	(74,887,000)	(78,810,000)	(83,215,000)
Reserve Shortfall	3,775,979	2,549,100	0	0
Ending Undesignated Fund Balance	-	-	-	-

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows:

2021-2022 Proposed Budget ties to PBCS.

Reserves and projected claims tie to the actuary projections.

Insurance projection for 2021-2022 updated in March 2020 by Allison Frey.

Beginning in 2021, MARR funds will be charged directly to Roads by KCSO.

Updated by LCopsey, 8/25/20

DEPARTMENT OF HUMAN RESOURCES

MISSION

The Department of Human Resources' mission is to provide strategic human resources leadership, modernized systems, customer focused services, and tools designed to support the management, growth, and development of the King County workforce, all focused through the lens of the Equity and Social Justice strategic plan.

OVERVIEW

The Department of Human Resources (DHR) provides leadership, direction, guidance, systems, services, processes, and tools so that King County can manage its workforce well and employees can thrive.

DHR's organizational structure consists of three divisions and the DHR's Director's Office:

- The DHR Director's Office includes senior leadership, workforce equity, policy advisors, finance and payroll, county-wide communications, Human Resources Systems and Analytics, and administrative staff. The Director's Office provides guidance and support within the department and across the county's work force on human resources policy, procedures and processes. The Directors' Office also oversees the implementation of the Investing in YOU initiative.
- The Career and Culture Division focuses on healthy engagement and a respectful, inclusive work environment. The division offers coaching, organizational development, employee engagement, learning and development, mentoring, alternative dispute resolution, career support, and various health and well-being programs.
- The Employee Health and Safety Division brings an integrated approach to managing the complex, interconnected areas of employee benefits, retirement and payroll services; disability and absence management; workplace safety; and worker's compensation. In addition, this division develops, negotiates, manages, and communicates employee benefit programs; promotes the optimal health, well-being and safety of employees; leads the employee giving

program; manages disability-related and return-to-work programs; serves as point of accountability for County strategy and coordination related to leaves and benefits, and leads the safety and worker's compensation programs.

- The Human Resources Services Delivery Division supports the County with the core HR services of talent acquisition, onboarding, civil service recruiting, classification, and compensation. The division also supports department HR Managers and, through them, department HR staff, supervisors, leaders, and individual employees.

**2021-2022 Executive Proposed Operating Budget
HUMAN RESOURCES MANAGEMENT (EN_A42000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	28,818,137	4,312,048	80.0	2.0
Base Budget Adjustments	1,861,949	0	0.0	(1.0)
Decision Package Adjustments	12,106,726	46,877	32.0	0.0
2021-2022 Executive Proposed Budget	42,786,811	4,358,925	112.0	1.0
2021-2022 Executive Proposed Ordinance	42,787,000	4,359,000	112.8	1.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_007) Paid Family Leave Coordinator Add a .5 FTE position to support work required by the state mandated Paid Family and Medical Leave law.	15,100	0	0.5	0.0
(DS_008) BPROS Move and Process Change Efficiencies Eliminate a position as a result of merging some functions in BPROS and DHR. In addition, anticipated changes focusing on paperless and online help in BPROS will also eliminate the need for two additional positions.	(615,820)	0	(3.0)	0.0
(DS_009) Vacant Position Reductions Allocate the body of work of the career support manager and educator consultant to various teams in DHR.	(656,656)	0	(2.0)	0.0
(DS_010) Position Transfer to Records and Licensing Services Transfer a position to Records and Licensing Services to focus on electronic record functions funded by King County Information Technology and the Department of Natural Resources and Parks (DNRP).	(289,204)	0	(1.0)	0.0

2021-2022 Executive Proposed Operating Budget
HUMAN RESOURCES MANAGEMENT (EN_A42000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_011) Position Reduction Eliminate a filled Alternative Dispute Resolution Manager using the voluntary separation program effective October 1, 2021. The position, currently supporting Public Health, will be extended until October 1, 2021 through a combination of Public Health funding and DHR underspending.	(331,313)	46,877	(1.0)	0.0
(DS_012) Green Initiatives in Recruitment Funding Allocate the cost for a human resource recruiter to DNRP. The position will focus on green initiatives in recruitment practices.	(259,354)	0	0.0	0.0
(DS_020) Organizational Development for Metro Transit Fund four organizational development positions in DHR to support Metro Transit during the 2021-2022 biennium.	1,166,843	0	4.0	0.0
Administrative Service Changes				
(AC_001) Equity and Social Justice Training Transfer Transfer an equity and social justice(ESJ)trainer and training budget from the Office of Equity and Social Justice to DHR to support countywide ESJ trainings.	385,449	0	1.0	0.0
(AC_010) Benefits and Payroll Operations Transfer Transfer Benefits, Payroll, and Retirement Operations Section (BPROS) units from the Finance and Business Operations Division to DHR to align operations into DHR so that the hire-to-retire value stream resides with one business owner.	10,389,045	0	33.5	0.0
Technical Adjustments				
(TA_010) Net Zero Adjustments Align budget authority by account.	0	0	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	1,180	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(392,000)	0	0.0	0.0
Central Rate Adjustments	2,693,457	0	0.0	0.0
Total Decision Package Adjustments	12,106,726	46,877	32.0	0.0

2021-2022 Executive Proposed Operating Budget

EMPLOYEE BENEFITS (EN_A42900)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	612,984,636	577,867,875	14.0	0.0
Base Budget Adjustments	14,582,433	2,956,525	0.0	0.0
Decision Package Adjustments	34,571,458	(4,735,679)	1.0	0.0
2021-2022 Executive Proposed Budget	662,138,527	576,088,721	15.0	0.0
2021-2022 Executive Proposed Ordinance	662,139,000	576,089,000	15.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_005) Convert Employee Giving Program Administrator II to FTE				
Convert a term-limited position that has been completing an ongoing body of work with the Employee Giving Program into an ongoing regular position.	250,244	0	1.0	0.0
(DS_006) Benefits Navigator				
Add a benefits navigator to educate and help employees navigate through their health care decisions, which can be complex.	292,956	0	1.0	0.0
(DS_013) Administrative Support Programs Reductions				
Eliminate a program manager position whose functions will be performed by another team, and reduce the activity center equipment replacement budget.	(387,474)	0	(1.0)	0.0
Administrative Service Changes				
(AC_011) Patient Centered Outcomes Research Institute (PCORI) Fee Adjustment				
Adjust budget for the federal PCORI fee. This fee supports a federal program created by the Affordable Care Act to research the use of comparative effectiveness in medical practice.	142,000	0	0.0	0.0
Technical Adjustments				

2021-2022 Executive Proposed Operating Budget
EMPLOYEE BENEFITS (EN_A42900)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_001) Claim Expenditure Adjustment Update the budgeted claim expenditures and revenues for the County's benefits program to align with the latest actuarial forecast.	34,195,603	(4,735,679)	0.0	0.0
(TA_010) Net Zero Account Adjustments Implement net-zero adjustment among various expenditure and revenue accounts within the fund. This will improve the alignment of budget estimates to financial results in future reporting.	0	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(110,000)	0	0.0	0.0
Central Rate Adjustments	188,129	0	0.0	0.0
Total Decision Package Adjustments	34,571,458	(4,735,679)	1.0	0.0

**2021 - 2022 Proposed Financial Plan
Employee Benefits Fund / 000005500**

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	113,675,000	145,650,891	90,498,307	1,139,510
Revenues				
Funding Rate Recovery	556,089,000	531,694,346	559,789,658	562,301,110
Non Rate Revenues	40,215,364	42,591,636	46,578,444	50,134,570
Interest Income	4,750,210	1,802,737	799,752	22,790
Total Revenues	601,054,574	576,088,719	607,167,854	612,458,470
Expenditures				
Health Claim Expenditures	(556,962,710)	(617,944,414)	(682,736,030)	(755,904,842)
Benefits Administration	(12,115,973)	(13,296,889)	(13,790,621)	(14,636,372)
Reserve/Contingency	-	(30,897,221)	(34,136,801)	(37,795,242)
Total Expenditures	(569,078,683)	(662,138,524)	(730,663,452)	(808,336,456)
Estimated Underexpenditures	-	30,897,221	34,136,801	37,795,242
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	145,650,891	90,498,307	1,139,510	(156,943,234)
Reserves				
Expenditure Reserve	(19,501,000)	(19,501,000)	(19,501,000)	(19,501,000)
JLMIC PFR	(81,977,158)	(40,330,628)	-	-
ATU PFR	(37,979,632)	(28,113,190)	(10,949,023)	-
Rainy Day Reserve	(6,193,101)	(2,553,489)	-	-
Total Reserves	(145,650,891)	(90,498,307)	(30,450,023)	(19,501,000)
Reserve Shortfall	-	-	29,310,514	176,444,234
Ending Undesignated Fund Balance	-	-	-	

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows:

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated. (Please refer to footnotes 4 below.)

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

The 2019-2020 Beginning Fund Balance reflects the working capital amount that is illustrated on the 2018 CAFR.

Revenues Notes:

Funding Rate Recovery Revenue projection for 2020 - 2023 is based on Mercer Enrollment (August 2020 Projections). The funding was decreased by 10% for JLMIC in 2021 and 5% for ATU in 2021 and 2022. The funding rates then return to 2020 levels in 2022 for JLMIC and 2023 for ATU and will then remain constant in through 2026. 2024 enrollment was set based on Mercer's projected 2023 enrollment.

Non Rate Revenue projections for 2020-2023 are based on Mercer projections (August 2020). The average rate of growth between 2020 and 2023 was used to project 2024-2026.

Interest Income Revenue projections for 2019-2026 are based on projected yearly fund balance multiplied by OEFA interest assumptions.

Expenditure Notes:

Health Claim Expenditures projections for 2020 through 2023 are based on Mercer projections (August 2020). The average rate of growth between 2020 and 2023 was used to project 2024-2026.

Benefits Administration projections for 2019-2020 are based on 2019 actuals and budgeted amounts for 2020.

2021-2022 is based on the Executive Proposed budget in PBCS. 2023-2026 is based on standard County assumptions in the BFPA.

Reserve Contingency projections for 2019-2020, 2021-2022, 2023-2024, and 2025-2026 are based on 5% of projected Health Claim Expenditures (from Mercer projections).

Reserve Notes:

The Rainy Day Reserve is calculated by the taking the difference between "Ending Fund Balance" and the sum of the JLMIC PFR, ATU PFR and the Expenditure Reserve (e.g. the Incurred But Not Reported (IBNR)).

Reserve Shortfall is due to current funding rates being inadequate for out year costs. Plan design and funding rates for 2023-2024 and 2025-2026 are subject to negotiations with labor unions.

Updated: 08/27/2020 by Andres Fuerte

**2021-2022 Executive Proposed Operating Budget
SAFETY AND CLAIMS MANAGEMENT (EN_A66600)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	77,838,148	57,392,000	50.0	0.0
Base Budget Adjustments	333,289	500,000	0.0	0.0
Decision Package Adjustments	(3,037,887)	3,466,185	(4.0)	0.0
2021-2022 Executive Proposed Budget	75,133,550	61,358,185	46.0	0.0
2021-2022 Executive Proposed Ordinance	75,134,000	61,359,000	46.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_014) Position Reductions Eliminate four positions in Safety and Claims to meet target reduction.	(1,302,904)	0	(4.0)	0.0
Technical Adjustments				
(TA_010) Net Zero Account Adjustments Implement net-zero adjustment among various expenditure and revenue accounts within the fund. This will improve alignment of budget estimates to actual financial results.	0	0	0.0	0.0
(TA_011) Revenue Adjustment - Industrial Insurance Revise budgeted Industrial Insurance revenues to match current revenue forecasts.	0	3,466,185	0.0	0.0
(TA_012) Workers Compensation Claim Expenditure Adjustments Adjust claim expenditure accounts to align with the most recent actuarial forecast.	(1,902,000)	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(53,000)	0	0.0	0.0
Central Rate Adjustments	220,017	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
SAFETY AND CLAIMS MANAGEMENT (EN_A66600)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Total Decision Package Adjustments	(3,037,887)	3,466,185	(4.0)	0.0

**2021 - 2022 Proposed Financial Plan
Safety & Claims Fund / 000005420**

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	108,080,000	108,781,057	99,005,691	90,978,545
Revenues				
Industrial Insurance Rates	55,037,043	58,666,185	64,943,467	71,892,418
Miscellaneous Revenues	3,304,188	2,692,000	2,800,488	2,913,347
Total Revenues	58,341,231	61,358,185	67,743,954	74,805,765
Expenditures				
Claim Expenditures:				
Medical and Misc Claim Costs (53103)	(21,261,669)	(23,654,151)	(25,499,190)	(27,951,017)
Time Loss, Indemnity Claim Costs (53103)	(19,359,358)	(21,537,782)	(23,217,742)	(25,450,201)
Claim Recoveries (53103)	2,833,933	2,833,933	2,833,933	2,833,933
WA State Dept of Labor & Industries:				
L&I - SSPF & 2nd Injury (53102)	(10,058,539)	(10,058,539)	(10,259,710)	(10,464,904)
L&I - Administrative Assessment (53102)	(2,341,461)	(2,341,461)	(2,435,588)	(2,533,499)
Administration & Interfund Transfers	(17,178,148)	(16,375,550)	(17,192,803)	(18,247,204)
Reserve Contingency	(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)
Total Expenditures	(71,365,243)	(75,133,550)	(79,771,101)	(85,812,892)
Estimated Underexpenditures	4,000,000	4,000,000	4,000,000	4,000,000
Other Fund Transactions				
Advances to Other Funds Repayment (15600)	9,725,069			
Total Other Fund Transactions	9,725,069	-	-	-
Ending Fund Balance	108,781,057	99,005,691	90,978,545	83,971,418
Reserves				
Actuarial Liabilities Estimate	(65,136,000)	(71,044,000)	(77,065,000)	(83,825,636)
Total Reserves	(65,136,000)	(71,044,000)	(77,065,000)	(83,825,636)
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	43,645,057	27,961,691	13,913,545	145,782

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

The 2019-2020 Beginning Fund Balance reflects the working capital amount that is illustrated on the 2018 CAFR

Revenues Notes:

Industrial Insurance Billing Revenue projection for 2019-2020 is based on budgeted amounts for 2019-2020. For 2021-2022 it is anticipated that industrial insurance revenue will increase by 6.6%. In 2023-2024 and 2025-2026, it is anticipated that industrial insurance revenue will increase by an additional 10.7% in each biennium.

Miscellaneous Revenue projection for 2019-2020 is based on a monthly average from January 2020 - May 2020. For 2021-2022 the projected amount is based on budgeted amounts. For 2023-2024 AND 2025-2026, it is anticipated that miscellaneous insurance revenue will increase by 4.03% as shown in the 2019-2020 adopted financial plan.

Expenditure Notes:

Claim Expenditure projections for 2019-2020, 2021-2022, and 2023-2024 are based on actuarial report from Select Actuary Services Report, dated February 28, 2020. Note that Claim Expenditures were split by the following categories: (a) Medical and Misc Claim Costs, (b) Time Loss, Indemnity Claim Costs and (c) Claim Recoveries based on numbers and ratios in iComp for the 2019-2020 biennium.

Claim Expenditures for 2025-2026 are projected based on the average rate of growth from 2019-2024.

WA State Dept of Labor & Industries projections for 2019-2020 are based on budgeted amounts. For 2021-2022 it is based on Proforma amounts. 2023-2024 and 2025-2026 are based on a 5 year trend analysis, which suggested that fees would increase as follows:

L&I - SSPF & 2nd Injury - Increase by 2% per year.

L&I - Administrative Assessment - Increase by 4.2% per year.

Administration & Interfund projections for 2019-2020 are based on budgeted amounts. For 2021-2022 the amount is equal to the Agency Proposed budget. For 2023-2024 and 2025-2026, it is anticipated that Administration & Interfund transfers will increase by 5.0% and 6.1% in each biennium, in accordance with the Q2 2020 BFPA assumptions.

Other Fund Transactions:

Advances to Other Funds On 12/31/2018, the Safety & Claims fund was selected to transfer an overnight loan to other funds.

If this fund had not been selected, the 2019 Beginning Fund Balance would have been higher by \$9,725,069.

Reserve Notes:

Actuarial Liabilities projections for 2019-2020, 2021-2022, and 2023-2024 are based on actuarial report from Select Actuary Services, dated February 28, 2020. Actuarial Liabilities for 2025-2026 are projected based on the average rate of growth from 2019-2024.

Updated 08/31/2020 by Andres Fuente

KING COUNTY INFORMATION TECHNOLOGY

MISSION

King County Information Technology delivers smart information technology solutions that support its customers.

OVERVIEW

The King County Information Technology (KCIT) Department plans, operates, and supports the County's information technology (IT) infrastructure, enabling County departments, offices, and employees to carry out their roles efficiently and securely and facilitating effective delivery of quality services to county residents. KCIT clusters its customers into four groups: King County executive branch departments and separately elected offices; King County employees; members of the public; and community organizations.

To support a digital workplace for County agencies and employees, KCIT sets countywide IT standards and policies; manages the County network, digital platforms, and workstations; and provides customer support to end-users. In view of rapid technology advancement, KCIT implements measures to ensure the security and integrity of County IT systems and data and oversees modernization of the County application portfolio and technology hardware.

KCIT enables the County to offer services and engage with its constituents online, through its kingcounty.gov website. Finally, KCIT provides regional services, which include E-911, cable communications, emergency radio communications, and institutional network (I-Net).

**2021-2022 Executive Proposed Operating Budget
KCIT SERVICES (EN_A43200)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	225,095,832	224,752,031	377.6	0.0
Base Budget Adjustments	(5,261,774)	(6,253,267)	(14.5)	0.0
Decision Package Adjustments	(10,384,939)	(1,164,104)	3.9	0.0
2021-2022 Executive Proposed Budget	209,449,119	217,334,660	367.0	0.0
2021-2022 Executive Proposed Ordinance	209,450,000	217,335,000	367.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_002) Microsoft Enterprise Agreement Add funding for the newly renegotiated, five-year Microsoft Enterprise Agreement. The agreement includes Microsoft 365 software suites for all County users and the Dynamics platform, which is used in the County's upcoming the property tax accounting system (PTAS), the jail management system (JMS), and multiple DCHS client reporting systems. The contract also includes cybersecurity protection and advanced compliance features to enhance the County's approach to data governance.	4,287,100	4,287,100	0.0	0.0
(DS_003) Procurement Position Transfers to Finance and Business Operations Division (FBOD) Transfer KCIT contract positions to FBOD as part of the County's larger effort to centralize procurement services. This change is based on the 2019 Hackett study, which recommended centralizing procurement within FBOD.	(1,231,698)	0	(3.0)	0.0
(DS_006) Application Modernization Savings Reduce budget for KCIT application support to reflect anticipated savings (labor and non-labor) from modernizing County legacy systems.	(4,127,013)	(4,127,013)	0.0	0.0

2021-2022 Executive Proposed Operating Budget
KCIT SERVICES (EN_A43200)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_007) Supplies and Maintenance Budget Reduction Reduce the supplies and maintenance budget, including IT supplies, hardware and software maintenance, and purchases, to meet the 2021-2022 target reduction set for KCIT.	(3,002,138)	(3,002,138)	0.0	0.0
(DS_008) Equipment Replacement Transfer Budget Reduction Reduce the ongoing transfer from KCIT Services to KCIT's capital fund (F3781) for equipment replacement. The server and network equipment replacement projects reside in KCIT's capital fund, and KCIT central rates collected in KCIT's operating fund are used to fund these projects. This reduction is in response to a target 2021-2022 budget reduction set for KCIT.	(1,300,000)	(1,300,000)	0.0	0.0
(DS_009) Workstation Budget Reduction Reduce the budget for workstation leases and Microsoft Office365 licenses based on an estimated reduction in the number of users. This reduction also factors in estimated savings from fewer special software licenses, such as Adobe Acrobat Pro and others.	(1,309,000)	(1,309,000)	0.0	0.0
(DS_010) Consulting Budget Reduction Reduce the consulting budget for KCIT's Office of the Chief Information Officer.	(60,000)	(60,000)	0.0	0.0
(DS_011) Tableau Enterprise Solution (COVID-19) Convert the current on-premises Tableau solution to Tableau Amazon Web Services (AWS), a Cloud-based enterprise service for all County agencies. This software is essential for managing King County's public health response to COVID-19 as it is used for contact tracing and other day-to-day public health monitoring and reporting during this public health emergency. Unlike its on-premise predecessor, Tableau AWS is Health Insurance Portability And Accountability Act and Criminal Justice Information Services compliant.	1,848,616	1,848,616	0.0	0.0
Administrative Service Changes				
(AC_002) Increase Partial Positions to Full Time Increase budget to make part-time positions full-time positions in order to recruit the best candidates in a highly competitive job market.	28,088	0	0.9	0.0
(AC_101) Labor Resources Transfer to KCIT Geographic Information Resources (GIS) Fund Adjust the labor resources between the KCIT GIS Fund (000005481) and KCIT Services Fund to align with KCIT's new service model and organizational structure set for 2021-2022.	(299,173)	0	(1.0)	0.0
(AC_102) Labor Resources Transfer from KCIT GIS Fund Adjust labor budget to align with KCIT's new service model and organizational structure. Starting in 2021, KCIT Services will provide engineering and application support services to KCIT GIS.	2,543,988	1,676,156	7.0	0.0

**2021-2022 Executive Proposed Operating Budget
KCIT SERVICES (EN_A43200)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Labor Budget Correction Reduce the temporary help budget (Account 51120) by the amount of wages and benefits for 15 positions added as part of the 2019-2020 2nd Omnibus. This reduction will eliminate duplication of the labor budget associated with these 15 positions, which inadvertently occurred when the Proforma budget was initialized.	(5,139,166)	0	0.0	0.0
(TA_002) Net-Zero Changes Align the budget to the current organizational structure, which is used for recording actual expenditures.	6	0	0.0	0.0
(TA_050) Revenue Adjustment Revise the budgeted revenues rolled over from the 2019-2020 budget to match the current forecast. The current forecast is based on the 2021-2022 KCIT central rates and estimated revenues from other sources.	0	822,175	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	85,083	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(675,000)	0	0.0	0.0
Central Rate Adjustments	(2,034,632)	0	0.0	0.0
Total Decision Package Adjustments	(10,384,939)	(1,164,104)	3.9	0.0

2021-2022 Proposed Budget
Department of Information Technology Operating Fund | 000005531

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
BEGINNING FUND BALANCE	\$ 1,542,000	\$ (2,015,527)	\$ 5,870,014	\$ 5,244,088
REVENUES				
KCIT Central Rates	164,069,890	154,729,092	159,834,110	167,267,562
KCIT Central Rates - Workstation Lease/Peripherals/O365 License	10,840,649	27,288,846	30,471,159	32,329,899
KCIT Central Rates - Application Enhancement	10,156,927	11,636,570	12,043,850	12,778,525
PMs/BA/BSS/DCE Projects, Agency Specific & Other Internal Svcs	13,461,685	11,781,756	12,194,117	12,937,959
Service Reimbursement from KCIT Regional Services Funds	4,225,507	6,785,692	7,023,191	7,451,606
Misc. Revenue (revenue from external customers)	473,094	250,000	100,000	100,000
Mainframe Loan Payment from General Fund, DC Bond Defease	4,212,950	6,018,525	2,804,817	-
True Up and Refunds	4,697,691	(1,155,821)	-	-
EA Shortage Collection	3,400,000	-	-	-
Emergency Omnibus (COVID-19)	6,000,000	-	-	-
Total Revenues:	\$ 221,538,394	\$ 217,334,660	\$ 224,471,244	\$ 232,865,550
EXPENDITURES				
Wages and Benefits	(129,372,400)	(133,567,414)	(140,245,785)	(148,800,778)
Supplies	(7,539,679)	(5,588,106)	(5,552,511)	(5,891,214)
Services - Other Charges	(50,682,360)	(50,971,021)	(55,675,167)	(59,071,352)
Capital Outlay	(770,418)	(200,000)	(210,000)	(222,810)
Intragovernmental Services	(15,974,996)	(16,291,810)	(17,106,401)	(18,149,891)
Intragovernmental Contributions	(5,650,683)	(2,830,768)	(6,307,306)	(3,103,617)
Bond Payments	(6,571,954)	-	-	-
3rd Omnibus: KC.gov Refresh	(2,533,431)	-	-	-
Emergency Omnibus (COVID-19)	(6,000,000)	-	-	-
Total Expenditures:	(225,095,921)	(209,449,119)	(225,097,170)	(235,239,663)
ESTIMATED UNDEREXPENDITURES		-	-	
OTHER FUND TRANSACTIONS	-	-	-	-
Total Other Fund Transactions:	-	-	-	-
ENDING FUND BALANCE	(2,015,527)	5,870,014	5,244,088	2,869,976
RESERVES				
Business Continuity (Disaster Recovery)	(400,000)	(400,000)	(400,000)	(400,000)
Transfer to F3781 for UC Replacement: Skype to Teams	-	(2,183,251)	-	-
Technology Risk Mitigation	-	(2,000,000)	(2,000,000)	(2,000,000)
Refund/True-ups	-	-	-	-
Total Reserves:	(400,000)	(4,583,251)	(2,400,000)	(2,400,000)
RESERVE SHORTFALL	2,415,527	-	-	-
ENDING UNDESIGNATED FUND BALANCE	-	1,286,763	2,844,088	469,976

Financial Plan Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Proposed Budget ties to PBCS.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB and/or OEFA, except for the central rates revenue assumption.

Revenue Notes:

True Up and Refunds: Service-Level True Up is based on the true up of the number of workstations, servers, applications O&M. In 2021-2022, the one-time fund balance refund (\$3M) is included.

Mainframe (MF) Loan Payment from General Fund, DC Bond Defease: 2021- 2023 collections represent the data center bond defesance collection.

The central rates in 2023-2024 assumes that one-time collection of the Unified Communications Project funding shortage (\$2.2M)

Service Reimbursement from KCIT Regional Services Funds: This represents the estimated revenue from the KCIT Regional Services Funds (Cable, GIS, I-Net, Radio, E-911, PSERN) for the internal services that KCIT provides. The internal services include administrative services (Finance, HR, central purchases), Infrastructure/Network support, KCIT central management support.

Misc. Revenue: This primarily represents the estimated revenue from title companies for their data access. The financial plan assumes a reduction in 2023-2024 due to the new systems (PTAS) activation.

Expenditure Notes:

Out year assumptions for the Office 365 license cost are based on the 5 year Microsoft Enterprise Agreement.

In 2023-2024, additional \$2M is assumed under intragovernmental contributions for network equipment replacement to counter a reduction in 2021-2022 due to budget constraints.

Reserves Notes:

UC replacement capital project residing in F3781 was approved in the 4th COVID Supplemental. The project will be implemented over 2020-2021 with 2020 costs to be covered by the CRF funds and 2021 costs (net of loan out labor) to be covered by KCIT fund balance in this fund (F5531). The expenditure authority to transfer a portion of the F5531 fund balance for UC replacement will be requested in the 2021-2022 1st Omnibus, once it's known if the CRF eligibility period will be extended to cover 2021 costs and how much of the project costs will roll over to 2021.

Technology Risk Mitigation Reserve is for unplanned expenditures due to evolving cyber threats, audit and compliance responses, and other emergency technology needs.

This plan was updated by Junko Keesecker on 8/31/2020.

**2021-2022 Executive Proposed Operating Budget
RADIO COMMUNICATIONS SERVICES (EN_A21300)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	9,409,823	10,161,756	14.0	0.0
Base Budget Adjustments	(194,135)	0	0.0	0.0
Decision Package Adjustments	501,962	636,446	0.0	0.0
2021-2022 Executive Proposed Budget	9,717,650	10,798,202	14.0	0.0
2021-2022 Executive Proposed Ordinance	9,718,000	10,799,000	14.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_010) KCIT Internal Support Services Increase budget to pay for the 2021-2022 KCIT internal support services provided by KCIT Services Fund. The payments will support KCIT central services, such as fund management and human resource management.	89,858	0	0.0	0.0
Technical Adjustments				
(TA_050) Revenue Adjustment Revise budgeted revenues to match revenue forecast.	0	636,446	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	1,273	0	0.0	0.0
Central Rate Adjustments	410,831	0	0.0	0.0
Total Decision Package Adjustments	501,962	636,446	0.0	0.0

**2021-2022 Proposed Financial Plan
Radio Communications / 000004501**

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
BEGINNING FUND BALANCE	11,116,601	12,122,843	13,203,394	13,924,810
REVENUES				
Access Infrastructure O&M	4,172,669	4,164,912	-	-
Radio Services	2,672,553	3,078,210	3,232,121	3,429,280
Radio Replacement Reserve	697,573	723,880	723,880	723,880
Revenue from Site Lease & Valleycom Support Agreement	1,097,349	1,103,882	-	-
Investment Earnings	451,269	327,318	369,695	403,819
Credit to F5531 for M&BF costs collected	(257,577)	-	-	-
Revenue from Projects	1,542,233	1,400,000	-	-
Total Revenues:	10,376,069	10,798,202	4,325,696	4,556,979
EXPENDITURES:				
51000-WAGES AND BENEFITS	(4,685,456)	(3,818,033)	(1,715,702)	(1,820,360)
52000-SUPPLIES	(512,174)	(658,368)	(301,111)	(319,478)
53000-SERVICES-OTHER CHARGES	(1,653,379)	(2,446,012)	(268,806)	(285,203)
55000-INTRAGOVERNMENTAL SERVICES	(2,323,360)	(2,476,106)	(1,190,520)	(1,263,142)
56000-CAPITAL OUTLAY	(134,351)	(288,132)	(33,682)	(35,736)
58000-INTRAGOVERNMENTAL CONTRIBUTIONS	(61,108)	(60,831)	(64,008)	(67,912)
59800-CONTINGENCIES	-	(29,000)	(30,450)	(32,307)
59900-CONTRA EXPENDITURES	-	58,832	-	-
Total Expenditures:	(9,369,827)	(9,717,650)	(3,604,280)	(3,824,141)
OTHER FUND TRANSACTIONS				
Transfer out to the Radio Capital Fund	-	-	-	-
Refund of the Accumulated Radio Handheld Reserves	-	-	-	-
GAAP Transactions	-	-	-	-
Total Other Fund Transactions:	-	-	-	-
ENDING FUND BALANCE	12,122,843	13,203,394	13,924,810	14,657,649
RESERVES				
Accumulated Radio Reserves	(7,051,063)	(7,748,636)	(8,472,516)	(9,196,396)
Current Period Contribution to Radio Reserve	(697,573)	(723,880)	(723,880)	(723,880)
Accumulated Radio Reserves - RCS	(177,734)	(177,734)	(177,734)	(177,734)
Rate Stabilization Reserve	(3,806,063)	(4,148,242)	(4,400,502)	(4,400,300)
Rainy Day Reserve (30 days)	(390,409)	(404,902)	(150,178)	(159,339)
Total Reserves:	(12,122,843)	(13,203,394)	(13,924,810)	(14,657,649)
RESERVE SHORTFALL	-	-	-	-
ENDING UNDESIGNATED FUND BALANCE	-	-	-	-

Financial Plan Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows:

Revenue Notes:

The plan assumes the 800mhz radio network infrastructure support and associated revenue will go away when the PSERN Operator goes live in January 2023. The study for post-PSERN operation will be conducted in 2021 -2022 to determine the future operation model of the radio shop.

Reserve Notes:

Radio Reserve (both Prior Year Accumulation and Current Period Collection from Customers) is held for scheduled replacement of handheld radios; based on the number of radios.

Rate Stabilization Reserve is to protect the future service volatility in new services (such as BDA). The funds may be used for the future operation projects.

Rainy Day Reserves are designed to offset unknown and known risks, variable costs, and unanticipated revenue fluctuations. The RCS Rainy Day Reserve equal to 30-60 days of expenditures. Requests for drawing down require the approval of PSB prior to an appropriation request being transmitted to Council.

This plan was updated by Junko Keesecker 8/11/2020

**2021-2022 Executive Proposed Operating Budget
CABLE COMMUNICATIONS (EN_A43700)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	1,134,308	6,200,000	1.5	0.0
Base Budget Adjustments	(316,781)	0	0.0	0.0
Decision Package Adjustments	8,636	(503,600)	0.0	0.0
2021-2022 Executive Proposed Budget	826,163	5,696,400	1.5	0.0
2021-2022 Executive Proposed Ordinance	827,000	5,697,000	1.5	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_010) KCIT Internal Support Services Increase budget to pay for the 2021-2022 KCIT internal support services provided by KCIT Services Fund. The payments will support KCIT central services, such as fund management, human resource management, and other central purchases.	1,490	0	0.0	0.0
Technical Adjustments				
(TA_050) Revenue Adjustment Revise budgeted revenues to match revenue forecast.	0	(503,600)	0.0	0.0
Central Rate Adjustments	7,146	0	0.0	0.0
Total Decision Package Adjustments	8,636	(503,600)	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
ENHANCED-911 (EN_A43100)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	58,596,622	49,434,880	14.0	0.0
Base Budget Adjustments	(3,684,396)	(37,390)	(6.0)	0.0
Decision Package Adjustments	13,614,791	274,624	0.0	0.0
2021-2022 Executive Proposed Budget	68,527,017	49,672,114	8.0	0.0
2021-2022 Executive Proposed Ordinance	68,528,000	49,673,000	8.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_001) E-911 Platform Modernization Plan Add appropriation authority for phase two of the E-911 Platform Modernization Plan. Phase one is currently in progress.	18,141,139	0	0.0	0.0
(AC_010) KCIT Cost Adjustment Adjust budget to reflect the 2021-2022 KCIT internal support costs for the KCIT Regional Services.	(2,706,646)	0	0.0	0.0
Technical Adjustments				
(TA_001) E-911 Budget Realignment Realign budget dollars into appropriate accounts. A part of the realignment is captured in the cost reductions in AC_010.	1,973,772	0	0.0	0.0
(TA_050) Revenue Adjustment Revise budgeted revenues to match the current forecast.	0	274,624	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	9,043	0	0.0	0.0
Central Rate Adjustments	(3,802,517)	0	0.0	0.0
Total Decision Package Adjustments	13,614,791	274,624	0.0	0.0

**2021 - 2022 Proposed Financial Plan
E911 Program Office / 000001110**

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	22,099,720	27,763,029	8,908,126	7,864,182
Revenues				
E911 Switched Access Line Excise Tax	4,670,766	3,786,045	3,100,865	2,539,739
E911 Wireless Access Line Excise Tax	33,083,269	33,966,074	34,794,937	35,600,923
E911 Wireless Prepaid Line Excise Tax	3,930,228	4,006,951	4,095,494	4,163,339
E911 VoIP Access Line Excise Tax	7,231,118	7,466,377	7,791,337	8,111,698
State E911 Support	206,188	200,000	200,000	200,000
Investment Interest / Other	933,371	246,667	246,667	246,667
Total Revenues	50,054,940	49,672,114	50,229,300	50,862,366
Expenditures				
WAGES AND BENEFITS (51000)	(3,413,641)	(3,602,589)	(4,496,289)	(4,746,984)
SUPPLIES (52000)	(121,351)	(318,041)	(152,527)	(160,562)
SERVICES-OTHER CHARGES (53000)	(32,449,677)	(36,447,127)	(34,223,179)	(31,814,407)
INTRAGOVERNMENTAL SERVICES (55000)	(6,883,155)	(7,026,482)	(7,683,770)	(7,874,807)
CAPITAL OUTLAY (56000)	(1,365,519)	(2,713,038)	(415,535)	(437,423)
INTRAGOVERNMENTAL CONTRIBUTIONS (58000)	(20,799)	(18,144,762)	(1,825)	(1,921)
CONTINGENCIES (59800)	(137,489)	(274,978)	(4,300,119)	(4,315,928)
Total Expenditures	(44,391,631)	(68,527,017)	(51,273,244)	(49,352,031)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	27,763,029	8,908,126	7,864,182	9,374,517
Reserves				
Rainy Day Reserve (30 days)	(1,863,575)	(2,116,055)	(2,153,400)	(2,072,705)
Total Reserves	(1,863,575)	(2,116,055)	(2,153,400)	(2,072,705)
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	25,899,454	6,792,072	5,710,783	7,301,813

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows:

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes:

Revenue projections for the Switched Acces Line, Wireless Access, Wireless Prepaid and VOIP Access Line excise taxes come from the August OEFA Forecast.

Expenditure Notes:

2021-2022 Intragovernmental Contributions reflects a transfer to capital (Fund 3170) for E-911 Platform Modernization Phase 2.

Reserve Notes:

Updated by Bryan Karol August 2020

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: King County Information Technology, Fund: 3170 E 911 CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3170 E 911 CAPITAL - King County Information Technology				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1133685	E911 Pltfrm Mdrnzn Plan STANDALONE		\$18,141,139	<p>Current Scope: E-911 Platform Modernization Plan - The E-911 Platform Modernization Plan technology project will develop and implement a single architectural platform to modernize the 911 system. The project will be implemented in phases. As part of Phase I, the project will contract a consulting organization to work with a King County business analyst and procurement to develop the entire project life-cycle and a request for proposals. Phase 2 is the project implementation which includes the vendor hardware/software installation, training on the platform, testing, system go-live and ultimately user acceptance.</p> <p>Budget Request Basis: The budget request is based on the cost for hardware/software, which was determined by utilizing the industry standard cost per 911-answering position and multiplying by the 230 911-answering positions in King County. The Program also utilized previous vendor quotes to refine the cost estimates for the required, dedicated 9-1-1 network infrastructure. In addition to the hardware/software costs, the Program worked with King County IT Project Management, Business Analysis and Network Engineering departments to create estimates of effort for the project; those estimates were used to calculate the cost estimate for labor.</p>
3170 - E 911 CAPITAL		Total	\$18,141,139	
Grand Total			\$18,141,139	

**2021-2022 Proposed Financial Plan
E911 Program Office Capital Fund / 000003170**

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	4,861,434	-	4,861,434	-	-
Transfer from Operating Fund 1110	3,027,232	18,141,139	21,168,371	-	-
	-	-	-	-	-
Total Capital Revenue	\$ 7,888,666	\$ 18,141,139	\$ 26,029,805	\$ -	\$ -
Capital Appropriation:					
PSAP Viper Refreshes	(1,905,044)	-	(1,905,044)	-	-
E-911 Platform Modernization	(1,850,312)	(18,141,139)	(19,991,451)	-	-
E-911 Map Modernization	(3,938,310)	-	(3,938,310)	-	-
E-911 Call Management Upgrade	(195,000)	-	(195,000)	-	-
	-	-	-	-	-
Total Capital Appropriation	\$ (7,888,666)	\$ (18,141,139)	\$ (26,029,805)	\$ -	\$ -

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	7,671,614	7,671,614	-	4,240,425	-	-
Capital Funding Sources						
Transfer from Operating Fund 1110 (2020)	-	-	-	18,141,139	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total Capital Revenue	\$ -	\$ -	\$ -	\$ 18,141,139	\$ -	\$ -
Capital Expenditures						
PSAP Viper Refreshes	(2,031,061)	(2,031,061)	-	-	-	-
E-911 Platform Modernization	(489,715)	(765,688)	-	(18,577,139)	-	-
E-911 Map Modernization	(184,440)	(184,440)	-	(3,804,425)	-	-
E-911 Call Management Upgrade	(104,964)	(450,000)	-	-	-	-
Total Capital Expenditures	\$ (2,810,180)	\$ (3,431,189)	\$ -	\$ (22,381,564)	\$ -	\$ -
Other Fund Transactions						
	-	-	-	-	-	-
Ending Fund Balance	\$ 4,861,434	\$ 4,240,425	\$ -	\$ -	\$ -	\$ -
Fund Balance designated to current projects*	\$ (4,861,434)	\$ (4,240,425)	\$ -	\$ -	\$ -	\$ -
Reserves						
Grant Contingency	-	-	-	-	-	-
Cash Flow	-	-	-	-	-	-
Total Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Estimated Ending Balance column reflects the best estimate of the inception to date budget balances and actual balances after 2019 is closed.

2021-2022 Proposed Budget is consistent with PIC for Executive Proposed Budget.

2021-2022 Total Budget sums the Estimated Ending Balance Budget and the 2021-2022 Budget.

Outyear revenue and expenditure budget assumptions tie to the outyears of the Ordinance Attachment by Fund report in PIC, with exceptions explicitly noted.

Revenue Notes:

Revenues shown are equal to the budgeted expenditure. Revenues include new revenue and fund balance designated to projects.

Appropriation Notes:

In 2021-2022 the E-911 Program Office will engage in a strategic planning process to identify additional capital programs for 2023-2024 and later.

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.

2019-2020 Actuals reflect 2019-2020 amounts in EBS.

2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and should be informed by the fund's spending plan.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Revenues Notes:

Expenditure Notes:

The Map Modernization project is on pause and the spend is contingent on the Platform Modernization Phase II project. This determination will be made later in 2021, after which the 2021-2022 anticipated spend will be updated.

Reserve Notes:

* Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

Data from Oracle BI Dashboards as of May 2020 by Bryan Karol

Capital Financial Plan updated May 2020 by Bryan Karol

2021-2022 Executive Proposed Operating Budget
I-NET OPERATIONS(EN_A49000)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	6,576,283	6,874,428	3.0	0.0
Base Budget Adjustments	24,906	417,048	0.0	0.0
Decision Package Adjustments	(574,814)	(205,094)	0.0	0.0
2021-2022 Executive Proposed Budget	6,026,375	7,086,382	3.0	0.0
2021-2022 Executive Proposed Ordinance	6,027,000	7,087,000	3.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_010) KCIT Internal Support Services Reduce budget to align with the 2021-2022 KCIT internal support service level provided by KCIT Services Fund. The payments will support KCIT central services, such as fund management and human resource management.	(764,522)	0	0.0	0.0
Technical Adjustments				
(TA_050) Revenue Adjustment Revise budgeted revenues to match revenue forecast.	0	(205,094)	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	3,466	0	0.0	0.0
Central Rate Adjustments	186,242	0	0.0	0.0
Total Decision Package Adjustments	(574,814)	(205,094)	0.0	0.0

2021-2022 Proposed Financial Plan
I-Net Operations / 000004531

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
BEGINNING FUND BALANCE	1,196,172	1,304,025	2,364,032	3,539,530
REVENUES				
PEG Fee Cable TV	840,837	795,568	803,524	811,559
Investment Interest & Other Misc Revenue	41,568	9,164	66,193	102,646
Service Fees	5,681,693	6,281,650	6,595,733	6,998,072
KCIT Mandated & Business Foundation Service Fees	(213,795)			
Total Revenues:	6,350,303	7,086,382	7,465,449	7,912,277
EXPENDITURES				
51000-WAGES AND BENEFITS	(1,102,898)	(1,494,819)	(1,569,560)	(1,665,303)
52000-SUPPLIES	(37,844)	(3,800)	(4,020)	(4,266)
53000-SERVICES-OTHER CHARGES	(431,454)	(365,022)	(383,273)	(406,653)
55000-INTRAGOVERNMENTAL SERVICES	(3,940,338)	(3,384,552)	(3,553,780)	(3,770,560)
56000-Capital Outlays	(19,350)	-	-	-
58000-INTRAGOVERNMENTAL CONTRIBUTIONS	(19,110)	(19,598)	(20,735)	(21,999)
Transfer to Capital Project	(691,456)	(691,456)	(691,456)	(691,456)
59800-CONTINGENCIES	-	(67,128)	(67,128)	(67,128)
Total Expenditures:	(6,242,450)	(6,026,375)	(6,289,952)	(6,627,365)
OTHER FUND TRANSACTIONS				
Internal Loan Repayment	-	-	-	-
GAAP				
Total Other Fund Transactions:	-	-	-	-
ENDING FUND BALANCE	1,304,025	2,364,032	3,539,530	4,824,442
RESERVES				
Reserve for Rate Stabilization	(1,043,923)	(2,112,933)	(3,277,448)	(4,548,302)
Rainy Day Reserve (30 days)	(260,102)	(251,099)	(262,081)	(276,140)
Total Reserves:	(1,304,025)	(2,364,032)	(3,539,530)	(4,824,442)
RESERVE SHORTFALL	-	-	-	-
ENDING UNDESIGNATED FUND BALANCE	-	-	-	-

Financial Plan Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows:

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes:

The PEG Fee revenue estimate includes some reductions in the cable subscriber counts in the unincorporated area of King County. No large annexations are expected in 2021-2022.

The status quo assumptions for the I-Net customer base. In 2021-2022, it is estimated that \$600K of the revenue will come from King County Exchange Services.

Expenditure Notes:

The Transfer to Capital Project is an ongoing transfer to fund I-Net Equipment Replacement.

Reserve Notes:

Prepared by Junko Keesecker, 8/21/2020

2021-2022 Executive Proposed Operating Budget
GEOGRAPHIC INFORMATION SYSTEMS(EN_A01100)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	15,739,194	16,085,996	26.0	0.0
Base Budget Adjustments	167,343	0	0.0	0.0
Decision Package Adjustments	(880,889)	(1,295,662)	(6.0)	0.0
2021-2022 Executive Proposed Budget	15,025,647	14,790,334	20.0	0.0
2021-2022 Executive Proposed Ordinance	15,026,000	14,791,000	20.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_005) Temporary Help and Contingency Budget Reduction				
Reduce the temporary help budget and contingency budget for the GIS Spatial Service in order to meet 2021-2022 target reduction.	(694,800)	0	0.0	0.0
Administrative Service Changes				
(AC_010) KCIT Internal Support Services				
Increase budget to pay for the 2021-2022 KCIT internal support services provided by the KCIT Services Fund. The payments will support KCIT central services, such as fund management, human resource management, other central purchases, and office space cost.	1,023,842	0	0.0	0.0
(AC_101) Labor Realignment - Transfer In				
Adjust labor resources based on the 2021-2022 KCIT service model and organizational structure.	299,173	0	1.0	0.0
(AC_102) Labor Realignment - Transfer Out				
Adjust labor resources based on the 2021-2022 KCIT service model and organization structure.	(2,543,988)	0	(7.0)	0.0
Technical Adjustments				
(TA_050) Revenue Adjustment				
Revise budgeted revenues to match revenue forecast.	0	(1,295,662)	0.0	0.0

2021-2022 Executive Proposed Operating Budget
GEOGRAPHIC INFORMATION SYSTEMS(EN_A01100)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
<hr/>				
(TA_113) Vacancy Rate Adjustment				
Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(103,000)	0	0.0	0.0
Central Rate Adjustments	1,137,884	0	0.0	0.0
<hr/>				
Total Decision Package Adjustments	(880,889)	(1,295,662)	(6.0)	0.0

2021-2022 Proposed Financial Plan
Geographic Information System (GIS) / Fund 000005481

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
BEGINNING FUND BALANCE	760,000	458,838	223,525	368,128
REVENUES				
Agency Enterprise Rates	5,663,210	5,506,322	5,781,638	6,134,318
Agency Matrix Rates	2,882,616	-	-	-
Spatial Services and Other Agency Specific Services	1,837,704	5,429,164	5,700,622	6,048,360
External Client GIS Svcs & Other Ad-hoc Revenue	500,000	761,808	799,898	848,692
Imagery Revenue from KC agencies	1,111,000	831,342	872,909	926,157
Contingency Imagery Revenue	-	-	-	-
External Imagery Revenue	30,000	2,261,698	2,593,161	2,539,913
E911 Transfer	594,476	-	-	-
Other Misc Operating Revenue	451,854	-	-	-
Total Revenues:	13,070,860	14,790,334	15,748,229	16,497,440
EXPENDITURES				
Wages, Benefits, and Retirement	(9,313,487)	(6,438,211)	(6,760,122)	(7,172,489)
Direct Services	(1,556,260)	(1,556,258)	(1,634,071)	(1,733,749)
Imagery Project	(1,098,893)	(3,466,070)	(3,466,070)	(3,466,070)
Intergovernmental Services	(1,403,382)	(3,565,108)	(3,743,363)	(3,971,709)
Total Expenditures:	(13,372,022)	(15,025,647)	(15,603,626)	(16,344,017)
ESTIMATED UNDEREXPENDITURES	-	-	-	-
ENDING FUND BALANCE	458,838	223,525	368,128	521,551
RESERVES				
Revenue Variance Reserve	(85,811)	(223,525)	(368,128)	(521,551)
Imagery Fund Reserve	(373,027)	-	-	-
Total Reserves:	(458,838)	(223,525)	(368,128)	(521,551)
RESERVE SHORTFALL	-	-	-	-
ENDING UNDESIGNATED FUND BALANCE	-	-	-	-

All financial plans have the following assumptions, unless otherwise noted in below rows:

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes:

Starting in 2021, Agency Matrix Rates (Account 44022) is combined with GIS Spatial Services Central Rates (Account 44021).

Imagery revenue comes from regional customer participants. Actual revenue will be offset by actual expenditures for this purpose, if any. There will be no Imagery projects in 2020.

Enterprise-wide Tech Svcs (34884) represents the Mandated & Business Foundation (M&BF) rate collected on GIS services. The actual collection is directly deposited in the KCIT fund. The MBF rate is 5.43% in 2017-2018, 3.91% in 2019-2020. Starting in 2021, MBF will be charged to the GIS fund as part of the KCIT central rate (no revenue adjustment).

In 2019-2020, Other Misc Operating Revenue (36999) included the reimbursement from other KCIT Regional Services for the Regional Manager's time and effort. Starting in 2021, this will be used to offset other KCIT internal services (55253).

E911 Transfer (36999) includes the cost of the dedicated labor resources that support E-911 operations. Starting in 2021, this will be included as part of the GIS Spatial Services Central Rate Account (44021).

Expenditure Notes:

In the 2021-2022 Budget, the GIS enterprise support team has moved from the GIS fund to the KCIT Services fund (000005531). The enterprise services are consolidated and GIS pays for the service received as part of the intergovernmental services. The Intergovernmental Service expenditure has increased in 2021-2022 due to this change.

Reserve Notes:

Revenue Variance Reserve to protect against service request volatility in spatial services.

Imagery Fund Reserve represents the net of the imagery funding revenue from GIS O&M rate and external agencies and the actual imagery acquisition expenditures. This will be used for the future imagery acquisition project.

Prepared by Junko Keesecker, 8/21/2020

2021-2022 Executive Proposed Operating Budget
PUGET SOUND EMERGENCY RADIO NETWORK LEVY (EN_A15100)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	67,317,031	65,367,648	12.0	0.0
Base Budget Adjustments	136,121	857,024	(8.0)	0.0
Decision Package Adjustments	(475,488)	2,446,157	0.0	0.0
2021-2022 Executive Proposed Budget	66,977,664	68,670,829	4.0	0.0
2021-2022 Executive Proposed Ordinance	66,978,000	68,671,000	4.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) PSERN Operator Start Up Funds Create funding to support the formation of the Puget Sound Emergency Radio Network (PSERN) Operator, which will be a nonprofit governmental organization that will own, operate, maintain, repair, update and upgrade the PSERN. This funding will be transferred from the PSERN Levy to a new fund that will be established for this purpose in accordance with the PSERN Implementation Interlocal Agreement.	1,900,000	0	0.0	0.0
Administrative Service Changes				
(AC_001) PSERN Capital Project Transfer Update the transfer budget based on the estimated levy proceeds and 2021-2022 estimated expenditure related to labor and central rate accounts.	(2,027,878)	0	0.0	0.0
Technical Adjustments				
(TA_050) Revenue Adjustment Revise budgeted revenues to match the current forecast.	0	2,446,157	0.0	0.0
Central Rate Adjustments	(347,610)	0	0.0	0.0
Total Decision Package Adjustments	(475,488)	2,446,157	0.0	0.0

**2021-2022 Proposed Financial Plan
PSERN Levy/000001511**

Category	2019-2020 Estimated	2021-2022 Proposed	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	2,253,548	877,724	877,724	2,570,891	0
Revenues					
Levy Proceeds, and State Shared Revenue/Entitlements	65,484,920	68,647,459	68,647,459	71,654,161	-
Other revenue including Interest Earnings	160,544	23,372	23,372	71,985	-
Total Revenues	65,645,464	68,670,831	68,670,831	71,726,146	
Expenditures					
Election Cost	-	-	-	-	-
Misc. cost (partner reimbursement, interests)	-	-	-	-	-
Fire Service Protection	(1,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	-
Transition Cost	-	(1,900,000)	(1,900,000)	(2,570,891)	-
Transfer to Capital	(66,021,288)	(63,077,664)	(63,077,664)	(69,726,146)	-
Total Expenditures	(67,021,288)	(66,977,664)	(66,977,664)	(74,297,037)	0
Estimated Underexpenditures					
Other Fund Transactions					
GAAP Transactions	-	-	-	-	-
Total Other Fund Transactions	0	0		0	0
Ending Fund Balance	877,724	2,570,891	2,570,891	(0)	0
Reserves					
Reserve for Fire Service Protection	-	-	-	-	-
Rate Stabilization	-	(2,570,891)	(2,570,891)	-	-
Reserve for Transition Cost	(750,000)	-	-	-	-
Total Reserves	(877,724)	(2,570,891)	(2,570,891)	0	0
Reserve Shortfall	-			0	0
Ending Undesignated Fund Balance	0	0	0	0	0

Financial Plan Notes

Financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

The fund will be closed after the end of the 2023-2024 biennium as the levy authority expires.

Revenues Notes:

The levy proceeds estimates are from August 2020 OEFA Forecast.

Expenditure Notes:

Fire District service protection is assumed at \$1M annually. If the payments are not made each year, the funds become available for use by the project.

Transition Cost funds are' to support the formation of the Puget Sound Emergency Radio Network ("PSERN") Operator.

Transfer to Capital consists of funds that will be transferred to the capital project 1126375 in Fund 3361.

Reserve Notes:

Rate Stabilization Reserve is for mitigation of operating costs for the new system.

Rate Stabilization reserve is for mitigation of operating costs for the new system. It is planned for transfer to the PSERN Operator in the 2023-2024 budget.

Reserve for CIP fund transfer is for funds in excess of available transfer appropriation that can be transferred at a future date.

Reserve for Transition Cost

Financial Plan prepared by Sid Bender 9/14/20

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: King County Information Technology, Fund: 3771 OIRM CAPITAL PROJECTS, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3771 OIRM CAPITAL PROJECTS - King County Information Technology				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1124157	KCDC Unified CMS STANDALONE		(\$775,000)	<p>Current Scope: King County District Court (KCDC) Unified Case Management System (CMS) - The KCDC Unified Case Management System will put in place a modern technology to manage cases in a more efficient way and allow District Court to provide new services to the public. In an effort to eliminate the need for duplicate data entry and to protect public safety, KCDC will work collaboratively with the Administrative Office of the Courts (AOC) in the development and implementation of the AOC INH-EDE solution to send and accept court data. The new system will be implemented at all KCDC court locations.</p> <p>Budget Request Basis: This amount of disappropriation represents a planned underexpenditure in response to a target budget reduction set for the District Court. No service level reductions are anticipated due to this reduction.</p>
3771 - OIRM CAPITAL PROJECTS		Total	(\$775,000)	
Grand Total			(\$775,000)	

2021-2022 Proposed Financial Plan
Department of Information Technology Capital Fund | 000003771

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Proposed)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	4,477,808	-	4,477,808	-	-
Project Revenue (Dept Transfers, Rates)	6,669,486	-	6,669,486	-	-
Bond Proceeds	19,931,834	(775,000)	19,156,834	-	-
Misc Revenue	-	-	-	-	-
Total Capital Revenue	\$ 31,079,128	\$ (775,000)	\$ 30,304,128	\$ -	\$ -
Capital Appropriation:					
GF Project Group	(21,291,503)	775,000	(20,516,503)	-	-
DCHS Project Group	(554,056)	-	(554,056)	-	-
DPH Project Group	(5,457,913)	-	(5,457,913)	-	-
DES Project Group	(2,381,478)	-	(2,381,478)	-	-
"Other" Project Group	(1,394,178)	-	(1,394,178)	-	-
Total Capital Appropriation	\$ (31,079,128)	\$ 775,000	\$ (30,304,128)	\$ -	\$ -

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	8,960,125	8,960,125	-	4,477,808	-	-
Capital Funding Sources						
Project Revenue (Dept Transfers, Rates)	4,558,446	6,962,291	-	185,243	-	-
Bond Proceeds	19,450,389	29,410,019	-	19,156,834	-	-
Misc Revenue	6,826	-	-	-	-	-
Total Capital Revenue	\$ 24,015,662	\$ 36,372,310	\$ -	\$ 19,342,077	\$ -	\$ -
Capital Expenditures						
GF Project Group	(24,091,188)	(33,571,578)	-	(19,156,834)	-	-
DCHS Project Group	(2,223,853)	(2,223,853)	-	-	-	-
DPH Project Group	(384,396)	(394,120)	-	(185,243)	-	-
DES Project Group	(734,978)	(713,522)	-	-	-	-
"Other" Project Group	(3,458,003)	(3,951,554)	-	(4,477,807)	-	-
Total Capital Expenditures	\$ (30,892,418)	\$ (40,854,627)	\$ -	\$ (23,819,884)	\$ -	\$ -
Other Fund Transactions						
Ending Fund Balance	\$ 2,083,369	\$ 4,477,808	\$ -	\$ -	\$ -	\$ -
Fund Balance designated to current projects*	\$ (2,083,369)	\$ (4,477,808)	\$ -	\$ -	\$ -	\$ -
Reserves						
Grant Contingency	-	-	-	-	-	-
Cash Flow	-	-	-	-	-	-
Total Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Estimated Ending Balance column reflects the best estimate of the inception to date budget balances and actual balances after 2019 is closed.

2021-2022 Proposed Budget is consistent with PIC for Executive Proposed Budget.

2021-2022 Total Budget sums the Estimated Ending Balance Budget and the 2021-2022 Budget.

Outyear revenue & expenditure budget assumptions tie to the outyears of the "Ordinance Attachment by Fund" report in PIC, with exceptions

Revenue Notes: Revenues shown are equal to the budgeted expenditure. Revenues include new revenue and fund balance designated to projects.

Appropriation Notes:

This fund is being phased out. No new projects or project appropriation are added. The difference between the 2021-2022 estimated expenditures and 2019-2020 appropriation ending balance is due to the residual balances, transfers of which back to the revenue sources will be requested in 2021-2022 supplemental ordinances.

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.

2019-2020 Actuals reflect 2019-2020 amounts in EBS.

2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and should be informed by the fund's spending plan.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Revenues Notes:

Expenditure Notes:

Reserve Notes:

* Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

Financial Plan was updated by Junko Keesecker, 9/1/2020

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: King County Information Technology, Fund: 3781 ITS CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3781 ITS CAPITAL - King County Information Technology				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1047605	KCIT DSS REPLACEMENT STANDALONE		\$800,000	<p>Current Scope: Distributed System Services (DSS) Replacement - As part of the Distributed System Services (DSS) Replacement Project, the King County Information Technology (KCIT) Department will replace platform infrastructure equipment used mostly by applications (i.e., servers, storage, backup, and equipment that supports cloud technology where some applications reside). KCIT will follow its established internal policies and industry best practice when making decisions related to replacing capital equipment that has reached the end of its useful life.</p> <p>Budget Request Basis: The request amount is based on the 2021-2022 funding available for infrastructure equipment replacement. End-of-life equipment will be replaced in the order of its business priority and criticality. A detailed inventory list planned for replacement is provided as supporting documentation. The planned replacement includes physical servers (used as domain controller) that were purchased in 2016 and in 2017. P-to-P replacement is determined based on business criticality and geographic locations that County provides IT support.</p>
1047610	KCIT WAN REPLACEMENT STANDALONE		\$1,000,000	<p>Current Scope: Wide Area Network Replacement - As part of the Wide Area Network (WAN) Replacement Project, the King County Information Technology (KCIT) Department will replace various equipment used to provide network connections that enable County agencies to access specialized business applications, desktop business applications such as Skype for Business, Lync phones, and Cloud services. This equipment replacement project is in line with KCIT's internal policies and industry best practice related to replacing capital equipment that reached the end of its useful life.</p> <p>Budget Request Basis: The request amount is based on the 2021-2022 funding available for Network equipment replacement. End-of-life equipment will be replaced in the order of its business priority and criticality. A detailed inventory list planned for replacement is provided as supplemental documentation.</p>
1129570	KCIT I-Net ER STANDALONE		\$691,456	<p>Current Scope: Institutional Network Equipment Replacement - As part of the Institutional Network (I-Net) Equipment Replacement (ER) Project, the King County Information Technology (KCIT) Department will replace various network equipment used to provide regional network connectivity for County agencies, as well as many other government and nonprofit agencies. KCIT follows its established policies and industry best practices when making decisions related to replacing capital equipment that reached the end of its useful life.</p> <p>Budget Request Basis: The request amount is based on the 2021-2022 funding available for I-Net equipment replacement. KCIT I-Net Operating Fund contributes a set amount every biennium to the project based on the initial equipment acquisition cost. Equipment will be replaced in the order of business priority and criticality. A detailed inventory planned for replacement is provided as part of supplemental documentation.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: King County Information Technology, Fund: 3781 ITS CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3781 ITS CAPITAL - King County Information Technology				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1132332	Exchange to Office365 Phase II STANDALONE		(\$35,062)	<p>Current Scope: Exchange to Office365 Phase II - This was Phase II of King County's planned migration of its Microsoft Exchange (e-mail) from the on-premise servers to Cloud-based Office365 (hosted out of the Government-Cloud (G-cloud)). As part of Phase I, KCIT successfully migrated two agencies: KCIT itself and Superior Court. As part of Phase II, KCIT migrated the rest of the County.</p> <p>Budget Request Basis: This request is to disappropriate the unspent balance on the project that was completed and closed out by the Project Review Board in late 2018.</p>
1132334	KCIT Enh Wireless Phase II PROGRAMMATIC		\$489,530	<p>Current Scope: King County Information Technology (KCIT) Enhanced Wireless Phase II IT Project - The public and King County employees expect reliable wireless connectivity and access to information from anywhere. In preparation for the growing dependency on wireless, KCIT has completed a series of building block projects: 2013 Business Empowerment and User Mobility and three phases of the Enhanced Wireless project. Phase 2 covered King Street Center, Chinook building Administration Building, King County Correctional Facility, and Maleng Regional Justice Center. Phase 3 covers the Regional Emergency Control Center (RCECC). The proposed phase 4 is to continue this momentum and deploy enhanced wireless access to eleven Public Health clinics. Additional phases will be requested to complete the remaining 56+ locations.</p> <p>Budget Request Basis: The requested appropriation includes the cost of deploying enhanced wireless to 11 Public Health facilities. The cost includes \$204,283 for hardware & software, \$81,744 for IT Facilities improvements (cable, power, etc.), and \$159,000 for KCIT staff resources including a back-fill network resource. This cost estimate is based on KCIT's prior experience deploying enhanced wireless in other locations and therefore includes only a 10 percent contingency.</p>
1139245	KCIT Eastrail Fiber Development STANDALONE		\$13,375,044	<p>Current Scope: Eastrail Fiber Development - This project will build conduit and fiber optic infrastructure within the Eastrail Corridor through a significant (28-mile) portion of King County's fast-growing metropolitan areas (Woodinville, Kirkland, Redmond, Bellevue, Renton, and unincorporated parts of King County).</p> <p>Budget Request Basis: In July of 2019, KC consultants (CTC) completed a fiber feasibility study, resulting in a high-level cost estimate of \$6-\$12.6 million dollars to construct a 28-mile telecommunication infrastructure. The \$12.6 million estimate represents the conceptual specifications consisting of four, four-inch conduits recommended for construction within the Eastrail main line and One, one-inch conduit in the Redmond spur. In December 2019, the consultants completed a return on investment analysis, concluding, "The potential revenue opportunity is robust, as is the significant value and avoided cost derived by public sector users over time."</p>
3781 - ITS CAPITAL		Total	\$16,320,968	
Grand Total			\$16,320,968	

2021-2022 Proposed Financial Plan
Information Technology Services Capital Fund | 000003781

Capital Improvement Program (CIP) Budget	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Proposed)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	1,580,196	(35,062)	1,545,134	2,000,000	1,316,312
CONTRIB OTHER FUNDS	-	489,530	489,530	2,143,660	2,143,660
CONTRIBUTIONS KCIT (KCIT Internal Service Rates)	3,799,507	15,866,500	19,666,007	2,491,456	2,491,456
UNREALIZED LOSS IMPAIRED INVESTMENT	-	-	-	-	-
FEDERAL GRANTS	-	-	-	-	-
DEBT PROCEEDS TRANSFER	-	-	-	-	-
Total Capital Revenue	\$ 5,379,703	\$ 16,320,968	\$ 21,700,671	\$ 6,635,116	\$ 5,951,428
Capital Appropriation:					
Equipment Replacement	1,357,295	2,491,456	3,848,751	4,491,456	3,807,768
Enhanced Wireless	-	489,530	489,530	2,143,660	2,143,660
Countywide IT Projects	4,022,408	13,375,044	17,397,452	-	-
Disappropriation Request	-	(35,062)	(35,062)	-	-
Total Capital Appropriation	\$ 5,379,703	\$ 16,320,968	\$ 21,700,671	\$ 6,635,116	\$ 5,951,428

CIP Fund Financial Position	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	3,310,479	3,310,479	-	1,584,247	3,316,312	1,316,312
Capital Funding Sources						
CONTRIB OTHER FUNDS	3,608,040	4,000,000	-	11,315,063	7,729,304	2,143,660
CONTRIBUTIONS KCIT (KCIT Rates)	4,254,098	10,079,372	-	6,697,488	2,491,456	2,491,456
UNREALIZED LOSS IMPAIRED INVESTMENT	2,600	2,600	-	-	-	-
FEDERAL GRANTS	-	2,462,480	-	-	-	-
DEBT PROCEEDS TRANSFER	-	1,541,496	-	-	-	-
Total Capital Revenue	\$ 7,864,737	\$ 18,085,948	\$ -	\$ 18,012,551	\$ 10,220,760	\$ 4,635,116
Capital Expenditures						
Equipment Replacement Projects	(2,593,320)	(5,966,670)	-	(3,848,751)	(4,491,456)	(3,807,768)
Countywide IT Projects: Enhanced Wireless	(1,945,408)	(2,710,547)	-	(489,530)	(2,143,660)	(2,143,660)
Countywide IT Projects: Kc.gov, UC Teams	(1,895,788)	(6,221,243)	-	(4,022,408)	-	-
Countywide IT Projects: Network Security Pla	(4,615,689)	(4,913,720)	-	-	-	-
Eastrail Fiber Project	-	-	-	(7,789,400)	(5,585,644)	-
Administrative Project	-	-	-	(130,397)	-	-
Total Capital Expenditures	\$ (11,050,206)	\$ (19,812,180)	\$ -	\$ (16,280,486)	\$ (12,220,760)	\$ (5,951,428)
Other Fund Transactions						
		-	-	-		
Ending Fund Balance	\$ 125,010	\$ 1,584,247	\$ -	\$ 3,316,312	\$ 1,316,312	\$ (0)
Fund Balance designated to current projects*	\$ (125,010)	\$ (1,580,196)	\$ -	\$ -	\$ -	\$ -
Reserves						
Equipment Replacement	-	-	-	(3,316,312)	(1,316,312)	-
Cash Flow	-	-	-	-	-	-
Total Reserves	\$ -	\$ -	\$ -	\$ (3,316,312)	\$ (1,316,312)	\$ -
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ -	\$ 4,051	\$ -	\$ -	\$ -	\$ -

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Estimated End Balance column reflects best estimates of the inception-to-date budget balances & actual balances after 2019 is closed.

2021-2022 Proposed Budget is consistent with PIC for Executive Proposed Budget.

2021-2022 Total Budget sums the Estimated Ending Balance Budget and the 2021-2022 Budget.

Outyear revenue and expenditure budget assumptions tie to the outyears of the Ordinance Attachment by Fund report in PIC, with exceptions

Revenue Notes: Revenues shown are equal to the budgeted expenditure. Revenues include new revenue and fund balance designated to projects.

Appropriation Notes:

Outyear appropriation projections do not have entries in PIC. They will be proposed in the corresponding biennial budgets based on updated equipment inventory and assessment of risks and needs.

Outyear appropriation projection for the Network Equipment Replacement is based on the total network inventory value.

Outyear appropriation projection for the Enhanced Wireless is based on the total remaining county buildings that require wireless network

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.

2019-2020 Actuals reflect 2019-2020 amounts in EBS.

2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and should be informed by the fund's spending plan.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Revenues Notes:

Expenditure Notes: Enhanced Wireless in 2021-2022 is significantly lower because of budget constraints. Only 11 public health sites will benefit from this investment in 2021-2022.

Reserve Notes: Equipment replacement is funded with KCIT rates. In 2021-2022, the fund balance represents underspent KCIT rate collections designated for capital projects now completed. These savings are being held for future equipment replacement and will be factored into the future KCIT rates to minimize rate increases and ensuing impacts on agencies.

The financial plan was last updated on 9/2/2020, by Junko Keesecker

LEGISLATIVE AGENCIES

MISSION

COUNTY COUNCIL, ADMINISTRATION, AND CLERK

The County Council, Administration, and Clerk earn public trust, enhance quality of life, and protect public health and safety. They ensure adherence to legislative and legal processes and create and maintain accurate and required records to facilitate more effective government and provide consistent, quality responsiveness to citizens.

AUDITOR'S OFFICE

The Auditor's Office promotes improved performance, accountability, and transparency in King County government through objective and independent audits and studies.

HEARING EXAMINER

The Hearing Examiner provide a public hearing process for land use and other critical issues that is fair, efficient, open, and accessible to all citizens.

LAW ENFORCEMENT OVERSIGHT

The Office of Law Enforcement Oversight ensures the integrity, transparency, and accountability of the King County Sheriff's Office (KCSO) in misconduct investigations and fosters greater community trust in KCSO.

OMBUDS-TAX ADVISOR

The Ombuds-Tax Advisor promotes public confidence in King County government by responding to resident complaints in an impartial, efficient, and timely manner, and contributes to the improved operation of County government by making recommendations based upon the results of complaint investigations.

FLOOD CONTROL DISTRICT ADMINISTRATION

The Flood Control District brings a comprehensive approach to flood management and provides funding to improve the County's aging and inadequate flood protection facilities.

OVERVIEW

Legislative agencies include the legislative branch of the County government represented by the County Council and Council Administration, as well as independent agencies represented by the offices of the Auditor, the Ombuds, the Tax Advisor, the Hearing Examiner, Law Enforcement Oversight, the Board of Appeals/Equalization, and King County Television.

COUNTY COUNCIL

The County Council's role is to guide provision of quality regional services to county residents by all County departments and agencies through setting policies, enacting laws, and adopting budgets. The Council's review of ordinances, motions, and budgets helps ensure that County government operates in an efficient, transparent, and cost-effective manner, with equal access for all county residents. The Councilmembers oversee the independent agencies and also serve on governing boards for issues that cross jurisdictional boundaries in areas such as transportation, public health, and criminal justice.

COUNCIL ADMINISTRATION

The Council Administration includes the Council's central and administrative staff and the Clerk, who collectively support the Councilmembers through development and analysis of proposed legislation, conducting special studies, handling legal and policy issues, and providing administrative and technical support.

COUNTY AUDITOR

The County Auditor conducts audits and studies and provides capital project oversight to ensure accountability and transparency, improve service delivery, and identify potential cost savings in County government.

HEARING EXAMINER

The Hearing Examiner conducts quasi-judicial public hearings on land use applications and appeals of administrative orders and decisions, prepares reports of all hearings, and makes recommendations and decisions on these matters.

OMBUDS-TAX ADVISOR

The Ombuds-Tax Advisor investigates resident complaints against County agencies and makes recommendations for resolution and improvements. These responsibilities include investigating alleged violations of the Employee Code of Ethics, the Lobbyist Disclosure Code, and employee complaints of improper governmental action and retaliation pursuant to the Whistleblower Protection Code. The Tax Advisor section answers inquiries about County real estate taxation and property valuations, and advises property owners considering a valuation appeal.

KING COUNTY CIVIC TELEVISION

King County Civic Television is the government access channel for King County, providing live and taped coverage of Council meetings and public forums, King County news events, and original programming to highlight County issues and services.

BOARD OF APPEALS/EQUALIZATION

The Board of Appeals/Equalization is an independent body comprised of seven members organized to adjudicate property value and other determinations made by the County Assessor, as well as various business license decisions and animal control orders.

LAW ENFORCEMENT OVERSIGHT

The Office of Law Enforcement Oversight (OLEO) provides civilian oversight of the King County Sheriff's Office. OLEO monitors ongoing investigations of misconduct, helps resolve cases, implements methods for increasing the level of public trust and transparency, and identifies systemic issues within the Sheriff's Office.

DISTRICTING COMMITTEE

The King County Charter requires the Council, every ten years, to appoint an independent, five-member districting committee to review the boundaries of each county council district. The Committee hires a districting master and staff to support its work. The Committee must be appointed by January 31, 2021, and the districting master must produce a districting plan to the Committee by December 31, 2021.

FLOOD CONTROL DISTRICT ADMINISTRATION

Flood Control District Administration provides administrative support to the King County Flood Control District.

**2021-2022 Executive Proposed Operating Budget
COUNTY COUNCIL (EN_A01000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	3,906,927	0	9.0	0.0
Base Budget Adjustments	137,230	0	0.0	0.0
Decision Package Adjustments	67,531	0	0.0	0.0
2021-2022 Executive Proposed Budget	4,111,688	0	9.0	0.0
2021-2022 Executive Proposed Ordinance	4,112,000	0	9.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Central Rate Adjustments	67,531	0	0.0	0.0
Total Decision Package Adjustments	67,531	0	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
COUNCIL ADMINISTRATION (EN_A02000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	35,506,569	0	101.1	0.0
Base Budget Adjustments	392,784	0	0.0	0.0
Decision Package Adjustments	(2,094,920)	0	(4.0)	0.0
2021-2022 Executive Proposed Budget	33,804,434	0	97.1	0.0
2021-2022 Executive Proposed Ordinance	33,805,000	0	1,201.2	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
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3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_001) Target Reduction Reduce expenditures to respond to the global COVID-19 pandemic economic shutdown and restart.	(1,621,819)	0	(4.0)	0.0
(AC_002) Target Reduction Reduce expenditures to respond to the global COVID-19 pandemic economic shutdown and restart.	(1,046,500)	0	0.0	0.0
Technical Adjustments				
(TA_001) Placeholder for Council Staff Wage Increase in 2021-2022 This place holder will be removed after actual salaries are calculated for council staff in 2021-2022.	500,000	0	0.0	0.0
Central Rate Adjustments	73,399	0	0.0	0.0
Total Decision Package Adjustments	(2,094,920)	0	(4.0)	0.0

2021-2022 Executive Proposed Operating Budget
HEARING EXAMINER (EN_A03000)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	1,266,431	0	3.0	0.0
Base Budget Adjustments	48,003	0	0.0	0.0
Decision Package Adjustments	(63,434)	0	0.0	0.0
2021-2022 Executive Proposed Budget	1,251,000	0	3.0	0.0
2021-2022 Executive Proposed Ordinance	1,251,000	0	3.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
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3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_001) Target Reduction Reduce expenditures to respond to the global COVID-19 pandemic economic shutdown and restart.	(98,000)	0	0.0	0.0
Technical Adjustments				
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	2,088	0	0.0	0.0
Central Rate Adjustments	32,478	0	0.0	0.0
Total Decision Package Adjustments	(63,434)	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
COUNTY AUDITOR (EN_A04000)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	5,317,113	0	17.3	0.0
Base Budget Adjustments	(45,150)	0	0.0	0.0
Decision Package Adjustments	(193,984)	0	0.0	0.0
2021-2022 Executive Proposed Budget	5,077,979	0	17.3	0.0
2021-2022 Executive Proposed Ordinance	5,078,000	0	17.3	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_001) Target Reduction Reduce expenditures to respond to the global COVID-19 pandemic economic shutdown and restart.	(395,000)	0	0.0	0.0
Technical Adjustments				
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	1,227	0	0.0	0.0
Central Rate Adjustments	199,789	0	0.0	0.0
Total Decision Package Adjustments	(193,984)	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
OMBUDS TAX ADVISOR (EN_A05000)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	3,936,526	318,149	11.0	0.0
Base Budget Adjustments	(116,078)	3,935	0.0	0.0
Decision Package Adjustments	(348,095)	0	(0.5)	0.0
2021-2022 Executive Proposed Budget	3,472,353	322,084	10.5	0.0
2021-2022 Executive Proposed Ordinance	3,473,000	323,000	10.5	0.0

Notes

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3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_001) Target Reduction				
Reduce expenditures to respond to the global COVID-19 pandemic economic shutdown and restart.	(176,799)	0	(0.5)	0.0
Central Rate Adjustments	(171,296)	0	0.0	0.0
Total Decision Package Adjustments	(348,095)	0	(0.5)	0.0

**2021-2022 Executive Proposed Operating Budget
KING COUNTY CIVIC TELEVISION (EN_A06000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	1,589,540	0	5.0	0.0
Base Budget Adjustments	(75,136)	0	0.0	0.0
Decision Package Adjustments	(60,392)	0	0.0	0.0
2021-2022 Executive Proposed Budget	1,454,012	0	5.0	0.0
2021-2022 Executive Proposed Ordinance	1,455,000	0	5.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_001) Target Reduction				
Reduce expenditures to respond to the global COVID-19 pandemic economic shutdown and restart.	(113,576)	0	0.0	0.0
Central Rate Adjustments	53,184	0	0.0	0.0
Total Decision Package Adjustments	(60,392)	0	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
BOARD OF APPEALS (EN_A07000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	1,923,225	0	4.0	0.0
Base Budget Adjustments	34,027	0	0.0	0.0
Decision Package Adjustments	(242,953)	0	(0.5)	0.0
2021-2022 Executive Proposed Budget	1,714,299	0	3.5	0.0
2021-2022 Executive Proposed Ordinance	1,715,000	0	3.5	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_001) Target Reduction Reduce expenditures to respond to the global COVID-19 pandemic economic shutdown and restart.	(114,304)	0	(0.5)	0.0
(AC_002)	100,000	0	0.0	0.0
Central Rate Adjustments	(228,649)	0	0.0	0.0
Total Decision Package Adjustments	(242,953)	0	(0.5)	0.0

2021-2022 Executive Proposed Operating Budget
OFFICE OF LAW ENFORCEMENT OVERSIGHT (EN_A08500)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	2,941,891	0	7.0	0.0
Base Budget Adjustments	(349,503)	0	0.0	0.0
Decision Package Adjustments	238,611	0	0.0	0.0
2021-2022 Executive Proposed Budget	2,830,999	0	7.0	0.0
2021-2022 Executive Proposed Ordinance	2,831,000	0	7.0	0.0

Notes

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3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_001) Target Reduction Reduce expenditures to respond to the global COVID-19 pandemic economic shutdown and restart.	(20,000)	0	0.0	0.0
(AC_002) Space Planning Changes Provide planning funding for future space planning needs to respond to the new remote working model for staff.	140,000	0	0.0	0.0
Central Rate Adjustments	118,611	0	0.0	0.0
Total Decision Package Adjustments	238,611	0	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
DISTRICTING COMMITTEE (EN_A08600)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	235,725	0	0.0	1.0
Base Budget Adjustments	(135,725)	0	0.0	(1.0)
Decision Package Adjustments	9,060	0	0.0	0.0
2021-2022 Executive Proposed Budget	109,060	0	0.0	0.0
2021-2022 Executive Proposed Ordinance	110,000	0	0.0	0.0

Notes

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3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Central Rate Adjustments	9,060	0	0.0	0.0
Total Decision Package Adjustments	9,060	0	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
FLOOD CONTROL DISTRICT ADMINISTRATION (EN_A08900)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	1,085,447	1,085,447	3.0	0.0
Base Budget Adjustments	185,998	1	0.0	0.0
Decision Package Adjustments	356,428	0	0.0	0.0
2021-2022 Executive Proposed Budget	1,627,873	1,085,448	3.0	0.0
2021-2022 Executive Proposed Ordinance	1,628,000	1,086,000	3.0	0.0

Notes

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3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_001) Loan out labor funding for staffing changes				
Reduce expenditures to respond to the global COVID-19 pandemic economic shutdown and restart.	100,000	0	0.0	0.0
Central Rate Adjustments	256,428	0	0.0	0.0
Total Decision Package Adjustments	356,428	0	0.0	0.0

BOUNDARY REVIEW BOARD

MISSION

The Boundary Review Board serves as an independent, quasi-judicial entity to provide a method of guiding and controlling the creation and development of municipalities in metropolitan areas so that residents and businesses may rely on the logical growth of local government.

OVERVIEW

The Boundary Review Board (BRB) is an independent, quasi-judicial agency established by state mandate (RCW 36.93, et seq) that provides review of proposals for boundary changes by cities, fire districts, water, sewer, and irrigation districts within King County, including city or district annexations, new city incorporations, and district mergers. The Board employs three staff members: an executive director, administrative staff member, and independent legal counsel as required by various statutory mandates. The Board consists of 11 members: four members appointed by the King County Executive; four members appointed by the cities of King County, and three members appointed by Special Purpose Districts, as required by RCW 36.93.

In the case of annexations, mergers, and similar actions, the Board provides both administrative public review and, upon request, a comprehensive public hearing process leading to a final decision on the proposed action. In the case of new city incorporations, the Board oversees preparation of an impartial consultant study to assess the financial feasibility of the proposed new city. Following completion of the study, the Board holds a public hearing, establishes final boundaries, and makes a recommendation to the voters, who make the final decision in an election on the incorporation.

The Boundary Review Board provides a single, integrated product: the review and adjudication for all notices of intention for proposed creation of, or changes to jurisdictional boundaries, summarized by a decision report. The primary customers served by this product are municipal governments and regional governing agencies including cities and special purpose districts.

**2021-2022 Executive Proposed Operating Budget
BOUNDARY REVIEW BOARD (EN_A63000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	798,199	4,000	2.0	0.0
Base Budget Adjustments	27,331	(3,500)	0.0	0.0
Decision Package Adjustments	22,550	0	0.0	0.0
2021-2022 Executive Proposed Budget	848,080	500	2.0	0.0
2021-2022 Executive Proposed Ordinance	849,000	1,000	2.0	0.0

Notes

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Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_001) Target Reduction				
Reduce expenditures to respond to the global COVID-19 pandemic economic shutdown and restart.	(34,138)	0	0.0	0.0
Central Rate Adjustments	56,688	0	0.0	0.0
Total Decision Package Adjustments	22,550	0	0.0	0.0

OFFICE OF ECONOMIC AND FINANCIAL ANALYSIS

MISSION

The Office of Economic and Financial Analysis promotes wise management of the King County budget by providing reliable, accurate, and objective economic and revenue data and forecasts and by contributing to the understanding of the effects of current and future economic conditions on County finances.

OVERVIEW

The Office of Economic and Financial Analysis (OEFA) provides County decision-makers with reliable, accurate, and objective economic and revenue forecasts in order to support prudent management of the King County budget. The office also provides expertise on the impact of the current and projected economic conditions on County finances, operations, and services.

OEFA is an independent agency of King County and not affiliated with either the Executive Office or the King County Council, which enables the creation of unbiased forecasts by professional economists. OEFA's forecasts serve as the bases for the County Executive's preliminary budget preparation, budget proposal, and Council adopted budget, and any budget amendments.

OEFA's product families are economic and revenue forecasts, additional projects (such as financial and revenue analysis of potential county policies), and outreach (such as the OEFA website, presentations to local organizations and forecasting assistance). Customers for these products are the King County Office of Performance, Strategy and Budget, the County Executive and County Council, various departments within the County, other economic forecasting organizations and agencies, and the residents of King County.

2021-2022 Executive Proposed Operating Budget
OFFICE OF ECONOMIC AND FINANCIAL ANALYSIS (EN_A08700)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	1,110,576	0	2.5	0.0
Base Budget Adjustments	(23,694)	0	0.0	0.0
Decision Package Adjustments	(23,005)	0	0.0	0.0
2021-2022 Executive Proposed Budget	1,063,877	0	2.5	0.0
2021-2022 Executive Proposed Ordinance	1,064,000	0	2.5	0.0

Notes

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3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_001) Achieve Target Reduction through Unpaid Days Off and Sales Tax Revenue Project				
Meet OEFA's target reduction by taking five unpaid days in 2022. Additionally OEFA worked with KCIT to reduce their rates and will be continuing the sales tax miscoding correction work to augment County revenues in the biennium.	(19,693)	0	0.0	0.0
Central Rate Adjustments	(3,312)	0	0.0	0.0
Total Decision Package Adjustments	(23,005)	0	0.0	0.0

ADMINISTRATIVE AGENCIES

This section covers a group of cost centers that do not belong to any department. Budgets in this category include transfers to the Cultural Development Authority, several new appropriation units associated with the lodging tax, Federal Lobbying, the Grants Fund, Memberships and Dues, and the State Auditor. Listed below are the 2021-2022 Proposed Budgets for these agencies.

CULTURAL DEVELOPMENT AUTHORITY - \$36,721,000

This appropriation transfers funds to 4Culture, which is the County's Cultural Development Authority. In 2021-2022, the transfer will fund the County's Public Art Program and the management of the County's art collection. This request includes a contingency to transfer funds to 4Culture to be used if new capital projects generating additional contributions for the Public Art Program are approved during the biennium or if lodging tax revenues are higher than forecasted. This appropriation request is higher than in 2019-2020 because the County will be receiving lodging tax revenues, which were used to pay off CenturyLink Field debt from 2016 to 2020, beginning in 2021. The request also includes the balance of the Building for Equity advance previously approved by the King County Council.

ARTS AND CULTURE TRANSFER - \$17,528,871

This is a new appropriation unit in the Lodging Tax Fund and is used to transfer lodging tax revenues designated for arts and culture to the Cultural Development Authority as outlined in King County Ordinance 18788. The funding will ultimately be transferred to 4Culture, the County's Cultural Development Authority. This request includes contingency to be used to transfer additional lodging tax revenue to the Cultural Development Authority appropriation unit in the case that lodging tax revenues collected are higher than forecasted.

BUILDING FOR EQUITY ADVANCE - \$12,850,000

This is new appropriation unit was appropriated in a 2019-2020 supplemental in the Lodging Tax Fund and is used to advance future lodging tax revenues to the Cultural Development Authority as approved in King County Ordinance 18940. This appropriation includes the remaining balance of the approved \$20 million advance for the program.

TOURISM - \$11,167,723

This is a new appropriation unit in the Lodging Tax Fund and is used to allocate lodging tax revenues designated for tourism promotion activities as outlined in King County Ordinance 18788. The funds are designated to repayment of bonds for 4Culture, support for the Washington State Major League Baseball Stadium public benefit district, and to support tourism promotion activities in the county. The

appropriation includes contingency to be used to fund additional tourism activities if the lodging tax revenues collected are higher than forecasted.

HOUSING AND HOMELESS PROGRAMS - \$24,256,934

This is a new appropriation unit in the Lodging Tax Fund and is used to allocate lodging tax revenues designated for affordable housing and homeless youth programs as outlined in King County Ordinance 18788. The funds are designated to repayment of a projected bond sale in 2021 to fund housing construction and to transfer lodging tax revenues to DCHS for programming. The appropriation includes contingency to be used to fund additional affordable housing and homeless youth activities if the lodging tax revenues collected are higher than forecasted.

FEDERAL LOBBYING - \$560,000

The 2021-2022 Proposed Budget to fund Federal Lobbying is a contract extension for lobbying contract costs, and reflects the County Executive and King County Council continuing to share a single lobbying firm.

GRANTS FUND - \$42 MILLION EXPENDITURE / 44 FTEs

The proposed appropriation for each agency includes spending for existing grants and potential new grants:

King County Agency Name	FTEs	Amount
Sheriff	2.0	\$2.1 million
Prosecuting Attorney (PAO)	0.0	\$7.0 million
Executive Services/Office of Emergency Management (OEM)	8.0	\$15.5 million
Superior Court	32.0	\$8.8 million
Judicial Administration (DJA)	2.0	\$0.4 million
Elections	0.0	\$1.7 million
Office of Performance, Strategy and Budget	0.0	\$0.7 million
Grant Contingency	0.0	\$6.0 million

MEMBERSHIPS AND DUES - \$1,921,000

This appropriation funds the County's membership dues in the Puget Sound Regional Council, National Association of Counties, Washington Association of County Officials, Washington State Association of Counties, HistoryLink, NW Heritage Resources (formerly Ethnic Heritage Council), Judges for Justice, the Association of Washington Cities, and support for economic development and recovery. The table below provides detail for each contribution.

Organization Name	Amount
Puget Sound Regional Council (PSRC)	\$ 82,000
National Association of Counties (NACO)	\$ 74,000
Washington Association of County Officials (WACO)	\$426,000
Washington State Association of Counties (WSAC)	\$629,000
HistoryLink	\$140,000
NW Heritage Resources (formerly Ethnic Heritage Council)	\$ 45,000
Judges for Justice	\$25,000
Association of Washington Cities	\$500
Economic Development and Recovery	\$500,000

STATE AUDITOR - \$2,329,000

The State Auditor's 2021-2022 budget increased by \$99,000. As of book production, the Auditor's office had not provided an updated Local Government Hourly Rate to jurisdictions. Therefore, Executive staff are assuming a roughly 6 percent increase over the next biennium to cover the labor costs of state auditor staff.

**2021-2022 Executive Proposed Operating Budget
CULTURAL DEVELOPMENT AUTHORITY (EN_A30100)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	31,752,240	31,752,240	0.0	0.0
Base Budget Adjustments	(24,000,000)	(24,000,000)	0.0	0.0
Decision Package Adjustments	26,684,881	26,684,881	0.0	0.0
2021-2022 Executive Proposed Budget	34,437,121	34,437,121	0.0	0.0
2021-2022 Executive Proposed Ordinance	34,438,000	34,438,000	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) One Percent for Arts Program Allocate revenue from the One Percent for Arts program to 4Culture.	(2,004,432)	(2,004,432)	0.0	0.0
(TA_002) Lodging Tax Revenue for Arts and Culture Allocate lodging tax revenue for arts and culture to 4Culture.	15,839,313	15,839,313	0.0	0.0
(TA_003) Building for Equity Program Allocate remaining funding for the Building for Equity program.	12,850,000	12,850,000	0.0	0.0
Total Decision Package Adjustments	26,684,881	26,684,881	0.0	0.0

**2021-2022 Proposed Financial Plan
CDA Fund / 000001170, 1171, 1172**

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	3,126,845	3,170,562	3,170,562	3,170,562
Revenues				
General Fund Support (Stewardship)	552,240	552,240	590,897	632,260
1% for Art Contributions	6,539,264	3,245,569	4,000,000	4,000,000
Hotel/Motel Lodging Tax	0	15,839,313	23,867,905	26,668,138
Building 4Equity Advance	7,150,000	12,850,000		
Other/Contingency	49,978	1,950,000	1,950,000	1,950,000
Total Revenues	14,291,482	34,437,121	30,408,801	33,250,398
Expenditures				
General Fund Support (Stewardship)	(552,240)	(552,240)	(590,897)	(632,260)
Transfers to 4Culture (1% for Art, Other)	(6,539,264)	(3,245,569)	(4,000,000)	(4,000,000)
Ongoing support	0	(15,839,313)	(23,867,905)	(26,668,138)
Building 4Equity Advance	(7,150,000)	(12,850,000)	0	0
Forecast Contingency		(1,950,000)	(1,950,000)	(1,950,000)
Other	(6,261)			
Total Expenditures	(14,247,765)	(34,437,121)	(30,408,801)	(33,250,398)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	3,170,562	3,170,562	3,170,562	3,170,562
Reserves				
Expenditure Reserves				
Program Reserves	(139,372)	(139,372)	(139,372)	(139,372)
Prepayments	(3,031,190)	(3,031,190)	(3,031,190)	(3,031,190)
Total Reserves	(3,170,562)	(3,170,562)	(3,170,562)	(3,170,562)
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	-	-	-	-

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Estimated reflects the best estimate for the biennium.

2021-2022 Proposed Budget ties to Hyperion and matches 2021-2022 Estimated until 2020 actuals are available.

Revenues Notes:

The County will not receive lodging tax revenue in 2019 and 2020. Lodging tax receipts will resume in 2021 with 37.5% of the total dedicated to arts and culture.

Expenditure Notes:

Reserve Notes:

Expenditure reserves include \$3M prepayment to 4Culture and remaining balance in the bond sub fund 1172 for programs such as Barn Again.

Updated by Chris McGowan 8/31/2020

**2021-2022 Executive Proposed Operating Budget
ARTS AND CULTURE TRANSFER (EN_A18000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	0	0	0.0	0.0
Base Budget Adjustments	0	0	0.0	0.0
Decision Package Adjustments	18,028,871	51,771,500	0.0	0.0
2021-2022 Executive Proposed Budget	18,028,871	51,771,500	0.0	0.0
2021-2022 Executive Proposed Ordinance	18,029,000	51,772,000	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Arts and Culture Programs Allocate lodging tax funding to the Arts and Culture programs as described in Ord. 18788.	17,773,244	0	0.0	0.0
(TA_002) Administration Allocate projected interest revenue to fund administrative costs.	255,627	200,000	0.0	0.0
(TA_050) Hotel Sales Tax Collection Revenue Adjustment Revise budgeted revenues to match the current forecast.	0	51,571,500	0.0	0.0
Total Decision Package Adjustments	18,028,871	51,771,500	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
BUILDING 4EQUITY ADVANCE (EN_A18100)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	20,000,000	20,000,000	0.0	0.0
Base Budget Adjustments	(20,000,000)	(20,000,000)	0.0	0.0
Decision Package Adjustments	12,850,000	0	0.0	0.0
2021-2022 Executive Proposed Budget	12,850,000	0	0.0	0.0
2021-2022 Executive Proposed Ordinance	12,850,000	0	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Building 4Equity Reallocates remaining funding for the Building 4Equity program.	12,850,000	0	0.0	0.0
Total Decision Package Adjustments	12,850,000	0	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
TOURISM (EN_A18200)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	8,000,000	8,000,000	0.0	0.0
Base Budget Adjustments	(8,000,000)	(8,000,000)	0.0	0.0
Decision Package Adjustments	11,167,723	0	0.0	0.0
2021-2022 Executive Proposed Budget	11,167,723	0	0.0	0.0
2021-2022 Executive Proposed Ordinance	11,168,000	0	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Public Facilities District Allocate tourism funding from the lodging tax revenues to the Washington State Major League Baseball Stadium public facilities district in accordance with King County Ordinance 18788.	4,709,723	0	0.0	0.0
(TA_002) Market Place Allocate tourism funding from the lodging tax revenues to support the multicultural marketplace Abu Bakr Islamic Center.	1,500,000	0	0.0	0.0
(TA_003) Tourism Funding Allocate tourism funding for Visit Snoqualmie and Music.	500,000	0	0.0	0.0
(TA_004) Debt Service Allocate Lodging Tax Revenues from Tourism to fund Building 4Culture debt service.	4,458,000	0	0.0	0.0
Total Decision Package Adjustments	11,167,723	0	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
HOUSING AND HOMELESS PROGRAM (EN_A18300)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	1,000,000	1,000,000	0.0	0.0
Base Budget Adjustments	(1,000,000)	(1,000,000)	0.0	0.0
Decision Package Adjustments	24,256,934	0	0.0	0.0
2021-2022 Executive Proposed Budget	24,256,934	0	0.0	0.0
2021-2022 Executive Proposed Ordinance	24,257,000	0	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Housing Programs Allocate lodging tax funding to affordable housing programs in DCHS.	4,083,771	0	0.0	0.0
(TA_002) Transit Oriented Development (TOD) Housing Allocates lodging tax revenues for debt service to support TOD housing projects.	18,698,218	0	0.0	0.0
(TA_003) Homeless Youth Allocate lodging tax revenues for homeless youth programs.	1,474,945	0	0.0	0.0
Total Decision Package Adjustments	24,256,934	0	0.0	0.0

2021-2022 Proposed Financial Plan
Lodging Tax Fund / 0000001180

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	-	(7,292,349)	(1,197,976)	2,802,024
Revenues				
Lodging Tax Revenue	-	51,571,500	75,914,412	83,381,702
Bond Proceeds	-	15,500,000	-	-
Interest / Other	-	200,000	500,000	500,000
Total Revenues	-	67,271,500	76,414,412	83,881,702
Expenditures				
<u>Tourism</u>				
Tourism Promotion	-	(2,000,000)	(2,000,000)	(2,000,000)
Seattle PFD Allocation	-	(3,694,475)	(6,360,090)	(7,176,554)
B4C Debt Service (Tourism)	-	(4,458,000)	(4,457,850)	(4,460,600)
<u>Arts and Culture</u>				
4Culture Programs	-	(15,239,313)	(23,867,905)	(26,668,138)
B4C Debt Service (4Culture)	-	(600,000)	(600,000)	(600,000)
B4 Equity	(7,150,000)	(12,850,000)	-	-
<u>Housing & Homeless Youth</u>				
Affordable Housing	-	(2,040,636)	(3,486,125)	(7,179,308)
TOD Debt Service	-	(18,698,218)	(29,168,668)	(29,129,178)
Homeless Youth	-	(1,340,859)	(1,973,775)	(2,167,924)
<u>Other</u>				
Interest payments	(142,349)	(55,627)	-	-
Administration and Overhead	-	(200,000)	(500,000)	(500,000)
Contingency	-	(5,126,400)	-	-
Total Expenditures	(7,292,349)	(66,303,527)	(72,414,412)	(79,881,702)
Estimated Under expenditures	-	5,126,400	-	-
Other Fund Transactions				
Total Other Fund Transactions		-	-	-
Ending Fund Balance	(7,292,349)	(1,197,976)	2,802,024	6,802,024
Reserves				
Expenditure Reserve				
Debt Service Reserve	-	(15,500,000)	(15,500,000)	(15,500,000)
Total Reserves	-	(15,500,000)	(15,500,000)	(15,500,000)
Reserve Shortfall	7,292,349	16,697,976	12,697,976	8,697,976
Ending Undesignated Fund Balance	-	-	-	-

Financial Plan Notes

2021-2022 Proposed Budget ties to PBCS. Out year revenue and expenditure inflation assumptions are consistent with figures provided by PSB and/or OEFA.

Revenues Notes: Due to the possibility of revenue fluctuation, when the Transit Oriented Development (TOD) Bonds are sold in 2021, a \$15.5 million a debt service reserve will be included.

Expenditure Notes: B4 Equity repayment assumes \$2 million annual reduction in allocation to 4Culture for repayment of the Building 4Equity Advance. Administration and overhead includes an assumption for future costs allocated to the Lodging Tax Fund, paid for by interest earnings.

Reserve Notes: Debt service reserve includes approximately 1 year of debt service for TOD Bond payments.

Updated 8/10/20 by Chris McGowan, PSB

**2021-2022 Executive Proposed Operating Budget
FEDERAL LOBBYING (EN_A64500)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	560,000	0	0.0	0.0
Base Budget Adjustments	0	0	0.0	0.0
Decision Package Adjustments	0	0	0.0	0.0
2021-2022 Executive Proposed Budget	560,000	0	0.0	0.0
2021-2022 Executive Proposed Ordinance	560,000	0	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

**2021-2022 Executive Proposed Operating Budget
MEMBERSHIPS AND DUES (EN_A65000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	2,474,000	100,000	0.0	0.0
Base Budget Adjustments	(427,040)	(100,000)	0.0	0.0
Decision Package Adjustments	(126,060)	0	0.0	0.0
2021-2022 Executive Proposed Budget	1,920,900	0	0.0	0.0
2021-2022 Executive Proposed Ordinance	1,921,000	0	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Adjust Memberships and Dues Budget Adjust budget to reflect rate increases and/or changes to maintaining memberships/dues and support for Economic Development.	(126,060)	0	0.0	0.0
Total Decision Package Adjustments	(126,060)	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
STATE AUDITOR (EN_A61000)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	2,599,786	0	0.0	0.0
Base Budget Adjustments	(348,640)	0	0.0	0.0
Decision Package Adjustments	77,840	0	0.0	0.0
2021-2022 Executive Proposed Budget	2,328,986	0	0.0	0.0
2021-2022 Executive Proposed Ordinance	2,329,000	0	0.0	0.0

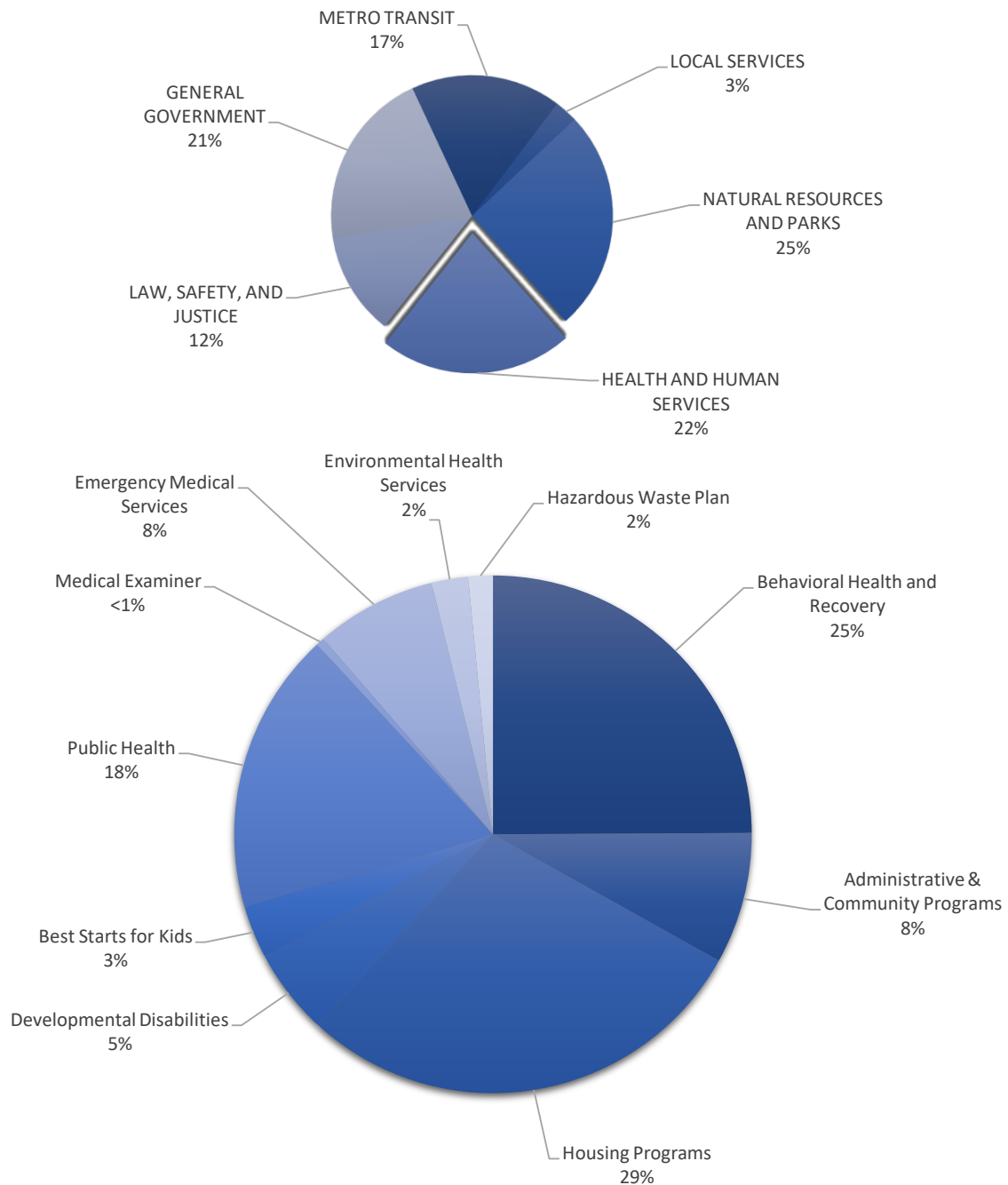
Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) State Auditor Rate Increase				
Adjust State Auditor budget by five percent across the 2021 - 2022 biennium to account for estimated increases in the local government hourly charge.	109,042	0	0.0	0.0
Central Rate Adjustments	(31,202)	0	0.0	0.0
Total Decision Package Adjustments	77,840	0	0.0	0.0

HEALTH AND HUMAN SERVICES

Health and Human Services \$2.7 Billion



Organization of the Pie Chart: The following agencies were combined to make the pie chart more readable.

Behavioral Health and Recovery: Behavioral Health, and Mental Illness and Drug Dependency Fund

Administrative & Community Programs: Community & Human Services, Veterans Services, Veterans Seniors and Human Services Levy, Employment Education Resource, Puget Sound Taxpayer Accountability

Due to rounding, figures in pie chart may not add to 100%

INTRODUCTION

King County’s health and human services (HHS) departments—the Department of Community and Human Services (DCHS) and Public Health – Seattle & King County—provide services to many of the most vulnerable residents of King County. The work of these two departments is crucial to the well-being of the community.

These departments are primarily funded by state and federal funds, fees for service, grants, the County General Fund, voter-approved property tax levies, and partnerships with other local governments. The overarching issue facing DCHS and Public Health is the lack of predictable revenue coupled with the significant challenge of responding to the COVID-19 pandemic. In addition to near-term uncertainty about state or federal funds available to address COVID-19, Public Health has for multiple years faced an ongoing challenge of static or declining state and federal funds. This downward pressure on Public Health resources will continue to challenge the ability of HHS agencies to provide critical services to low-income and vulnerable populations of King County. One of the most pressing challenges for DCHS is the state-led shift towards integrated physical and behavioral healthcare, which creates both opportunity and uncertainty in how DCHS will ensure behavioral health services are available to residents most in need.

DEPARTMENT OF COMMUNITY AND HUMAN SERVICES

DCHS is responsible for a wide range of programs and services designed to strengthen communities and provide equitable opportunities for people to be healthy, happy, self-reliant, and connected to community. As the regional coordinator for many areas of human services, DCHS plays a strong role in sustaining the region’s human services infrastructure. The majority of DCHS programs and services are delivered through contracts with community-based agencies.

PUBLIC HEALTH – SEATTLE AND KING COUNTY

The goal of Public Health is to protect and improve the health and well-being of all people in King County, as defined by per person healthy years lived. Public Health has embraced the Foundational Public Health Services framework, which identifies key services and roles for the department. Across all functions, the department aims to protect and promote residents’ health, while reducing health inequities that are disproportionately experienced by people of color, immigrants, and low-income residents.

DEPARTMENT OF COMMUNITY AND HUMAN SERVICES

MISSION

The Department of Community and Human Services (DCHS) provides equitable opportunities for people to be healthy, happy, and connected to community.

OVERVIEW

DCHS manages a wide range of programs and services to promote healthy individuals, families, and communities. As the regional coordinator for many areas of human services, DCHS plays a strong role in sustaining the region's human services infrastructure, while working across systems to undo historic and system inequities.

The work of DCHS is accomplished through the efforts of the Director's Office and five divisions:

- **Director's Office:** Regional leadership and management of critical business functions, including budget, administration, payroll, human resources, communications, government relations, and performance, measurement, and evaluation.
- **Adult Services Division:** Services for veterans, service members and families; older adults and their caregivers; civil legal aid; adult employment; support for vulnerable populations such as those reentering from criminal justice system involvement or kinship care providers; and services for survivors of gender-based violence.
- **Behavioral Health and Recovery Division:** Management of the Medicaid Integrated Care Network and oversight for mental health and substance use disorder prevention, intervention, and treatment; crisis response and investigation for involuntary commitment; services to support recovery.
- **Children, Youth and Young Adult Division:** Promotion, prevention, and early intervention for children and youth ages 5-24 and support to their families; youth/young adult education and employment; justice system alternatives for youth and young adults.

- **Developmental Disabilities and Early Childhood Supports Division:** Universal Developmental Screening for children birth to age 5; infant mental health; early intervention services; family supports; employment services for youth/young adults and adults.
- **Housing, Homelessness and Community Development Division:** Investments in building and preserving affordable and permanent supportive housing; Transit Oriented Development; community development; housing repair; leadership for the implementation of the new King County Regional Homelessness Authority (KCRHA) and transfer of shelter and homeless services to the KCRHA.

DCHS is responsible for oversight and management of three significant human services plans and dedicated fund sources: the Best Starts for Kids (BSK) voter-approved property tax levy, Mental Illness and Drug Dependency (MIDD) dedicated sales tax approved by the County Council, and the voter-approved property tax Veterans, Seniors and Human Services Levy (VSHSL). The BSK levy expires December 31, 2021 unless renewed by the voters.

Eight volunteer advisory boards provide oversight and input to DCHS: Advisory Council on Aging and Disability Services; Behavioral Health Advisory Board; Board for Developmental Disabilities; Children and Youth Advisory Board (BSK); MIDD Advisory Committee; Women’s Advisory Board; VSHSL Advisory Board (with committees for Veterans, Seniors, and Vulnerable Populations); and the Veterans Advisory Board, which shares membership with the VSHSL Veterans Committee.

Funding for DCHS comes from many sources, including state and federal governments, King County government, local cities, and philanthropy. The majority of DCHS programs and services—about 85 percent of the budget—are provided through contracts with community-based agencies.

2021-2022 Executive Proposed Operating Budget
COMMUNITY AND HUMAN SERVICES ADMINISTRATION (EN_A93500)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	17,665,639	17,398,648	36.0	0.0
Base Budget Adjustments	(744,674)	(1,272,988)	(1.0)	0.0
Decision Package Adjustments	(2,347,543)	(1,342,728)	(6.0)	0.0
2021-2022 Executive Proposed Budget	14,573,423	14,782,932	29.0	0.0
2021-2022 Executive Proposed Ordinance	14,574,000	14,783,000	29.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_001) DCHS Overhead Allocation True-Up Adjust the revenue from all DCHS funds to align with projected expenditures in the DCHS Administrative fund for the 2021-22 biennium. These charges are allocated according to an overhead distribution model.	0	2,127,704	0.0	0.0
(AC_003) Transfer All Home Functions to the Regional Homelessness Authority Transfer the revenue and expenditure authority associated with All Home to the Regional Homelessness Authority function within the Housing and Community Development (HCD) Fund. Corresponds with TA_002 in HCD (A35000).	(3,177,094)	(4,221,562)	(6.0)	0.0
Technical Adjustments				
(TA_001) Miscellaneous Budget Adjustments Adjust several miscellaneous accounts within the DCHS Administration fund to align with projected costs for the 2021-22 biennium.	249,994	249,994	0.0	0.0

2021-2022 Executive Proposed Operating Budget
COMMUNITY AND HUMAN SERVICES ADMINISTRATION (EN_A93500)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
<hr/>				
(TA_005) Central Rate Allocation Adjustments				
Adjust central rate amounts across all of DCHS's funds to shift central rate amounts to correct funds or cost centers. DCHS is still budgeted to pay the same amount of total central rates as a Department, but is moving some budgeted charges to funds where charges are expected to occur. This decision package corresponds with TA_005 in all affected DCHS funds.	169,377	0	0.0	0.0
(TA_010) COVID Health Ambassador Program Continue support for the County's six-month Health Ambassador program through March of 2021 to ensure all hired Health Ambassadors complete six full months of employment. Corresponds with TA_010 in General Fund Transfer to DCHS (A69400).	501,136	501,136	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(57,000)	0	0.0	0.0
Central Rate Adjustments	(33,956)	0	0.0	0.0
Total Decision Package Adjustments	(2,347,543)	(1,342,728)	(6.0)	0.0

**2021 - 2022 Proposed Financial Plan
DCHS Administration / 000001080**

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	223,973	44,620	254,129	179,129
Revenues				
Federal	2,094,166	-	-	-
Local	1,651,154	-	-	-
Interfund Transfers	12,954,501	14,281,796	14,702,930	15,633,048
General Fund	-	501,136	-	-
Other	64,665	-	-	-
Total Revenues	16,764,486	14,782,932	14,702,930	15,633,048
Expenditures				
Salaries, Wages & Benefits	(10,733,796)	(10,449,630)	(10,445,918)	(11,114,457)
Supplies	(166,988)	(72,000)	(75,888)	(80,138)
Other Operating Charges	(1,674,916)	(399,424)	(420,993)	(444,568)
Central Rates	(3,498,929)	(3,616,549)	(3,797,376)	(4,029,016)
Interfund Transfers	(104,210)	(35,820)	(37,754)	(39,869)
Total Expenditures	(16,178,839)	(14,573,423)	(14,777,930)	(15,708,048)
Estimated Underexpenditures				
Other Fund Transactions				
Transfer All Home Fund Balance to RHA	(765,000)			
Total Other Fund Transactions	(765,000)	-	-	-
Ending Fund Balance	44,620	254,129	179,129	104,129
Reserves				
Total Reserves	-	-	-	-
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	44,620	254,129	179,129	104,129

Financial Plan Notes

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes:

Interfund transfers reflect the administrative overhead allocation to other DCHS funds as well as transfers from the Housing and Community Development (HCD) fund to support some All Home functions.

Federal and Local revenues reflect funding for All Home functions and are not related to DCHS Administration functions.

Revenues associated with All Home will be transferred to the Regional Homelessness Authority (RHA) cost center within the HCD fund beginning in 2021-2022.

Other Fund Transactions Notes:

All fund balance associated with All Home will be transferred to the RHA cost center within the HCD fund as of December 31, 2020.

Reserve Notes:

All Home Revenue and expenditure appropriation will be transferred to the RHA beginning in 2021. Therefore, reserves associated with All Home will no longer be required.

Revenues associated with DCHS administrative functions are transferred to this fund through interfund transfers. Reserves for these interfund transfers are required to be maintained in all other DCHS funds. As such, reserves for DCHS administrative functions are not required in this fund.

Last updated by PSB on 9/2/2020.

**2021-2022 Executive Proposed Operating Budget
COMMUNITY SERVICES OPERATING (EN_A88800)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	56,521,067	56,443,329	12.6	0.0
Base Budget Adjustments	(43,023,691)	(43,065,419)	0.0	0.0
Decision Package Adjustments	4,275,924	4,711,499	3.0	0.0
2021-2022 Executive Proposed Budget	17,773,300	18,089,409	15.6	0.0
2021-2022 Executive Proposed Ordinance	17,774,000	18,090,000	15.6	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Record Expungement and Legal Financial Obligation Relief Provide General Fund support to DCHS to contract for record expungement and legal financial obligation relief for those involved in the criminal legal system. This decision package is funded by repurposing Marijuana Enforcement Revenue previously budgeted for the King County Sheriff.	2,800,000	2,800,000	0.0	0.0
(DS_003) Community-based Organization (CBO) Capacity Building Provide County staff and funding to create a CBO capacity building strategy within the County that would include dedicated staffing, a network of consultants, and funds to award to CBOs for their own internal capacity building efforts. Corresponds to DS_002 in General Fund Transfer to DCHS (A69400).	1,500,001	1,500,000	2.0	0.0
Administrative Service Changes				
(AC_001) Economic Development and Veterans Contract Lead Add an economic development and veterans contract lead to oversee all Adult Services Division programming, partnerships and contracts related to veterans funds and economic development funds. Revenue relates to TA_002 in EER (A93600).	332,833	961,499	1.0	0.0

2021-2022 Executive Proposed Operating Budget
COMMUNITY SERVICES OPERATING (EN_A88800)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Community Services Operating (CSO) Technical Adjustments				
Remove revenue to match adjusted General Fund allocations and add expenses for a half-time program manager position transfer from VSHSL.	142,879	(50,000)	0.0	0.0
(TA_005) Central Rate Allocation Adjustments				
Adjust central rate amounts across all of DCHS's funds to shift central rate amounts to correct funds or cost centers. DCHS is still budgeted to pay the same amount of total central rates as a Department, but is moving some budgeted charges to funds where charges are expected to occur. This decision package corresponds with TA_005 in all affected DCHS funds.	(1,260,682)	0	0.0	0.0
(TA_100) General Fund Support for Civil Legal Aid Adjustment.				
Remove appropriation for civil legal aid services that were adopted in the 2019-2020 budget but were not able to be implemented. This decision package does not have any impact on the current level of service.	(500,000)	(500,000)	0.0	0.0
Central Rate Adjustments	1,260,893	0	0.0	0.0
Total Decision Package Adjustments	4,275,924	4,711,499	3.0	0.0

2021 - 2022 Proposed Financial Plan
Community Services Operating Fund / 000001421

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	33,948	3,464,510	3,780,620	3,559,107
Revenues				
Federal		-		
State		-		
Local	2,643,566	1,071,648	1,119,872	1,171,386
General Fund	10,377,500	13,589,499	14,723,526	15,400,809
Intragovernmental		-		
Interfund Transfers	3,389,262	3,404,262	3,574,475	3,756,773
Other	36,812	24,000	24,000	24,000
Total Revenues	16,447,140	18,089,409	19,441,874	20,352,968
Expenditures				
Salaries, Wages & Benefits	(2,929,617)	(3,961,168)	(4,159,226)	(4,425,417)
Supplies	(50,817)	(58,000)	(60,900)	(64,006)
Other Operating Charges	(8,945,944)	(12,670,480)	(14,305,427)	(15,035,004)
Central Rates	(552,695)	(538,982)	(565,931)	(600,453)
Interfund Transfers	(537,505)	(544,669)	(571,902)	(601,069)
Total Expenditures	(13,016,578)	(17,773,299)	(19,663,387)	(20,725,949)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	3,464,510	3,780,620	3,559,107	3,186,127
Reserves				
Total Reserves	-	-	-	-
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	3,464,510	3,780,620	3,559,107	3,186,127

Financial Plan Notes

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenue Notes:

Proposed general fund based on current general fund allocation, and includes the addition of LELO and KCJI funds from EER.

Proposed interfund transfers based on administrative overhead charged to other DCHS funds for central administrative expenses and includes document recording fees transferred from the HCD fund for emergency shelter services.

Other revenue proposed includes calculated interest based on the investment pool rate.

Reserve Notes:

This fund is not required to have a reserve.

Updated by PSB on 9/9/20

**2021-2022 Executive Proposed Operating Budget
EMPLOYMENT EDUCATION RESOURCE (EN_A93600)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	37,624,978	37,441,005	38.5	0.0
Base Budget Adjustments	(2,191,533)	(3,533,515)	(0.9)	0.0
Decision Package Adjustments	401,296	1,851,869	(1.0)	0.0
2021-2022 Executive Proposed Budget	35,834,741	35,759,359	36.6	0.0
2021-2022 Executive Proposed Ordinance	35,835,000	35,760,000	36.6	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Education and Employment Resources (EER) Adult Services Program Elimination				
Eliminate the EER Adult Services program. This does not include central services and transfers of budget to the EER Youth program.	(4,459,198)	(4,335,666)	(6.0)	0.0
(DS_003) Department of Vocational Rehabilitation Resources				
Add ongoing revenue and expenditures to the Department of Vocational Rehabilitation (DRV) program. This program provides pre-employment transition to students with disabilities before they exit secondary school.	248,635	760,000	3.0	0.0
(DS_004) Restorative Community Passageways Implement Restorative Community Pathways, a comprehensive community diversion program providing community-led accountability for youth who would otherwise be prosecuted in the juvenile legal system. The program provides supports and services for both youth and harmed parties.	5,428,649	5,426,482	2.0	0.0
Administrative Service Changes				

2021-2022 Executive Proposed Operating Budget
EMPLOYMENT EDUCATION RESOURCE (EN_A93600)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(AC_031) Communities of Opportunity (COO) Staff Move to Public Health Transfer the COO Employment Manager from DCHS to Public Health for the Communities of Opportunity program. This program operates out of Public Health, so this change aligns supervisory responsibilities with the corresponding structure of the program. The position will continue to be funded by the BSK-COO strategy. Associated with AC_031 in Public Health and EER.	(333,551)	(333,531)	0.0	0.0
Technical Adjustments				
(TA_001) Adjust revenues and expenses of EER-Youth Adjust expenditures and revenues for the Children Youth and Young Adult Division - Employment and Education Resources.	(18,650)	1,296,082	0.0	0.0
(TA_002) Transfer Program Budgets from the Adult Services Division to the Children Youth and Young Adult Division Transfer Adult Services Employment and Education Resources (EER) expenditures, revenues and FTE's from the Adult Services Division (ASD) to the Children Youth and Young Adult Division (CYAAD). Programs include Worksource, Communities of Opportunity, and the King County Jobs Initiative.	0	0	0.0	0.0
(TA_003) Transfer Revenue for Adult Programs to the Community Services Operating Fund (CSO) fund Transfer general fund revenues from ASD's Adult Services Employment and Education Resources (EER) for the King County Job's Initiative Program and Legacy of Equality, Leadership and Organizing (LELO) contract to ASD's Community Services Operating fund.	0	(961,498)	0.0	0.0
(TA_005) Central Rate Allocation Adjustments Adjust central rate amounts across all of DCHS's funds to shift central rate amounts to correct funds or cost centers. DCHS is still budgeted to pay the same amount of total central rates as a Department, but is moving some budgeted charges to funds where charges are expected to occur. This decision package corresponds with TA_005 in all affected DCHS funds.	92,391	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	9,591	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(186,000)	0	0.0	0.0
Central Rate Adjustments	(380,572)	0	0.0	0.0
Total Decision Package Adjustments	401,296	1,851,869	(1.0)	0.0

2021 - 2022 Proposed Financial Plan
Employment and Education Resources / 000002240

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	179,708	1,326,084	1,250,702	781,362
Revenues				
Federal	3,772,644	2,127,624	2,127,624	2,127,624
State	1,702,983	2,410,000	2,410,000	2,410,000
Local	-	-		
General Fund	7,577,000	12,524,984	13,088,608	13,690,684
Intragovernmental	135,585	160,000	160,000	160,000
Interfund Transfers	5,084,582	907,350	948,181	991,797
Interfund Transfers - BSK	17,978,537	17,629,402	18,422,725	19,270,170
Other	627,582	-		
Total Revenues	36,878,912	35,759,360	37,157,138	38,650,275
Expenditures				
Salaries, Wages & Benefits	(10,923,120)	(10,689,267)	(11,223,730)	(11,942,049)
Supplies	(756,786)	(844,234)	(886,446)	(931,654)
Other Operating Charges	(20,601,518)	(20,379,457)	(21,398,430)	(22,489,750)
Central Rates	(3,451,111)	(3,295,455)	(3,460,228)	(3,671,302)
Interfund Transfers	-	(626,328)	(657,644)	(697,761)
Total Expenditures	(35,732,536)	(35,834,741)	(37,626,478)	(39,732,516)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	1,326,084	1,250,702	781,362	(300,879)
Reserves				
Rainy Day Reserve (30 days)	(424,042)	(236,681)	(254,798)	(282,153)
Total Reserves	(424,042)	(236,681)	(254,798)	(282,153)
Reserve Shortfall	-	-	-	583,031
Ending Undesignated Fund Balance	902,042	1,014,021	526,564	-

Financial Plan Notes

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenue Notes:

Decrease in federal revenue - WIOA Operator, WIOA Career Connect and BFET (Basic Food Employment & Training) grants eliminated in the 2021-2022 biennium.

Increase in state revenue - addition of Open Doors Project - DVR (Department of Vocational Rehabilitation).

Increase in General Fund revenue - addition of Restorative Community Pathways program.

Decrease in interfund transfer revenue - elimination of EER Adult Services in the 2021-2022 biennium (no revenue from VSHSL, CSO, DAJD or MIDD); no IFD FFT contract revenue from BHRD/Superior Court (managed by BHRD in the 2021-2022 biennium).

Decrease in other revenue - no United Way or Raikes revenue in the 2021-2022 biennium.

Expenditure Notes:

Decrease of expenditures due to the elimination of EER Adult Services in the 2021-2022 biennium.

Reserve Notes:

Rainy Day reserve represents 30 days of total expenditures excluding General Fund and interfund transfers.

Updated by PSB on 9/9/20

**2021-2022 Executive Proposed Operating Budget
HOUSING AND COMMUNITY DEVELOPMENT (EN_A35000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	359,045,238	293,031,093	50.2	0.0
Base Budget Adjustments	(107,371,169)	(89,794,969)	1.0	0.0
Decision Package Adjustments	446,274,614	619,475,698	10.0	0.0
2021-2022 Executive Proposed Budget	697,948,683	822,711,822	61.2	0.0
2021-2022 Executive Proposed Ordinance	697,949,000	822,712,000	61.2	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Continuum of Care (CoC) Grants				
Add grant funding awarded by the U.S. Department of Housing and Urban Development in 2019-2020 to support expanded service in permanent supportive housing, rapid rehousing for domestic violence, and the Youth Homelessness Demonstration Project (YHDP).	20,129,140	20,129,140	0.0	0.0
(DS_002) Transit Oriented Development (TOD) Bond Revenue				
Add revenue from the proceeds of bond sales based on Hotel/Motel tax revenue beginning in 2021 to reimburse DCHS for activities related to early commitment/expenditure of Hotel/Motel Tax revenue.	0	187,000,000	0.0	0.0
(DS_003) Tax Credit for Affordable Housing Funding				
Add new funding from H.B 1406 Tax Credit for Affordable Housing, which was implemented in 2019. Requesting appropriation to expend new funding for affordable housing in 2021-2022.	5,604,494	5,604,494	0.0	0.0

2021-2022 Executive Proposed Operating Budget
HOUSING AND COMMUNITY DEVELOPMENT (EN_A35000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_004) Puget Sound Taxpayers Accountability Account (PSTAA) Early Learning Facilities				
Add new program expenditures for early learning and early intervention facilities as part of the New PSTAA Implementation Plan.	13,781,498	13,781,498	0.0	0.0
(DS_005) Youth Homelessness Projects				
Add new hotel/motel tax revenue, as well as expenditures, for homeless youth services.	1,340,859	1,340,859	0.0	0.0
(DS_006) Hotel/Motel Tax				
These funds will be included in the annual housing capital funding Request for Proposal process to support the development or preservation of housing in TOD locations.	2,040,626	2,040,626	0.0	0.0
(DS_007) House Bill 1590 Councilmanic Sales Tax				
Appropriate revenues and expenditures associated with House Bill 1590 backed by sales tax revenue and bond proceeds, if approved by Council, for housing acquisition, construction and operations.	400,000,000	400,000,000	0.0	0.0
Administrative Service Changes				
(AC_001) Program Integration Manager				
Add a program integration manager position to manage the King County interlocal agreement with the King County Regional Homelessness Authority (KCRHA) and the division shift to housing stability, including integration of behavioral health housing, medical respite, prevention/diversion, and criminal justice.	332,833	0	1.0	0.0
(AC_002) System Connected Housing Manager				
Add a system connected housing manager position to manage the allocation and compliance of funding focused on master leasing, service enriched housing, and other programs designed to place housing as the point of connection between systems.	289,717	292,858	1.0	0.0
(AC_003) KCRHA Contracts Manager				
Add a contract manager position to manage the contract with the new KCRHA, including multiple fund sources, numerous program responsibilities, and compliance requirements.	255,196	0	1.0	0.0
(AC_004) Affordable Housing Program Support				
Adds program managers to support expansion of affordable housing programs, manage the King County Move-on Strategy, and provide contract administration and community support.	738,906	747,719	3.0	0.0
(AC_005) Housing, Homelessness, and Community Development Division (HHCDD) Community Engagement Manager				
Adds a program manager position to manage all community outreach and engagement efforts across HHCDD.	255,196	258,175	1.0	0.0

2021-2022 Executive Proposed Operating Budget
HOUSING AND COMMUNITY DEVELOPMENT (EN_A35000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(AC_006) HHCDD Project Program Analyst II This decision package adds one Project Program Analyst II to be a dedicated community outreach specialist for the Housing, Homelessness and Community Development Division	255,196	258,175	1.0	0.0
(AC_007) Performance Measurement and Evaluation Support Add two performance measurement and evaluation positions to support HHCDD's non-homeless focused work on affordable housing, housing repair, and community development	622,550	629,035	2.0	0.0
Technical Adjustments				
(TA_002) All Home/KCRHA Transfer Transfer the revenue and expenditure authority associated with All Home to the Regional Homelessness Authority function within HCD Fund. Corresponds with AC_003 in DCHS Admin (A93500).	3,198,978	2,771,688	0.0	0.0
(TA_003) HHCDD Transfer to KCRHA Transfer the revenue and expenditure authority from HCD-Homeless Housing to the Regional Homeless Authority (Cost Center 350330 to 350350). Ordinance 19039 established the Regional Homeless Authority and outlined the corresponding financial investments to be used with this funding.	0	0	0.0	0.0
(TA_004) HHCDD Revenue Adjustments Adjust revenues for the Hotel/Motel tax, grant private source, the General Fund, and the Veterans, Seniors, and Human Services Levy (VSHSL). This proposed technical adjustment also aligns the contract services in VSHSL to match the implementation plan.	(3,199,037)	(15,378,569)	0.0	0.0
(TA_005) Central Rate Allocation Adjustments Adjust central rate amounts across all of DCHS's funds to shift central rate amounts to correct funds or cost centers. DCHS is still budgeted to pay the same amount of total central rates as a Department, but is moving some budgeted charges to funds where charges are expected to occur. This decision package corresponds with TA_005 in all affected DCHS funds.	467,125	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(223,000)	0	0.0	0.0
Central Rate Adjustments	384,337	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
HOUSING AND COMMUNITY DEVELOPMENT (EN_A35000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Total Decision Package Adjustments	446,274,614	619,475,698	10.0	0.0

**2021 - 2022 Proposed Financial Plan
Housing and Community Development Fund / 000002460**

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	77,657,014	41,243,838	167,006,977	103,853,516
Revenues				
State Authorized Recording Fees	36,483,588	36,483,588	36,957,875	37,697,032
State Grants – HEN, CHG, and REDI	31,840,000	30,340,000	30,340,000	30,340,000
Federal Grants	58,493,917	81,691,432	81,691,432	81,691,432
Interfund Revenue (VSHSL, MIDD, BSK, BHRD)	56,597,242	64,593,265	64,593,265	71,173,117
General Fund	4,639,000	1,425,000	1,425,000	1,425,000
Transit Oriented Development (TOD) Bond	-	187,000,000	-	-
Health Through Housing (HTH) Bond	-	400,000,000	-	-
Hotel/Motel Sales Tax (Homeless Youth)	-	3,381,485	3,719,634	3,868,419
Short Term Hotel/Motel Tax (AirBnB)	2,750,000	3,000,000	3,300,000	3,432,000
Affordable and Supportive Housing - SHB 1406	3,500,000	5,604,494	5,688,561	5,773,890
State COVID-19 Emergency Grants	33,467,311	-	-	-
Federal Care Act/COVID-19 Emergency Grants	28,638,802	-	-	-
Other	9,266,318	9,192,558	9,192,562	9,192,562
Total Revenues	265,676,178	822,711,822	236,908,329	244,593,452
Expenditures				
Salaries, Wages & Benefits	(15,014,031)	(20,591,695)	(21,621,280)	(23,072,088)
Supplies	(679,448)	(597,452)	(627,325)	(664,964)
Contracted Services - Community Development	(5,677,700)	(4,769,042)	(4,769,042)	(4,769,042)
Contracted Services - Homeless Housing	(193,407,550)	(183,314,684)	(185,147,831)	(186,999,309)
Contracted Services - Housing Finance/Housing Repair	(81,090,246)	(480,753,338)	(80,753,338)	(73,253,338)
Central Rates	(3,627,128)	(4,410,059)	(4,630,562)	(4,862,090)
Interfund Transfers	(3,593,250)	(3,512,413)	(3,512,413)	(3,512,413)
Total Expenditures	(303,089,354)	(697,948,683)	(301,061,790)	(297,133,244)
Estimated Underexpenditures				
Other Fund Transactions				
Receivables for Interim Loan and REDI fund	1,000,000	1,000,000	1,000,000	1,000,000
Total Other Fund Transactions	1,000,000	1,000,000	1,000,000	1,000,000
Ending Fund Balance	41,243,838	167,006,977	103,853,516	52,313,723
Reserves				
Reserve for Encumbrances/Committed Projects	(54,806,110)	(147,362,465)	(84,079,291)	(32,977,348)
Reserve for Credit Enhancement	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)
Reserve for Housing Repair Loans (long term receivable)	(11,855,067)	(11,855,067)	(11,855,067)	(11,855,067)
Fund Balance Reserve for Fund 2462	(793,654)	(793,654)	(793,654)	(793,654)
Sobering Center Reserve	(3,063,462)			
Rainy Day Reserve (30 days)	(3,725,545)	(4,995,791)	(5,125,504)	(4,687,654)
Use of Reserves for TOD Bond Projects	35,000,000			
Total Reserves	(41,243,838)	(167,006,977)	(103,853,516)	(52,313,723)
Reserve Shortfall	-	-	0	-
Ending Undesignated Fund Balance	-	-	-	-

Financial Plan Notes

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenue Notes:

2021-2022 State revenue includes \$400,000,000 in presumed bond sales backed by the proposed Health Through Housing Sales tax.

2021-2022 Local revenue includes \$187,000,000 in previously approved Transit Oriented Development bond sales.

Reserve Notes:

Reserve for Encumbrances/Committed Projects reflects the out year portion of multi-year capital and service projects as well as funding committed through the RF process for future capital projects.

Reserve for Credit Enhancement Projects reflects 1% of outstanding value of capital projects in the credit enhancement program.

Reserve for Housing Repair Loans reflects a long-term, non-spendable receivable comprised of future repayments of housing repair loans. This amount is reserved to not overstate undesignated fund balance.

Fund Balance Reserve for Fund 2462 reflects the amount of fund balance that is used to pay HUD Section 108 and related loans.

Sobering Center Reserve reflects the expected revenue that will be received in 2020 from sale of the Sobering Center site, but which will not be spent until 2021-2022. This amount is reflected in 2021-2022 proposed expenditures.

The Rainy Day Reserve, in accordance with the County reserve policy, is based on 30 days of the HCD budget, excluding various one-time and external grant supported expenditures, as well as duplicated spending authorities in its adopted budget for credit enhancement and interim housing development loans and interfund transfers.

Use of Reserves for TOD Bond Projects reflects the use of fund balance for TOD expenditures as necessary to minimize interfund borrowing prior to the bonds being sold. The reserve will be made whole through TOD bond revenues in 2021.

2021-2022 Executive Proposed Operating Budget
HEALTH THROUGH HOUSING (EN_A13200)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	0	0	0.0	0.0
Base Budget Adjustments	0	0	0.0	0.0
Decision Package Adjustments	96,746,102	106,211,354	0.0	0.0
2021-2022 Executive Proposed Budget	96,746,102	106,211,354	0.0	0.0
2021-2022 Executive Proposed Ordinance	96,747,000	106,212,000	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Permanent Housing Debt Service Allocates sale tax revenue to pay debt service in 2021 and 2022 to support permanent housing investment in the Housing and Community Development Fund.	36,946,102	0	0.0	0.0
(DS_002) Behavioral Health Service Programs Allocates sale tax revenue to pay for behavioral health service programs in 2022.	8,700,000	0	0.0	0.0
(DS_003) Permanent Supportive Housing Operations Allocates sales tax revenue to pay for permanent supportive housing operations.	46,700,000	0	0.0	0.0
(DS_004) Support Service Delivery Planning Allocates sales tax revenue to support service delivery through the evaluation of housing and behavioral health programs and provide technical assistance.	4,400,000	0	0.0	0.0
Technical Adjustments				
(TA_050) Revenue adjustment	0	106,211,354	0.0	0.0
Total Decision Package Adjustments	96,746,102	106,211,354	0.0	0.0

2021 - 2022 Proposed Financial Plan
Health Through Housing Fund / 000001320

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	-	-	9,517,394	16,436,503
Revenues				
Local		106,211,354	156,035,812	168,101,097
Other		-		
Total Revenues	-	106,211,354	156,035,812	168,101,097
Expenditures				
Service Delivery & Evaluation		(3,828,300)	(5,280,776)	(5,468,268)
Technical Assistance & Capacity Building		(617,802)	(850,115)	(879,290)
Behavioral Health Support		(8,700,000)	(18,190,830)	(19,298,652)
Housing and Health Operations		(46,700,000)	(72,594,982)	(89,602,445)
Debt Service		(36,900,000)	(52,200,000)	(52,200,000)
Total Expenditures	-	(96,746,102)	(149,116,703)	(167,448,655)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	-	9,465,252	16,436,503	17,088,945
Reserves				
Rainy Day Reserve (60 days)		(8,062,175)	(12,426,392)	(13,954,055)
Total Reserves	-	(8,062,175)	(12,426,392)	(13,954,055)
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	-	1,403,077	4,010,111	3,134,891

Financial Plan Notes

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenue Notes:

Sales tax revenues are projected based on the August 2020 OEFA forecast for the MIDD fund, which also projects sales tax revenue on a 1/10 of 1% basis.

Expenditure Notes:

-\$8.7M for Behavior Health services in 2022: Allocates sale tax revenue to pay for behavioral health service programs in 2022.

-\$46.7M Permanent supportive housing support: Allocates sales tax revenue to pay for permanent supportive housing operations.

-\$36.9M for Debt Service: Allocates sale tax revenue to pay debt service in 2021 and 2022 to support permanent housing investment in the Housing and Community Development Fund.

Reserve Notes:

Rainy day reserve represents 60 days of total expenditures.

Updated by PSB on 9/9/20

**2021-2022 Executive Proposed Operating Budget
VETERANS SENIORS AND HUMAN SERVICES LEVY (EN_A11900)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	112,968,981	114,642,621	37.0	0.0
Base Budget Adjustments	(4,975,933)	(5,119,225)	(0.5)	0.0
Decision Package Adjustments	15,909,135	25,948,164	1.0	0.0
2021-2022 Executive Proposed Budget	123,902,183	135,471,560	37.5	0.0
2021-2022 Executive Proposed Ordinance	123,903,000	135,472,000	37.5	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_002) VSHSL Senior Hub Program Lead				
Add a program lead to provide oversight, support, technical assistance, and program management to senior hubs and senior centers funded by the Adult Services Division.	142,963	0	1.0	0.0
Technical Adjustments				
(TA_001) VSHSL Expenditure and Revenue Adjustment				
Adjust expenditures and revenues for the VSHSL. This technical adjustment adds contracted service expenditures in the VSHSL fund to match the Veterans, Seniors, and Human Services Implementation Plan approved by Council Ordinance in 2017.	16,012,394	(82,584)	0.0	0.0
(TA_005) Central Rate Allocation Adjustments				
Adjust central rate amounts across all of DCHS's funds to shift central rate amounts to correct funds or cost centers. DCHS is still budgeted to pay the same amount of total central rates as a Department, but is moving some budgeted charges to funds where charges are expected to occur. This decision package corresponds with TA_005 in all affected DCHS funds.	30,928	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
VETERANS SENIORS AND HUMAN SERVICES LEVY (EN_A11900)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_050) Revenue Adjustment Revise budgeted revenues to match the current forecast.	0	26,030,748	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(121,000)	0	0.0	0.0
Central Rate Adjustments	(156,150)	0	0.0	0.0
Total Decision Package Adjustments	15,909,135	25,948,164	1.0	0.0

2021 - 2022 Proposed Financial Plan
Veterans, Seniors, and Human Services Levy / 000001143

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	9,378,253	37,389,934	39,987,866	
Revenues				
Federal	56,631	-	-	
State	22,080	-	-	
Local	114,495,617	126,081,901	67,480,374	
General Fund		-	-	
Intragovernmental		-	-	
Interfund Transfers		-	-	
Other	845,249	418,214	210,215	
			-	
Total Revenues	115,419,577	126,500,115	67,690,589	-
Expenditures				
Salaries, Wages & Benefits	(7,225,701)	(8,286,619)	(3,337,510)	
Supplies	(547,777)	(3,119,468)	(1,678,235)	
Other Operating Charges	(21,098,217)	(55,413,006)	(31,015,284)	
Central Rates	(2,258,149)	(1,563,342)	(850,180)	
Interfund Transfers	(56,278,052)	(55,519,748)	(29,868,994)	
Total Expenditures	(87,407,896)	(123,902,183)	(66,750,203)	-
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	37,389,934	39,987,866	40,928,252	-
Reserves				
Reserved for Committed Projects	(22,796,225)	(22,796,225)	(22,796,225)	
Prorating- Mitigation	(900,000)	(1,500,000)	(1,800,000)	
Rainy Day Reserve (60 days)	(10,141,243)	(10,197,840)	(5,486,340)	
Total Reserves	(33,837,468)	(34,494,065)	(30,082,565)	-
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	3,552,466	5,493,801	10,845,687	-

Financial Plan Notes

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenue Notes:

Local revenue proposed based on 99% of August 2020 OEFA forecast. Other revenue proposed includes calculated interest based off of fund balance investment pool rate.

2021-2022 Revenues in this Financial Plan are correct, but 2021-2022 Revenues in PBCS do not match and will be adjusted to match OEFA assumptions.

Expenditure Notes:

2021-2022 estimated expenditures and 2023 projected expenditures are based off of best estimates and the VSHSL Implementation Plan submitted to the County Council.

2021-2022 Total Expenditures are \$171,673 less than the VSHSL implementation plan due to a vacancy rate adjustment after the agency proposed submittal.

Reserve Notes:

Reserve for Committed Projects- The reserve for committed projects reflects amounts that will be awarded to contracts in the future, based on completed, under-way, or expected procurements.

The Rainy Day Reserve represents 60 days of expenditures.

The ending undesignated fund balance for the 2019-2020 biennium shall be addressed as prescribed by the VSHSL Implementation Plan under the process for reallocation of underspent or uncommitted funds outlined on pages 153-154 of that plan. VSHSL staff have begun the process of presenting proposals to the VSHSL Advisory Board and expect to begin funding relevant strategies between the beginning of Q4 2020 and the end of Q1 2021.

Updated by PSB on 9/9/20

**2021-2022 Executive Proposed Operating Budget
VETERANS SERVICES (EN_A48000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	6,516,104	6,446,659	10.0	0.0
Base Budget Adjustments	157,274	81,717	0.0	0.0
Decision Package Adjustments	(142,670)	130,685	0.0	0.0
2021-2022 Executive Proposed Budget	6,530,708	6,659,061	10.0	0.0
2021-2022 Executive Proposed Ordinance	6,531,000	6,660,000	10.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Veterans Relief Fund (VRF) Adjustment				
Adjust expenditures and revenues for the VRF. This technical adjustment adds contracted service expenditures and OEFA adjusted revenue forecast in VRF.	(592,609)	224,064	0.0	0.0
(TA_005) Central Rate Allocation Adjustments				
Adjust central rate amounts across all of DCHS's funds to shift central rate amounts to correct funds or cost centers. DCHS is still budgeted to pay the same amount of total central rates as a Department, but is moving some budgeted charges to funds where charges are expected to occur. This decision package corresponds with TA_005 in all affected DCHS funds.	156,509	0	0.0	0.0
(TA_050) Revenue Adjustment	0	(93,379)	0.0	0.0
Revise budgeted revenues to match the current forecast.				
Central Rate Adjustments	293,430	0	0.0	0.0
Total Decision Package Adjustments	(142,670)	130,685	0.0	0.0

**2021 - 2022 Proposed Financial Plan
Veterans Relief Fund / 000001060**

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	421,478	322,976	451,329	705,377
Revenues				
Federal	40,085	-	-	-
State		-	-	-
Local	6,307,010	6,545,473	6,832,156	7,137,255
General Fund		-	-	-
Intragovernmental		-	-	-
Interfund Transfers		-	-	-
Other	173,558	113,588	114,826	116,411
Total Revenues	6,520,653	6,659,061	6,946,982	7,253,666
Expenditures				
Salaries, Wages & Benefits	(1,876,888)	(2,187,664)	(2,297,047)	(2,444,058)
Supplies	(1,154)	(55,428)	(58,199)	(61,168)
Other Operating Charges	(2,954,659)	(2,901,177)	(2,901,177)	(2,901,177)
Central Rates	(1,624,619)	(1,065,377)	(1,118,646)	(1,186,883)
Interfund Transfers	(161,835)	(321,062)	(320,636)	(320,636)
Total Expenditures	(6,619,155)	(6,530,708)	(6,695,705)	(6,913,922)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	322,976	451,329	702,605	1,045,120
Reserves				
Rainy Day Reserves (60 Days)	(544,020)	(536,760)	(550,332)	(568,268)
Total Reserves	(544,020)	(536,760)	(550,332)	(568,268)
Reserve Shortfall	221,044	85,431	-	-
Ending Undesignated Fund Balance	-	-	152,274	476,853

Financial Plan Notes

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenue Notes:

Local revenue is based on 99% of the August 2020 OEFA forecast for years 2021 -2024.

Reserve Notes:

Rainy Day Reserve represents 60 days of total expenditures.

Updated by PSB on 9/9/20

**2021-2022 Executive Proposed Operating Budget
BEST STARTS FOR KIDS LEVY (EN_A93700)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	204,973,543	141,483,968	26.8	0.0
Base Budget Adjustments	(35,832,250)	3,181,324	0.0	0.0
Decision Package Adjustments	(77,314,693)	(68,132,340)	3.0	0.0
2021-2022 Executive Proposed Budget	91,826,601	76,532,952	29.8	0.0
2021-2022 Executive Proposed Ordinance	91,827,000	76,533,000	29.8	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Contracted Services Expenditures Add contracted services expenditures in the BSK fund to match the BSK Implementation Plan approved by Council Ordinance in 2016.	14,539,240	0	0.0	0.0
Administrative Service Changes				
(AC_001) Childcare Policy Lead Add a position in the Prenatal to Five program for early learning/childcare policy development and program coordination.	332,833	0	1.0	0.0
(AC_002) Stop the School to Prison Pipeline Policy and Strategy Lead Add a position to lead policy development and manage an existing staff of four program managers in the Stop the School to Prison Pipeline Strategy.	332,833	0	1.0	0.0
(AC_003) BSK Financial Analysis and Budget Manager Add a position to provide financial analysis and management of budgeting and expenditures in the BSK fund.	321,635	0	1.0	0.0

2021-2022 Executive Proposed Operating Budget
BEST STARTS FOR KIDS LEVY (EN_A93700)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
<hr/>				
(AC_004) Performance Measurement and Evaluation (PME) Position				
Add a position in the PME unit to address the ongoing evaluation and community engagement needs of wide-ranging programming serving youth ages 5-24, support additional impact analysis, and prepare for consolidated reporting with MIDD and VSHSL. This is a TLT Conversion.	255,196	0	1.0	0.0
(AC_031) Communities of Opportunity (COO) Staff Move to Public Health				
Transfer the COO Employment Manager from DCHS to Public Health for the Communities of Opportunity program. This program operates out of Public Health, so this change aligns supervisory responsibilities with the corresponding structure of the program. The position will continue to be funded by the BSK-COO strategy. Associated with AC_031 in Public Health and EER.	(40,012)	0	(1.0)	0.0
Technical Adjustments				
(TA_001) BSK Administration Adjustment				
Adjust staffing to account for positions that sit in the BSK fund but are loaned out to other funds. Expenses are reallocated from BSK salary and wages to a transfer account, and central rates are increased based on actual 2019-2020 expenses.	(599,377)	0	0.0	0.0
(TA_050) Revenue Adjustment				
Revise budgeted revenues to match the current forecast.	0	(68,132,340)	0.0	0.0
(TA_100) Levy Expiration in 2021				
Remove from 2022 all expenditures associated with the BSK levy set to expire at the end of 2021 pending levy renewal.	(92,278,334)	0	0.0	0.0
(TA_110) Net Zero Adjustments				
Make net zero changes to reflect current spending patterns.	0	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment				
Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(55,000)	0	0.0	0.0
Central Rate Adjustments	(123,707)	0	0.0	0.0
Total Decision Package Adjustments	(77,314,693)	(68,132,340)	3.0	0.0

**2021 - 2022 Proposed Financial Plan
Best Starts for Kids / 000001480**

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	92,788,688	49,243,058	TBD	TBD
Revenues				
State		28,276		
Local	140,490,873	75,102,952		
Other	3,271,932	1,401,724		
Total Revenues	143,762,805	76,532,952	-	-
Expenditures				
Salaries, Wages & Benefits	(3,201,412)	(4,500,306)		
Supplies	(201,295)	(240,230)		
Other Operating Charges	(33,476,131)	(29,944,654)		
Central Rates	(1,951,216)	(2,013,814)		
Interfund Transfers	(148,478,381)	(147,405,931)		
Special Contra		92,278,334		
Total Expenditures	(187,308,435)	(91,826,601)	-	-
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	49,243,058	33,949,409	TBD	TBD
Reserves				
Youth and Family Homelessness Reserve	(2,816,141)			
Reserve for Committed Projects	(23,334,096)	(11,307,233)		
Rainy Day Reserve (90 days)	(23,092,821)	(22,642,176)		
Total Reserves	(49,243,058)	(33,949,409)	-	-
Reserve Shortfall	0	0		
Ending Undesignated Fund Balance	-	-		

Financial Plan Notes

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenue Notes:

BSK fund revenue estimates based on OEFA forecast. Levy ends 12/31/2021.

Expenditure Notes:

2021 contract expenditures match BSK implementation Plan.

The Special Contra removes budget authority for 2022 after current levy expiration.

Reserve Notes:

Committed projects reserve includes estimate of expenditures contracted for 2019-2020 that will be unspent and carry forward to 2021. Actual amount to reappropriate will be request in 1st Omnibus Supplemental Budget Ordinance of 2021.

The Rainy Day Reserve represents 90 days of estimated expenditures.

Last Updated by DCHS Staff on August 28, 2020

2021-2022 Executive Proposed Operating Budget
PUGET SOUND TAXPAYER ACCOUNTABILITY ACCOUNT (EN_A93800)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	6,916,000	6,916,000	7.0	0.0
Base Budget Adjustments	8,301,675	6,916,000	(1.0)	0.0
Decision Package Adjustments	13,205,007	14,618,000	1.0	0.0
2021-2022 Executive Proposed Budget	28,422,682	28,450,000	7.0	0.0
2021-2022 Executive Proposed Ordinance	28,423,000	28,450,000	7.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Align Early Learning Facilities Contracts/Awards to Anticipated Revenues to begin PSTAA Implementation in 2021.				
Add funding for an engineer and contracts/funding awards that support early learning facilities as directed by Motion 15492. These funds will align with anticipated PSTAA revenues from Sound Transit.	6,992,312	0	1.0	0.0
(DS_002) Align King County Promise Contracts/Awards to Anticipated Revenues to begin PSTAA Implementation in 2021				
Add funding for PSTAA contracts/funding awards that support King County Promise activities as directed by Motion 15492. These funds will align with anticipated PSTAA revenues from Sound Transit.	4,557,000	0	0.0	0.0
(DS_003) Align K-12 CBO Contracts/Awards to Anticipated Revenues to begin PSTAA Implementation in 2021				
Add funding for PSTAA contracts/funding awards that support activities related to community-based organization supports for K-12 as directed by KC Council Motion 15492. These funds will align with anticipated PSTAA revenues from Sound Transit.	2,565,000	0	0.0	0.0
Administrative Service Changes				

2021-2022 Executive Proposed Operating Budget
PUGET SOUND TAXPAYER ACCOUNTABILITY ACCOUNT (EN_A93800)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
<hr/>				
(AC_001) Align Anticipated Revenues to begin PSTAA Implementation in 2021				
This appropriation aligns with King County Council directives set in Motion 15492 and matches expected revenue amounts from Sound Transit.	(958,305)	14,618,000	0.0	0.0
Technical Adjustments				
(TA_005) Central Rate Allocation Adjustments				
Adjust central rate amounts across all of DCHS's funds to shift central rate amounts to correct funds or cost centers. DCHS is still budgeted to pay the same amount of total central rates as a Department, but is moving some budgeted charges to funds where charges are expected to occur. This decision package corresponds with TA_005 in all affected DCHS funds.	(102,991)	0	0.0	0.0
Central Rate Adjustments	151,991	0	0.0	0.0
Total Decision Package Adjustments	13,205,007	14,618,000	1.0	0.0

2021 - 2022 Proposed Financial Plan
King County Puget Sound Taxpayer Accountability Account/000001490

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	-	1,451,650	1,478,968	1,443,688
Revenues				
State	5,490,000	28,450,000	30,640,000	37,560,000
Other		-		
Total Revenues	5,490,000	28,450,000	30,640,000	37,560,000
Expenditures				
Salaries, Wages & Benefits	(163,350)	(1,415,184)	(1,485,943)	(1,581,044)
Supplies	(30,000)	(25,000)	(26,375)	(27,826)
Other Operating Charges	(2,595,000)	(12,592,000)	(13,616,000)	(16,486,099)
Central Rates	(500,000)	(607,189)	(637,548)	(676,439)
Interfund Transfers	(750,000)	(13,783,309)	(14,909,413)	(18,486,099)
Total Expenditures	(4,038,350)	(28,422,682)	(30,675,280)	(37,257,506)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	1,451,650	1,478,968	1,443,688	1,746,182
Reserves				
Reserve for Committed Projects	(1,119,731)			
Rainy Day Reserve (60 days)	(331,919)	(2,336,111)	(2,521,256)	(3,062,261)
Total Reserves	(1,451,650)	(2,336,111)	(2,521,256)	(3,062,261)
Reserve Shortfall	-	857,143	1,077,568	1,316,079
Ending Undesignated Fund Balance	-	-	-	-

Financial Plan Notes

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance and Sound Transit.

Revenue Notes:

PSTAA is funded from a sales and use tax offset fee of 3.25% of total payments made by Sound Transit on the cost of construction projects from "Sound Transit 3" as approved by voters in 2016. Revenues are based upon Sound Transit projections.

Expenditure Notes:

2019-2020 Estimated reflects Ordinance 19022, establishing the PSTAA 2020 Budget on 11/20/2019

Reserve Notes:

The Reserve for committed projects reflects amounts that have or will be awarded to contracts that will be carry forward to the next Biennium budget.

The Rainy Day Reserve represents 60 days of estimated expenditures.

Updated by PSB on 9/9/20

**2021-2022 Executive Proposed Operating Budget
DEVELOPMENTAL DISABILITIES (EN_A92000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	113,302,377	110,485,025	25.0	0.0
Base Budget Adjustments	6,382,626	6,291,967	0.8	0.0
Decision Package Adjustments	27,837,844	28,239,991	8.0	0.0
2021-2022 Executive Proposed Budget	147,522,847	145,016,983	33.8	0.0
2021-2022 Executive Proposed Ordinance	147,523,000	145,017,000	33.8	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) YMCA Intensive Support Services Pilot				
Provide ongoing support for a pilot program that provides equitable access to children's crisis response services for families with intellectual and developmental disabilities.	812,026	0	0.0	0.0
Administrative Service Changes				
(AC_001) Workforce Development Training Lead				
Convert a TLT training resource lead position to an FTE. This position will co-plan and implement the BSK Workforce Development strategy area, in coordination with the strategy lead and other program managers, to design a professional development system for providers working with children ages zero to five across systems, countywide, with learning opportunities focused on equity, infant and early childhood mental health, and healthy child development.	(3,822)	0	1.0	0.0

2021-2022 Executive Proposed Operating Budget
DEVELOPMENTAL DISABILITIES (EN_A92000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(AC_002) Stakeholder Engagement Lead Convert a TLT stakeholder engagement lead position to an FTE. This position is responsible for effectively embedding racial equity impact review principles within the Early Support for Infants and Toddlers (ESIT) system and supporting these efforts across the division. The stakeholder engagement lead's role will emphasize engaging stakeholders early, meaningfully, and ongoingly for learning, strategic planning, implementation and continuous improvements across the division.	289,717	0	1.0	0.0
(AC_003) Contracts & Operations Manager Add a career service contracts and operations manager position to manage the Contracts and Operations team and oversee monitoring and contracts, coordinate procurements, and lead the division's Equity Change Team.	332,833	0	1.0	0.0
(AC_004) Operations & Contracts Coordinator Add a new career service operations and contracts coordinator position to support the growing number of contracts managed by the Developmental Disabilities and Early Childhood Supports Division. This position will managed and monitor all Prenatal to Five contracts, support Adult and CIOR contracts, coordinate procurements, and support the Division's Equity Change Team.	255,196	0	1.0	0.0
(AC_005) School to Work Program Manager Add a program manager position to co-manage the School-to-Work program, a growing program serving young adults with intellectual and developmental disabilities in King County.	78,029	81,850	1.0	0.0
(AC_006) Adult Service Program Manager Add a program manager position to co-manage the Adult Service Program's Employment and Community Inclusion program areas. Over 2,300 adults are served annually by approximately 30 community service agencies/providers.	289,717	0	1.0	0.0
(AC_007) Early Childhood Supports Lead Add a new position to manage the growing Early Childhood Supports team and support the Developmental Promotion, Workforce Development, and Innovation Fund BSK strategy areas.	164,349	0	1.0	0.0
(AC_008) Developmental Disabilities Board Program Manager Add a new position to support the King County Developmental Disabilities Board. In addition, the position will support many aspects of contracting and operations of the division.	228,514	0	1.0	0.0

Technical Adjustments

2021-2022 Executive Proposed Operating Budget
DEVELOPMENTAL DISABILITIES (EN_A92000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
<hr/>				
(TA_001) Expand Developmental Disabilities and Early Childhood Supports Divisions Services				
Add revenue and expenditure authority to expand the Developmental Disabilities and Early Childhood Supports Division's services as a result of increases in the State DDA, ESIT and intergovernmental awards.	25,158,458	27,587,271	0.0	0.0
(TA_005) Central Rate Allocation Adjustments				
Adjust central rate amounts across all of DCHS's funds to shift central rate amounts to correct funds or cost centers. DCHS is still budgeted to pay the same amount of total central rates as a Department, but is moving some budgeted charges to funds where charges are expected to occur. This decision package corresponds with TA_005 in all affected DCHS funds.	(41,981)	0	0.0	0.0
(TA_050) Revenue Adjustment				
Revise budgeted revenues to match the current forecast.	0	265,486	0.0	0.0
(TA_113) Vacancy Rate Adjustment				
Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(128,000)	0	0.0	0.0
(TA_115) Correct Proforma State Revenue Amount				
Align the state revenue amounts in Proforma.	0	305,384	0.0	0.0
Central Rate Adjustments	402,809	0	0.0	0.0
Total Decision Package Adjustments	27,837,844	28,239,991	8.0	0.0

**2021 - 2022 Proposed Financial Plan
Developmental Disabilities / 000001070**

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	7,995,774	9,257,544	6,751,680	5,956,609
Revenues				
Federal	4,035,712	3,399,008	3,399,008	3,399,008
State	59,968,703	114,937,039	117,695,528	120,520,221
Local	7,077,345	7,382,266	7,714,468	8,069,333
Intragovernmental	1,159,099	1,595,568	1,633,862	1,673,074
Interfund Transfers	15,704,118	17,233,102	17,233,102	17,233,102
Other	481,750	470,000	200,000	50,000
Total Revenues	88,426,727	145,016,983	147,875,968	150,944,738
Expenditures				
Salaries, Wages & Benefits	(8,477,365)	(11,098,905)	(11,653,850)	(12,399,697)
Supplies	(228,656)	(71,061)	(74,614)	(78,419)
Other Operating Charges	(75,302,641)	(132,767,207)	(133,179,355)	(134,303,422)
Central Rates	(1,864,117)	(2,490,109)	(2,614,614)	(2,774,106)
Interfund Transfers	(1,290,578)	(1,093,909)	(1,148,604)	(1,207,183)
Contributions - Other	(1,600)	(1,656)		
Total Expenditures	(87,164,957)	(147,522,847)	(148,671,038)	(150,762,828)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	9,257,544	6,751,680	5,956,609	6,138,520
Reserves				
Rainy Day Reserve (30 days)	(2,977,535)	(5,428,739)	(5,476,581)	(5,563,739)
Total Reserves	(2,977,535)	(5,428,739)	(5,476,581)	(5,563,739)
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	6,280,009	1,322,940	480,028	574,781

Financial Plan Notes

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenue Notes:

Local reflects the expected funding from property tax at a 99% funding level per PSB directive.

Other funding reflects the interest earned from property tax fund balance.

Interfund Transfers reflect the division's allocation from the Best Starts for Kids (BSK) fund for the biennium.

Expenditure Notes:

Expenditures are estimated to grow due to an increase in the estimated Basic Education Allocation (BEA) program within the Pre-Natal to Five Line of Business.

Reserve Notes:

The division maintains a 30-day reserve based on total expenditures less BSK transfers.

Updated by PSB on 9/9/20

**2021-2022 Executive Proposed Operating Budget
BEHAVIORAL HEALTH (EN_A92400)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	690,027,793	659,134,526	155.3	0.0
Base Budget Adjustments	(2,986,243)	(14,758,798)	(0.2)	0.0
Decision Package Adjustments	(131,034,386)	(77,257,537)	0.0	0.0
2021-2022 Executive Proposed Budget	556,007,164	567,118,191	155.1	0.0
2021-2022 Executive Proposed Ordinance	556,008,000	567,119,000	155.1	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Next Day Appointments for Non-Medicaid Patients Eliminate non-Medicaid State General Fund funding for the Adult Next Day Appointment crisis service program beginning in 2022 to manage expenditures to expected State General Fund flexible revenue.	(196,478)	0	0.0	0.0
(DS_002) Homeless Outreach, Stabilization, and Transition (HOST) Program Eliminate non-Medicaid State General Fund funding for the Homeless Outreach, Stabilization and Transition (HOST) program beginning in 2022 to manage expenditures to expected State General Fund flexible revenue.	(659,226)	0	0.0	0.0
(DS_003) Non-Medicaid Funded Medication Assisted Treatment Eliminate non-Medicaid State General Fund funding for Medication Assisted Treatment for Opioid Use Disorder beginning in 2022 to manage expenditures to expected State General Fund flexible revenue.	(2,795,548)	0	0.0	0.0
(DS_004) Extraordinary Treatment Program Eliminate non-Medicaid State General Fund funding for the Extraordinary Treatment Program beginning in 2022 to manage expenditures to expected State General Fund flexible revenue.	(545,544)	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
BEHAVIORAL HEALTH (EN_A92400)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_005) Substance Use Disorder Advocacy Program Eliminate non-Medicaid State General Fund funding for the SUD Advocacy program beginning in 2022 to manage expenditures to expected State General Fund flexible revenue.	(198,147)	0	0.0	0.0
(DS_006) Substance Use Residential Treatment Services Eliminate non-Medicaid State General Fund funding that supports non-Medicaid eligible clients receiving Substance Use Disorder/Residential Treatment services beginning in 2022 to manage expenditures to expected State General Fund flexible revenue.	(362,013)	0	0.0	0.0
(DS_007) Mental Health Residential Treatment Services Eliminate non-Medicaid State General Fund funding for Mental Health Residential Treatment Services beginning in 2022 to manage expenditures to expected State General Fund flexible revenue.	(2,706,244)	0	0.0	0.0
(DS_008) Transition Support Program Discontinue the Transition Support Program (TSP) beginning in 2022 because it is funded by non-Medicaid State General Fund funding that is not adequate in the 2021-2022 biennium to fund all currently funded services.	(905,481)	0	0.0	0.0
(DS_009) Inpatient Expense Adjustment Reduce Medicaid inpatient expenses. Previously, DCHS managed this revenue stream and coordinated and paid for services for Medicaid eligible clients receiving inpatient services. This responsibility and funding stream is now the responsibility of managed care organizations (MCOs) and is no longer in DCHS's budget.	(102,235,076)	0	0.0	0.0
(DS_010) Outpatient Expense Adjustment Adjust budgeted expenses to match updated estimates due to the implementation of the new payment model for Medicaid outpatient services that was implemented in mid-2020.	(15,000,000)	0	0.0	0.0
(DS_011) Crisis Respite Program Eliminate the non-Medicaid State General Fund funded Crisis Respite program beginning in 2022 to manage expenditures to expected State General Fund flexible revenue.	(267,753)	0	0.0	0.0
Technical Adjustments				
(TA_001) Miscellaneous Revenue and Expenditure Cleanup Adjust budgeted amounts for expenditures and revenues to align with expected expenditures and revenues. These changes only reflect aligning budget line items to actual programmatic budgets and do not represent changes in services, administration, or forecasts.	(4,800,273)	(2,767,702)	0.0	0.0
(TA_002) Increased Transfer from MIDD Fund Increase budgeted revenue to align with higher interfund transfer planned from the Mental Illness and Drug Dependency (MIDD) Fund.	0	15,000,000	0.0	0.0

2021-2022 Executive Proposed Operating Budget
BEHAVIORAL HEALTH (EN_A92400)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_003) Involuntary Treatment Act Court Legal Cost Adjustments				
Adjust budgeted transfers to the General Fund to pay for estimated Involuntary Treatment Act Court legal costs for the Prosecuting Attorney's Office, Department of Public Defense, Superior Court, and Department of Judicial Administration.	977,190	0	0.0	0.0
(TA_005) Central Rate Allocation Adjustments				
Adjust central rate amounts across all of DCHS's funds to shift central rate amounts to correct funds or cost centers. DCHS is still budgeted to pay the same amount of total central rates as a Department, but is moving some budgeted charges to funds where charges are expected to occur. This decision package corresponds with TA_005 in all affected DCHS funds.	412,353	0	0.0	0.0
(TA_050) Revenue Adjustments				
Update revenue forecasts to match 2021-2022 expected amounts.	0	(89,489,835)	0.0	0.0
(TA_111) Overtime Account Adjustment				
Adjust overtime account to accommodate GWI, retirement, and FICA.	5,212	0	0.0	0.0
(TA_112) Temporary Account Adjustment				
Adjust temporary account to accommodate GWI and FICA.	7,212	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment				
Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(627,000)	0	0.0	0.0
Central Rate Adjustments	(1,137,570)	0	0.0	0.0
Total Decision Package Adjustments	(131,034,386)	(77,257,537)	0.0	0.0

**2021 - 2022 Proposed Financial Plan
Behavioral Health Fund /000001120**

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	34,125,903	(10,873,429)	237,597	5,330,206
Revenues				
Federal	17,626,088	18,238,052	19,149,955	20,107,452
BHO Medicaid, IMD & Closeout	4,200,000	-	-	-
MCO-Medicaid	391,232,340	418,929,253	421,630,832	445,242,159
MCO-Medicaid 2% holdback earned thro	1,315,720	7,678,678	8,093,327	8,546,553
MCO-Non-Medicaid	12,937,771	13,627,956	14,363,866	15,168,242
State HCA Non-Medicaid	54,722,231	55,647,168	58,429,526	61,351,003
State Grants - Others	7,536,245	6,542,782	6,869,921	7,213,417
Taxes (County Millage)	7,006,571	7,344,936	7,666,632	8,008,996
Local	8,016,110	1,629,221	1,717,199	1,813,362
General Fund	5,726,000	5,726,000	6,035,204	6,373,175
Intragovernmental	5,231,847	5,011,282	5,281,891	5,577,677
Interfund Transfers	16,854,794	11,742,863	12,376,978	13,070,088
New MIDD Funding		15,000,000	20,000,000	20,000,000
Total Revenues	532,405,717	567,118,191	581,615,331	612,472,125
Expenditures				
Salaries, Wages & Benefits	(37,639,271)	(42,714,032)	(44,849,733)	(47,720,116)
Supplies	(359,311)	(282,066)	(297,298)	(313,946)
Other Operating Charges	(502,403,593)	(470,967,845)	(487,230,309)	(514,515,206)
Central Rates	(12,690,728)	(13,726,387)	(14,412,706)	(15,291,881)
Interfund Transfers	(24,641,105)	(28,316,834)	(29,732,676)	(31,635,567)
Total Expenditures	(577,734,008)	(556,007,164)	(576,522,722)	(609,476,717)
Estimated Underexpenditures				
Other Fund Transactions				
GAAP Adjustment	328,959			
Total Other Fund Transactions	328,959	-	-	-
Ending Fund Balance	(10,873,429)	237,597	5,330,206	8,325,615
Reserves				
Non-Medicaid Operating Reserve	(5,370,943)	(5,370,943)	(5,370,943)	(5,370,943)
Rainy Day Reserve (60 days)	(3,784,738)	(3,230,523)	(3,390,466)	(3,560,075)
Total Reserves	(9,155,681)	(8,601,466)	(8,761,409)	(8,931,018)
Reserve Shortfall	20,029,111	8,363,868	3,431,203	605,404
Ending Undesignated Fund Balance	-	-	-	-

Financial Plan Notes

2019-2020 Estimated reflects the best estimate for the biennium.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB and/or OEFA.

Revenue Notes:

Federal, Non-Medicaid, and Intragovernmental revenues are based on current contract levels.

Interfund Transfers are based on estimated 21-22 budgets of expected transfers from other King County funds.

County tax and General Fund revenues are based on PSB guidance and OEFA Forecast information.

New MIDD revenue represents funding necessary to stabilize the King County Integrated Care Network (KCICN).

Expenditure Notes:

Expenditures are based on current spending plan and estimated levels for Medicaid and non-Medicaid mandated programs as well as Behavioral Health Administrative Services Organization (BH-ASO) system of care programs.

Reserve Notes:

State HCA provided \$5.3M in 2019 for BH-ASO reserves, which sits in a restricted operating reserve account.

Rainy Day reserve represents 60 days of estimated expenditures excluding those funded with Medicaid, Non-Medicaid, and Interfund Transfers.

Updated by PSB on 9/2/2020

2021-2022 Executive Proposed Operating Budget
MENTAL ILLNESS AND DRUG DEPENDENCY FUND (EN_A99000)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	138,965,260	145,841,753	18.0	0.0
Base Budget Adjustments	(3,469,201)	1,340,427	0.0	0.0
Decision Package Adjustments	(1,929,064)	(7,009,851)	0.0	0.0
2021-2022 Executive Proposed Budget	133,566,995	140,172,329	18.0	0.0
2021-2022 Executive Proposed Ordinance	133,567,000	140,173,000	18.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Prevention and Intervention Strategy Reductions Reduce multiple initiatives within the Prevention and Intervention Strategy in the 2021-2022 MIDD budget to manage to lower revenue forecasts.	(1,702,596)	0	0.0	0.0
(DS_002) Crisis Diversion Strategy Reductions Reduce multiple initiatives within the Crisis Diversion Strategy in the 2021-2022 MIDD budget to manage to lower revenue forecasts.	(5,322,515)	0	0.0	0.0
(DS_003) Recovery and Reentry Strategy Reductions Reduce multiple initiatives within the Recovery and Reentry Strategy in the 2021-2022 MIDD budget to manage to lower revenue forecasts.	(6,575,404)	0	0.0	0.0
(DS_004) System Improvement Strategy Reductions Reduce multiple initiatives within the System Improvement Strategy in the 2021-2022 MIDD budget to manage to lower revenue forecasts.	(3,733,898)	0	0.0	0.0
(DS_005) Therapeutic Court Strategy Reductions Reduce multiple initiatives within the Therapeutic Courts Strategy in the 2021-2022 MIDD budget to manage to lower revenue forecasts.	(492,000)	0	0.0	0.0

Administrative Service Changes

2021-2022 Executive Proposed Operating Budget
MENTAL ILLNESS AND DRUG DEPENDENCY FUND (EN_A99000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(AC_001) Administration and Evaluation Reduction Reduce the Administration and Evaluation Strategy in the 2021-2022 MIDD budget to manage to lower revenue forecasts.	(529,360)	0	0.0	0.0
Technical Adjustments				
(TA_001) Transfer to Behavioral Health Fund Increase MIDD transfer to the Behavioral Health Fund to support operations of the County's Medicaid-funded Behavioral Health Services. The costs of providing these services after transitioning to Integrated Managed Care are not fully funded by revenues received from the State and from Managed Care Organizations.	15,000,000	0	0.0	0.0
(TA_002) Technical Adjustments Annualize some program amounts that had phase-in assumptions in the 2019-2020 budget to reflect full 2021-2022 baseline costs.	1,159,846	0	0.0	0.0
(TA_003) Net Zero Adjustments Make net zero adjustments to align budget within cost centers and accounts with expected expenditures.	0	0	0.0	0.0
(TA_005) Central Rate Allocation Adjustments Adjust central rate amounts across all of DCHS's funds to shift central rate amounts to correct funds or cost centers. DCHS is still budgeted to pay the same amount of total central rates as a Department, but is moving some budgeted charges to funds where charges are expected to occur. This decision package corresponds with TA_005 in all affected DCHS funds.	84,244	0	0.0	0.0
(TA_050) Revenue Adjustment Revise budgeted revenues to match the current forecast.	0	(7,009,851)	0.0	0.0
Central Rate Adjustments	182,619	0	0.0	0.0
Total Decision Package Adjustments	(1,929,064)	(7,009,851)	0.0	0.0

2021 - 2022 Proposed Financial Plan
Mental Illness and Drug Dependency / 000001135

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	20,302,619	14,684,458	6,331,059	2,071,588
Revenues				
Local Sales Tax	139,512,839	140,022,329	156,035,812	168,101,097
Other/Interest	225,000	150,000	158,100	168,377
Total Revenues	139,737,839	140,172,329	156,193,912	168,269,474
Expenditures				
Salaries, Wages & Benefits	(23,424,287)	(21,315,282)	(22,381,046)	(23,813,433)
Supplies	(184,134)	(184,634)	(194,604)	(205,502)
Contracted Services	(91,473,653)	(91,598,255)	(96,544,561)	(101,951,056)
Intergovernmental Services	(3,949,414)	(4,235,714)	(4,359,044)	(4,624,945)
Interfund Transfers	(21,324,512)	(19,691,843)	(20,755,203)	(21,917,494)
Transfer to Behavioral Health Fund	(5,000,000)	(15,000,000)	(20,000,000)	(20,000,000)
Total Expenditures	(145,356,000)	(152,025,728)	(164,234,457)	(172,512,431)
Estimated Under Expenditures		3,500,000	3,781,074	3,971,653
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	14,684,458	6,331,059	2,071,588	1,800,284
Reserves				
Rainy Day Reserve (60 days)	(12,113,000)	(12,668,811)	(13,686,205)	(14,376,036)
Use of Reserves		6,334,405	-	
Total Reserves	(12,113,000)	(6,334,405)	(13,686,205)	(14,376,036)
Reserve Shortfall	-	3,347	11,614,617	12,575,752
Ending Undesignated Fund Balance	2,571,458	-	-	-

Financial Plan Notes

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Out year revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes:

Estimated and projected revenues reflects the updated revenue forecast per King County Office of Economic and Financial Analysis (OEFA) as of August 2020.

OEFA projected Sales Tax revenues have incorporated the impacts of COVID-19.

Expenditure Notes:

Transfers to Behavioral Health Fund represent funding necessary to stabilize the King County Integrated Care Network (KCICN).

Reserve Notes:

The Rainy Day Reserve represents 60 days of estimated expenditures.

The Use of Reserves represents an approved spend down of the Rainy Day Reserve to reduce the impact of COVID-19 on current funded programs.

The financial plan was updated by PSB 9/10/2020.

PUBLIC HEALTH - SEATTLE & KING COUNTY

MISSION

Public Health — Seattle & King County (PHSKC) works to eliminate health inequities and maximize opportunities for every person to achieve optimal health. Overarching goals are that: 1) all children are born healthy and thrive; 2) adults live long and healthy lives; and 3) King County communities support and promote health for all. The department achieves its goals and delivers on its mission through six focus areas and priorities to:

- Develop, promote, and deliver programs and policies that improve health, reduce inequities, and result in healthy environments.
- Ensure that communities and individuals have access to critical safety net services.
- Activate and foster collaborations that drive health solutions.
- Ensure readiness to respond to emergency public health threats, including COVID-19.
- Produce and disseminate data that informs community planning and public health priorities.
- Strengthen collaborations with academic partners to promote excellence in public health practice and workforce development.

OVERVIEW

PHSKC provides services to every King County resident and visitor; however, the department works to prioritize the greatest needs while assuring, at a population-level, the protection of health for the entire region. Complexities include health inequalities that are being addressed in the context of racism as a public health crisis, emerging infections including the COVID-19 pandemic, the opioid crisis, and homelessness. PHSKC must also deliver linguistically and culturally appropriate information about public health issues in an increasingly diverse community. To meet these varied challenges, PHSKC strives within its complex funding environment to partner with communities and stakeholders, use research and data to understand root causes and measure results, and leverage its expertise across a wide range of services.

A strength of the department is that it operates many different services. PHSKC is organized into eight areas:

- **Cross-cutting services:** Includes the Assessment, Policy Development, and Evaluation (APDE) unit; Communications; Preparedness; Health Policy and Planning; and local government relations including the King County Board of Health.
- **Prevention:** Serves the community by monitoring, investigating, controlling, and preventing transmission of over 60 notifiable communicable diseases. The division also includes the Medical Examiner's Office and Vital Statistics.
- **Chronic Disease and Injury Prevention:** Addresses some of the leading causes of chronic diseases and injuries and their social determinants through seven programs.
- **Community Health Services (CHS):** Provides direct services to King County's most vulnerable individuals through Parent-Child Health, Family Planning, Oral Health, and Primary Care, and a variety of community partnership programs.
- **Environmental Health (EH):** Focuses on prevention of disease through sanitation, safe food and water, proper disposal of wastes and toxics, and promoting safe and healthy environmental conditions throughout King County for the benefit of all residents and visitors.
- **Emergency Medical Services (EMS):** Operates a coordinated regional partnership providing a continuum of care for people in need of emergency medical care.
- **Jail Health Services:** Provides health services to detained individuals by assessing and stabilizing serious health problems with a focus on transitioning patients back to services in the community.
- **Administrative Services:** Includes finance, compliance, electronic health record and billing management, contracts, procurement, real estate services, and human resources.

**2021-2022 Executive Proposed Operating Budget
PUBLIC HEALTH (EN_A80000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	535,126,220	535,349,107	848.7	3.5
Base Budget Adjustments	(94,793,256)	(111,249,582)	(2.3)	(3.5)
Decision Package Adjustments	15,467,863	30,074,176	(2.1)	0.0
2021-2022 Executive Proposed Budget	455,800,826	454,173,701	844.3	0.0
2021-2022 Executive Proposed Ordinance	455,801,000	454,174,000	845.6	1.5

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Parent and Child Health Redesign Update the position budget to reflect the Parent and Child Health redesign implemented on January 1, 2020. The redesign reflected changes in demand and involved practice changes to increase client access, scheduling flexibility, field visit capacity, and community access points. The net change in FTEs is a reduction of 20 vacant positions.	(4,934,227)	0	(20.0)	0.0
(DS_002) Kent Phoenix Academy School Based Health Center (SBHC) Closure Update the budget to reflect the closure of the Kent Phoenix Academy SBHC, which closed at the end of the 2018-2019 school year after state funds supporting the health center were eliminated.	(102,836)	(154,600)	0.0	0.0
(DS_003) Primary Care HIV Prevention Grant Continue primary care HIV prevention work through the Ending the HIV Epidemic federal grant from the Health Resources and Services Administration (HRSA). This funding began on April 1, 2020 and supports a disease research and investigation specialist in the pre-exposure prophylaxis (PrEP) program, as well as physician, nurse and patient advocate staff at the Safe, Healthy, Empowered mobile clinic.	444,532	521,830	1.0	0.0

2021-2022 Executive Proposed Operating Budget
PUBLIC HEALTH (EN_A80000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_004) Family Planning Referral Coordinator Expand Family Planning by adding a referral coordinator to better meet the needs of the most vulnerable clients. This position will be funded with additional grant funding in the Breast, Cervical and Colon Health Program (BCCHP) and patient generated revenue.	183,263	252,352	1.0	0.0
(DS_005) Senior Mobile Medical Program Incorporate additional funding from the Veterans, Seniors, and Human Services Levy to Health Care for the Homeless's Senior Mobile Medical Program. The funding in 2021 continues contracted work to provide services and then increases in 2022 to purchase a new senior-specific mobile van, support additional contracted work, and add an internal administrative specialist for operations of the van.	977,040	980,000	1.0	0.0
(DS_006) Child Death Review Add funding from Best Starts for Kids (BSK) to existing City of Seattle funding to expand the Child Death Review Program and create a career service program manager. Child Death Review is a forum for PH to gather community stakeholders to learn from and make recommendations around preventable child deaths. Related to DS_001 in the BSK fund.	290,476	282,960	1.0	0.0
(DS_008) HIV CDC Ending the HIV Epidemic Grant Expand HIV prevention work by adding the Ending the HIV Epidemic federal grant awarded by the Centers for Disease Control (CDC). The program is expected to start in 2020 and run through mid-2025, providing testing, treatment, prevention, and outbreak response, largely focused on socially marginalized populations.	3,641,055	4,189,114	7.1	0.0
(DS_009) HIV HRSA Ending the HIV Epidemic Grant Continue work to end the HIV epidemic based on a grant begun in 2020 awarded by the Health Resources and Services Administration. The program includes low barrier clinic sites in north Seattle and south King County and increase capacity at the MAX clinic at Harborview.	1,591,960	1,700,000	1.3	0.0
(DS_010) Hepatitis C FPHS Investigation and Linkage to Care Support Hepatitis C investigation and linkage to care activities. This work is funded through ongoing Foundational Public Health Services revenue from the Washington Department of Health.	531,700	650,400	2.0	0.0
(DS_017) Patient-Centered Outcomes Research Institute (PCORI) Dissemination and Implementation Award Continue to disseminate and implement the results from a previously awarded PCORI grant that created a community health worker asthma control model. This work is funded through a three-year grant that started in 2019.	339,508	500,000	0.0	0.0

2021-2022 Executive Proposed Operating Budget
PUBLIC HEALTH (EN_A80000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_018) Breastfeeding Peer Counseling Add two half-time WIC breastfeeding peer counselors to the Breastfeeding Peer Counseling program funded by the US Department of Agriculture.	135,828	142,000	1.0	0.0
Administrative Service Changes				
(AC_001) Mobile Senior Program Add a program manager for the Mobile Senior Program. This is a net zero change because contract expenditures will be reduced equal to the cost of the position.	(9,546)	0	1.0	0.0
(AC_002) Administrative Change to Remove Dental Team Remove vacant positions from Renton dental team to align with demand. Positions were added in the 2017-2018 budget but never filled.	(785,062)	0	(3.0)	0.0
(AC_003) Food Borne Illness Epidemiologist Shift the entire epidemiologist into Public Health, as it had previously been split between Public Health and Environmental Health, with Environmental Health covering the cost of the position via a transfer. This change will leave the full position in Public Health, with existing permit revenue shifting to Public Health, aligning budget with existing practice. Related to AC_003 in Environmental Health.	123,777	125,616	0.5	0.0
(AC_004) Integrated Behavioral Health Social Worker Add a career service social worker to provide behavioral health services, focused on direct treatment of behavioral health conditions, for uninsured and underinsured clients at Eastgate Primary Care. Funds from the Veterans, Seniors and Human Services Levy will add to Medicaid patient generated revenue to fund the new position in addition to grant funding from the Health Resources and Services Administration (HRSA) to fund existing staff.	238,973	276,300	1.0	0.0
(AC_005) Opioid Response - Regional Health Administrator Position Add a regional health administrator position in the Office of the Director (ODIR) to provide the overarching policy direction and systemic foundation for PH's overdose response effort, including a new media campaign. In addition to coordinating opioid priorities across King County agencies, ODIR is responsible for grant programs and community-wide convening efforts. Funders include CDC and the Department of Justice.	1,489,264	1,544,337	1.0	0.0
(AC_006) Emergency Preparedness Coordinator Transfer Transfer an emergency preparedness coordinator position from the Public Health fund to the Environmental Health (EH) fund to allow for increased focus on education and outreach to partners and the community. EH currently splits this position with Emergency Preparedness. Emergency Preparedness will fund 0.25 FTE of the position and EH will pay for the remaining 0.75 FTE. Related to AC_006 in Environmental Health.	(191,031)	0	(1.0)	0.0

2021-2022 Executive Proposed Operating Budget
PUBLIC HEALTH (EN_A80000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(AC_007) Zero Youth Detention (ZYP) Community Liaison Add a position to lead several crucial ZYP strategies with an emphasis on working with the hardest to reach young people in the most difficult circumstances. Public Health has reallocated costs existing ZYP budget to cover the position and requests only FTE authority.	476	0	1.0	0.0
(AC_011) Public Health Juvenile Detention Position Reduction Remove vacant Public Health position in Juvenile Detention. A position deployed to Juvenile Detention to support a Public Health approach to detention is no longer needed as the focus of Zero Youth Detention programming is to avoid secure detention and therefore prioritize funding for those programs that keep youth out of detention. Public Health will, however, continue engaging with DAJD to support programming for detained youth. Associated with AC_011 in the GF Transfer to PH.	(573,768)	(573,768)	(1.0)	0.0
(AC_013) HRSA - Ambulatory System Grant Continue to provide training for nurses who want to work with vulnerable populations through a Health Resources and Services Administration (HRSA) grant, which began in the last biennium and is funded through July 2022.	708,124	1,050,000	0.0	0.0
(AC_015) Regional Gun Violence As part of the Zero Youth Detention initiative, fund technical assistance and the support of community partners to pursue a regional gun violence strategy. Activities include convening community groups and funding stipends for community and youth participation. Associated with AC_015 in the GF Transfer to PH.	600,000	600,000	0.0	0.0
(AC_020) HealthierHere Innovation Fund Evaluator Add evaluation of three HealthierHere Innovation Fund investment areas. This work is funded by a two-year HealthierHere grant, starting in 2020, to the Assessment, Policy Development and Evaluation (APDE) unit.	38,757	350,000	0.0	0.0
(AC_021) Robert Wood Johnson Healthy Eating Research Grant Evaluate innovations to overcoming barriers to equitable access to and use of federal Nutrition Program for Women, Infants, and Children (WIC) benefits. This work is funded through a two-year Robert Wood Johnson Healthy Eating Research Grant to the APDE unit.	25,446	160,000	0.0	0.0
(AC_022) Centers for Disease Control and Prevention (CDC) COVID-19 Grant Collaborate with the Centers for Disease Control (CDC) to monitor and evaluate the effects of community mitigation strategies on social, economic and non-COVID-19 health changes in King County. This work is funded by a CDC grant.	44,000	708,333	0.0	0.0

2021-2022 Executive Proposed Operating Budget
PUBLIC HEALTH (EN_A80000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(AC_023) Youth Marijuana Prevention and Education Program Continue funding for the countywide Youth Marijuana Prevention and Education Program (YMPEP), an inter-agency (PHSKC & DCHS) program funded by a state grant.	550,384	979,370	0.0	0.0
(AC_024) Sodium Reduction in King County Continue five-year award that PHSKC received from the CDC to make policy, systems, and environment changes to reduce the sodium content in schools, food banks and congregant meals for low income families. This budget is for the last year of funding.	245,347	339,700	0.0	0.0
(AC_026) USDA Agricultural Marketing Services Grant Support the development, coordination, and expansion of direct producer-to-consumer markets to help increase access and availability to locally and regionally produced agricultural products. This work is funded through a three-year grant, which began in 2019, from the United States Department of Agriculture (USDA).	106,000	170,000	0.0	0.0
(AC_027) Supplemental Nutrition Assistance Program Education (SNAP-Ed) Grant Continue supporting the health and food security of people who receive Supplemental Nutrition Assistance Program (SNAP) food assistance benefits. This work is funded by federal SNAP-Ed funding.	274,000	851,718	0.0	0.0
(AC_028) Epidemiologist for BSK Communities Count Provide data and evaluation services for the BSK Communities Count program by adding a part-time epidemiologist (0.8 FTE). Related to DS_001 in BSK, with revenue in TA_100 of this fund.	227,813	0	0.8	0.0
(AC_029) Social Research Scientist for BSK Evaluation Expand BSK evaluation efforts by adding a social research scientist. Related to DS_001 in BSK.	284,767	288,206	1.0	0.0
(AC_030) BSK Funding for PH Policy Manager Increase BSK funding for the PH BSK Policy Manager to better align with the time spent on BSK programming by adding funding for a quarter of an existing position that was previously split evenly with BSK and other work. Related to DS_001 in BSK.	86,117	87,212	0.3	0.0
(AC_031) Communities of Opportunity (COO) Staff Move to Public Health Transfer the COO Employment Manager from DCHS to Public Health for the Communities of Opportunity program. This program operates out of Public Health, so this change aligns supervisory responsibilities with the corresponding structure of the program. The position will continue to be funded by the BSK-COO strategy. Associated with AC_031 in BSK and EER.	289,717	289,717	1.0	0.0
Technical Adjustments				

2021-2022 Executive Proposed Operating Budget
PUBLIC HEALTH (EN_A80000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_003) Chiefs and Health Information Technology Allocation Allocate Health Information Technology team, Electronic Medical Records, Pharmacy Chief, Nursing Chief, Dental Chief, and Infolinx costs to Public Health Divisions. Some of the Nursing Chief costs are offset by grant revenues.	(345,845)	0	0.0	0.0
(TA_004) STD Epidemiology and Laboratory Capacity Grants Continue funding through July 2021 for two existing federal Epidemiology and Laboratory Capacity grants, one related to gonorrhea and one to HPV. This funding, awarded to the Prevention Division STD program, supports existing staff as well as subcontractor and lab testing expenditures.	238,539	524,223	0.0	0.0
(TA_005) Public Health Laboratory True Up Adjust Public Health Laboratory revenues and expenses such that they net to zero as the laboratory is required by Board of Health code to generate fees to recover its testing costs.	80,800	(281,020)	0.0	0.0
(TA_006) HMC and NJB Operating Expense Increase Add expenditure for increased space costs for the Public Health Laboratory and Tuberculosis program at Harborview Medical Center and Vital Statistics and the STD Clinic at the Ninth and Jefferson Building. Related to TA_006 in the MEO.	56,849	0	0.0	0.0
(TA_020) Breast and Cervical Health Program Contract Costs Add and correct expenditure levels for the Breast and Cervical Health Program to align with actual needs.	361,850	0	0.0	0.0
(TA_050) Revenue Adjustment Revise budgeted revenues to match the current forecast.	0	3,242,231	0.0	0.0
(TA_052) Technical Revenue and Expenditure Adjustments for CHS Division Adjust revenues and expenditures for technical adjustments across numerous cost centers and projects.	4,842,688	2,436,567	0.0	0.0
(TA_095) Public Health Administration Fund Overhead Allocation Allocate Public Health Administration Fund expenses and County central rate expenses to divisions within the Public Health Fund, Emergency Medical Services Fund, Environmental Health Fund, Local Hazardous Waste, Jail Health Services Division, and Medical Examiner's Office. Expenses allocated include Public Health human resources, office of the director, and other department-wide administrative, management, and support services, as well as some county central rates.	(574,432)	0	0.0	0.0
(TA_096) Public Health Division Overhead Allocations Allocate department and county overhead costs to the cost center level. Costs allocated include information technology, division overhead, department overhead, and county central rates.	(124,895)	0	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
PUBLIC HEALTH (EN_A80000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_100) Best Starts for Kids Implementation Plan Adjustments Adjust revenues and non-labor expenditures to match the adopted BSK Implementation Plan.	3,182,044	7,841,378	0.0	0.0
(TA_110) Net Zero Changes Revise expenditure accounts to match current spending patterns.	0	0	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	9,058	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	9,598	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(3,173,000)	0	0.0	0.0
(TA_116) Net Zero Adjustments Make net zero changes to reflect current spending patterns.	0	0	0.0	0.0
Central Rate Adjustments	4,032,756	0	0.0	0.0
Total Decision Package Adjustments	15,467,863	30,074,176	(2.1)	0.0

2021 - 2022 Proposed Financial Plan
Public Health / 000001800

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	17,434,071	17,690,361	16,063,237	4,259,265
Revenues				
Licenses and Permits	964,000	1,029,999	1,045,449	1,061,131
Federal Grants Direct	31,800,271	30,641,058	31,100,674	31,567,184
Federal Grants Indirect	100,071,092	50,555,103	51,313,430	52,083,131
State Grants	37,770,871	10,946,108	11,110,300	11,276,954
State Entitlements	29,637,241	31,040,992	31,506,607	31,979,206
Grants from Local Units	12,680,350	12,184,000	12,366,760	12,552,261
Charge for Services	125,805,878	144,216,205	146,235,232	148,282,525
Fines and Forfeits	420	6,000	6,090	6,181
Miscellaneous Revenue	7,251,281	5,490,401	5,572,757	5,656,348
Non Revenue Receipts	-	-	-	-
Other Financing Sources	178,489,887	168,063,835	176,467,027	185,819,779
Total Revenues	524,471,291	454,173,701	466,724,325	480,284,701
Expenditures				
Wages and Benefits	(247,548,455)	(215,862,058)	(226,655,161)	(241,161,091)
Supplies	(15,147,644)	(10,681,202)	(11,215,262)	(11,787,240)
Services-Other Charges	(198,328,789)	(163,811,525)	(172,002,101)	(180,774,208)
Intragovernmental Services	(1,000)	(64,194,622)	(67,404,354)	(71,516,019)
Capital Outlay	(62,550,892)	(986,544)	(986,544)	(986,544)
Debt Service	(490,719)	-	-	-
Intragovernmental Contributions	(1,121)	(219,066)	(219,066)	(219,066)
Special Budgetary Account	(813,061)	-	-	-
Contingencies	-	(45,808)	(45,808)	(45,808)
Contra Expenditures	(3,144)	-	-	-
Applied Overhead	669,825	-	-	-
Total Expenditures	(524,215,000)	(455,800,826)	(478,528,296)	(506,489,977)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	17,690,361	16,063,237	4,259,265	(21,946,011)
Reserves				
Expenditure Reserve (Restricted)	(4,359,593)	(3,000,000)		
Cash Flow Reserve				
Rainy Day Reserve (60 days)	(13,616,877)	(15,284,227)	(16,347,509)	(17,765,889)
Total Reserves	(17,976,470)	(18,284,227)	(16,347,509)	(17,765,889)
Reserve Shortfall	286,109	2,220,990	12,088,244	39,711,900
Ending Undesignated Fund Balance	-	-	-	-

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes:

Out year revenue estimates are based on 1.5% assumed increases for all accounts except Charge for Services, which is based on an average increase of 0.8% (Patient Generated Revenue) and 2% (City of Seattle) and Other Financing Sources increased at the BPFA Local Inflation rate.

Other Financing Sources include the General Fund transfer to Public Health and revenue from the Mental Illness and Drug Dependency (MIDD) fund, the Veterans, Seniors and Human Services Levy (VSHSL), and the Best Starts for Kids (BSK) levy.

Expenditure Notes:

COVID-related response expenditures are incorporated into the 2019-2020 account lines. Anticipated COVID response revenue is \$37.5M.

Reserve Notes:

Expenditure Reserve amount in 2019-2020 is the general fund revenue associated with the anticipated underexpenditure of Zero Youth Detention to be returned to the General Fund. An additional \$3,000,000 in Reserves has been added to 2019-2020 and 2021-2022 for potential PGR reductions in the case of a 2nd wave of COVID-19.

Updated by Laura Pitarys 8/26/2020 using PBCS data.

**2021-2022 Executive Proposed Operating Budget
PUBLIC HEALTH ADMINISTRATION (EN_A89000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	33,120,816	33,120,816	75.0	0.0
Base Budget Adjustments	1,127,108	265,172	0.0	0.0
Decision Package Adjustments	(2,382,929)	(1,520,992)	0.0	0.0
2021-2022 Executive Proposed Budget	31,864,995	31,864,996	75.0	0.0
2021-2022 Executive Proposed Ordinance	31,865,000	31,865,000	75.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_050) Revenue Adjustments Revise budgeted revenues to match the budgeted expenditures.	0	(1,520,992)	0.0	0.0
(TA_110) Net Zero Changes Revise expenditure accounts to match current spending patterns.	0	0	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	1,381	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	1,686	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(135,000)	0	0.0	0.0
Central Rate Adjustments	(2,250,996)	0	0.0	0.0
Total Decision Package Adjustments	(2,382,929)	(1,520,992)	0.0	0.0

2021 - 2022 Proposed Financial Plan
Public Health Administration Fund /000001890

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	-	-	-	-
Revenues				
Charge for Services	33,120,719			
Miscellaneous Revenue		31,864,995	33,458,245	35,599,571
Total Revenues	33,120,719	31,864,995	33,458,245	35,599,571
Expenditures				
Wages and Benefits	(22,234,961)	(23,039,951)	(24,191,949)	(25,740,233)
Supplies	(419,146)	(419,146)	(440,103)	(468,270)
Services - Other Charges	(1,049,032)	(1,056,928)	(1,109,774)	(1,180,800)
Intragovernmental Services	(8,198,568)	(6,088,086)	(6,392,490)	(6,801,609)
Capital Outlay	(4,521)	(7,620)	(8,001)	(8,513)
Debt Service	(40,239)	(80,478)	(84,502)	(89,910)
Intragovernmental Contributions	(1,174,253)	(1,172,786)	(1,231,425)	(1,310,236)
Total Expenditures	(33,120,719)	(31,864,995)	(33,458,245)	(35,599,571)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	-	-	-	-
Reserves				
Total Reserves	-	-	-	-
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	-	-	-	-

Financial Plan Notes

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Updated by Public Health staff on 8/28/2020

**2021-2022 Executive Proposed Operating Budget
MEDICAL EXAMINER (EN_A87000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	14,648,588	3,740,145	32.0	0.0
Base Budget Adjustments	(553,993)	(676,145)	0.0	0.0
Decision Package Adjustments	(20,038)	278,118	0.0	0.0
2021-2022 Executive Proposed Budget	14,074,557	3,342,118	32.0	0.0
2021-2022 Executive Proposed Ordinance	14,075,000	3,343,000	32.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_015) Office Space Expansion Expand the MEO footprint in the Ninth & Jefferson Building (NJB) to the space Vital Statistics plans to vacate.	151,599	0	0.0	0.0
Administrative Service Changes				
(AC_002) Cultural Navigator Program Reallocate expenses to continue a contract with the Somali Health Board, piloted in 2019-2020, to provide culturally competent services to families in immigrant, refugee, and US-born Muslim communities experiencing a sudden loss.	0	0	0.0	0.0
Technical Adjustments				
(TA_005) Indigent Remains Program Increase funding for indigent remains cremations to meet demand.	90,000	0	0.0	0.0
(TA_006) NJB Operating Expense Increase Add expenditure for increases in space costs at the Ninth & Jefferson Building based on annual rent increases for the existing space. Related to TA_006 in the Public Health Fund.	37,393	0	0.0	0.0
(TA_050) Revenue Adjustment Revise budgeted revenues to match the current forecast.	0	278,118	0.0	0.0

2021-2022 Executive Proposed Operating Budget
MEDICAL EXAMINER (EN_A87000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_095) Public Health Administration Fund Overhead Allocation Allocate Public Health Administration Fund expenses and county central rate expenses to divisions within the Public Health Fund, Emergency Medical Services Fund, Environmental Health Fund, Jail Health Services Division and Medical Examiner's Office. Expenses allocated include Public Health human resources, office of the director and other department-wide administrative, management and support services, and some county central rates.	(44,964)	0	0.0	0.0
(TA_096) Prevention and MEO Overhead Allocation Allocate Prevention division administrative overhead to programs within the division, including the Medical Examiner's Office.	65,848	0	0.0	0.0
(TA_110) Net Zero Changes Revise expenditure accounts to match current spending patterns.	0	0	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	1,955	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	0	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(78,000)	0	0.0	0.0
(TA_116) Net Zero Changes Make net zero changes to reflect current spending patterns.	0	0	0.0	0.0
Central Rate Adjustments	(243,869)	0	0.0	0.0
Total Decision Package Adjustments	(20,038)	278,118	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
EMERGENCY MEDICAL SVCS (EN_A83000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	191,077,423	178,645,200	140.3	0.0
Base Budget Adjustments	16,768,273	22,550,212	0.0	0.0
Decision Package Adjustments	1,676,045	3,822,368	(3.0)	0.0
2021-2022 Executive Proposed Budget	209,521,741	205,017,780	137.3	0.0
2021-2022 Executive Proposed Ordinance	209,522,000	205,018,000	137.3	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_001) Reduce Vacant Positions Reduce three vacant positions which were held during the EMS Levy planning process.	(783,679)	0	(3.0)	0.0
Technical Adjustments				
(TA_001) EMS Allocations Update EMS allocations to programs based on forecasted CPI-W, per the voter-adopted Strategic Plan.	6,116,343	0	0.0	0.0
(TA_002) Program Balances Update program balances and funding to cover expense claims from EMS partner agencies that went unclaimed in 2019-2020.	(1,393,068)	0	0.0	0.0
(TA_003) King County Medic One Allocations Update King County Medic One allocations based on forecasted CPI-W and the voter-adopted strategic plan.	(198,456)	0	0.0	0.0
(TA_004) KCIT Allocations Update KCIT costs and allocations to EMS program areas.	(202,618)	0	0.0	0.0
(TA_021) Additional Vacancy Rate Increase calculated vacancy rate based on historical trends and vacancy forecasts.	(583,000)	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
EMERGENCY MEDICAL SVCS (EN_A83000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_050) Revenue Adjustment Revise budgeted revenues based on current forecasts for 2021-2022.	0	3,822,368	0.0	0.0
(TA_095) Public Health Administration Fund Overhead Allocation Allocate Public Health Administration Fund expenses and county central rate expenses to divisions within the Public Health Fund, Emergency Medical Services Fund, Environmental Health Fund, Jail Health Services Division and Medical Examiner's Office. Expenses allocated include Public Health human resources, office of the director and other department-wide administrative, management and support services, and some county central rates.	(956,613)	0	0.0	0.0
(TA_096) EMS Division Overhead Allocate department and King County overhead to grants, strategic initiatives and King County Medic One.	0	0	0.0	0.0
(TA_110) Net Zero Changes Allocate expenditure accounts to match current spending patterns.	0	0	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	76,208	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	4,811	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(717,000)	0	0.0	0.0
(TA_116) Net Zero Changes Align net zero adjustments in EMS.	0	0	0.0	0.0
Central Rate Adjustments	313,117	0	0.0	0.0
Total Decision Package Adjustments	1,676,045	3,822,368	(3.0)	0.0

2021 - 2022 Proposed Financial Plan Emergency Medical Services / 000001190				
Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	43,676,824	55,719,401	51,215,441	47,049,335
Revenues				
Taxes	178,950,868	203,556,947	209,968,057	108,050,886
Licenses and Permits	74,993	25,000	25,000	12,500
State Funds	144,062	102,532	102,532	51,266
Charge for Services	1,021,519	351,447	356,572	180,221
Misc Revenue/Other Financing	2,271,983	981,854	1,037,000	566,500
Total Revenues	182,463,425	205,017,780	211,489,161	108,861,373
Expenditures				
Wages and Benefits	(46,349,503)	(47,706,878)	(50,092,222)	(25,822,540)
Supplies	(2,647,127)	(3,142,312)	(3,220,870)	(1,650,696)
Services - Other Charges	(107,418,255)	(138,721,513)	(143,715,487)	(74,458,994)
Intragovernmental Services	(13,247,040)	(12,913,348)	(13,559,015)	(6,982,893)
Capital Outlay	(720,160)	(727,116)	(841,928)	(2,132,333)
Intragovernmental Contributions	(222,403)	(214,995)	(225,745)	(117,387)
Contingencies	(19,494)	(6,095,578)	(4,000,000)	(1,000,000)
Applied Overhead				
Total Expenditures	(170,623,982)	(209,521,740)	(215,655,267)	(112,164,843)
Estimated Underexpenditures				
Other Fund Transactions				
Unrealized gains/losses	203,134			
Total Other Fund Transactions	203,134	-	-	-
Ending Fund Balance	55,719,401	51,215,441	47,049,335	43,745,865
Reserves				
Expenditure Reserve	(34,683,567)	(25,383,993)	(20,461,699)	(16,088,780)
Rainy Day Reserve (90 days)	(21,035,833)	(25,831,447)	(26,587,636)	(27,657,085)
Total Reserves	(55,719,400)	(51,215,440)	(47,049,335)	(43,745,865)
Reserve Shortfall	-	-	-	0
Ending Undesignated Fund Balance	-	-	-	-

Financial Plan Notes

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided in PSB's BFPA guidance, the OEFA August Forecast, and the Medic One/EMS Strategic Plan.

Revenue Notes:

State Funds Include State Grants, State Shared Revenues, and State Entitlements.

Misc/Other includes Miscellaneous Revenue and Other Financing Sources.

2025-2026 includes 2025 only as last year of current 2020-2025 EMS Levy.

Expenditure Notes:

Services includes ALS, BLS and MIH allocations to regional partners per Medic/One EMS Strategic Plan.

Reserve Notes:

Expenditure reserve includes reserves for potential ALS capacity increase, ALS equipment, program balances not budgeted, and a potential supplemental reserve per the Medic One/EMS Strategic Plan.

Last Updated by Cynthia Bradshaw, Emergency Medical Services, on 8/27/20

**2021-2022 Executive Proposed Operating Budget
ENVIRONMENTAL HEALTH SERVICES (EN_A85000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	63,832,740	58,895,985	157.8	2.0
Base Budget Adjustments	(816,876)	(1,117,227)	0.0	0.0
Decision Package Adjustments	162,104	412,097	(1.5)	1.0
2021-2022 Executive Proposed Budget	63,177,968	58,190,855	156.3	3.0
2021-2022 Executive Proposed Ordinance	63,178,000	58,191,000	156.3	4.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) CDC Childhood Lead Poison and Prevention Program Continue the Childhood Lead Poison and Prevention Program through Sept. 2021 using CDC grant funds. The CDC grant initially began in 2017 and was extended in Sept. 2020.	402,000	402,000	0.0	0.0
(DS_002) National Estuary Program Implement water quality work on Vashon Island and in the Poverty Bay Shellfish Protection District by adding funding for the National Estuary Program. Funding will go toward personnel in PH and DNRP-WLRD-SWS who are implementing this work, community engagement contractors, and financial assistance for property owners. Funded by the Environmental Protection Agency (EPA).	440,000	440,000	0.0	0.0
(DS_003) Water Pollution Reduction Coordinate multi-agency field teams who perform water sampling, evaluate pollution sources, and provide technical assistance to property owners in order to find and fix pollution. Also funds a stakeholder advisory committee through community-based organizations.	75,000	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
ENVIRONMENTAL HEALTH SERVICES (EN_A85000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_004) Community Environmental Health Electronic Permitting and Records Management Move data and processes from paper to electronic systems and lead work with a contracted service to transfer records from paper to a systematic, accessible, electronic system. Work includes a temporary position and will be paid through the program's portion of fund balance.	496,521	0	0.0	1.0
(DS_005) On-site Sewage System (OSS) Code Revisions Add a temporary position to address OSS policy changes outlined by Board of Health Title 13 Code Revisions. This position, which will be funded by OSS fund balance, will guide the process and stakeholder engagement and will implement code development.	161,425	0	0.0	0.0
(DS_006) OSS Failure Response and Industry Engagement Add a health inspector to respond to complaints and industry reports of ailing septic systems, track failures, and support OSS owners with identifying fixes. The one cent septage surcharge will support this position.	263,862	267,149	1.0	0.0
(DS_007) Fall City Wastewater Infrastructure Assessment and Planning Provide technical work in collaboration with the Department of Natural Resources and Parks (DNRP) and the Department of Local Services (DLS) to assess wastewater treatment options for Fall City businesses. A DNRP grant from the Washington Department of Commerce will fund this project.	300,000	450,000	0.0	0.0
Administrative Service Changes				
(AC_001) Position Transfers Within Environmental Health Transfer Assistant Directors to newly created cost centers within the EH fund to re-align budget.	0	0	0.0	0.0
(AC_002) Plumbing Fee Study Complete a permit fee study to true up plumbing fees to the costs of doing business, with a strong consideration for equitable outcomes. This study will use plumbing and gas piping fund balance.	150,000	0	0.0	0.0
(AC_003) Food Borne Illness Epidemiologist Position Shift the entire epidemiologist into Public Health, as it had previously been split between Public Health and Environmental Health, with Environmental Health covering the cost of the position via a transfer. This change will leave the full position in Public Health, with existing permit revenue shifting to Public Health, aligning budget with existing practice. Related to AC_003 in Public Health.	1,838	0	(0.5)	0.0

2021-2022 Executive Proposed Operating Budget
ENVIRONMENTAL HEALTH SERVICES (EN_A85000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(AC_006) Emergency Preparedness Coordinator Transfer Transfer an emergency preparedness coordinator position from the Public Health fund to the Environmental Health (EH) fund to allow for increased focus on education and outreach to partners and the community. EH currently splits this position with Emergency Preparedness. Emergency Preparedness will fund 0.25 FTE of the position and EH will pay for the remaining 0.75 FTE. Related to AC_006 in Public Health.	29,211	0	1.0	0.0
(AC_007) Technology Investment Improve operating and program efficiency through software/technologies investments, using fund balance.	150,000	0	0.0	0.0
(AC_008) Food Program Staff Reduction Reduce three FTEs from the Food Program to mitigate a reduction in permit revenue projections due to economic conditions caused by the COVID-19 pandemic.	(818,744)	0	(3.0)	0.0
(AC_009) Parking Cost Reduction Reduce parking garage costs by shifting to home deployments. Starting in 2020 staff began deploying from home, leading to a reduction of 35 monthly parking charges at the Goat Hill garage.	(252,000)	0	0.0	0.0
Technical Adjustments				
(TA_001) Structural Corrections Realign budget to actuals to better match the division's new structure.	(192,195)	0	0.0	0.0
(TA_002) Hazardous Waste Program Adjustment Aligns Hazardous Waste program budget with revenue from the Hazardous Waste fund.	(385,720)	(981,001)	0.0	0.0
(TA_021) Additional Vacancy Savings Increase calculated vacancy rate based on historical trends and vacancy forecasts.	(1,114,000)	0	0.0	0.0
(TA_050) Revenue Adjustment Revise budgeted revenues to match current forecast, including the General Fund transfer and permit and license revenue based on anticipated volume and rates.	0	(187,497)	0.0	0.0
(TA_095) Public Health Administration Fund Overhead Allocation Allocate Public Health Administration Fund expenses and County central rate expenses to divisions within the Public Health Fund, Emergency Medical Services Fund, Environmental Health Fund, Jail Health Services Division and Medical Examiner's Office. Expenses allocated include Public Health human resources, office of the director, and other department-wide administrative, management, and support services, and some county central rates.	(106,822)	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
ENVIRONMENTAL HEALTH SERVICES (EN_A85000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_096) Overhead Allocation				
	20,007	0	0.0	0.0
Allocate division overhead to all programs.				
(TA_100) Best Starts for Kids Implementation Plan Adjustments				
Adjust revenues and non-labor expenditures to match the adopted BSK Implementation Plan.	0	21,446	0.0	0.0
(TA_110) Net Zero Changes				
Revise expenditure accounts to match current spending patterns.	0	0	0.0	0.0
(TA_111) Overtime Account Adjustment				
Adjust overtime account to accommodate GWI, retirement, and FICA.	4,621	0	0.0	0.0
(TA_112) Temporary Account Adjustment				
Adjust temporary account to accommodate GWI and FICA.	1,452	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment				
Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(635,000)	0	0.0	0.0
(TA_116) Net Zero Changes				
Make net zero changes to reflect current spending patterns.	0	0	0.0	0.0
Central Rate Adjustments	1,170,648	0	0.0	0.0
Total Decision Package Adjustments	162,104	412,097	(1.5)	1.0

2021 - 2022 Proposed Financial Plan
Environmental Health Services Fund / 000001850

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	14,140,946	11,905,751	6,918,637	2,487,803
Revenues				
Licenses and Permits	35,871,934	34,375,000	36,705,453	39,356,715
Federal Grants Direct	1,972,805	2,079,816	1,763,873	1,846,991
Federal Grants Indirect	435,891	748,000	773,951	810,421
State Grants	1,546,814	1,474,135	1,525,396	1,604,143
State Entitlements	775,462	775,462	804,137	845,649
Grants from Local Units	11,836	-	-	-
Charge for Services	13,528,714	16,380,996	17,314,270	18,564,897
Fines and Forfeits	180,356	250,000	253,670	258,080
Miscellaneous Revenue	935,538	870,000	423,420	428,904
Other Financing Sources	1,354,883	1,237,446	1,253,445	1,284,497
Total Revenues	56,614,233	58,190,855	60,817,615	65,000,297
Expenditures				
Wages and Benefits	(39,063,124)	(43,055,780)	(45,103,575)	(47,804,279)
Supplies	(240,724)	(345,317)	(356,495)	(374,900)
Services-Other Charges	(3,415,747)	(4,949,303)	(4,601,571)	(4,839,117)
Intragovernmental Services	(13,299,014)	(14,196,872)	(14,532,788)	(15,382,976)
Capital Outlay	(2,618,542)	(270,000)	(279,984)	(294,436)
Contra Expenditures/Contingency	-	(360,696)	(374,036)	(393,344)
Applied Overhead	(212,277)	-	-	-
Total Expenditures	(58,849,428)	(63,177,968)	(65,248,449)	(69,089,052)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	11,905,751	6,918,637	2,487,803	(1,600,952)
Reserves				
Rainy Day Reserves (60 Days)	(4,904,119)	(5,264,831)	(5,437,371)	(5,757,421)
Expenditure Reserve(s)				
Capital & IT Project Reserve	(725,000)	(724,999)	(724,995)	(724,994)
Program Reserve	(6,276,632)	(928,808)	-	-
Total Reserves	(11,905,751)	(6,918,637)	(6,162,366)	(6,482,415)
Reserve Shortfall	-	-	3,674,562	8,083,367
Ending Undesignated Fund Balance	-	-	-	-

Financial Plan Notes

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Reserve Notes:

Capital & IT Project Reserve: This reserve provides funding for capital expenditure replacement of the major application used in EH. Also included in the reserve are purchase of vehicles for additional staff and tenant improvements.

Program Reserve: This reserve sets aside funds collected from clients for multi-year services as well as programmatic fund balance carried forward from prior years. Also included in the reserve is a set-aside fund for program quality and efficiency improvements and program abatement.

Updated by: Mike Perez 8/21/2020

**2021-2022 Executive Proposed Operating Budget
LOCAL HAZARDOUS WASTE (EN_A86000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	41,743,839	35,708,488	0.0	0.0
Base Budget Adjustments	173,621	794,112	0.0	0.0
Decision Package Adjustments	650,000	(1,432,470)	0.0	0.0
2021-2022 Executive Proposed Budget	42,567,460	35,070,130	0.0	0.0
2021-2022 Executive Proposed Ordinance	42,568,000	35,071,000	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_002) Management Plan, Cities and Tribes Grants Carry forward unspent 2019-2020 funds to complete the management plan and cities and tribes grants. This funding will continue the work in the Local Hazardous Waste Management Program.	650,000	0	0.0	0.0
(TA_050) Revenues Update Update revenues to reflect COVID-19 impacts and the adopted Board of Health's rate R&R 10-03. The rate was set for four years (2019-2022) at a 5.4% annual rate increase effective January 1, 2019.	0	(1,432,470)	0.0	0.0
(TA_110) Net Zero Changes Revise expenditure accounts to match current spending patterns.	0	0	0.0	0.0
(TA_116) Net Zero Changes Revise expenditure accounts to match current spending patterns.	0	0	0.0	0.0
Total Decision Package Adjustments	650,000	(1,432,470)	0.0	0.0

2021 - 2022 Proposed Financial Plan
Local Hazardous Waste Operating Fund / 000001280

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	14,967,274	11,012,325	6,514,996	(978,969)
Revenues				
State Grants	377,559	-	-	-
Intergovernmental Payment	20,892,453	22,073,830	23,147,402	23,147,402
Charges for Services	11,900,074	12,866,017	13,275,857	13,275,857
Miscellaneous Revenue	466,743	130,283	123,264	-
Total Revenues	33,636,829	35,070,131	36,546,524	36,423,259
Expenditures				
Services & Other Charges	(8,754,721)	(9,775,277)	(10,850,435)	(11,652,369)
Intragovernmental Service	(30,449,973)	(32,792,183)	(36,190,053)	(38,500,624)
		-		
Total Expenditures	(39,204,694)	(42,567,460)	(47,040,488)	(50,152,993)
Estimated Underexpenditures	1,500,000	3,000,000	3,000,000	3,000,000
Other Fund Transactions				
GAAP Adjustment	112,917	-	-	-
Total Other Fund Transactions	112,917	-	-	-
Ending Fund Balance	11,012,325	6,514,996	(978,969)	(11,708,703)
Reserves				
Rainy Day Reserve	(3,099,016)	(3,252,120)	(3,619,766)	(3,875,588)
Total Reserves	(3,099,016)	(3,252,120)	(3,619,766)	(3,875,588)
Reserve Shortfall	-	-	4,598,735	15,584,291
Ending Undesignated Fund Balance	7,913,309	3,262,876	-	-

Financial Plan Notes

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided in PSB's BFPA guidance.

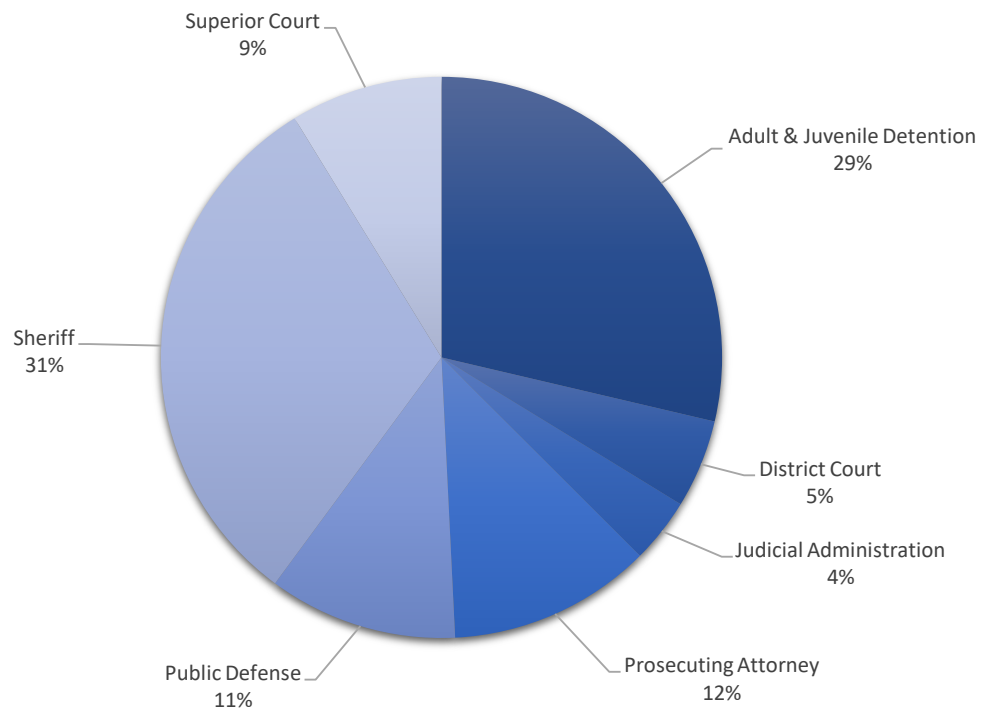
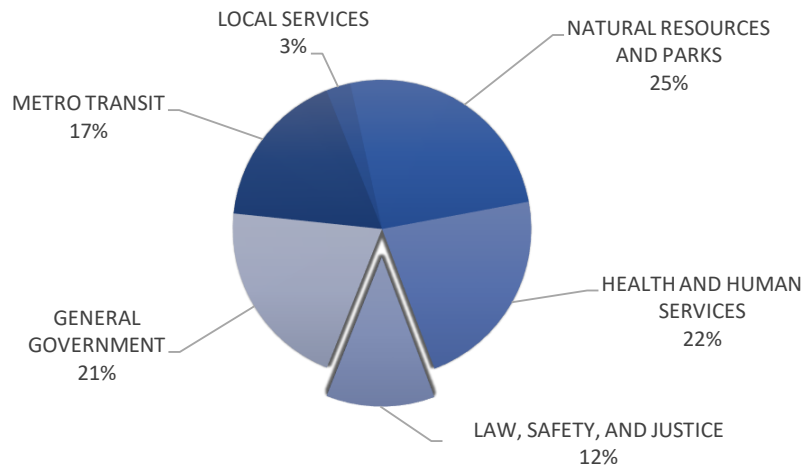
Revenues Notes:

On 6/21/2018, the Board of Health (BOH) approved a four-year rate increase for 2019-2022 with an annual rate of 5.4% (R&R 18-03). The new rate took effect on 1/1/2019. The financial plan aligns with the BOH-approved plan.

Last Updated by Madelaine Yun on 8/20/20

LAW, SAFETY AND JUSTICE

Law, Safety, and Justice \$1.5 Billion



Due to rounding, figures in pie chart may not add to 100%.

INTRODUCTION

The Law, Safety, and Justice program area includes multiple King County agencies responsible for law enforcement, courts, prosecution, public defense, and detention activities for the residents of King County. In many of these areas, the County provides regional services for the benefit of all County residents. In some areas, the County also provides local services in its role as service provider for unincorporated King County, as well as through contracts to provide law enforcement, legal, or court services for municipalities, tribes, and transit agencies.

Law, safety, and justice agencies constitute approximately 72 percent of the General Fund, and due to the structural financial challenges of the General Fund are facing constant pressure to reduce budgets and become more efficient. Listed below are short descriptions of each agency included in this section.

ADULT AND JUVENILE DETENTION

The Department of Adult and Juvenile Detention (DAJD) operates two adult detention facilities, the Maleng Regional Justice Center in Kent and the King County Correctional Facility in downtown Seattle, and one youth facility, the Children and Family Justice Center in Seattle. The department also maintains the Community Corrections Division, which operates alternatives to secure detention for adult offenders. DAJD is largely supported by the General Fund, with additional revenue from Jail Services Agreements with the City of Seattle, other cities, and the Washington State Department of Corrections.

JAIL HEALTH SERVICES

Jail Health Services (JHS), a division of Public Health – Seattle & King County, provides high-quality medical, psychiatric, and dental services to people detained in the King County adult jails. JHS ensures that inmates receive constitutionally guaranteed health services that meet community and professional standards of care. JHS is almost entirely funded by the General Fund.

DISTRICT COURT

The King County District Court is the County's court of limited jurisdiction. It adjudicates all misdemeanor cases for unincorporated King County, cases filed by Washington State Patrol and other state law enforcement agencies, and cases from the 13 jurisdictions that contract with District Court for municipal court services. Among other responsibilities, District Court handles civil matters, small claims, anti-harassment orders, and traffic infractions. District Court manages the Regional Mental Health Court (RMHC) and Regional Veterans Court (RVC), therapeutic courts for eligible defendants with mental illnesses. District Court operates Therapeutic Community Court in Redmond and Shoreline. Community Court provides therapeutic court services to low-level offenders and offers the public a single access

point to a variety of service providers. District Court is largely supported by the General Fund. The Mental Illness and Drug Dependency (MIDD) Fund supports RMHC, RVC, and Therapeutic Community Court. District Court generates revenues from various fees and fines, and city contracts for court services.

JUDICIAL ADMINISTRATION

The Department of Judicial Administration (DJA) serves as the keeper of record, fiscal case manager, and customer service office for the King County Superior Court and is commonly known to the public and case litigants as the Superior Court Clerk's Office or the County Clerk's Office. DJA also manages justice system programs such as King County Adult Drug Diversion Court (KCADDC). DJA is largely supported by the General Fund, with additional state and federal funding for specific purposes, such as child support enforcement, and MIDD funding for KCADDC. DJA collects revenue through fines and fees, a portion of which is retained by the General Fund. Fines and fees are frequently waived or reduced based on income.

PROSECUTING ATTORNEY'S OFFICE

The Prosecuting Attorney's Office (PAO) is responsible for the prosecution of all felony and juvenile cases in King County and all misdemeanor cases generated in unincorporated areas of King County. The PAO also serves as legal counsel to the Metropolitan King County Council, the King County Executive, all executive agencies, the Superior and District Courts, the King County Sheriff's Office, the King County Assessor, various independent boards and commissions, and some school districts. Under agreements with the State of Washington, the PAO also establishes and enforces child support obligations, and is an integral part of the mental health civil commitment process. The PAO is largely supported by the General Fund. The PAO also generates revenue from the entities for which it provides legal counsel and receives state and federal funding for specific programs and services.

PUBLIC DEFENSE

The King County Department of Public Defense (DPD) provides legal counsel and representation to indigent individuals in legal proceedings, including those in Superior and District Courts for King County. DPD is led by the Public Defender, who reports to the Executive, and is divided into four divisions to prevent conflicts of interest. In addition to providing counsel to defendants in King County Superior Court and District Court, DPD also provides public defense services to Seattle Municipal Court (SMC) under contract with the City of Seattle. The General Fund is DPD's primary funding source, with additional support coming from the MIDD fund for representation in therapeutic courts. DPD generates additional revenues through the SMC contract, contracts with the Washington State Office of Public Defense for representation in dependency and sexually violent predator cases, and from the Behavioral Health Organization for representation in involuntary treatment cases.

KING COUNTY SHERIFF'S OFFICE

The King County Sheriff is elected by all county voters and serves as the chief law enforcement officer in King County. As such, the Sheriff is responsible to all residents regardless of jurisdiction. The King County Sheriff's Office (KCSO) is sworn to uphold all county and state laws and is responsible for responding to and investigating criminal incidents, preventing crime through proactive policing, and effective management of department resources.

In addition to serving as the law enforcement agency for unincorporated King County, KCSO contracts to provide police services to 12 municipalities, Metro Transit, Sound Transit, and the Muckleshoot Tribe, and also serves as the security and firefighting agency for the King County International Airport. KCSO

also operates the Automated Fingerprint Identification System (AFIS), which provides the staff and technology to support criminal fingerprint identification services for all 39 cities and unincorporated areas of King County. KCSO is a General Fund agency, and AFIS is funded by a voter-approved property tax levy that was renewed in August 2018. The new AFIS levy will run from 2019 through 2024. KCSO's contracting program generates significant revenues, which cover the marginal cost of the contracts and also contribute towards departmental administration.

SUPERIOR COURT

King County Superior Court is King County's general jurisdiction trial court. Under the Washington Constitution and state statute, Superior Court has responsibility for felony criminal cases, civil matters, family law, probate and guardianship matters, juvenile cases, and mental illness and involuntary commitment matters. Superior Court manages or participates in three therapeutic court programs funded by the MIDD fund: Family Treatment Court, King County Adult Drug Diversion Court, and Juvenile Therapeutic Response and Accountability Court (JTRAC). Superior Court is largely supported by the General Fund, with additional support from state and federal funding for specific programs and services, including child support enforcement and a portion of judge salaries. Superior Court collects revenue from service fees, many of which are reduced or waived based on income.

DEPARTMENT OF ADULT AND JUVENILE DETENTION

MISSION

The Department of Adult and Juvenile Detention contributes to the public safety of the citizens of King County and Washington state by operating safe, secure, and humane detention facilities and community corrections programs, in an innovative and cost-effective manner.

OVERVIEW

The Department of Adult and Juvenile Detention (DAJD) is committed to providing a catalyst for change in the lives of offenders and advancing King County's Just and Safe Community Vision - where every person can thrive.

DAJD operates two adult detention facilities, the Maleng Regional Justice Center (MRJC) in Kent and the King County Correctional Facility (KCCF) in downtown Seattle, and one youth facility, the Children and Family Justice Center in Seattle. The department also maintains the Community Corrections Division (CCD), which operates alternatives to secure detention for adult offenders. The Administration Division provides organizational support to all DAJD operations.

DAJD's functions range from housing the most dangerous criminals, to monitoring lower-risk adult offenders in community-based alternatives, to providing secure and alternative detention services for juvenile offenders. The department's workload is largely driven by the County's criminal justice system; local law enforcement actions drive the number of individuals booked into the jail and juvenile detention, while the prosecutors and courts determine how long inmates will stay in DAJD facilities and programs.

**2021-2022 Executive Proposed Operating Budget
ADULT AND JUVENILE DETENTION (EN_A91000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	331,793,089	54,126,771	928.0	1.0
Base Budget Adjustments	(3,663,970)	(185,479)	0.0	0.0
Decision Package Adjustments	(1,433,733)	(29,657,179)	(58.0)	(1.0)
2021-2022 Executive Proposed Budget	326,695,385	24,284,113	870.0	0.0
2021-2022 Executive Proposed Ordinance	326,696,000	24,285,000	909.0	1.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Juvenile Staffing Reduction Eliminate juvenile detention officer positions in 2022 to match the expected population. This reduction is based on the assumption that the secure juvenile population will not return to its previous level after the pandemic.	(1,198,258)	0	(8.0)	0.0
(DS_004) Electronic Mail Scanning Procure a service contract to electronically scan incoming mail. Recipients will read electronic copies of their mail on a tablet, eliminating a way for contraband to come into the jails. The ongoing cost will be partially offset through efficiency reductions.	222,000	0	0.0	0.0
(DS_005) Work Education Release Closure Close permanently the work education release (WER) program on the 10th floor of the King County Courthouse. DAJD will retain access to 20 work release beds operated by Washington State Department of Corrections through a contracted bed exchange.	(2,688,986)	(100,000)	(11.0)	0.0

**2021-2022 Executive Proposed Operating Budget
ADULT AND JUVENILE DETENTION (EN_A91000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_006) South King County Pretrial Services Implement the Pretrial Assessment and Linkage Services (PALS) program in South King County. PALS uses a portion of the funding originally appropriated by the County Council in the 2019-2020 Biennial Budget to provide pretrial services in South King County; the remainder of the originally-appropriated amount is returned to the General Fund as savings. Because of the pandemic crisis, the program was never implemented as originally designed. The PALS program will provide services through vendor contracts managed by Department of Community and Human Services (DCHS) and funded by the mental illness and drug dependency (MIDD) fund. This proposal includes one-time General Fund support for leased space, project management, and evaluation.	(933,039)	0	0.0	0.0
(DS_007) Zero Youth Detention (ZYD) Transportation Support Reduction Reduce funding for the Zero Youth Detention transportation support strategy to \$50,000 to better match demand.	(150,000)	0	0.0	0.0
(DS_008) Personal Recognizance Screeners Reduction Eliminate two personal recognizance screeners supported by the Mental Illness and Drug Dependency (MIDD) Fund.	(515,122)	(447,697)	(2.0)	0.0
(DS_009) Public Information Officer Add a public information officer to provide communications support to DAJD leadership.	308,397	0	1.0	0.0
(DS_010) Close One Floor of Seattle Jail Close one floor of the King County Correctional Facility effective July 1, 2022. This will be achieved by maintaining jail population at the current level of about 1,300 once it is no longer necessary to keep social distance within the jail.	(1,940,903)	0	(30.0)	0.0
(DS_011) Eliminate and Replace Community Work Program Eliminate Community Work Program (CWP) and provide \$100,000 to plan for a replacement relicensing program. CWP has been remained closed throughout the pandemic crisis, providing an opportunity to explore alternative ways to offer the relicensing and fee repayment services provided by CWP.	(2,192,919)	(600,000)	(8.0)	0.0
Administrative Service Changes				
(AC_001) Children and Family Justice Center Planning Add a term-limited position and funding to hire a firm to engage in a strategic planning process for the future of the Children and Family Justice Center (CFJC). This proposal is part of the County's commitment to zero youth detention and will result in a master plan and recommendations on steps necessary to maintain community safety while converting portions of the CFJC detention space to alternative uses.	547,610	0	0.0	0.0
Technical Adjustments				

**2021-2022 Executive Proposed Operating Budget
ADULT AND JUVENILE DETENTION (EN_A91000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_001) Term-Limited Position Reduction Eliminate a term-limited temporary (TLT) position added for the discontinued Promoting Peace and Recovery pilot in the 2019-2020 Adopted Budget.	(335,994)	0	0.0	(1.0)
(TA_050) Revenue Adjustments Revise budgeted revenues to match current forecast.	0	(28,509,482)	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	3,600,034	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	35,082	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(1,258,000)	0	0.0	0.0
(TA_114) Special Pay Adjustment Update special pay accounts to reflect current spending patterns. Added FICA and retirement, as they are not centrally loaded for special pays.	1,432,368	0	0.0	0.0
Central Rate Adjustments	3,633,996	0	0.0	0.0
Total Decision Package Adjustments	(1,433,733)	(29,657,179)	(58.0)	(1.0)

2021-2022 Executive Proposed Operating Budget
INMATE WELFARE ADULT (EN_A91400)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	2,729,893	2,170,000	1.0	1.0
Base Budget Adjustments	(6,327)	0	0.0	0.0
Decision Package Adjustments	123,559	(2,166,000)	0.0	0.0
2021-2022 Executive Proposed Budget	2,847,125	4,000	1.0	1.0
2021-2022 Executive Proposed Ordinance	2,848,000	4,000	12.0	12.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) DAJD Transfer Revise the transfer to DAJD to support inmate programs.	44,033	0	0.0	0.0
(TA_050) Revenue Adjustment Revise budgeted revenues to match current forecast.	0	(2,166,000)	0.0	0.0
Central Rate Adjustments	79,526	0	0.0	0.0
Total Decision Package Adjustments	123,559	(2,166,000)	0.0	0.0

2021-2022 Executive Proposed Operating Budget
INMATE WELFARE - JUVENILE (EN_A91500)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	8,000	1,440	0.0	0.0
Base Budget Adjustments	0	0	0.0	0.0
Decision Package Adjustments	0	(1,440)	0.0	0.0
2021-2022 Executive Proposed Budget	8,000	0	0.0	0.0
2021-2022 Executive Proposed Ordinance	8,000	0	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_050) Revenue Adjustment Revise budgeted revenues to match current forecast.	0	(1,440)	0.0	0.0
Total Decision Package Adjustments	0	(1,440)	0.0	0.0

**2021 - 2022 Proposed Financial Plan
Inmate Welfare Fund / 000000016**

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	6,213,950	4,619,350	1,528,225	-
Revenues				
Misc Revenue	2,000	4,000	2,000	2,000
Telecom (Securus)	500,000			
Commissary	1,000,000		-	-
Total Revenues	1,502,000	4,000	2,000	2,000
Expenditures				
Salaries /Wages	(330,000)	(352,637)	(370,000)	(390,000)
Benefits	(100,000)	(147,847)	(160,000)	(170,000)
Supplies	(60,000)	(123,834)	(120,000)	(120,000)
Services	(600,000)	(429,518)	(430,000)	(430,000)
Intragovernmental Services	(1,760,000)	(1,794,737)	(1,880,000)	(2,000,000)
Intragovernmental Contribution	(6,600)	(6,552)	(6,600)	(6,600)
Total Expenditures	(2,856,600)	(2,855,125)	(2,966,600)	(3,116,600)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	4,859,350	1,768,225	(1,436,375)	(3,114,600)
Reserves				
Rainy Day Reserve (60 days)	(240,000)	(240,000)	(250,000)	(260,000)
Total Reserves	(240,000)	(240,000)	(250,000)	(260,000)
Reserve Shortfall	-	-	1,686,375	3,374,600
Ending Undesignated Fund Balance	4,619,350	1,528,225	-	-

Financial Plan Notes

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes:

Assumes that no-cost video and phone will continue indefinitely and that commissary markup will be discontinued January 1, 2021.

Expenditure Notes:

Salaries, benefits, and intragovernmental services inflated at blended labor rates. Assumes other accounts flat due to limited fund availability.

2021-2022 Executive Proposed Operating Budget
JAIL HEALTH SERVICES (EN_A82000)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	87,748,204	4,819,191	198.8	5.2
Base Budget Adjustments	(322,930)	835,129	0.0	(4.0)
Decision Package Adjustments	(819,958)	1,008,832	0.0	0.4
2021-2022 Executive Proposed Budget	86,605,315	6,663,152	198.8	1.6
2021-2022 Executive Proposed Ordinance	86,606,000	6,664,000	198.8	5.6

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Medication for Opiate Use Disorder (MOUD) Program Expand provision of buprenorphine medication for opiate use disorder (MOUD) for patients withdrawing from opiates or being inducted onto buprenorphine. This proposal will be backed by revenue from the mental illness and drug dependency fund (MIDD).	264,900	264,900	1.5	0.0
(DS_002) Pharmacy Staffing Address pharmacy staffing shortage by adding a pharmacy technician position and increasing a part-time pharmacist to full time. This proposal will ensure an adequate relief factor for consistent pharmacy staffing at two pharmacies.	323,013	0	1.4	0.0
(DS_003) Same Day Visit and Transportation Program Grant Add funding and grant revenue for a contracted program to work with community agencies to hold same-day appointments so individuals released from jail have no disruption to medication-assisted treatment for opioid use disorder. Funding is provided through a grant from Washington State Health Care Authority.	126,171	126,171	0.0	0.0
(DS_004) Population Adjustment Align clinical staffing and pharmaceutical budgets with 2021-2022 population expectations.	(2,527,629)	0	(4.8)	0.0
Administrative Service Changes				

2021-2022 Executive Proposed Operating Budget
JAIL HEALTH SERVICES (EN_A82000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(AC_001) Release Planning and Social Services Program Support Add a business and finance officer position to provide accounting support to 13 revenue-supported programs and increase a part-time Release Planner to full-time. These additions are funded by Medicaid Administrative Claiming (MAC) revenue support generated by staff in the new programs.	372,644	372,644	1.3	0.0
Technical Adjustments				
(TA_001) Convert Partial Term-Limited Position to Overtime Convert 0.2 term-limited temporary (TLT) position added in the 2nd Omnibus of 2019-2020 to an equivalent amount of overtime.	0	0	0.0	(0.2)
(TA_003) Chiefs and Health Information Technology Allocation Allocate Health Information Technology team, Electronic Medical Records, Pharmacy Chief, Nursing Chief, Dental Chief, and Infolinx costs to Public Health Divisions. Some of the Nursing Chief costs are offset by grant revenues.	448,054	0	0.0	0.0
(TA_004) Technical Adjustments Adjust loan-in and loan-out labor accounts to account for cross-divisional burdening costs, update Rapid-Re-Entry program from ongoing to one-time, update court clinician from one-time to ongoing, and convert short-term temporary budget to a 0.60 FTE Dental Assistant.	74,570	0	0.6	0.6
(TA_005) Technology Costs Update vendor costs for various technology-related items, including adding funds for ongoing maintenance of new electronic medication administration record (eMAR) system.	335,940	0	0.0	0.0
(TA_006) Nursing Orientation Reduction Reduce budget for nursing orientation by 20 percent. This reduction is possible due to program improvements resulting from an inclusive Lean process improvement effort.	(228,000)	0	0.0	0.0
(TA_007) Medicaid Administrative Claiming (MAC) Revenue Add Medicaid Administrative Claiming (MAC) revenue generated by release planners, court clinicians, and a substance use disorder specialist, many of which are new positions associated with JHS programs added in the past two years.	0	319,694	0.0	0.0
(TA_009) Pharmaceutical Pricing Reduction Reduce pharmaceutical budget due to Jail Health's qualification for the 340B discount drug pricing program. Qualification is limited to medications used to treat sexually transmitted diseases, through a partnership with the WA State Department of Health.	(1,122,480)	0	0.0	0.0
(TA_050) Revenue Adjustments Revise budgeted revenues to match current forecast.	0	(74,577)	0.0	0.0

2021-2022 Executive Proposed Operating Budget
JAIL HEALTH SERVICES (EN_A82000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_095) Public Health Administration Fund Overhead Allocation Allocate Public Health Administration Fund expenses and County central rate expenses to divisions within the Public Health Fund, Emergency Medical Services Fund, Environmental Health Fund, Jail Health Services Division and Medical Examiner's Office. Expenses allocated include Public Health human resources, Office of the Director and other department-wide administrative, management and support services, and some County central rates.	104,024	0	0.0	0.0
(TA_110) Net Zero Changes Revise expenditure accounts to match current spending patterns.	0	0	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	401,089	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	69,432	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(311,000)	0	0.0	0.0
Central Rate Adjustments	849,314	0	0.0	0.0
Total Decision Package Adjustments	(819,958)	1,008,832	0.0	0.4

DISTRICT COURT

MISSION

The King County District Court's mission is to serve the public by:

- Providing an accessible forum for the fair, efficient, and understandable resolution of civil and criminal cases; and by
- Maintaining an atmosphere of respect for the dignity of all individuals.

OVERVIEW

The King County District Court is the County's court of limited jurisdiction, processing over 200,000 cases annually. The Court adjudicates all misdemeanor and infraction cases for unincorporated King County, including charges filed by Washington State Patrol, Sound Transit, Port of Seattle, University of Washington, Metro, Fish and Wildlife, State Parks, Liquor Control Board, and cases from the 12 jurisdictions that contract with District Court for municipal court services. The Court has 25 elected judges.

District Court's legislatively-mandated jurisdiction includes misdemeanor and gross misdemeanor criminal cases, domestic violence, stalking and all civil protection orders, first appearance felony bookings, civil cases (up to \$100,000 per claimant), small claims cases (up to \$5,000), name changes, impound hearings, traffic and other civil infractions, parking cases, and search warrant authorizations. District Court conducts bench trials and jury trials, and operates innovative justice programs, including Relicensing Court, Student Court, Mental Health Court, Regional Veterans Court, and Community Court. Additionally, the District Court utilizes mediation services for small claim participants and some anti-harassment order cases. The Court employs probation officers to supervise misdemeanor, mental health, and veterans court cases.

District Court manages the Regional Mental Health Court (RMHC) and Regional Veterans Court (RVC), therapeutic courts for eligible defendants with mental illnesses. In addition, District Court manages Therapeutic Community Court, currently operating in Redmond and Shoreline. The Mental Illness Drug Dependency (MIDD) Fund supports RMHC, RVC, and Therapeutic Community Court.

**2021-2022 Executive Proposed Operating Budget
DISTRICT COURT (EN_A53000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	73,411,133	28,790,468	244.4	2.0
Base Budget Adjustments	(2,484,917)	2,500	(0.3)	0.0
Decision Package Adjustments	(551,358)	(2,326,006)	(3.0)	(2.0)
2021-2022 Executive Proposed Budget	70,374,858	26,466,962	241.1	0.0
2021-2022 Executive Proposed Ordinance	70,375,000	26,467,000	241.1	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Clerical Position Reductions Reduce three clerical positions, including backfill position for paid parental leave.	(542,682)	0	(3.0)	0.0
Administrative Service Changes				
(AC_001) Case Management System Operation and Maintenance Costs Fund operation and maintenance costs for the new case management system.	498,466	0	0.0	0.0
(AC_002) Pro Tem Expenditure Reduction Reduce pro tem expenditures.	(70,530)	0	0.0	0.0
(AC_003) TLT Clerk Reduction Reduce TLT Paid Parental Leave back-fill clerks. These positions are no longer needed due to efficiencies from the Court's new case management system.	(361,788)	0	0.0	(2.0)
(AC_004) Mental Illness Drug Dependency Fund Reductions Implement reductions to address financial challenges in the Mental Illness Drug Dependency (MIDD) fund. One-time transfer of costs from the MIDD appropriation unit to the General Fund, backed by Veterans, Seniors, and Human Services Levy. The costs will revert to District Court's MIDD appropriation unit in 2023.	173,000	173,000	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
DISTRICT COURT (EN_A53000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) School Bus Camera Contract Revenue Add revenue from contracts with the Bellevue, Issaquah and Renton school districts for bus camera citations.	0	283,900	0.0	0.0
(TA_002) Human Resource Services Fund District Court's Human Resource Department fully.	187,654	0	0.0	0.0
(TA_050) Revenue Adjustment Revise budgeted revenues to match the current forecast.	0	(2,782,906)	0.0	0.0
(TA_110) Net Zero Changes Revise expenditure accounts to match current spending patterns.	0	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	9,877	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(872,000)	0	0.0	0.0
Central Rate Adjustments	426,644	0	0.0	0.0
Total Decision Package Adjustments	(551,358)	(2,326,006)	(3.0)	(2.0)

**2021-2022 Executive Proposed Operating Budget
DISTRICT COURT MIDD (EN_A98400)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	4,019,487	0	14.2	0.0
Base Budget Adjustments	57,462	0	0.3	0.0
Decision Package Adjustments	(537,391)	0	(1.5)	0.0
2021-2022 Executive Proposed Budget	3,539,558	0	13.0	0.0
2021-2022 Executive Proposed Ordinance	3,540,000	0	12.9	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Reduce Community Court Reduce Community Court budget to address financial challenges in the Mental Illness Drug Dependency Fund (MIDD). Burien Community Court has been suspended.	(343,517)	0	(1.5)	0.0
Administrative Service Changes				
(AC_004) Mental Illness Drug Dependency Fund Reductions Implement reductions to address financial challenges in the Mental Illness Drug Dependency (MIDD) fund. Some costs are moved to the General Fund and revenue backed by Veterans, Seniors, and Human Services Levy funds. These will revert to the MIDD fund in 2023.	(193,000)	0	0.0	0.0
Technical Adjustments				
(TA_110) Net Zero Changes Revise expenditure accounts to match current spending patterns.	0	0	0.0	0.0
Central Rate Adjustments	(874)	0	0.0	0.0
Total Decision Package Adjustments	(537,391)	0	(1.5)	0.0

DEPARTMENT OF JUDICIAL ADMINISTRATION

MISSION

The Department of Judicial Administration delivers professional, high quality Superior Court record services and justice system programs.

OVERVIEW

The Department of Judicial Administration (DJA) is commonly known to the public and attorneys as the Superior Court Clerk's Office or the County Clerk's Office. The department serves as the customer service office of the King County Superior Court and is responsible for:

- Maintaining the official case files, records, and indexes necessary to enable the efficient administration of the court, indefinitely.
- Facilitating the public's right to record inspection.
- Receipting and accounting for all fines, fees, and payments into the court's registry and appropriately disbursing funds to the state, the county, restitution recipients, etc. in compliance with laws and court orders.
- Managing justice system programs such as King County Adult Drug Diversion Court (KCADDC).

DJA, a dual reporting department of about 200 employees, is a unique and purposefully placed department within the County's organizational structure (King County Charter 350.20.20). The department is administered by the Superior Court Clerk, a Superior Court appointed judicial branch employee, but the department is an executive branch department, and all DJA personnel are executive branch employees.

DJA operates three publicly accessible Superior Court Clerk's Office locations within King County, in the King County Courthouse in downtown Seattle, Maleng Regional Justice Center in Kent, and the Children and Family Justice Center in central Seattle. In addition, a courtroom clerk is present at every Superior

Court proceeding held within the three courthouses, the two courtrooms for Involuntary Treatment Act matters at the Harborview campus, and any other Superior Court hearing location.

DJA manages the Electronic Court Records System, the enterprise wide technology system that facilitates electronic filing; the management and storage of the electronic case record (the official court record); and the document retrieval and file viewing solution for the court, the public, and law, safety, and justice partner agencies.

King County Adult Drug Diversion Court (KCADDC) is a nationally recognized pre-adjudication program managed by DJA that provides eligible defendants the opportunity to receive drug treatment in lieu of conviction and incarceration. KCADDC is funded by the Mental Illness and Drug Dependency (MIDD) Fund and Criminal Justice Treatment Account.

General Fund support for the King County Law Library is also budgeted in DJA's appropriation unit, although the Law Library is an independent entity with its own board of trustees and the majority of its funding does not come from the County's General Fund.

2021-2022 Executive Proposed Operating Budget
JUDICIAL ADMINISTRATION (EN_A54000)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	50,603,585	23,910,437	185.9	1.0
Base Budget Adjustments	(115,625)	(153,513)	0.0	0.0
Decision Package Adjustments	271,258	709,195	3.0	0.0
2021-2022 Executive Proposed Budget	50,759,218	24,466,119	188.9	1.0
2021-2022 Executive Proposed Ordinance	50,760,000	24,467,000	188.9	1.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Judicial Officer Support Positions				
Add DJA staff to adequately support new Judicial Officer positions in Superior Court's 2021-2022 Budget. Related to AC_001 in Superior Court.	677,169	0	4.0	0.0
(DS_005) Customer Service Specialist Position Reduction Reduce budgeted amount for a customer service specialist position from the Records Access area.	(172,346)	0	0.0	0.0
(DS_006) Legal Financial Obligations Collectors Reduction Reduce the number of collectors available to pursue restitution collection.	(455,339)	0	(2.0)	0.0
(DS_007) Legal Administrative Specialist Reduction (Scanning) Reduce budgeted amount for a legal administrative specialist position assigned to scanning in certain high volume criminal courtrooms.	(185,514)	0	0.0	0.0
(DS_008) Legal Administrative Specialist Reduction (Auditing) Reduce budgeted amount for a legal administrative specialist assigned to work on various case audit reports.	(185,514)	0	0.0	0.0
(DS_009) Fiscal Specialist Reduction Reduce a fiscal specialist position in Accounting.	(193,599)	0	(1.0)	0.0

2021-2022 Executive Proposed Operating Budget
JUDICIAL ADMINISTRATION (EN_A54000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_010) Copy Fee Increase Revenue Increase revenue due to increase on copy fee.	0	698,140	0.0	0.0
(DS_011) State Criminal Justice Treatment Account Expenditure Authority Add expenditure authority and revenue for state Criminal Justice Treatment Account funds.	740,076	740,076	0.0	0.0
(DS_012) Subscription Data Fees Revenue Add revenue related to a new fee to prepare, execute, and monitor all contracts with vendors for downloads of the different King County Superior Court data and public indexes available to the public for subscription.	0	130,500	0.0	0.0
(DS_013) Transfer Adult Drug Court Costs Transfer costs from the Mental Illness Drug Dependency fund to the General Fund to address financial challenges. These costs are now revenue backed with state Criminal Justice Treatment Account funds.	658,335	658,335	2.0	0.0
Technical Adjustments				
(TA_050) Revenue Adjustment Revise budgeted revenues to match the current forecast.	0	(1,517,856)	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	3,466	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	1,249	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(600,000)	0	0.0	0.0
Central Rate Adjustments	(16,725)	0	0.0	0.0
Total Decision Package Adjustments	271,258	709,195	3.0	0.0

**2021-2022 Executive Proposed Operating Budget
JUDICIAL ADMIN MIDD (EN_A58300)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	3,532,595	0	12.7	0.0
Base Budget Adjustments	154,899	0	0.0	0.0
Decision Package Adjustments	(640,101)	0	(2.0)	0.0
2021-2022 Executive Proposed Budget	3,047,393	0	10.7	0.0
2021-2022 Executive Proposed Ordinance	3,048,000	0	10.7	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_013) Mental Illness Drug Dependency Fund Reductions Implement reductions to address financial challenges in the Mental Illness Drug Dependency fund. Includes the transfer of two positions to the General Fund, to be revenue backed by state Criminal Justice Treatment Account funds.	(658,335)	0	(2.0)	0.0
Central Rate Adjustments	18,234	0	0.0	0.0
Total Decision Package Adjustments	(640,101)	0	(2.0)	0.0

PROSECUTING ATTORNEY'S OFFICE

MISSION

The mission of the King County Prosecuting Attorney's Office (PAO) is to do justice. We exercise the power given to us by the people with fairness and humility. We serve our diverse community, support victims and families, and hold individuals accountable. We develop innovative and collaborative solutions for King County and the State of Washington.

OVERVIEW

The Prosecuting Attorney's Office (PAO) is responsible for the prosecution of all felony and juvenile cases in King County and all misdemeanor cases generated in unincorporated areas of King County. The PAO also serves as legal counsel to the Metropolitan King County Council, the King County Executive, all executive agencies, the Superior and District Courts, the King County Sheriff's Office, the King County Assessor, various independent boards and commissions, and some school districts. Under agreements with the State of Washington, the PAO also establishes and enforces child support obligations, and is an integral part of the mental health civil commitment process.

The PAO manages or participates in several programs that provide alternatives to the mainstream criminal justice system. These include therapeutic court programs funded by the Mental Illness and Drug Dependency (MIDD) Fund: Regional Mental Health Court/Regional Veterans Court and King County Adult Drug Diversion Court (KCADDC). Juvenile-specific initiatives include the 180 Program and Family Intervention and Restorative Services (FIRS) program. Alternative programs for adult offenders with mental health and substance use disorder challenges include the Familiar Faces Initiative and Law Enforcement Assisted Diversion (LEAD).

**2021-2022 Executive Proposed Operating Budget
PROSECUTING ATTORNEY (EN_A50000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	161,472,023	50,350,982	487.7	6.0
Base Budget Adjustments	(363,154)	575,966	(0.1)	0.0
Decision Package Adjustments	(159,163)	(2,465,424)	(2.9)	0.0
2021-2022 Executive Proposed Budget	160,949,706	48,461,524	484.7	6.0
2021-2022 Executive Proposed Ordinance	160,950,000	48,462,000	485.2	6.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_004) General Fund Target Savings Reduction Reduce three positions to address financial challenges in the General Fund. PAO will have reduced workload in 2022 as a result of the Restorative Community Pathways program, which mitigates the impact of these reductions.	(601,228)	0	(2.9)	0.0
(DS_005) Restorative Community Pathways Removes funding for Community Empowered Disposition Alternative and Resolution (CEDAR). Participants in this program will be included in Restorative Community Pathways beginning in mid 2021.	(225,000)	(225,000)	0.0	0.0
Administrative Service Changes				
(AC_001) Leave Backfill Reduction Eliminate funding for leave backfill due to General Fund financial constraints. No General Fund agencies will receive dedicated funding for leave backfill related to Paid Parental Leave in 2021-2022.	(150,000)	0	0.0	0.0
Technical Adjustments				
(TA_050) Revenue Adjustment Revise budgeted revenues to match the current forecast.	0	(2,240,424)	0.0	0.0

2021-2022 Executive Proposed Operating Budget
PROSECUTING ATTORNEY (EN_A50000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_102) Salary Adjustment for Non-Senior Deputies Fund the deputy prosecuting attorney position pay scales, which are incompatible with the centrally loaded General Wage Increase (GWI) assumptions.	1,902,826	0	0.0	0.0
(TA_110) Net Zero Changes Revise expenditure accounts to match current spending patterns.	0	0	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	1,014	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	16,558	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(2,139,000)	0	0.0	0.0
Central Rate Adjustments	1,035,667	0	0.0	0.0
Total Decision Package Adjustments	(159,163)	(2,465,424)	(2.9)	0.0

**2021-2022 Executive Proposed Operating Budget
PROSECUTING ATTORNEY MIDD (EN_A68800)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	2,831,524	0	10.6	0.0
Base Budget Adjustments	40,831	0	0.0	0.0
Decision Package Adjustments	(569,475)	0	(1.0)	0.0
2021-2022 Executive Proposed Budget	2,302,880	0	9.6	0.0
2021-2022 Executive Proposed Ordinance	2,303,000	0	9.6	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_003) Juvenile Drug Court Attorney Reduction Reduce Juvenile Drug Court Attorney. Juvenile Drug Court funds are now allocated to Juvenile Therapeutic Response and Accountability Court (JTRAC). The PAO does not require dedicated staffing for JTRAC.	(352,317)	0	(1.0)	0.0
Administrative Service Changes				
(AC_001) Regional Mental Health Court Budget Reduction Reduce Regional Mental Health Court budget to address financial constraints in the Mental Illness Drug Dependency Fund. Work will be absorbed by staff budgeted in the General Fund.	(200,000)	0	0.0	0.0
Central Rate Adjustments	(17,158)	0	0.0	0.0
Total Decision Package Adjustments	(569,475)	0	(1.0)	0.0

DEPARTMENT OF PUBLIC DEFENSE

MISSION

The King County Department of Public Defense defends indigent adults and children facing a loss of liberty. The department is an independent voice that promotes justice and equity for its clients and advocates for their objectives and interests.

OVERVIEW

The King County Charter (§350.20.60) states the King County Department of Public Defense (DPD) provides “legal counsel and representation to indigent individuals in legal proceedings, including those in superior and district courts for King County” as guaranteed by the Sixth Amendment to the United States Constitution and Article I §22 of the Washington Constitution. DPD is also charged with promoting “system improvements, efficiencies, access to justice and equity in the criminal justice system.”

In providing legal services, DPD is required to follow the American Bar Association Ten Principles for a Public Defense Delivery System and the Washington State Standards for Indigent Defense Services (King County Code § 2.60.026).

**2021-2022 Executive Proposed Operating Budget
PUBLIC DEFENSE (EN_A95000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	153,456,985	38,551,072	410.5	2.0
Base Budget Adjustments	1,158,893	(2,456,814)	(0.6)	1.0
Decision Package Adjustments	(1,205,555)	2,403,578	15.1	(3.0)
2021-2022 Executive Proposed Budget	153,410,324	38,497,836	425.0	0.0
2021-2022 Executive Proposed Ordinance	153,411,000	38,498,000	459.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Post Conviction Pilot Program Reduction End the post conviction pilot program by eliminating one TLT attorney position and one TLT paralegal position. These changes are proposed in order to meet the agency's General Fund target budget reduction.	(520,039)	0	0.0	(2.0)
(DS_002) Additional FTE Authority to Mitigate Caseload Surges Add 20 FTE with no additional budget authority to assist DPD in responding quickly to case assignment increases. FTE authority is limited by an expenditure restriction and can only be accessed when case assignments exceed staffing model case assignment predictions.	0	0	20.0	0.0
(DS_003) Reduction of Costs in 2021 to meet Target Reduction Reduce operating costs to meet target budget reductions.	(1,457,002)	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
PUBLIC DEFENSE (EN_A95000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_005) Reduction of Costs in 2022 to meet Target Reduction Centralize reception in the Dexter Horton building to reduce three legal administrative specialist positions. Transition transcription services to vendor provided services to reduce two word processing operator positions. This proposal also increases the vacancy savings assumption in 2022. These changes are proposed in order to meet the agency's General Fund target budget reduction.	(1,420,680)	0	(5.0)	0.0
(DS_006) Sexually Violent Predator Contract Reduction Reduce one Attorney position to align with 2020-2021 State contract levels.	(304,744)	0	(1.0)	0.0
(DS_007) Staff Increase to Reduce Capacity-driven Assigned Counsel Usage Add staff to retain cases in-house and limit the number of cases assigned to conflict panel attorneys due to DPD staff capacity constraints. The assigned counsel budget is reduced to offset increased staff costs. The assigned counsel conflict panel will continue to be used for cases where a conflict of interest exists.	(65,262)	0	11.0	0.0
(DS_008) Staffing Model Demand-driven Staff Adjustment Increase staffing in 2021 based on updated case filing, assignment, and credit projections generated by the department's staffing model.	4,627,351	0	17.5	0.0
(DS_009) Involuntary Treatment Act Court Recovery Pilot Project Program Reduction Reduce the attorney allocated to the Involuntary Treatment Act Court Recovery Pilot Project. The pilot is funded through June 2021 and DPD will support the pilot with existing staff.	(304,744)	0	0.0	(1.0)
(DS_010) Transfer of MIDD Therapeutic Court Positions Transfer positions supporting therapeutic courts into the DPD appropriation unit due to Mental Illness Drug Dependency (MIDD) fund budget reductions. Related to DS_010 in the Public Defender MIDD appropriation unit.	428,572	0	1.6	0.0
(DS_011) 2022 Reductions Linked to Restorative Community Passageways Reduce 3.5 FTE in 2022 due to expected reductions in caseload once the Restorative Community Passageways diversion program is launched. Resulting savings will be reinvested in the Restorative Community Passageways program.	(468,529)	0	(3.5)	0.0
(DS_012) 2022 Reductions Linked to Felony and Misdemeanor Diversion Proposals Decrease staffing based on proposals by the Prosecuting Attorney's Office to divert significant numbers of felony and misdemeanor cases to community-based alternatives.	(3,402,109)	0	(25.5)	0.0
Technical Adjustments				

2021-2022 Executive Proposed Operating Budget
PUBLIC DEFENSE (EN_A95000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_001) Net Zero Changes				
Revise expenditure accounts to match current spending patterns.	0	0	0.0	0.0
(TA_002) Accounting Position Transfer				
Transfer an accountant position from the Defenders Association division to the Director's Office in order to centralize departmental financial functions in the Director's Office.	0	0	0.0	0.0
(TA_050) Technical adjustment for Public Defense Improvement Fund grants. This technical adjustment adds anticipated grant funds related to the State's Public Defense Improvement Fund.	0	2,403,578	0.0	0.0
(TA_101) Vehicle Purchase Reduction				
Remove ongoing cost associated with vehicle purchases that will not occur in 2021-2022.	(39,408)	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	3,710	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(555,000)	0	0.0	0.0
Central Rate Adjustments	2,272,328	0	0.0	0.0
Total Decision Package Adjustments	(1,205,555)	2,403,578	15.1	(3.0)

**2021-2022 Executive Proposed Operating Budget
PUBLIC DEFENDER MIDD (EN_A98300)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	5,642,452	0	15.9	0.0
Base Budget Adjustments	(15,656)	0	0.0	0.0
Decision Package Adjustments	(1,104,158)	0	(1.6)	0.0
2021-2022 Executive Proposed Budget	4,522,638	0	14.3	0.0
2021-2022 Executive Proposed Ordinance	4,523,000	0	14.3	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_002) Mental Illness Drug Dependency Fund Reductions Implement reductions to address financial challenges in the Mental Illness Drug Dependency fund.	(685,000)	0	0.0	0.0
(DS_010) Transfer of MIDD Therapeutic Court Positions to DPD Implement reductions and cost shifts to address financial challenges in the Mental Illness Drug Dependency fund and implement Juvenile Therapeutic Response & Accountability Court.	(428,572)	0	(1.6)	0.0
Central Rate Adjustments	9,414	0	0.0	0.0
Total Decision Package Adjustments	(1,104,158)	0	(1.6)	0.0

SHERIFF'S OFFICE

MISSION

The King County Sheriff's Office provides quality, professional, regional and local law enforcement services tailored to the needs of individual communities to improve the quality of life.

OVERVIEW

The King County Sheriff is elected by all county voters and serves as the chief law enforcement officer in King County. As such, the Sheriff is responsible to all residents regardless of jurisdiction. The King County Sheriff's Office (KCSO) is sworn to uphold all county and state laws and is responsible for responding to and investigating criminal incidents, preventing crime through proactive policing, and effective management of department resources. To accomplish these functions, the Sheriff's Office employs a community-oriented policing and problem-solving philosophy that encourages proactive crime-fighting as a means to prevent and reduce crime in King County.

In addition to serving as the law enforcement agency for unincorporated King County, KCSO contracts to provide police services to 12 municipalities, Metro Transit, Sound Transit, and the Muckleshoot Tribe, and also serves as the security and firefighting agency for the King County International Airport. KCSO also operates the Automated Fingerprint Identification System (AFIS), which provides the staff and technology to support criminal fingerprint identification services for all 39 cities and unincorporated areas of King County. AFIS is funded by a voter-approved property tax levy that was renewed in August 2018. The new AFIS levy will run from 2019 through 2024.

**2021-2022 Executive Proposed Operating Budget
SHERIFF (EN_A20000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	414,739,576	248,263,882	1,101.5	9.0
Base Budget Adjustments	(2,315,994)	(2,372,777)	0.0	0.0
Decision Package Adjustments	(6,207,335)	2,258,186	(12.0)	(2.0)
2021-2022 Executive Proposed Budget	406,216,247	248,149,291	1,089.5	7.0
2021-2022 Executive Proposed Ordinance	406,217,000	248,150,000	1,091.5	7.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_003) Attorney for Failure to Register Evaluations Add an attorney to conduct legally required analysis to determine whether crimes committed in another state require the defendant to register as a sex offender in Washington.	333,321	0	0.0	1.0
(DS_005) Mandated Training Add funding for crisis intervention training and increase funding for in-service training.	910,000	455,000	0.0	0.0
(DS_010) Renton School Resource Officer Add a school resource officer at the request of the Renton School District (RSD). This proposal is restricted by expenditure restriction ER1, which requires that this position may not be filled until students in RSD return to classroom instruction and the Sheriff certifies to the County Council that the District would still like to contract for the position.	371,657	264,916	1.0	0.0
(DS_011) Lake Washington School Resource Officer Add a school resource officer at the request of the Lake Washington School District (LWSD). This proposal is restricted by expenditure restriction ER1, which requires that this position may not be filled until students in LWSD return to classroom instruction and the Sheriff certifies to the County Council that the District would still like to contract for the position.	371,657	264,916	1.0	0.0

**2021-2022 Executive Proposed Operating Budget
SHERIFF (EN_A20000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_012) City of Sammamish School Resource Officer Add a School Resource Officer at the request of the City Of Sammamish. This proposal is restricted by expenditure restriction ER1, which requires that this position may not be filled until City of Sammamish students have returned to classroom instruction and the Sheriff certifies to the County Council that the City would still like to contract for the position.	371,657	410,679	1.0	0.0
(DS_013) City of Newcastle Motorcycle Officer Add a motorcycle officer to the Newcastle contract at the request of the City of Newcastle.	366,657	410,339	1.0	0.0
(DS_014) Sound Transit K-9 Sergeant Add a K-9 sergeant to the Sound Transit contract at the request of Sound Transit.	451,878	440,597	1.0	0.0
(DS_015) Elder Crimes Detective Add an Elder Crimes Investigation Detective position. This position is backed by revenue from a grant received by the Prosecuting Attorney's Office.	354,657	264,000	1.0	0.0
(DS_016) Close Courthouse 4th Avenue Entrance Close the 4th Avenue entrance to the King County Courthouse. This proposal will eliminate one marshal position and one screener position.	(397,993)	0	(2.0)	0.0
(DS_017) Overtime Reduction Reduce overtime expenditures by 20 percent. Savings will be generated in part by increased efficiency, such as use of video conferencing in lieu of onsite meetings.	(2,193,954)	(119,966)	0.0	0.0
(DS_018) Eliminate Gang Unit Eliminate the Gang Unit deputy and sergeant. The Gang Unit was established in the 2019-2020 Biennial Budget.	(665,569)	0	(2.0)	0.0
(DS_019) Hold Vacant Patrol Positions Generate payroll savings by holding 7 patrol positions vacant throughout the biennium.	(2,100,000)	0	0.0	0.0
(DS_020) Critical Incidence Preparation and Response Reduction Eliminate vacant critical incidence preparation and response deputy position.	(292,429)	0	(1.0)	0.0
(DS_021) Special Support Enforcement Unit Reduction Eliminate the Special Support Enforcement Unit. This unit was partially backed by grant revenue received by the Prosecuting Attorney's Office. Grant revenue has decreased and is no longer available to support these positions.	(584,859)	(485,000)	(2.0)	0.0
(DS_022) Civil Deputy Position Reduction Eliminate a vacant civil deputy position.	(292,429)	0	(1.0)	0.0
(DS_023) Background Detective Position Reduction Eliminate a vacant background detective position to generate budgetary savings.	(292,429)	(194,530)	(1.0)	0.0

**2021-2022 Executive Proposed Operating Budget
SHERIFF (EN_A20000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_024) Recruiter Position Reduction Eliminate a vacant recruiter position to generate budgetary savings.	(292,429)	0	(1.0)	0.0
(DS_025) Marine Unit Reduction Eliminate one deputy position in the Marine Unit and reduce non-labor expenditures. This proposal will eliminate the dive program, as there are other emergency responders who provide this service. The Marine Unit will maintain limited patrol on Lake Washington and Lake Sammamish.	(416,241)	0	(1.0)	0.0
(DS_026) Air Support Unit Reduction Eliminate two deputy positions in the Air Support Unit (ASU) and reduce non-labor expenditures. ASU will retain two pilots and will prioritize search and rescue missions with remaining capacity.	(1,127,359)	0	(2.0)	0.0
(DS_027) Solid Waste Deputy Reduction Eliminate deputy dedicated to the Solid Waste Division (SWD) of Department of Natural Resources and Parks at the request of SWD.	(292,429)	(438,884)	(1.0)	0.0
(DS_028) Metro Transit Contract Reduction Eliminate two Metro contract deputies in 2021 and an additional two in 2022 at the request of Metro Transit. This proposal is part of Metro's planned reductions in service.	(877,266)	(1,179,560)	(4.0)	0.0
Administrative Service Changes				
(AC_002) Civil Unit Fee Schedule Increase the amount the Civil Process Unit charges for each of the services it provides.	0	115,000	0.0	0.0
(AC_003) Off-duty Vehicle Rate Increase the rates charged for off-duty vehicle use by 10 percent.	0	50,000	0.0	0.0
(AC_007) Range Ammunition Savings Reduce range costs by using less expensive ammunition for training.	(200,000)	0	0.0	0.0
Technical Adjustments				
(TA_001) Term-Limited Position Reduction Eliminate vacant term-limited temporary (TLT) position added in the 2019-2020 Adopted Budget to support the transition to biweekly pay.	(321,703)	0	0.0	(1.0)
(TA_002) 3rd Avenue Patrol Position Reductions Eliminate permanent FTEs added with temporary funding for 3rd Avenue patrol in Ordinance 19044.	0	0	(3.0)	0.0
(TA_003) Transit Dispatchers Convert two term-limited communications dispatcher positions to permanent positions. These positions were added as a pilot in the 2017-2018 Adopted Budget at the request of Metro and Sound Transit and have since been added to the transit contracts.	0	0	2.0	(2.0)

**2021-2022 Executive Proposed Operating Budget
SHERIFF (EN_A20000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_004) Supported Position Transfer Transfer supported position from AFIS to KCSO Records Unit. This is due to poor transit service to the new AFIS location in Renton.	150,666	0	1.0	0.0
(TA_050) Revenue Adjustments Revise budgeted revenues to match current forecast.	0	2,000,679	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	3,728,921	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	12,043	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(2,065,000)	0	0.0	0.0
(TA_114) Special Pay Adjustment Update special pay accounts to reflect current spending patterns. Added FICA and retirement, as they are not centrally loaded for special pays.	864,552	0	0.0	0.0
Central Rate Adjustments	(2,082,913)	0	0.0	0.0
Total Decision Package Adjustments	(6,207,335)	2,258,186	(12.0)	(2.0)

**2021-2022 Executive Proposed Operating Budget
DRUG ENFORCEMENT FORFEITS (EN_A20500)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	1,888,644	1,900,000	3.0	0.0
Base Budget Adjustments	21,821	0	0.0	0.0
Decision Package Adjustments	(168,068)	(150,000)	0.0	0.0
2021-2022 Executive Proposed Budget	1,742,397	1,750,000	3.0	0.0
2021-2022 Executive Proposed Ordinance	1,743,000	1,750,000	3.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Technical Adjustments Revise expenditures and revenues to align with expectations for 2021-2022.	(248,404)	(150,000)	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	80,336	0	0.0	0.0
Total Decision Package Adjustments	(168,068)	(150,000)	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
SHERIFF OFFICE SUCCESSION PLANNING (EN_A21000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	1,000	0	0.0	0.0
Base Budget Adjustments	0	0	0.0	0.0
Decision Package Adjustments	0	0	0.0	0.0
2021-2022 Executive Proposed Budget	1,000	0	0.0	0.0
2021-2022 Executive Proposed Ordinance	1,000	0	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

2021-2022 Executive Proposed Operating Budget
AUTOMATED FINGERPRINT IDENTIFICATION SYSTEM (EN_A20800)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	50,863,161	42,239,694	83.0	1.0
Base Budget Adjustments	(9,531,522)	548,678	0.0	0.0
Decision Package Adjustments	435,650	2,200,652	(1.0)	0.0
2021-2022 Executive Proposed Budget	41,767,289	44,989,024	82.0	1.0
2021-2022 Executive Proposed Ordinance	41,768,000	44,990,000	82.0	1.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Seattle Police Department Transfer Increase the transfer from AFIS to the Seattle Police Department (SPD) to support SPD's AFIS program.	331,258	0	0.0	0.0
(TA_004) Transfer Supported Position Transfer supported position from AFIS to KCSO Records Unit. This is necessary due to poor transit service to the new AFIS location in Renton.	(150,666)	0	(1.0)	0.0
(TA_050) Revenue Adjustment Revise budgeted revenues to match the current forecast.	0	2,200,652	0.0	0.0
(TA_110) Net Zero Changes Revise expenditure accounts to match current spending patterns.	0	0	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	139,104	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(324,000)	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
AUTOMATED FINGERPRINT IDENTIFICATION SYSTEM (EN_A20800)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_114) Special Pay Adjustment				
Update special pay accounts to reflect current spending patterns. Added FICA and retirement, as they are not centrally loaded for special pays.	108,456	0	0.0	0.0
Central Rate Adjustments	331,498	0	0.0	0.0
Total Decision Package Adjustments	435,650	2,200,652	(1.0)	0.0

2021 - 2022 Proposed Financial Plan
Automated Fingerprint Identification System (AFIS) / 000001220

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	28,275,161	25,290,161	28,511,896	31,601,896
Revenues				
Taxes	42,650,000	44,561,154	46,510,000	48,650,000
State Shared Revenues	20,000			
State Entitlements	2,000			
Charges for Service	3,000			
Miscellaneous Revenues	910,000	427,870	450,000	470,000
Total Revenues	43,585,000	44,989,024	46,960,000	49,120,000
Expenditures				
Wages and Benefits	(20,550,000)	(21,787,885)	(22,880,000)	(24,340,000)
Supplies	(180,000)	(252,554)	(270,000)	(280,000)
Services - Other Charges	(10,300,000)	(12,856,036)	(13,500,000)	(14,190,000)
Intragovernmental Services	(5,940,000)	(6,254,046)	(6,570,000)	(6,970,000)
Capital Outlay	(100,000)	(500,000)	(530,000)	(560,000)
Intragovernmental Contributions	(9,500,000)	(116,768)	(120,000)	(130,000)
Total Expenditures	(46,570,000)	(41,767,289)	(43,870,000)	(46,470,000)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	25,290,161	28,511,896	31,601,896	34,251,896
Reserves				
Rainy Day Reserve (60 days)	(3,090,000)	(3,480,000)	(3,660,000)	(3,870,000)
Total Reserves	(3,090,000)	(3,480,000)	(3,660,000)	(3,870,000)
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	22,200,161	25,031,896	27,941,896	30,381,896

Financial Plan Notes

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes:

2021-2022 and 2023-2024 tax revenues align with OEFA forecast.

The current AFIS levy expires at the end of 2024. This financial plan assumes renewal at a status quo rate.

Expenditure Notes:

Wages & benefits inflated at BFPA blended labor rate in 2023-2024 and 2025-2026. Intragovernmental accounts inflated at ISF rate. Other expenditure accounts inflated at Seattle CPI-U.

Reserve Notes:

Rainy day reserve based on 60 days of expenditures.

Last Updated Aug. 31, 2020 by A. Bauck using data from PBCS and BFPA assumptions.

SUPERIOR COURT

MISSION

The mission of the King County Superior Court is to serve the public by ensuring justice through accessible and effective forums for the fair, understandable, and timely resolution of legal matters.

OVERVIEW

King County Superior Court is King County's general jurisdiction trial court. Under the Washington Constitution and state statutes, Superior Court has responsibility for:

- Felony criminal cases
- Civil matters involving more than \$300, unlawful detainers, and injunctions
- Family law, including dissolutions, child support, adoptions, parentage, and domestic-violence protection matters
- Probate and guardianship matters
- Juvenile offender cases
- Juvenile dependencies, including abused and neglected children, children in need of services, at-risk youth, and trancies
- Mental illness and involuntary commitment matters

King County Superior Court is the largest of the 29 superior court districts in Washington state and received about 63,000 new case filings in 2019. The court operates at four sites, including the King County Courthouse, the Children and Family Justice Center, Harborview Medical Center (Involuntary Treatment Act Court) in Seattle, and the Maleng Regional Justice Center (MRJC) in Kent. The court has 53 judges and nine commissioners. An additional judge and additional commissioner will be added in 2021. Nearly all services provided by the Superior Court are mandated under the Washington Constitution, federal law, state law, and/or court rules adopted by the state Supreme Court.

Judicial leadership and direction is provided by the Superior Court Presiding Judge and through the Executive Committee and Judges, as defined by local court rules. Administrative leadership and oversight is provided by the chief administrative officer and through the deputy chief administrative officer and the directors of Business and Finance, Court Operations, Family Court Operations, Human Resources, Juvenile Court Operations, Information Technology, and Judicial Administration (Superior Court Clerk).

**2021-2022 Executive Proposed Operating Budget
SUPERIOR COURT (EN_A51000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	116,332,245	8,115,674	327.8	0.0
Base Budget Adjustments	(1,986,305)	(563,410)	0.0	0.0
Decision Package Adjustments	(860,594)	(391,850)	(18.6)	0.0
2021-2022 Executive Proposed Budget	113,485,346	7,160,414	309.2	0.0
2021-2022 Executive Proposed Ordinance	113,486,000	7,161,000	323.2	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Court Reporter Position Reductions Reduce currently vacant court reporter positions, reducing total court reporter FTEs from eight to six.	(535,310)	0	(2.0)	0.0
(DS_002) Business and Finance Supervisor Position Reduction Reduce the business and finance supervisor position.	(264,816)	0	(1.0)	0.0
(DS_004) Text Messaging Program Removal Remove funding for the text messaging program. This program is now operated by the Department of Public Defense.	(40,000)	0	0.0	0.0
(DS_005) General Fund Target Savings Reduce vacant Family Law Seminar Tech, Civil Case Specialist, and two Juvenile Probation Counselors in order to meet General Fund budget target. The Juvenile Probation Counselor reductions in 2022 are related to expected reduced workload with the launch of Restorative Community Pathways.	(891,928)	0	(4.0)	0.0
(DS_006) Juvenile Probation Position Reductions Reduce Juvenile Probation positions due to expected reduced workload as cases are diverted to Restorative Community Pathways. Reductions will be phased in beginning in 2022.	(1,110,238)	0	(15.0)	0.0

**2021-2022 Executive Proposed Operating Budget
SUPERIOR COURT (EN_A51000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_009) Partial Positions Transfer from Mental Illness Drug Dependency Fund Transfer partial judge and bailiff positions previously funded by Mental Illness Drug Dependency for Juvenile Drug Court. Juvenile Drug Court has been converted to Juvenile Therapeutic Response and Accountability Court.	86,511	0	0.4	0.0
Administrative Service Changes				
(AC_001) Judicial Officers and Related Staff Add a judge and a commissioner to Superior Court. This will also necessitate adding a bailiff. No additional staff is needed for the additional commissioner, who will serve as an Ex parte Commissioner. The county's judicial protocol committee has recommended this add. The judge and bailiff positions begin July 2021.	805,681	0	3.0	0.0
(AC_002) Uniform Guardianship Act Implementation Provide funding to implement new requirements under SB 5604, the Uniform Guardianship Act. Primary costs are associated with the appointment of counsel for parents in minor guardianships and appointment of a guardian ad litem for any minor 12 years and older in a guardianship.	100,000	0	0.0	0.0
(AC_004) Unpaid Days Require all non-elected employees to take five days of unpaid leave each 2021 and 2022, for a total of ten unpaid days over the biennium.	(1,180,000)	0	0.0	0.0
Technical Adjustments				
(TA_050) Revenue Adjustment Revise budgeted revenues to match the current forecast.	0	(391,850)	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	1,227	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	14,081	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(980,000)	0	0.0	0.0
Central Rate Adjustments	3,134,199	0	0.0	0.0
Total Decision Package Adjustments	(860,594)	(391,850)	(18.6)	0.0

**2021-2022 Executive Proposed Operating Budget
SUPERIOR COURT MIDD (EN_A78300)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	4,859,676	0	18.7	0.0
Base Budget Adjustments	290,211	0	0.0	0.0
Decision Package Adjustments	(103,623)	0	(0.4)	0.0
2021-2022 Executive Proposed Budget	5,046,265	0	18.3	0.0
2021-2022 Executive Proposed Ordinance	5,047,000	0	18.3	0.0

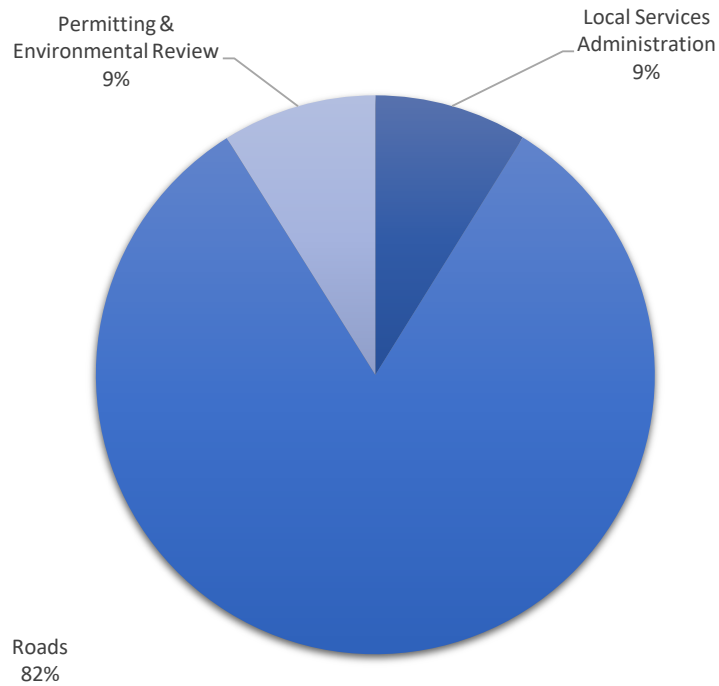
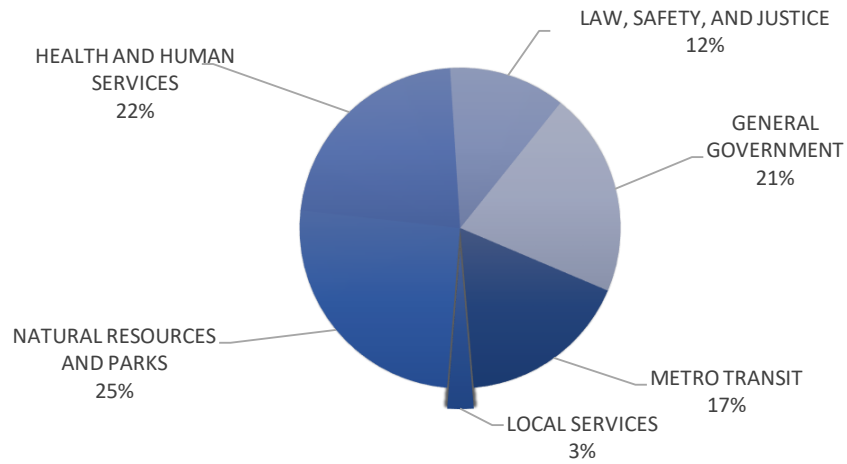
Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_008) Mental Illness Drug Dependency Reductions Implement reductions to address financial challenges in the Mental Illness Drug Dependency fund.	(470,000)	0	0.0	0.0
(DS_009) Juvenile Therapeutic Response and Accountability Court Implements Juvenile Therapeutic Response and Accountability Court. Expenditure increases here are offset by reductions in other portions of the Juvenile therapeutic court budget.	303,489	0	(0.4)	0.0
Central Rate Adjustments	62,888	0	0.0	0.0
Total Decision Package Adjustments	(103,623)	0	(0.4)	0.0

LOCAL SERVICES

Local Services \$327 Million



Organization of the Pie Chart: The following agencies were combined to make the pie chart more readable.

Roads: Roads and Roads Construction Transfers

Permitting & Environmental Review: Planning and Permitting, General Public Services, Abatement

Due to rounding, figures in pie chart may not add to 100%.

INTRODUCTION

King County is the local service provider for roughly 250,000 people in the unincorporated areas of the county. Taken together, unincorporated King County would be the second-largest city in the state.

King County established the Department of Local Services (DLS) to provide an additional point of accountability for residents of both urban and rural unincorporated King County to help ensure they get the County services they need and their voices are heard.

The Department of Local Services (DLS) works to:

- Improve coordination of local services by King County agencies through increased collaboration.
- Strengthen and expand partnerships between the county communities and other entities.
- Improve the delivery, responsiveness, and quality of local services to the people, businesses, and communities of unincorporated King County through unified accountability.
- Improve local services through robust employee engagement while embracing equity and social justice and continuous improvement.
- Strengthen unincorporated communities by supporting local planning and community initiatives.
- Pursue innovative funding strategies.

DLS is comprised of a **Director's Office**, the **Road Services Division**, and the **Permitting Division**.

DEPARTMENT OF LOCAL SERVICES

MISSION

King County Local Services works to promote the well-being of residents and communities in unincorporated King County by seeking to understand their needs and delivering responsive local government services.

OVERVIEW

The Department of Local Services (DLS) was formed to:

- Improve coordination of local services by King County agencies through increased collaboration.
- Strengthen and expand partnerships between the county communities and other entities.
- Improve the delivery, responsiveness and quality of local services to the people, businesses and communities of unincorporated King County through unified accountability.
- Improve local services through robust employee engagement while embracing equity and social justice and continuous improvement.
- Strengthen unincorporated communities by supporting local planning and community initiatives.
- Pursue innovative funding strategies.

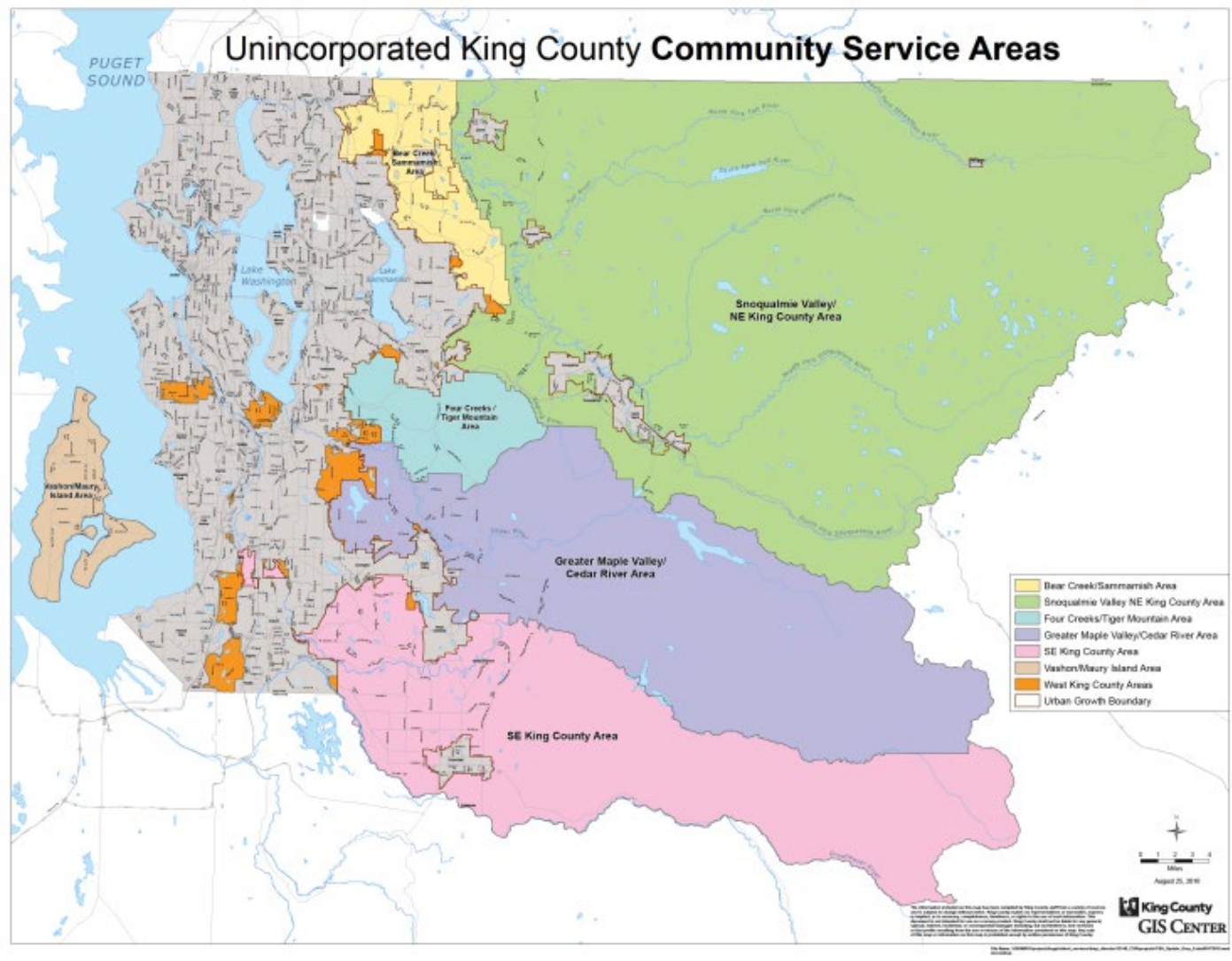
DLS is comprised of a Director's Office and two divisions:

- The **Director's Office** leads the department. It provides central support for its two divisions including strategic communications, human resources, customer service, performance, strategy and budget, and government relations. It oversees department activity to achieve Executive and Council priorities in the provision of local services in unincorporated King County. The Director's Office also manages service partnerships with other agencies in King County and oversees subarea planning and the Community Service Area work program.
- The **Road Services Division** is responsible for all County-owned roads, bridges, and related infrastructure in unincorporated King County, maintaining approximately 1,500 miles of roads and 182 bridges. Unincorporated-area roads support over one million trips per day as part of a

larger transportation network, and people from all parts of the county and beyond use them. The system also provides pathways for essential public utilities. The County's many bridges are an integral part of the road system, as are other components such as sidewalks and pathways, bike lanes, guardrails, drainage and water quality facilities, traffic control equipment, and traffic cameras.

- The **Permitting Division** is responsible for regulating and permitting all building and land use activity in unincorporated King County. The division's core business programs are permit review, inspection, and code enforcement in unincorporated areas. About 77 percent of the division's operating budget is supported by fees charged to permit applicants. General Fund and other fund contributions support the division's code enforcement and agricultural permitting assistance programs, as well as other work that benefits unincorporated King County, but not a specific permit holder.

Unincorporated King County includes seven community service areas (CSAs). The West King County CSA is divided into five urban potential annexation areas (PAAs).



Statistical Profile on: UNINCORPORATED KING COUNTY

DEMOGRAPHICS

POPULATION

1990	513,298
2000	349,234
2005 est.	364,500
2009 est.	343,180

2010 Census 325,002

2020 est 249,100

Population Growth, 1990-2000: -32%
Population Growth, 2000-2010: -2%
Population Growth, 2010-2020: -23%
Households, 2018 ACS: 111,000
Avg. Household Size, 2018 ACS: 2.77

Adjusted Housing Growth Target
for 2006-2031: 11,140

2018 ACS Age Structure:

17 and under	74,700	24%
18 - 64	193,500	63%
65 and over	40,300	13%

2016 ACS Race and Ethnic Categories:

Non-Hispanic White:	208,500	68%
Black or African American:	13,800	4%
Asian and Pacific Islander:	43,500	14%
Native American and races not listed:	12,500	4%
Hispanic or Latinx*:	25,700	8%
Multiracial:	17,900	6%



King County

Unincorporated King County has a total land area of 1,713 square miles (1,096,200 acres). About half of unincorporated King County's 249,000 people live in urban areas of western King County.

EMPLOYMENT AND INCOME

2018 Number of Business Units: 4860

Median Household Income:

1999 (2000 Census): \$65,290
2018 (Amer Comm Survey): \$117,000

Households by Income Category, 2016:

0 - 50%	18,100	21%
50 - 80%	9,800	11%
80 - 100%	8,900	10%
100% +	50,800	58%
Total Households	88,300	

2018 Total Jobs: 40,800

Construction/Resources: 7,400
Whsle, Transp, Utils: 3,500
Manufacturing: 2,200
Retail: 2,500
Fin, Ins, RealEst: 600
Services: 15,000
Government: 3,700
Education: 5,900

HOUSING

2020 Housing Unit Estimate: 93,489
**Single Family 85,493
Multifamily 7,996

2000 Census Median 2-Bdrm. Rental: \$790
2018 ACS Median 2-Bdrm. Rental: \$1,470

2000 Census Median House Value: \$240,000
2016 ACS Survey Median House Value: \$418,600

2018 Total New Residential Units: 310
**Single Family 217
Multifamily 93

SOURCES

2010 and 2000 US Census of Population and Housing; US Census Bureau American Community Survey, 2014-18;
US Dept. of Housing and Urban Development, CHAS data 2012-16;
WA Office of Financial Management April 1st Population & Housing Estimates, 2020
Puget Sound Regional Council tally of jobs covered by state unemployment insurance, from Washington State Employment Security Dept.
* Persons of Hispanic Origin can be of any race. **Single Family includes mobile homes.

DEPARTMENT OF LOCAL SERVICES- DIRECTOR'S OFFICE

MISSION

King County Local Services works to promote the well-being of residents and communities in unincorporated King County by seeking to understand their needs and delivering responsive local government services.

OVERVIEW

The Department of Local Services Director's Office leads the department. It provides central support for its two divisions including strategic communications, human resources, customer service, performance, strategy and budget, and government relations. It oversees department activity to achieve Executive and Council priorities in the provision of local services in Unincorporated King County (UKC). The Director's Office also manages service partnerships with other agencies in King County and oversees subarea planning and the Community Service Area work program.

**2021-2022 Executive Proposed Operating Budget
LOCAL SERVICES ADMINISTRATION (EN_A77000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	12,460,594	12,455,599	18.0	0.0
Base Budget Adjustments	(3,782,701)	(4,425,669)	0.0	0.0
Decision Package Adjustments	2,303,254	2,453,291	4.0	0.0
2021-2022 Executive Proposed Budget	10,981,147	10,483,221	22.0	0.0
2021-2022 Executive Proposed Ordinance	10,982,000	10,484,000	22.0	1.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
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Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Community Service Area Support Add a community liaison position in the DLS Director's Office to support County activity and community engagement in the unincorporated area starting January 1, 2022.	150,566	0	1.0	0.0
(DS_002) Community Engagement Add a position and funding to support the development and ongoing management of a community-centered advisory board to represent urban unincorporated King County. This position will assist with the management of the participatory budgeting for the new capital and operating investments. This is funded by the marijuana excise tax revenue, transferred from the General Fund. These funds previously were devoted to the King County Sheriff's Office, which has significant reductions in the 2021-2022 Proposed Budget.	450,000	450,000	1.0	0.0
(DS_003) Urban Unincorporated Investments Develop investments in partnership with and for urban unincorporated King County communities where the retail marijuana sales tax is generated, and which have been impacted by disproportionate drug convictions. This is funded by marijuana excise tax revenue, transferred from the General Fund. These funds previously were devoted to the King County Sheriff's Office, which has significant reductions in the 2021-2022 Proposed Budget.	1,350,000	1,350,000	0.0	0.0

2021-2022 Executive Proposed Operating Budget
LOCAL SERVICES ADMINISTRATION (EN_A77000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_001) Green Building Program Support Convert a TLT position, starting in 2022, to support implementation of SCAP Goal Area 3 priority action items by DLS Permitting to improve building energy efficiency, reduce water use, and reduce construction waste. Council approved a two-year TLT, which expires on December 31, 2021, to advance the County's strategic goals for green building in Ordinance 19021.	223,888	225,963	1.0	0.0
(AC_018) Staff Support for the Utilities Technical Review Committee (UTRC) and School Technical Review Committee (STRC) Transfer the Utilities Technical Review Committee (UTRC) position from Wastewater Treatment Division (WTD) to DLS. This position will now also support the Schools Technical Review Committee. The costs for this position will be charged to Permitting, Roads, Facilities, DNRP Director's Office, WTD, PSB, and Environmental Health. Related to AC_018 in various budget proposals.	386,613	386,613	1.0	0.0
Technical Adjustments				
(TA_001) Proforma Technical Adjustments Reconcile proforma budget to projected costs. Adjustments include the reconciliation of salary accounts to reflect projected wages and the removal of central costs included in other decision packages.	(329,216)	0	0.0	0.0
(TA_002) DLS Planners Transfer Move existing positions from the Director's Office cost center to the Planning cost center in the DLS Director's Office. There is no cost or FTE impact.	0	0	0.0	0.0
(TA_110) Net-Zero Adjustment Move expenditure budgets between cost centers to reflect projected spending.	0	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(98,000)	0	0.0	0.0
Central Rate Adjustments	169,402	40,715	0.0	0.0
Total Decision Package Adjustments	2,303,254	2,453,291	4.0	0.0

**2021 - 2022 Proposed Financial Plan
Department of Local Services/000001350**

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	-	500,000	2,074	43,326
Revenues				
Admin Overhead Allocation	4,111,734	3,914,958	4,373,206	4,591,866
Local Service Admin Allocation	4,067,507	4,019,334	4,485,170	4,730,068
General Fund Transfer	136,353	2,162,316	4,020,000	4,052,838
Other Revenues	140,000	386,613	405,944	426,241
Federal	4,000,000			
Total Revenues	12,455,594	10,483,221	13,284,320	13,801,013
Expenditures				
Salaries and Wages	(5,921,707)	(7,265,855)	(7,629,146)	(8,117,411)
Central Rates & Overhead	(1,326,412)	(1,495,814)	(1,572,101)	(1,667,999)
Contracts and Grants	(4,668,054)	(2,135,761)	(3,953,835)	(3,970,943)
Supplies and Other Costs	(39,421)	(83,717)	(87,987)	(87,987)
Total Expenditures	(11,955,594)	(10,981,147)	(13,243,068)	(13,844,340)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	500,000	2,074	43,326	-
Reserves				
Total Reserves	-	-	-	-
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	500,000	2,074	43,326	-

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Proposed Budget ties to PBCS.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes:

Admin overhead allocation and local services admin assume 5% and 5.45% increases, respectively, in the out-years. Other revenue includes the cost allocation for the Utilities & Schools Technical Review Committees starting in 2021, which is charged to various agencies (DNRP DO, WTD, Roads, Permitting, PSB, Environmental Health, Facilities) General Fund Revenue includes all transfers that are not part of the Local Services allocation. These include reimbursement for charges including the Green Building FTE starting in 2022 (TLT in 2020, 2021), out years assume a 5%/biennium inflationary increase and marijuana retail excise tax investments.

The marijuana retail excise tax investment is \$1.8M in 2021-2022, and increases to \$3.6M in the outyear of the financial plan.

Expenditure Notes:

The outyears include an additional \$1.8M in contracts and grants supported by the reinvestment in the community from marijuana sales tax (general fund transfer).

Reserve Notes:

Reserves are not held in this fund. Expenditures are reimbursed using an overhead model that charges other funds. Those funds that are charged are assumed to hold reserves. This is consistent with the guidance for internal service funds.

Updated 8/21/2020 - Greene

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Other, Fund: 3760 UNINCORP KING COUNTY CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3760 UNINCORP KING COUNTY CAPITAL - Other				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139843	DLS SKYWAY COMMUNITY CENTER STANDALONE		\$10,000,000	<p>Current Scope: DLS Skyway Community Center - This project will be used to explore options for the development of a community center in Skyway/West Hill, and potentially provide resources for alternative development and project design. This is a longstanding need articulated by multiple community groups, and these funds will enable the County to act as a project convener and organizer within the community.</p> <p>Budget Request Basis: This appropriation request will be used for initial feasibility for the development of a community center in Skyway. This funding will be used for activities including, but not limited to a refined feasibility study, acquisition, and design of a community center; or as a contribution to a partner to undertake these activities.</p> <p>As part of feasibility and design work, the County, in collaboration with community partners, will determine the scale and scope of a proposed community center, key partners, and identify a long-term operating partner for the community center. At this time, the Department of Parks and Natural Resources is not developing or operating new community centers.</p>
1139844	DLS URBAN UKC INVEST STANDALONE		\$10,000,000	<p>Current Scope: DLS Urban Unincorporated King County Investments - This project will make investments in urban unincorporated King County through a community-driven decision-making process informed by the community needs lists.</p> <p>Budget Request Basis: This pool of funds will be disbursed based on community recommendations to address priority needs on the community needs lists. The projects may be performed by other County agencies (if applicable) or through contracts with partners.</p>
3760 - UNINCORP KING COUNTY CAPITAL		Total	\$20,000,000	
Grand Total			\$20,000,000	

2021-2022 Proposed Financial Plan
Unincorporated King County Capital / 000003760

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	-	-	-	-	-
General Obligation Bonds	-	20,000,000	20,000,000	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Total Capital Revenue	\$ -	\$ 20,000,000	\$ 20,000,000	\$ -	\$ -
Capital Appropriation:					
UKC Urban Investments	-	10,000,000	10,000,000	-	-
Skyway Community Center	-	10,000,000	10,000,000	-	-
Administrative Projects	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Total Capital Appropriation	\$ -	\$ 20,000,000	\$ 20,000,000	\$ -	\$ -

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance			-	-	-	-
Capital Funding Sources						
General Obligation Bonds	-	-	-	7,000,000	13,000,000	-
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total Capital Revenue	\$ -	\$ -	\$ -	\$ 7,000,000	\$ 13,000,000	\$ -
Capital Expenditures						
UKC Urban Investments	-	-	-	(5,000,000)	(5,000,000)	-
Skyway Community Center	-	-	-	(2,000,000)	(8,000,000)	-
Administrative Projects	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total Capital Expenditures	\$ -	\$ -	\$ -	\$ (7,000,000)	\$ (13,000,000)	\$ -
Other Fund Transactions						
		-	-	-		
Ending Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund Balance designated to current projects*	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves						
Grant Contingency						
Cash Flow						
Total Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

This is a new fund. The creation of this fund is proposed with the 2021-2022 Budget.

2021-2022 Proposed Budget is consistent with PIC for Executive Proposed Budget.

2021-2022 Total Budget sums the Estimated Ending Balance Budget and the 2021-2022 Budget.

Outyear revenue and expenditure budget assumptions tie to the outyears of the Ordinance Attachment by Fund report in PIC, with exceptions explicitly noted.

Revenue Notes:

Revenues shown are equal to the budgeted expenditures. Revenues include new revenue and fund balance designated to projects.

Revenue is assumed to be 7-year general obligation bonds. The debt service for these bonds is funded by the General Fund and is included in the General Fund's budget proposal.

Appropriation Notes:

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Revenues Notes:

These bonds could be issued on a reimbursable basis, interest as a result of spending prior to the bond issuance will be done through inter-fund borrowing (pending approval by the Executive Finance Committee) and interest is assumed to be paid by internal support in the General Fund.

Expenditure Notes:

2021-2022 Estimated column reflects the best estimate for the biennium. As the program is developed and options are explored, the spending plan will be revised.

Reserve Notes:

* Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

Data was pulled from the PIC budget system. This is a new fund, there is no data in the financial system.

This plan was updated by Jillian Scheibeck, 8/31/20

PERMITTING DIVISION

MISSION

The Permitting Division serves, educates, and protects our community by shaping and implementing King County's development and environmental regulations.

OVERVIEW

The Department of Local Services' Permitting Division is responsible for regulating and permitting all building and land use activity in unincorporated King County. The division's core business programs are permit review, inspection, and code enforcement in unincorporated areas. About 77 percent of the division's operating budget is supported by fees charged to permit applicants. General Fund and other fund contributions support the division's code enforcement and agricultural permitting assistance programs, as well as other work that benefits unincorporated King County, but not a specific permit holder.

The division is composed of three appropriation units that mirror the sections of the division:

PLANNING AND PERMITTING

Planning and Permitting comprises 87 percent of the division staff and is responsible for reviewing, approving, and inspecting land use and development proposals. Services include providing customer assistance and public information about permitting; application intake processing; review of development proposals for compliance with the King County building, fire, and land use codes; construction inspection; site development inspection; and monitoring of critical areas impacted by development.

GENERAL PUBLIC SERVICES

General Public Services is supported by the General Fund and houses the division's code enforcement program, which investigates and resolves complaints of code violations in unincorporated King County.

ABATEMENT SERVICES

Abatement Services manages the contracted abatement work on nuisance properties. Civil penalties and property liens collected by the division are used to reimburse the Abatement Fund for contracted abatement work; however, revenue collections are relatively low and the fund has very limited resources to support abatement activities.

Planning and Permitting uses appropriation unit A32510 and is in Fund 00001340. General Public Services uses appropriation unit A32530 and is in Fund 000001346. Abatement Services uses appropriation unit A52500 and is in Fund 00001341.

**2021-2022 Executive Proposed Operating Budget
PLANNING AND PERMITTING (EN_A32510)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	30,590,769	30,381,000	76.6	0.0
Base Budget Adjustments	32,122	0	0.0	0.0
Decision Package Adjustments	(4,649,615)	(4,341,000)	(16.6)	0.0
2021-2022 Executive Proposed Budget	25,973,276	26,040,000	60.0	0.0
2021-2022 Executive Proposed Ordinance	25,974,000	26,040,000	60.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Projected Permit Activity Adjustment Reduce staffing and expenditures in response to COVID-related declines in permitting activity.	(4,429,123)	0	(16.6)	0.0
Administrative Service Changes				
(AC_001) Permit Fee Increase Increase permit fee amounts by 2.4 percent to align with labor cost assumptions for 2021-2022.	0	560,000	0.0	0.0
(AC_018) Technical Review Committees Appropriate the cost share for the Utilities Technical Review Committee (UTRC) and Schools Technical Review Committee (STRC, permitting only). The position that supports this work and the oversight of this function is moved from DNRP to the DLS Director's Office.	181,000	0	0.0	0.0
Technical Adjustments				
(TA_010) Net-zero Expenditure Accounts Adjustment Adjust expenditure accounts for current spending requirements with a net-zero impact on total expenditures.	0	0	0.0	0.0
(TA_050) Revenue Adjustment Revise budgeted revenues to match the current forecast.	0	(4,901,000)	0.0	0.0

2021-2022 Executive Proposed Operating Budget
PLANNING AND PERMITTING (EN_A32510)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
<hr/>				
(TA_113) Vacancy Rate Adjustment				
Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(337,000)	0	0.0	0.0
Central Rate Adjustments	(64,492)	0	0.0	0.0
<hr/>				
Total Decision Package Adjustments	(4,649,615)	(4,341,000)	(16.6)	0.0

**2021 - 2022 Proposed Financial Plan
DLS Permitting Fund / 000001340**

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	(103,785)	(2,039,785)	(1,973,060)	2,381,940
Revenues				
CHARGE FOR SERVICES (R3400) ¹	23,453,000	24,030,000	31,151,000	32,640,000
MISCELLANEOUS REVENUE (R3600)	219,000	-	-	-
OTHER FINANCING SOURCES (R3900)	1,975,000	2,010,000	2,070,000	2,132,000
Total Revenues	25,647,000	26,040,000	33,221,000	34,772,000
Expenditures				
WAGES AND BENEFITS (51000) ²	(19,652,000)	(17,808,816)	(20,293,000)	(21,831,000)
SUPPLIES (52000)	(60,000)	(70,000)	(74,000)	(78,000)
SERVICES-OTHER CHARGES (53000)	(1,810,000)	(2,000,760)	(2,101,000)	(2,208,000)
INTRAGOVERNMENTAL SERVICES (55000)	(5,941,000)	(5,986,009)	(6,398,000)	(6,788,000)
INTRAGOVERNMENTAL CONTRIBUTIONS (58000)	(119,000)	(107,690)	-	-
APPLIED OVERHEAD (82000)	(1,000)	-	-	-
Total Expenditures	(27,583,000)	(25,973,275)	(28,866,000)	(30,905,000)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance³	(2,039,785)	(1,973,060)	2,381,940	6,248,940
Reserves				
30-Day Rainy Day Reserve ⁴	(2,068,725)	(1,947,996)	(2,164,950)	(2,317,875)
Total Reserves	(2,068,725)	(1,947,996)	(2,164,950)	(2,317,875)
Reserve Shortfall	4,108,510	3,921,056	-	-
Ending Undesignated Fund Balance	-	-	216,990	3,931,065

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes:

¹Charge for service revenue projections are based on historic patterns in permitting activity, not general inflation projections.

Expenditure Notes:

²Personnel expenditures are projected to grow proportionally with demand for permit reviews in future biennia.

Fund Balance and Reserve Notes:

³While fund balance is projected to be negative in the permitting fund during the 2021-2022 biennium, the fund's projected cashflow is expected to remain above zero. At this time the fund is not expected to need an interfund loan.

⁴Previously the Permitting Fund had a 45-day operating reserve goal. With the current negative fund balance, the Permitting Division has set an initial goal of re-establishing a 30-day operating reserve, but may return to a 45-day reserve in the future.

Updated August 31, 2020 by Nathaniel Bennett

2021-2022 Executive Proposed Operating Budget
GENERAL PUBLIC SERVICES (EN_A32530)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	4,680,045	4,551,294	8.0	0.0
Base Budget Adjustments	60,135	(164,846)	0.0	0.0
Decision Package Adjustments	(160,593)	244,576	0.0	0.0
2021-2022 Executive Proposed Budget	4,579,587	4,631,024	8.0	0.0
2021-2022 Executive Proposed Ordinance	4,580,000	4,632,000	8.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Online Access to Public Records Add funding to digitize division records and files and make them accessible online.	250,000	0	0.0	0.0
(DS_002) Facility Planning Add funding for facility planning in consultation with FMD and a contractor to address operational changes post-COVID. The lease division's current office space in Snoqualmie ends in 2022, and planning for new modes of service delivery will enable the division to save on costs in the future.	50,000	0	0.0	0.0
Technical Adjustments				
(TA_050) Revenue Adjustment Revise budgeted revenues to match the current forecast.	0	244,576	0.0	0.0
Central Rate Adjustments	(460,593)	0	0.0	0.0
Total Decision Package Adjustments	(160,593)	244,576	0.0	0.0

2021 - 2022 Proposed Financial Plan
DLS General Public Services Fund / 000001346

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	114,845	112,845	164,282	178,282
Revenues				
OTHER FINANCING SOURCES (R3900)	4,563,000	4,631,024	4,770,000	4,913,000
Total Revenues	4,563,000	4,631,024	4,770,000	4,913,000
Expenditures				
WAGES AND BENEFITS (51000)	(2,080,000)	(2,395,186)	(2,515,000)	(2,676,000)
SUPPLIES (52000)	-	(12,000)	(13,000)	(14,000)
SERVICES-OTHER CHARGES (53000) ¹	(433,000)	(488,000)	(460,000)	(483,000)
INTRAGOVERNMENTAL SERVICES (55000)	(2,052,000)	(1,666,065)	(1,749,000)	(1,856,000)
INTRAGOVERNMENTAL CONTRIBUTIONS (58000)	-	(18,335)	(19,000)	(20,000)
Total Expenditures	(4,565,000)	(4,579,587)	(4,756,000)	(5,049,000)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	112,845	164,282	178,282	42,282
Reserves²				
Total Reserves	-	-	-	-
	-	-	-	-
Ending Undesignated Fund Balance	112,845	164,282	178,282	42,282

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes:

Expenditure Notes:

1) Services spending is anticipated to decrease in 2023-2024 due to one-time expenditures in the 2021-2022 budget.

Reserve Notes:

2) By policy, this subfund has no reserves since its main source of revenue is transfers from other County funds.

Updated by Nathaniel Bennett on August 31, 2020

**2021-2022 Executive Proposed Operating Budget
PERMITTING DIVISION ABATEMENT (EN_A52500)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	598,373	600,000	1.0	0.0
Base Budget Adjustments	(5,366)	0	0.0	0.0
Decision Package Adjustments	78,994	0	0.0	0.0
2021-2022 Executive Proposed Budget	672,001	600,000	1.0	0.0
2021-2022 Executive Proposed Ordinance	672,000	600,000	1.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.

2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.

3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Central Rate Adjustments	78,994	0	0.0	0.0
Total Decision Package Adjustments	78,994	0	0.0	0.0

2021 - 2022 Proposed Financial Plan
DLS Abatement Services Fund / 000001341

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	1,125,499	1,104,499	1,032,756	927,609
Revenues				
CHARGE FOR SERVICES (R3400)				
FINES AND FORFEITS (R3500)	496,000	600,000	600,000	600,000
MISCELLANEOUS REVENUE (R3600)	29,000	-	-	-
Total Revenues	525,000	600,000	600,000	600,000
Expenditures				
WAGES AND BENEFITS (51000)	(334,000)	(335,379)	(352,148)	(375,000)
SUPPLIES (52000)	-	-	-	-
SERVICES-OTHER CHARGES (53000)	(154,000)	(200,000)	(210,000)	(221,000)
INTRAGOVERNMENTAL SERVICES (55000)	(58,000)	(136,364)	(143,000)	(150,000)
INTRAGOVERNMENTAL CONTRIBUTIONS (58000)	-	(258)	-	-
Total Expenditures	(546,000)	(672,001)	(705,148)	(746,000)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	1,104,499	1,032,498	927,609	781,609
Reserves				
Total Reserves	-	-	-	-
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	1,104,499	1,032,498	927,609	781,609

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes:

Expenditure Notes:

Reserve Notes:

By policy, this subfund has no reserves

Updated by Nathaniel Bennett on August 31, 2020

ROAD SERVICES DIVISION

MISSION

The Road Services Division manages the unincorporated King County road system through focused investment of available resources to facilitate the movement of people, goods, and services, and responds to emergencies.

OVERVIEW

The Road Services Division is part of the Department of Local Services (DLS). Roads is responsible for all County-owned roads, bridges, and related infrastructure in unincorporated King County, maintaining approximately 1,500 miles of roads and 182 bridges. Unincorporated-area roads support over one million trips per day as part of a larger transportation network, and people from all parts of the county—and beyond—use them; about half the trips on the high-volume roads originate in cities and other counties. The system also provides pathways for essential public utilities.

The County's many bridges are an integral part of the road system, as are other components such as sidewalks and pathways, bike lanes, guardrails, drainage and water quality facilities, traffic control equipment, and traffic cameras.

The division's organizational structure consists of the Director's Office and three sections: Maintenance, Engineering Services, and Strategic Business Operations. Overall, the division is organized to focus on key functions and skill sets that best meet the strategic plan goals of safety and regulatory compliance and ensure that resources are available to respond to unplanned failures and emergencies.

Roads manages five types of infrastructure assets:

- **Roadway**, including the road surface and substructure.
- **Bridges and structures**, including concrete, steel, and timber bridges, and structures such as seawalls and retaining walls.
- **Drainage facilities** within the road right-of-way, such as pipes, culverts, ditches, catch basins, and stormwater ponds.

- **Traffic control/safety devices**, such as signals, signs, pavement markings, roundabouts, and traffic cameras.
- **Roadside features**, such as sidewalks, pathways, shoulders, roadside slopes, and ADA ramps.

The division's work is guided by the following prioritized goals of the Strategic Plan for Road Services:

1. Prevent and respond to immediate operational life safety and property damage hazards.
2. Meet regulatory requirements and standards in cooperation with regulatory agencies.
3. Maintain and preserve the existing roadway facilities network.
4. Enhance mobility (movement of people and goods) by facilitating more efficient use of the existing road system.
5. Address roadway capacity to support growth targets in the urban area.

2021-2022 Executive Proposed Operating Budget ROADS (EN_A73000)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	219,665,809	231,462,804	394.5	11.0
Base Budget Adjustments	(2,108,849)	1,283,246	0.0	(8.0)
Decision Package Adjustments	736,665	4,133,789	0.0	1.0
2021-2022 Executive Proposed Budget	218,293,624	236,879,839	394.5	4.0
2021-2022 Executive Proposed Ordinance	218,294,000	236,880,000	394.5	4.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Bridge Load Rating Consultant Add budget for consultant to assess the weight that bridges can safely support in compliance with federal standards.	350,000	0	0.0	0.0
(DS_002) Traffic Count Consultant Add one-time budget for a consultant to perform state and federally mandated traffic counts.	100,000	0	0.0	0.0
(DS_003) Permitting Agency Review Team Add budget for Roads' share of Permitting staff dedicated to proactive planning, project management, and priority processing of King County agency development permits.	345,000	0	0.0	0.0
(DS_120) Central Climate Change Cost Update Adjust the share of the central climate-related costs for 2021-2022. These costs include investments to advance the Strategic Climate Action Plan (SCAP), membership fees in climate-related organizations, consulting fees, as well as central staff to help agencies across the County with climate related activities. The allocation methodology is based on greenhouse gas emissions.	8,530	0	0.0	0.0
Administrative Service Changes				
(AC_001) Snow and Ice Removal Contract Align net-zero request to identify budget for a snow and ice removal contract in response to Council proviso.	0	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
ROADS (EN_A73000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(AC_002) Additional Fleet Charges for Replaced Equipment Adjust Fleet budget to account for replaced rental equipment.	436,612	0	0.0	0.0
(AC_003) Public Works Equipment Rental & Revolving Fund Shortage Allocate budget for Roads' portion of the Public Works Equipment Rental & Revolving Fund equipment replacement shortage.	2,000,000	0	0.0	0.0
(AC_004) Maintenance Management System Replacement IT Project Transfer operating budget to CIP to fund Maintenance Management System replacement. Transfer is budgeted in AC_004 in A_73400.	(700,000)	0	0.0	0.0
(AC_006) Capital Equipment Replacement Replace capital equipment that has reached or exceeded its useful life.	250,000	0	0.0	0.0
(AC_007) Renton Office Reconfiguration Furniture Purchase furniture for C and D buildings at the Renton campus.	160,000	0	0.0	0.0
(AC_018) Utilities Technical Review Committee Appropriate the cost share for the Utilities Technical Review Committee (UTRC). The position that supports this work and the oversight of this function is moved from DNRP to the DLS Director's Office.	35,000	0	0.0	0.0
Technical Adjustments				
(TA_001) Maintenance and Traffic City Services Programming and Labor Distribution Allocate Traffic City Services and Maintenance program budget to the correct cost centers and accounts and adjust the associated loan-in and loan-out based on current estimated demand from cities.	(1,041,073)	1,056,685	0.0	0.0
(TA_002) HR Budget Align HR budget to the correct cost center.	0	0	0.0	0.0
(TA_003) Sheriff MARR Unit charges Add budget for Sheriff Major Accident Response & Reconstruction Unit charges that were formerly passed through the Risk Management Central Rate.	884,242	0	0.0	0.0
(TA_004) Right of Way and Property Management TLT Extend an existing budgeted TLT PPM II position through the 2021-2022 biennium to support the Road Right-of-Way and Property Management program.	287,323	0	0.0	1.0
(TA_005) South Park Bridge Operations Revise budget amount for South Park Bridge Operations to reflect projected reimbursement to the City of Seattle for bridge operations.	(260,000)	0	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
ROADS (EN_A73000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_050) Revenue Adjustment Revise budgeted revenues to match the current forecast.	0	3,077,104	0.0	0.0
(TA_110) Net Zero Changes Revise expenditure accounts to match current spending patterns.	0	0	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	33,842	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	8,763	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(1,526,000)	0	0.0	0.0
Central Rate Adjustments	(635,574)	0	0.0	0.0
Total Decision Package Adjustments	736,665	4,133,789	0.0	1.0

**2021-2022 Executive Proposed Operating Budget
ROADS CONSTRUCTION TRANSFER (EN_A73400)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	29,440,000	0	0.0	0.0
Base Budget Adjustments	50,000	0	0.0	0.0
Decision Package Adjustments	(6,500,000)	0	0.0	0.0
2021-2022 Executive Proposed Budget	22,990,000	0	0.0	0.0
2021-2022 Executive Proposed Ordinance	22,990,000	0	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_004) Maintenance Management System Replacement IT Project				
Increase CIP transfer for Maintenance Management System Replacement project 1139749.	700,000	0	0.0	0.0
(AC_005) Transfer to CIP				
Adjust the transfer from the Road Operating Fund to Road Services capital program to match financial plan and Roads CIP request.	(7,200,000)	0	0.0	0.0
Total Decision Package Adjustments	(6,500,000)	0	0.0	0.0

2021 - 2022 Proposed Financial Plan
Roads Operating /000001030

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	29,502,248	15,847,253	11,443,466	10,628,443
Revenues				
Property Taxes	183,560,656	188,659,222	194,682,301	200,876,605
Gas Taxes	23,368,681	24,800,000	24,800,000	24,800,000
Utility inspection -- Fee for Services	2,518,335	2,658,756	2,658,756	2,658,756
Reimbursable Activities	14,463,636	14,061,859	14,627,485	15,511,396
Grant Revenues / Contingency		2,000,000	2,000,000	2,000,000
Sale of Land	-	-	-	-
Other Revenues	6,450,898	4,700,002	4,700,000	4,700,000
Total Revenues	230,362,206	236,879,839	243,468,542	250,546,757
Expenditures				
Base Operating Budget	(170,715,652)	(171,996,378)	(180,596,197)	(192,154,354)
Transfer to Sheriff	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)
Surface Water Management Fee	(15,530,284)	(15,530,284)	(15,249,649)	(14,091,185)
South Park Bridge	(1,704,359)	(1,800,000)	(1,800,000)	-
Grant Contingency	-	(2,000,000)	(2,000,000)	(2,000,000)
Debt Service	(11,626,906)	(11,966,964)	(12,967,564)	(10,854,496)
Transfer to Roads CIP	(29,440,000)	(22,990,000)	(16,670,155)	(16,670,155)
Total Expenditures	(244,017,201)	(241,283,626)	(244,283,565)	(250,770,190)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	15,847,253	11,443,466	10,628,443	10,405,011
Reserves				
Cash Flow Reserve	(7,000,000)	(7,000,000)	(7,000,000)	(7,000,000)
Storm Reserve	-	(3,000,000)	(3,000,000)	(3,000,000)
Total Reserves	(7,000,000)	(10,000,000)	(10,000,000)	(10,000,000)
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	8,847,253	1,443,466	628,443	405,011

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance and OEFA.

Revenues Notes:

Property Taxes reflect August 2020 OEFA forecast of taxes, personal property taxes and estimated collection of delinquent taxes.

Expenditure Notes:

Items not identified as fixed amounts in the base budget are inflated at a rate of 5% for the 2023-2024 biennium, and 6.4% in the 2025-2026 biennium, per PSB's BFPA.

Surface Water Management Fee reflects WLRD 2021-2022 budget estimates and out year annexation assumptions.

Assumes annexation by the City of Seattle and Seattle's assumption of South Park Bridge operating costs by the end of 2024.

Reserve Notes:

Cash flow reserve established by the Office of Performance, Strategy and Budget pursuant to Motion 14110, April 2014.

Storm reserve established to mitigate impacts of potential storm-related expenditures on the operating budget.

Updated September 2, 2020 by Kathy Waymire.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Roads Services Division, Fund: 3850 RENTON MAINTENANCE FACIL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3850 RENTON MAINTENANCE FACIL - Roads Services Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1114791	RSD ROADS- RENTON FACILITY ADMIN	✓	\$74,174	Current Scope: Renton Maintenance Administrative Project - This is the default administrative project for Fund 3850 Renton Maintenance Facility. Budget Request Basis: Disappropriate remaining balance of \$74,174.
1127270	RSD COUNTYWIDE SNOW & ICE MATERIALS STORAGE PROGRAMMATIC	✓	(\$74,174)	Current Scope: Countywide Snow and Ice Materials Storage - To construct materials storage sheds at Road Services Division sites throughout the service area for the storage of sand, bulk salt, and anti-ice tanks. Budget Request Basis: Consistent with the strategy to closeout fund 3850, master projects in the fund will be closed when all existing subprojects are complete. This will disappropriate the remaining balance of \$74,174 and close the master project as all the subprojects are complete.
3850 - RENTON MAINTENANCE FACIL		Total	\$0	
Grand Total			\$0	

2021-2022 Proposed Financial Plan
Renton Maintenance Facility Capital Fund / 000003850

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	8,597,361		8,597,361		
FEDERAL GRANTS INDIRECT			-		
STATE GRANTS			-		
County Road Fund			-		
OTHER FUNDING SOURCES			-		
CHARGE FOR SERVICES			-		
INTERGOVERNMENTAL PMTS			-		
Other Revenue			-	-	-
Sale of land			-	-	-
Total Capital Revenue	\$ 8,597,361	\$ -	\$ 8,597,361	\$ -	\$ -
Capital Appropriation:					
ADMINISTRATIVE	-	(74,174)	(74,174)		
MAINTENANCE FACILITIES			-		
UNCLASSIFIED					
SNOW & ICE MATERIALS STORAGE	(74,174)	74,174	-		
PRESTON MAINTENANCE FACILITY	(2,528,498)		(2,528,498)		
FAILED ENVELOPE & HVAC REHAB	(4,845,054)		(4,845,054)		
Total Capital Appropriation	\$ (7,447,726)	\$ -	\$ (7,447,726)	\$ -	\$ -

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	9,958,348	9,958,348	-	8,597,361	-	-
Capital Funding Sources						
FEDERAL GRANTS INDIRECT						
STATE GRANTS						
COUNTY ROAD FUND						
OTHER FUNDING SOURCES						
CHARGE FOR SERVICES						
INTERGOVERNMENTAL PMTS						
OTHER REVENUE	317,298	317,298	-			
SALE OF LAND						
Total Capital Revenue	\$ 317,298	\$ 317,298	\$ -	\$ -	\$ -	\$ -
Capital Expenditures:						
ADMINISTRATIVE				(1,223,809)		
MAINTENANCE FACILITIES		-				
SNOW & ICE MATERIALS STORAGE	(45,011)	(45,011)				
PRESTON MAINTENANCE FACILITY	(90,847)	226,121		(2,528,498)		
FAILED ENVELOPE & HVAC REHAB	(402,755)	(1,859,395)		(4,845,054)		
Total Capital Expenditures	\$ (538,613)	\$ (1,678,285)	\$ -	\$ (8,597,361)	\$ -	\$ -
Other Fund Transactions						
Ending Fund Balance	\$ 9,737,032	\$ 8,597,361	\$ -	\$ -	\$ -	\$ -
Fund Balance designated to current projects*	\$ (9,737,032)	\$ (8,597,361)	\$ -		\$ -	\$ -
Reserves						
Grant Contingency						
Cash Flow						
Total Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ 0		\$ -	\$ -	\$ -	\$ -

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.
2019-2020 Carryover column reflects the best estimate of the inception to date budget balances and actual balances after YE 2020 is closed.
2021-2022 Budget is consistent with PIC for 2021-2022 Executive Proposed.
2021-2022 Total Budget sums the 2019-2020 Carryover Budget and the 2021-2022 Executive Proposed Budget.
Outyear revenue and expenditure budget assumptions tie to the outyears of the Attachment A, with exceptions explicitly noted.

Revenues Notes:

Revenues shown are equal to the budgeted expenditure. Revenues include new revenue and fund balance designated to projects.

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.
Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of May 31, 2020.
2019-2020 Actuals reflect amounts in EBS.
2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and should be informed by the fund's spending plan.
Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Expenditures Notes:

Admin adj: 2021 estimate reflects estimated disappropriations pending reconciliation. Reconciliation will be part of the 2021-2022 1st Omnibus. This fund will be closed in the 2021-2022 biennium and any remaining funds transferred to Funds 3855 or 3865.

Reserve Notes:

Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

Prepared by Sheilla Guerrero/Reviewed by Kathy Waymire

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Roads Services Division, Fund: 3855 COUNTY ROAD MAJOR MAINTENANCE, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3855 COUNTY ROAD MAJOR MAINTENANCE - Roads Services Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1129582	RSD EMERGENT NEED 3855 ADMIN		\$1,414,188	<p>Current Scope: Emergent Need Fund 3855 - This project provides funding for existing projects that experience unforeseen circumstances such as accelerations or delays.</p> <p>Budget Request Basis: This is the maximum that can be supported by the financial plan and complies with the maximum appropriation as allowed by King County Code.</p>
1129584	RSD CWP QUICK RESPONSE PROGRAMMATIC		\$3,064,500	<p>Current Scope: Countywide Quick Response Program - This project allows Roads to respond to emerging needs of the public and the roadway system. The Quick Response countywide project supplies funds for sub-projects that require immediate attention, including emergency repairs associated with storm damage or other infrastructure deterioration or damage, unanticipated pedestrian or vehicle needs, or other emerging issues.</p> <p>Budget Request Basis: This is the maximum that can be supported by the financial plan.</p>
1129585	RSD CWP ROADWAY PRESERVATION PROGRAMMATIC		\$8,659,588	<p>Current Scope: Countywide Roadway Preservation - This program preserves roadway infrastructure by applying cost-effective resurfacing and rehabilitation treatments to extend the life of existing roadways.</p> <p>Budget Request Basis: Lists of roadway projects are being developed using criteria including pavement condition score, functional designation (e.g., major or minor arterial), and other factors. A final candidate list will be set in late 2020 for construction in the 2021-2022 biennium. One subproject -- 218th Avenue SE Reconstruction, which is partially funded by grants -- is included in the budget request. Roads is also proposing to expand its High Risk Paving program to focus on commercial areas in Equity and Social Justice communities.</p>
1129586	RSD CWP DRAINAGE PRESERVATION PROGRAMMATIC		\$6,193,500	<p>Current Scope: Countywide Drainage Preservation - This program funds the replacement and preservation of aging drainage systems and other associated infrastructure in compliance with current codes and standards. Projects may include new infrastructure; repairs of failing systems, ditches and shoulder (which help water to properly drain off roads); or other drainage features.</p> <p>Budget Request Basis: A list of projects from the existing backlog is chosen at the beginning of each year based on the priority array. However, water is a very powerful erosive force, and can cause significant damage during or as a result of storm events if existing systems are not in good condition. Because the county's system is old, and many parts are at or near the end of their design life, new drainage problem sites continually arise and are added to the priority array. Some of these will have high priority scores and may supplant the projects originally planned for the year. Projects supplanted will be revisited in the next review or if their priority score increases.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Roads Services Division, Fund: 3855 COUNTY ROAD MAJOR MAINTENANCE, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3855 COUNTY ROAD MAJOR MAINTENANCE - Roads Services Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1129587	RSD CWP GUARDRAIL PRESERVATION PROGRAMMATIC		\$1,000,000	<p>Current Scope: Countywide Guardrail Preservation - The project identifies and prioritizes existing guardrail to be refurbished or upgraded to current standards. Program work includes installing reflectors on guardrail according to federal standards, upgrading or installing end terminals, and raising guardrail to current standard regulated height.</p> <p>Budget Request Basis: A priority array is being developed based on a listing of locations where existing guardrail and guardrail end terminals are located which need to be refurbished or upgraded. Priority projects on some of the higher volume roadways in the county system will be selected for design and construction from this array.</p>
1129588	RSD CWP BRIDGE PRIORITY MAINT PROGRAMMATIC		\$1,103,220	<p>Current Scope: Countywide Bridge Priority Maintenance - This project funds high priority preservation and maintenance projects to keep the aging bridge inventory serviceable and safe for the traveling public. Project activities may include load upgrades, scour mitigation, re-decking, bridge rail repairs or retrofits, superstructure and substructure repairs, painting, etc.</p> <p>Budget Request Basis: In addition to Road Fund, REET 1 will support this project. Each year, bridge engineers analyze the backlog of work orders and determine which bridges will be worked on based on priority of the required work, need, and structural and traffic safety issues. As often as possible, multiple work orders for a bridge are bundled into one project which allows for efficiency and cost-effectiveness in delivering the program. Routine, day-to-day projects are scheduled in the operating fund, and projects to maintain the useful life of the asset are scheduled in this CIP countywide project.</p>
1129590	RSD CWP HIGH COLLISION SAFETY PROGRAMMATIC		\$2,244,950	<p>Current Scope: Countywide High Collision Safety - This program improves the safety of the roadway network by making improvements to reduce the rate of collisions on roads in unincorporated King County. Improvements include, but are not limited to, traffic control signals and signs, pavement markings, lighting and the installation of High Friction Surface Treatment (HFST) on roadways.</p> <p>Budget Request Basis: The budget request allows the Roads Division to begin making improvements recommended in the 2020 High Collision Safety report. In addition, funding is included to make interim improvements at the intersection of SE Kent-Kangley Road and Landsburg Road SE.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Roads Services Division, Fund: 3855 COUNTY ROAD MAJOR MAINTENANCE, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3855 COUNTY ROAD MAJOR MAINTENANCE - Roads Services Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1129591	RSD CWP SCHOOL ZONE SAFETY PROGRAMMATIC		\$167,150	<p>Current Scope: Countywide School Zone Safety - This program improves the safety of students, pedestrians and others using roads near schools in unincorporated King County by implementing traffic calming measures as needed, including safety-related signs, marked crosswalks, radar activated speed signs, flashing beacons, or paved sidewalks or pathways.</p> <p>Budget Request Basis: The program prioritizes schools for mainly signage improvements and flashing beacon installation based on input from school districts coupled with other screening criteria, such as speed counts, collision rates and other characteristics unique to each school. Walkway locations were first prioritized based on field observations and analysis for future development considerations. Then a secondary set of criteria was applied, such as level of walking activity, current walking surface conditions, width of the paved walking surface, presence of nearby schools where siblings may attend, and level of school bus service.</p> <p>In addition to these improvements, Roads requests additional funds to add 300 feet of missing sidewalk on S 360th Street between 32nd Avenue S and the property line of Sequoyah Middle School, benefitting students at the middle school and Lakeland Elementary School.</p>
1129841	RSD CIP OVERSIGHT 3855 ADMIN		\$47,822	<p>Current Scope: Auditor Capital Project Oversight - Biennial allocation of Council Auditor Capital Project Oversight costs.</p> <p>Budget Request Basis: Budget appropriation supports the cost of capital project oversight work by the King County Auditor, based on the allocation formula.</p>
1131333	RSD CWP FLOOD CONTROL DISTRICT PROGRAMMATIC		\$3,398,700	<p>Current Scope: Countywide Flood Control District - To perform projects to address locations where recurring flood events have impacted or have the potential to impact local communities.</p> <p>Budget Request Basis: Staff from Roads and the King County Flood Control District partnered together on identifying projects to address locations where recurring flood events have impacted or have the potential to impact local communities</p>
1134093	RSD CWP TRAFFIC SAFETY PROGRAMMATIC		\$1,615,900	<p>Current Scope: Countywide Traffic Safety - This program funds improvements to safety on the roadways in unincorporated King County. This can include installing flashing yellow arrows, milling transverse rumble strips in the roadway, or adding lighting.</p> <p>Budget Request Basis: Appropriating REET 1 and County Road Fund. Priority arrays are in the process of being developed where safety measures can benefit all road users. Priority projects will be selected for design and construction from this array.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Roads Services Division, Fund: 3855 COUNTY ROAD MAJOR MAINTENANCE, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3855 COUNTY ROAD MAJOR MAINTENANCE - Roads Services Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134094	RSD CWP OBSOLETE IT SYS RPLMNT PROGRAMMATIC		(\$300,000)	<p>Current Scope: Obsolete IT System Replacement Projects - Evaluate five obsolete legacy Roads applications, determine the best option for replacing each (e.g., leverage existing County systems, buy or build), then implement the selected best option.</p> <p>Budget Request Basis: Sub-projects will be completed in the 2021-2022 biennium and this project will be closed. Unused appropriation is being transferred to the new Maintenance Management System Replacement project #1139749.</p>
1135045	RSD CWP CLVRT RPLCMT FISH PASS PROGRAMMATIC		\$4,300,000	<p>Current Scope: Countywide Culvert Replacement Fish Passage - Increase the safety and condition of the road system and enhance fish passage by replacing culverts that are in poor or failing condition, or undersized, with new culverts designed to be fish passable.</p> <p>Budget Request Basis: The 2021-2022 budget request includes funds to construct fish passable culverts on NE Woodinville Duvall Road at 172nd Street outside of the City of Duvall, NE Lake Joy Road at NE 118th Place near the City of Carnation, and 284th Avenue SE near #46913 outside the City of Enumclaw. It also requests funds to start designing replacement projects on 156th Avenue and SE 240th Street near Ham Lake, and SE 240th Street at #17401 near the Covington Community Park, and to continue the design of a project on 185th Avenue NE and NE 179th Street near Cottage Lake.</p> <p>Culvert replacement projects will be designed using a combination of Roads engineering staff resources and consultant services. Some culvert project construction will be done by the existing Roads drainage crew and, when the crew's capacity is exceeded, contractors will be used.</p> <p>In 2021-2022, the apportionment of the Road drainage crew funding is approximately 74 percent from the Drainage Preservation Program and 26 percent from the Roads Culvert Replacement and Fish Passage Programmatic Project funding. Combined, this funds Roads existing drainage crew, which also performs many other types of essential drainage repair and preservation activities, such as replacing collapsing or failing pipe systems, culvert replacements, storm response, and emergent needs response. (It should be noted that drainage work requires a full crew complement; it is not possible to operate with a partial crew.)</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Roads Services Division, Fund: 3855 COUNTY ROAD MAJOR MAINTENANCE, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3855 COUNTY ROAD MAJOR MAINTENANCE - Roads Services Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1135073	RSD CWP 2019-20 BRIDGE SAFETY PROGRAMMATIC		\$10,309,634	<p>Current Scope: Countywide 2019-2020 Bridge Safety - To replace bridges affected by new federal requirements, or which have been prioritized for replacement to correct structural or functional deficiencies. These requirements may have resulted in restrictions on heavy vehicles, which pose public safety concerns if not promptly and systematically addressed. Seven bridges will be replaced in the 2019-2020 Bridge Safety program:</p> <ul style="list-style-type: none"> - S 277th Street Bridge #3126 - Ames Lake Trestle Bridge #1320A - Baring Bridge #509A - Boise X Connection #3055A - Coal Creek Bridge #3035A - Fifteen Mile Creek Bridge #493C - Upper Tokul Creek Bridge #271B <p>Budget Request Basis: The 2021-2022 proposed budget requests REET funds to pay the debt service on bonds to construct S 277th Street Bridge #3126 and Upper Tokul Creek Bridge #271B in the 2021-2022 biennium.</p> <p>It also programs Federal Bridge Local Program (FBLP) grant funds to construct Coal Creek Bridge #3035A in 2021, and to construct Boise X Connection Bridge #3055A and Fifteen Mile Creek Bridge #493C in 2023 (these bridges are expected to advertise in late 2022 for construction in 2023 and the full construction funding is needed when the project is advertised).</p> <p>Funds carried over from previous years will fund ongoing design efforts for replacing Ames Lake Trestle Bridge #1320A and Baring Bridge #509A.</p> <p>These projects will become standalone projects in a 2021-2022 budget supplemental. Funds appropriated for 2025-2026 will support designing three additional bridges. A new project for those bridge designs will be created in a 2021-2022 budget supplemental.</p>
1139144	RSD SE REINIG ROAD DRAINAGE IMPROVEMENT CULVERT STANDALONE		\$1,500,000	<p>Current Scope: SE Reinig Road Drainage Improvement Culvert - Increase the safety and condition of Reinig Road and enhance fish passage by replacing the undersized culvert with a new culvert of fish passable design</p> <p>Budget Request Basis: The budget request is based on currently available estimates for designing and constructing the project. The Road Services Division has applied for a Rural Arterial Program grant, funded by the County Road Administration Board, for this project. The budget request programs these grant funds in the event the grant is awarded.</p>
1139147	RSD CWP AMERICANS WITH DISABILITIES ACT PROGRAM PROGRAMMATIC		\$300,000	<p>Current Scope: Countywide ADA Program - This program will repair and modify road infrastructures such as sidewalks, curb ramps, crosswalks, and crosswalk signal push buttons to be in compliance with the Americans with Disabilities Act (ADA).</p> <p>Budget Request Basis: The REET 1 budget request allows the Roads Division to begin making improvements as identified in Roads' ADA Transition Plan.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Roads Services Division, Fund: 3855 COUNTY ROAD MAJOR MAINTENANCE, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3855 COUNTY ROAD MAJOR MAINTENANCE - Roads Services Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139286	RSD CWP BRIDGE LOAD UPGRD SFTY PROGRAMMATIC		\$780,000	<p>Current Scope: Countywide Bridge Load Upgrade Safety - To implement rehabilitation for load-limited bridges to reduce or remove weight carrying restrictions.</p> <p>Budget Request Basis: Using REET 1, initial funding will be used for a feasibility study of the bridges which are currently load restricted. Based on an initial review, engineers anticipate needing to review 12 load-restricted bridges in the feasibility study. The remaining 11 load-restricted bridges are either under 1135073 RSD CWP 2019-2020 BRIDGE SAFETY program for replacement or have a high priority as a future replacement candidate identified in the Annual Bridge Safety Report. The study will establish the need and prioritize bridges identified for load upgrades by reviewing each bridge, and providing load upgrade alternatives, feasibility, methods and/or concepts, remaining life and anticipated project costs. Design will begin in 2022 on bridges prioritized and selected for rehabilitation based on the results of the feasibility report.</p>
1139749	RSD MAINTENANCE MANAGEMENT SYSTEM REPLACEMENT STANDALONE		\$1,000,000	<p>Current Scope: Maintenance Management System Replacement - To evaluate options and replace Roads' legacy maintenance management system (MMS) to meet County Road Administration Board (CRAB) regulatory requirements. With the new system, Roads staff will be able to manage work accomplishment, actual expenditures, time and labor, units of measure through Oracle EBS integration. Currently these are manual processes.</p> <p>Budget Request Basis: Transfer Road operating funds that were previously allocated to IT consulting and unused funds from Project 1134094 Obsolete IT System Replacement to fund this project. The request will support evaluation of options and replacement of the legacy system. Roads will pursue a strategy that evaluates the best solutions with emphasis on leveraging existing county systems and purchased applications. Roads will carefully assess the potential solutions and costs in order to maximize its investment and minimize the risk of insufficient funding.</p>
1139810	RSD BEALL RD SW RESTOR CULVERT STANDALONE		\$575,000	<p>Current Scope: Beall Road SW Culvert Restoration - To increase the safety and condition of Beall Road SW by replacing the badly corroded drainage culvert with a new one or lining the culvert.</p> <p>Budget Request Basis: The budget request is based on currently available estimates for designing and constructing the project. The Road Services Division has applied for a Rural Arterial Program grant, funded by the County Road Administration Board, for this project. The budget request programs these grant funds in the event the grant is awarded.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Roads Services Division, Fund: 3855 COUNTY ROAD MAJOR MAINTENANCE, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3855 COUNTY ROAD MAJOR MAINTENANCE - Roads Services Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139811	RSD SE 384TH DRAINAGE IMPROVEMENT CULVERT STANDALONE		\$1,150,000	Current Scope: S 384th Street Drainage Improvement Culvert - Increase the safety and condition of SE 384th Street and enhance fish passage by replacing the undersized culvert with a new culvert of fish passable design. Budget Request Basis: The budget request is based on currently available estimates for designing and constructing the project. The Road Services Division has applied for a Rural Arterial Program grant, funded by the County Road Administration Board, for this project. The budget request programs these grant funds in the event the grant is awarded.
3855 - COUNTY ROAD MAJOR MAINTENANCE		Total	\$48,524,152	
Grand Total			\$48,524,152	

2021-2022 Proposed Financial Plan
County Road Major Maintenance Fund / 00003855

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	20,824,346		20,824,346	-	-
Grant Contingency	9,141,769	-	9,141,769	-	-
Grants:(Federal/State)	7,187,482	10,716,064	17,903,546	2,808,000	-
Contribution-Surface Water Mgmt	1,691,778	8,000,000	9,691,778	6,019,365	4,851,789
Contribution-Real Estate Excise Tax (REET)	1,800,000	2,526,220	4,326,220	2,035,021	2,293,001
General Obligation Bond Proceeds	325,000	5,587,520	5,912,520	19,192,228	-
Transfer from County Road Fund	-	17,595,648	17,595,648	16,101,580	20,470,078
Services-Flood Control District	2,365,039	3,398,700	5,763,739	3,000,000	1,330,000
Other Revenue		700,000	700,000	-	-
Total Capital Revenue	\$ 43,335,414	\$ 48,524,152	\$ 91,859,566	\$ 49,156,194	\$ 28,944,868
Capital Appropriation:					
Administrative	(44,761)	(47,822)	(92,583)	-	-
Emergent Need	(1,868,000)	(1,414,188)	(3,282,188)	(500,000)	(500,000)
Grant Contingency	(9,141,769)		(9,141,769)		
2019-20 Bridge Safety	(9,435,304)	(10,309,634)	(19,744,938)	(22,000,228)	(4,500,000)
Bridge Priority Maintenance	(1,115,741)	(1,103,220)	(2,218,961)	(855,137)	(1,526,611)
Culvert Replacement Fish Pass	(1,691,778)	(4,300,000)	(5,991,778)	(2,600,000)	(2,600,000)
Drainage Preservation	-	(6,193,500)	(6,193,500)	(7,120,603)	(6,215,098)
Flood Control District	(2,365,039)	(3,398,700)	(5,763,739)	(3,000,000)	(1,330,000)
Guardrail Preservation	(3,014,675)	(1,000,000)	(4,014,675)	(200,000)	-
High Collision Safety	(2,438,735)	(2,244,950)	(4,683,685)	(2,500,000)	(2,300,000)
Obsolete IT Systems Replacement	(452,762)	300,000	(152,762)	-	-
MMS Replacement	-	(1,000,000)	(1,000,000)	-	-
Quick Response	-	(3,064,500)	(3,064,500)	(3,000,000)	(3,000,000)
Roadway Preservation	(8,781,922)	(8,659,588)	(17,441,510)	(5,214,476)	(4,360,567)
School Zone Safety	(183,593)	(167,150)	(350,743)	(111,123)	(120,886)
Traffic Safety	(376,335)	(1,615,900)	(1,992,235)	(655,000)	(1,344,000)
Covington Way SE Improvement	(300,000)	-	(300,000)	-	-
Facilities LED Conversion	(325,000)	-	(325,000)	-	-
Maint Hdqtrs Bldg D Rehab	(1,800,000)	-	(1,800,000)	-	-
ADA Program		(300,000)	(300,000)	(319,627)	(347,706)
Bridge Load Upgrade Safety		(780,000)	(780,000)	(1,080,000)	(800,000)
Reinig Road Drainage Improvement Culvert		(1,500,000)	(1,500,000)	-	-
Beall Rd SW Restor Culvert	-	(575,000)	(575,000)		
SE384th Drng Imprv Culvert	-	(1,150,000)	(1,150,000)		
Total Capital Appropriation	\$ (43,335,414)	\$ (48,524,152)	\$ (91,859,566)	\$ (49,156,194)	\$ (28,944,868)

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	17,611,136	17,611,136	-	21,466,631	12,060,351	11,748,761
Capital Funding Sources						
Grants:(Federal/State)	1,578,030	2,584,788	-	10,716,064	2,808,000	-
Contribution-Surface Water Mgmt	3,015,019	5,352,278	-	8,000,000	6,019,365	4,851,789
Contribution-Real Estate Excise Tax (REET)	4,666,878	6,694,000	-	2,526,220	2,035,021	2,293,001
Other Funding Source-Bond Proceeds	-	900,000	-	5,587,520	19,192,228	-
Transfer from County Road Fund	20,476,901	27,500,868	-	21,826,995	16,170,155	16,170,155
Services-Flood Control District	1,270,223	2,790,644	-	3,398,700	3,000,000	1,330,000
Services-City of Issaquah	700,000	700,000	-	700,000	-	-
Other Revenue	648,178	915,074	-	-	-	-
Total Capital Revenue	\$ 32,355,229	\$ 47,437,652	\$ -	\$ 52,755,499	\$ 49,224,769	\$ 24,644,945
Capital Expenditures						
Administrative	(14,687)	(23,688)	-	(47,822)	-	-
Emergent Need	-	-	-	-	-	-
Grant Contingency	-	-	-	-	-	-
2019-20 Bridge Safety	(1,499,953)	(3,371,180)	-	(14,144,461)	(19,085,858)	(11,529,292)
Bridge Priority Maintenance	(1,152,835)	(1,697,773)	-	(1,103,220)	(855,137)	(1,526,611)
Culvert Replacement Fish Pass	(940,410)	(2,469,278)	-	(6,343,130)	(2,600,000)	(2,600,000)
Drainage Preservation	(4,712,280)	(7,206,791)	-	(6,338,371)	(7,401,238)	(7,663,308)
Flood Control District	(1,478,051)	(2,790,644)	-	(4,535,000)	(3,585,000)	(1,330,000)
Guardrail Preservation	(3,383,081)	(4,466,439)	-	(4,272,316)	(200,000)	-
High Collision Safety	(78,242)	(305,686)	-	(3,353,361)	(3,793,900)	(2,300,000)
Obsolete IT Systems Replacement	(63,238)	(600,000)	-	(216,000)	-	-
MMS Replacement	-	-	-	(1,000,000)	-	-
Quick Response	(1,265,701)	(6,812,759)	-	-	-	-
Roadway Preservation	(10,006,219)	(14,613,781)	-	(17,146,940)	(5,214,476)	(4,360,567)
School Zone Safety	(167,205)	(406,866)	-	(360,258)	(111,123)	(120,886)
Traffic Safety	(159,368)	(568,706)	-	(1,615,900)	(655,000)	(1,344,000)
Covington Way SE Improvement	(19,321)	(36,477)	-	-	-	-
Facilities LED Conversion	(284,388)	(585,000)	-	-	(325,000)	-
Maint Hdqtrs Bldg D Rehab	(87,844)	(620,000)	-	-	(1,800,000)	-
ADA Program			-	(300,000)	(319,627)	(347,706)
Bridge Load Upgrade Safety			-	(780,000)	(1,080,000)	(800,000)
Reinig Road Drainage Improvement Culvert			-	(210,000)	(1,285,000)	(5,000)
Beall Rd SW Restor Culvert			-	(100,000)	(470,000)	(5,000)
SE384th Drng Imprv Culvert			-	(295,000)	(755,000)	-

Total Capital Expenditures	\$ (25,312,824)	\$ (46,575,068)	\$ -	\$ (62,161,779)	\$ (49,536,359)	\$ (33,932,370)
Other Fund Transactions						
Transfer from other funds(3860) to 3855	3,086,634	3,086,634				
Quick Response (fund 3860)	(93,722)	(93,722)				
Ending Fund Balance	\$ 27,646,453	\$ 21,466,631	\$ -	\$ 12,060,351	\$ 11,748,761	\$ 2,461,336
Fund Balance designated to current projects*	\$ (24,653,541)	\$ (20,824,346)	\$ -	\$ (6,913,930)	\$ (10,833,687)	\$ (1,546,262)
Reserves						
Grant Contingency						
Cash Flow						
Capital Stabilization Reserve				(4,231,347)		
Total Reserves	\$ -	\$ -	\$ -	\$ (4,231,347)	\$ -	\$ -
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ 2,992,912	\$ 642,286	\$ -	\$ 915,074	\$ 915,074	\$ 915,074

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Estimated Ending Balance column reflects the best estimate of the inception to date budget balances and actual balances after 2020 is closed.

2021-2022 Proposed Budget is consistent with PIC for Executive Proposed Budget.

2021-2022 Total Budget sums the Estimated Ending Balance Budget and the 2021-2022 Budget.

Outyear revenue and expenditure budget assumptions tie to the outyears of the Ordinance Attachment by Fund report in PIC, with exceptions explicitly noted.

Revenues Notes:

Revenues shown are equal to the budgeted appropriation. Revenues include new revenue and fund balance designated to projects.

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of May 31,2020.

2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and is informed by the fund's spending plan.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Other Fund Transactions:

GAAP adjustment made for the \$3M transfer from Fund 3860 (authorized via ORD 19021). CAP form indicates Fund 3855 appropriates towards the following projects: Bridge Safety Program \$202,676 (Ordinance 18835 in Adopted 2019-2020 budget) and \$2.8M (Ordinance 18835 2019-2020 Adopted budget of \$2M).

RSD Middle Fork project was created in Fund 3860, however setup on tasks allocated costs to fund 3855. General Ledger JV will be initiated to correct.

Reserve Notes:

* Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

Capital Stabilization Reserve transfers County Road Fund in 2021-2022 that will be spent across the six-year CIP to avoid an abrupt decline in service levels.

Data pulled using GL activity and PA103 as of May 31, 2020 close. PIC data was used as of September 8, 2020.

Prepared by Sheilla Guerrero/Reviewed by Kathy Waymire
September 8, 2020

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Roads Services Division, Fund: 3860 COUNTY ROAD CONSTRUCTION, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3860 COUNTY ROAD CONSTRUCTION - Roads Services Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1026798	RSD EMERGENT NEED-EXISTING PROJECTS ADMIN	✓	(\$216,227)	Current Scope: Emergent Need Existing Projects - The purpose of the contingency is to provide implementation funding for existing projects with unforeseen circumstances such as project accelerations or delays, or to take advantage of developing opportunities. Budget Request Basis: Disappropriate the remaining project balance of \$216,227, and close the project. Consistent with the strategy to closeout fund 3860, this project can be closed as the remaining existing projects have sufficient funding to complete their implementation.
1026799	RSD CIP GRANT CONTINGENCY ADMIN	✓	(\$568,294)	Current Scope: CIP Grant Contingency - This project provides appropriation authority reflecting potential contingent grant sources that may be programmed. Budget Request Basis: Consistent with the strategy to closeout fund 3860, disappropriate the remaining contingency balance of \$568,294 and close this project as projects which may be eligible for new grant funding will be created and opened in Roads' new CIP funds (3855 and 3865).
1114792	RSD ROADS- COUNTY ROAD CONST ADMIN	✓	\$282,502	Current Scope: County Road Construction - this is the default administrative project for Fund 3860 -- County Road Construction Funds. Budget Request Basis: Appropriation to transfer fund balance out of the legacy County Road Construction Fund. This amount was determined using the balances of revenue-backed project disappropriations and projected fund balance at the end of the biennium. In order to move fund balance between funds, Finance (FBOD) requires that an administrative project be charged.
1124962	RSD SKY RV BR #999Z(MNY CK)RPR STANDALONE	✓	(\$66,277)	Current Scope: Skykomish River Bridge #999Z (Money Creek) Repair - Work to the Skykomish River Bridge #999Z over the Skykomish River (aka Money Creek Bridge) includes the following: Repainting the existing steel girders, scarifying the deck, repairing delaminated areas on the deck, repairing expansion joints, re-deck with structural concrete and improve the rails to meet current standards. Budget Request Basis: This will disappropriate the remaining balance and close the project as the work is complete.
3860 - COUNTY ROAD CONSTRUCTION		Total	(\$568,296)	
Grand Total			(\$568,296)	

**2021-2022 Proposed Financial Plan
Roads Construction Capital Fund / 000003860**

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	1,845,245	(3)	1,845,242		
Grants: (Federal/State)	568,293	(568,293)	-		
Contribution: Surface Water Mgmt	-		-		
Service: Flood Control District	-		-		
Other Revenue	-		-	-	-
Sale of land	-		-	-	-
Total Capital Revenue	\$ 2,413,538	\$ (568,296)	\$ 1,845,242	\$ -	\$ -
Capital Appropriation:					
ADMIN	(784,522)	502,019	(282,503)		
RSD ADA COMPLIANCE	-		-		
RSD BRG PRIORITY MAINTENANCE	-		-		
RSD C W DRAINAGE PRESERVATION	-		-		
RSD CLEAR ZONE SAFETY PROGRAM	-		-		
RSD CW HRRRP	-		-		
RSD CW ROADWAY PRESERVATION	-		-		
RSD QUICK RESPONSE	-		-	-	-
STANDALONE	(66,277)	66,277	-		
Total Capital Appropriation	\$ (850,799)	\$ 568,296	\$ (282,503)	\$ -	\$ -

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	9,268,677	9,268,677	-	1,845,245	0	0
Capital Funding Sources						
Grants:(Federal/State)	628,469	671,530				
Contribution: Surface Water Mgmt	1,481,786	1,481,786				
Service: Flood Control District		262,171				
Other Revenue	174,452	174,452				
Sale of land	(950,000)	(950,000)				
Total Capital Revenue	\$ 1,334,707	\$ 1,639,939	\$ -	\$ -	\$ -	\$ -
Capital Appropriation:						
ADMIN	-			(1,687,393)		
RSD ADA COMPLIANCE	-			-		
RSD BRG PRIORITY MAINTENANCE	-			-		
RSD C W DRAINAGE PRESERVATION	(1,583,289)	(2,004,291)		-		
RSD CLEAR ZONE SAFETY PROGRAM	-			-		
RSD CW HRRRP	-			-		
RSD CW ROADWAY PRESERVATION	-			-		
RSD QUICK RESPONSE	(1,388,961)	(2,297,139)		-		
STANDALONE	(76,943)	(670,307)		(157,852)		
Total Capital Expenditures	\$ (3,049,193)	\$ (4,971,737)	\$ -	\$ (1,845,245)	\$ -	\$ -
Other Fund Transactions						
TRANSFER OUT OF 3860 TO 3855	(4,091,634)	(4,091,634)		-		
Ending Fund Balance	\$ 3,462,557	\$ 1,845,245	\$ -	\$ 0	\$ 0	\$ 0
Fund Balance designated to current projects*	\$ (3,462,557)	\$ (1,845,245)	\$ -	\$ -	\$ (0)	\$ (0)
Reserves						
Grant Contingency						
Cash Flow						
Total Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ 0	\$ -	\$ -	\$ 0	\$ -	\$ -

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Carryover column reflects the best estimate of the inception to date budget balances and actual balances after YE 2020 is closed.

Revenues Notes:

Revenues shown are equal to the budgeted expenditure. Revenues include new revenue and fund balance designated to projects.

Appropriation Notes:

Any remaining fund balance will be appropriated in an administrative project and transferred out (per FBOD rules) once all projects are completed and/or closed out to transfer any remaining fund balance.

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of May 31, 2020.

2019-2020 Actuals reflects as of May 31, 2020.

2019-2020 Estimated column reflects the best estimate for the biennium based on actuals and is informed by the fund's spending plan.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Expenditures Notes:

Admin adj: 2021 estimate reflects estimated disappropriations pending grant and interest reconciliation. Reconciliation will be part of 2021-2022 1st Omnibus.

Other Fund Transactions

Administrative adjustment appropriated under Ord 18835 (2019-2020 Biennial Adopted budget \$2.8M) and Ord 19021 (2020 2nd Omnibus \$1.2M).

Reserve Notes:

* Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

Prepared by Sheilla Guerrero/Reviewed by Kathy Waymire - September 8, 2020

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Roads Services Division, Fund: 3865 KING COUNTY ROAD CONSTRUCTION, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3865 KING COUNTY ROAD CONSTRUCTION - Roads Services Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1129592	RSD EMERGENT NEED 3865 ADMIN		\$351,250	Current Scope: Emergent Need 3865 - This project provides funding for existing projects that experience unforeseen circumstances such as delay, match for additional grant funding or required accelerations. Budget Request Basis: This is the maximum that can be supported by the financial plan and complies with the maximum appropriation as allowed by King County Code.
1129593	RSD GRANT CONTINGENCY 3865 ADMIN	✓	(\$4,584,394)	Current Scope: Grant Contingency Project for Fund 3865 - This project provides appropriation authority reflecting potential grant contingent sources that may be awarded. Budget Request Basis: This budget request will adjust the amount of the grant contingency in Fund 3865. On average, Roads receives approximately \$5 million in grant funds. The contingency remaining should be sufficient to allow the division to apply for and receive grants between budget cycles and for emergent needs, such as storm events. Grant contingency allows Roads to pursue grant funding as opportunities arise since many granting agencies require demonstration of sufficient budget authority to apply for funds.
1129598	RSD ISS HBRT RD@MAY VLLY IMPRV STANDALONE	✓	(\$1,284,000)	Current Scope: Issaquah Hobart Road at May Valley Road Improvement - To construct intersection improvements which could be either a roundabout or additional travel lanes with a traffic signal at the intersection of Issaquah Hobart Road SE and SE May Valley Road. Budget Request Basis: Disappropriate \$1,284,000 to reflect current status. In the 2nd omnibus of 2019-2020, the project budget was increased for potential grant funding from the Washington State Transportation Improvement Board, however, the project was not selected for funding. The remaining budget will fund preliminary and final design.
1129599	RSD RENTON AVE PH III SIDEWALK STANDALONE		(\$499,877)	Current Scope: Renton Avenue Phase III Sidewalk - This project constructs a sidewalk on the west side of Renton Avenue S between 68th Avenue S and S 112th Street, a paved walking surface on the east side of Renton Avenue between 68th Avenue S and S 116th Place, and bicycle lanes on each side of Renton Avenue within the project area. Budget Request Basis: The budget request is to construct the project using grant and REET 1 funding. It also adjusts the budget to reflect the timing of potential grant opportunities and currently available estimates for constructing the project.
1130303	RSD CIP OVERSIGHT 3865 ADMIN		\$11,847	Current Scope: Auditor Capital Project Oversight - Biennial allocation of Council Auditor Capital Project Oversight costs. Budget Request Basis: Budget appropriation supports cost of Capital Project Oversight work of Capital Projects by King County Auditor

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Roads Services Division, Fund: 3865 KING COUNTY ROAD CONSTRUCTION, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3865 KING COUNTY ROAD CONSTRUCTION - Roads Services Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1131235	RSD S 360ST&MILITARY RD RNDABT STANDALONE		\$3,065,000	Current Scope: S 360 Street and Military Road Roundabout - Design and construct a single lane elliptical roundabout. Budget Request Basis: The budget request is based on currently available estimates for acquiring right-of-way and constructing the project using REET 1 and Roads Fund.
1131236	RSD S LANGSTON RD&59 AV RNDABT STANDALONE	✓	(\$12,158)	Current Scope: S Langston Rd & 59th Ave Roundabout - Design and construct a mini-roundabout at this intersection. Budget Request Basis: Disappropriate the remaining balance to close out this project.
1131897	RSD ROAD CONSTRUCTION ADMIN	✓	\$434,908	Current Scope: Road Construction Administrative Project - This is the default administrative project for Fund 3865 County Road Construction Fund. Budget Request Basis: Appropriation to transfer fund balance out of the the County Road Construction Fund. This amount was determined using the balances of revenue-backed project disappropriations and projected fund balance at the end of the biennium. In order to move fund balance between funds, Finance (FBOD) requires that an administrative project be charged.
1135042	RSD VASHON MAINT FACILITY REPLACEMENT STANDALONE	✓	\$0	Current Scope: Vashon Maintenance Facility Replacement - Acquire land and construct a new maintenance facility on Vashon Island to replace the current failing and undersized facility, including facilities that were constructed in 1935. Budget Request Basis: The budget request is based on currently available estimates for designing and constructing the new facility. Funding for design is anticipated to be requested in 2023-2024, and funding for implementation and closeout is expected to be requested in 2025-2026.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Roads Services Division, Fund: 3865 KING COUNTY ROAD CONSTRUCTION, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3865 KING COUNTY ROAD CONSTRUCTION - Roads Services Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1135043	RSD NE MAINT FACILITY REPLACEMENT STANDALONE	✓	\$0	<p>Current Scope: Northeast Maintenance Facility Replacement - Acquire land and construct a new, centrally located maintenance facility to serve northeastern King County, replacing the existing Cadman facility that is mislocated to meet current road maintenance needs. The Cadman facility is inside the City of Redmond in an urbanized area with significant development pressures on the horizon that are not compatible with long-term operation of a roads maintenance facility which needs to respond to incidents and emergencies 24 hours a day, seven days a week. Due to past annexations and incorporations, it is also at the far western edge of the remaining northeastern unincorporated area and not centrally located to meet the needs for timely and efficient service to a large, spread out rural service area. Long travel times from the current location to many portions of the service area can impede quick response to emergency events such as storms, flooding, earthquakes, and collisions. It also results in inefficiencies and higher costs for planned maintenance activities. This project would construct a new facility at a more centrally-located site in the rural area and include adequate space for crews, vehicles and multiple pieces of equipment, and materials storage and stockpiling, as well as functions such as waste disposal, truck washing and other similar activities.</p> <p>Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for out years only.</p>
1135044	RSD PRSTN MAINT FACILITY BLDOUT STANDALONE	✓	\$0	<p>Current Scope: Preston Maintenance Facility Buildout - Complete buildout of the Preston maintenance facility. Development and occupation of the facility has been impacted and delayed by Washington state litigation on water rights. Construction costs to build out the facility have also been affected by an exceptionally active and competitive regional construction market for buildings/facilities, higher labor rates, and escalating material costs, and additional funding is required to complete the project. This phase of the project will include water system upgrades to allow full use and occupation of the facility, and completion of site development and buildings and other structures that support staff, equipment, materials and operations. Once the project is complete, additional functions can be moved from the existing Fall City facility to Preston. The Fall City location is comprised of failing facilities that are undersized, including an old barn without any heat or cooling that serves as a locker room. In addition, the site is impacted by flooding.</p> <p>Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for out years only.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Roads Services Division, Fund: 3865 KING COUNTY ROAD CONSTRUCTION, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3865 KING COUNTY ROAD CONSTRUCTION - Roads Services Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139145	RSD SE GREEN VALLEY ROAD AND 218TH AVENUE SE INTERSECTION IMPROVEMENT STANDALONE		\$675,000	<p>Current Scope: SE Green Valley Road and 218th Avenue SE Improvements - To design and construct improvements to the intersection of SE Green Valley Road and 212 Avenue SE.</p> <p>Budget Request Basis: The budget request is based on currently available estimates for designing the project and acquiring right-of-way. The Road Services Division has applied for a Surface Transportation Program grant, funded by the Federal Highway Administration, for these phases. This budget request programs those funds and also request Real Estate Excise Tax funds for the local match. Funding for construction and closeout may be requested in future budget requests.</p>
1139146	RSD RAINIER AVENUE SOUTH AND LAKERIDGE DRIVE INTERSECTION IMPROVEMENT STANDALONE		\$400,000	<p>Current Scope: Rainier Ave S & S Lakeridge Drive Intersection Improvements - To improve the intersection of Rainier Avenue S and S Lakeridge Drive, located between the cities of Renton and Seattle, by adding a signal and making other necessary improvements to accommodate a safer pedestrian crossing.</p> <p>Budget Request Basis: The REET 1 budget request is based on currently available estimates to design the project. Additional funds may be requested in future years to construct the project.</p>
3865 - KING COUNTY ROAD CONSTRUCTION		Total	(\$1,442,424)	
Grand Total			(\$1,442,424)	

**2021-2022 Proposed Financial Plan
Roads Construction / 000003865**

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	4,936,912	(786,158)	4,150,754		
Transfer From County Road Fund		1,163,005	1,163,005	500,000	500,000
Federal Aid	9,641,604	(2,098,394)	7,543,210	-	-
Federal Emergency Grants	2,870,417	-	2,870,417	-	-
WA Department of Transportation	9,633,164	(3,209,877)	6,423,287	-	-
Real Estate Excise Tax (REET)		3,489,000	3,489,000	1,100,000	-
Sale of Land		-	-	9,200,000	41,195,000
Total Capital Revenue	\$ 27,082,097	\$ (1,442,424)	\$ 25,639,673	\$ 10,800,000	\$ 41,695,000
Capital Appropriation:					
Contingencies	(9,430,105)	4,584,394	(4,845,711)	-	-
Emergent Need	(521,606)	(351,250)	(872,856)	(500,000)	(500,000)
Guardrail Construction	(1,055,666)		(1,055,666)	-	-
Cascade Miller Bridge -- East and West	(3,935,565)		(3,935,565)	-	-
Renton Avenue Phase III Sidewalks	(3,036,342)	499,877	(2,536,465)	-	-
Highline School District Improvements	(5,250,000)		(5,250,000)	-	-
Intersection Improvements	(3,367,813)	(1,768,842)	(5,136,655)	-	-
SE Green Valley at 128th Ave Intersection		(675,000)	(675,000)	-	-
Rainier Avenue S at Lakeview Drive Intersection		(400,000)	(400,000)	(1,100,000)	-
Maintenance Facility Improvements	(485,000)	-	(485,000)	(9,200,000)	(41,195,000)
Administrative Projects		(446,755)	(446,755)	-	-
	-	-	-	-	-
Total Capital Appropriation	\$ (27,082,097)	\$ 1,442,424	\$ (25,639,673)	\$ (10,800,000)	\$ (41,695,000)

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	4,362,213	4,362,213	-	4,936,912	4,298,609	1,261,609
Capital Funding Sources						
Transfer From County Road Fund	1,728,099	1,939,132		376,847	500,000	500,000
Federal Aid	571,598	571,598	-		-	-
Federal Emergency Grants	135,922	286,708		1,416,803	-	-
WA Department of Transportation	168,845	183,039		8,343,995	-	-
Real Estate Excise Tax (REET)				3,489,000	1,100,000	-
Sale of land	430,000	505,000	-	-	9,200,000	41,195,000
Other Revenue	179,854	431,649		-		
Flood Control District	88,319	100,000	-			

Total Capital Revenue	\$ 3,302,637	\$ 4,017,127	\$ -	\$ 13,626,645	\$ 10,800,000	\$ 41,695,000
Capital Expenditures						
Contingencies	-	-				
Emergent Need	-	-		(351,250)	(500,000)	(500,000)
Guardrail Construction	(132,618)	(663,192)		(392,474)	-	-
Cascade Miller Bridge - East and West	(237,817)	(447,982)		(3,935,565)		-
Renton Avenue Phase III Sidewalks	(175,214)	(396,241)		(2,293,995)	-	-
Highline School District Improvements	-	-		(5,250,000)		-
Issaquah Hobart Rd at May Valley Improvement	-	(282,194)		(472,806)	-	-
Roundabouts	(1,596,674)	(1,622,544)		(614,419)	(3,160,000)	-
SE Green Valley at 128th Ave Intersection	-	-	-	(48,000)	(627,000)	-
Rainier Avenue S at Lakeview Drive Intersection	-	-	-	(400,000)	(1,100,000)	-
Maintenance Facility Improvements	(10,408)	(20,000)	-	(494,592)	(8,450,000)	(36,478,000)
Administrative Projects	(2,769)	(10,275)	-	(11,847)	-	-
Total Capital Expenditures	\$ (2,155,500)	\$ (3,442,428)	\$ -	\$ (14,264,948)	\$ (13,837,000)	\$ (36,978,000)
Other Fund Transactions						
			-	-		
Ending Fund Balance	\$ 5,509,349	\$ 4,936,912	\$ -	\$ 4,298,609	\$ 1,261,609	\$ 5,978,609
Fund Balance designated to current projects*	\$ (5,509,349)	\$ (4,936,912)	\$ -	\$ (3,866,960)	\$ (750,000)	\$ (5,467,000)
Reserves						
Grant Contingency						
Cash Flow						
Total Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ -	\$ -	\$ -	\$ 431,649	\$ 511,609	\$ 511,609

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Estimated Ending Balance column reflects the best estimate of the inception to date budget balances and actual balances after 2019 is closed.

2021-2022 Proposed Budget is consistent with PIC for Executive Proposed Budget.

2021-2022 Total Budget sums the Estimated Ending Balance Budget and the 2021-2022 Budget.

Outyear revenue and expenditure budget assumptions tie to the outyears of the Ordinance Attachment by Fund report in PIC, with exceptions explicitly noted.

Revenues Notes:

Revenues shown are equal to the budgeted expenditure. Revenues include new revenue and fund balance designated to projects.

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.

2019-2020 Actuals reflect 2019-2020 amounts in EBS.

2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and is informed by the fund's spending plan.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

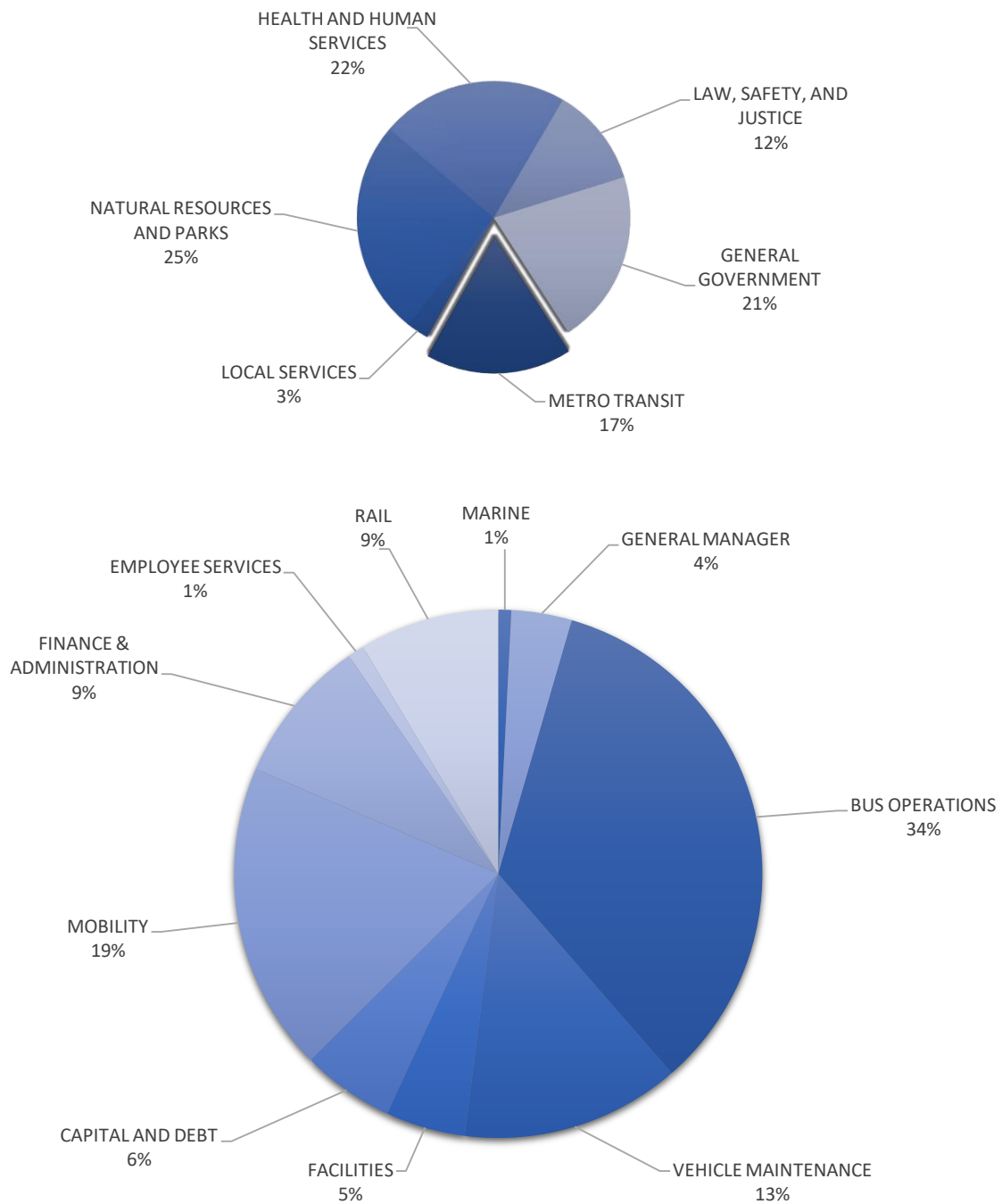
* Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

Actuals from GL30 for May 2020. Budget and spending from PIC, July 9, 2020.

Updated September 9, 2020 by Mark Foote and Kathy Waymire

METRO TRANSIT

Metro Transit \$2.1 Billion



Capital and Debt: Public Transportation Construction, Public Transportation Revenue Fleet Capital, KC Marine Construction, Transit Debt Service
Due to rounding, figures in pie chart may not add to 100%.

INTRODUCTION

Metro Transit is the region's largest public transportation agency, delivering fixed-route bus service and more than 130 million rides each year across all products and services, including:

- **Fixed-route Services:** Services that operate on predictable paths on pre-planned schedules operated by Metro Transit, including bus, rail, streetcar, and water taxi.
- **Contracted Services:** Services delivered under contract with Metro Transit that provide customized options to communities or populations, including DART and Access.
- **Shared and Connected Services:** Services where Metro Transit acts as a mobility broker and may provide a vehicle, technology or support, including Vanpool, Vanshare, Rideshare, Community Access Transportation (CAT), Community Connections, and Alternative Services.

All of the services in the Department of Metro Transit are supported by dedicated funding sources. These services aim to work together to provide the best possible public transportation services and improve regional mobility and quality of life in King County.

METRO TRANSIT DEPARTMENT

MISSION

King County Metro Transit provides the best possible public transportation services and improves regional mobility and quality of life in King County.

OVERVIEW

King County Metro Transit is the largest public transportation agency in the Puget Sound region, serving 2.3 million people living in diverse and growing communities throughout King County's 39 cities along with millions of people who visit or work in King County. Until the recent COVID-19 crisis, demand for transit continued to grow, while the transportation landscape continued to change. Metro aims to serve communities through a regional network of traditional and new transportation services that get people where they want to go, when they want to get there, while contributing to healthy communities, a thriving economy, and a sustainable environment.

As a value-driven, data-supported organization, Metro aims to be adaptable and lead with its core values—equity, sustainability, and safety—while responding to these challenges. To that end, Metro envisions a regional mobility network that is integrated, innovative, equitable, and sustainable.

Even in the challenging funding environment and amidst the ambiguity of what the post-COVID-19 future looks like, Metro will make investments that support an adaptive, responsive, and changing service network in the future. Metro is committed to leading with race and advancing social equity by investing where need is greatest to dismantle the history of inequities that have all too often been created or furthered by government processes and services. Metro also recognizes its responsibility to address the climate crisis, given the unique role transit can play. Metro will do all this work while putting the safety of customers and employees first.

2021-2022 Executive Proposed Operating Budget TRANSIT (EN_A46410)

EN_A46410

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	1,938,473,681	1,814,671,549	5,347.3	51.0
Base Budget Adjustments	45,584,929	(5,609,853)	1.2	0.0
Decision Package Adjustments	37,349,026	58,299,595	(226.2)	(12.5)
2021-2022 Final Adopted Budget	2,021,407,636	1,867,361,291	5,122.3	38.5
2021-2022 Final Adopted Ordinance	2,021,408,000	1,867,362,000	5,125.8	42.2

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Final Adopted Budget is the sum of the Revised Budget, Base Budget Adjustments and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Final Adopted. In the Final Adopted Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

EN_A46410

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				

2021-2022 Executive Proposed Operating Budget TRANSIT (EN_A46410)

EN_A46410

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
<hr/>				
(DS_001) Direct Bus Service Reduction Reduce service hours due to a significantly lower revenue forecast resulting from COVID-19 pandemic and the loss of partner funding. Due to a reduction in the revenue, Metro is proposing to decrease fixed route bus service levels during the biennium while planning for longer term reductions. This includes reductions in the service hours funded by the City of Seattle and Sound Transit, in addition to some reductions in King County funded service with the Northgate Link opening. In the biennium, the assumed loss of funding from Seattle's Transportation Benefit District has the largest impact, reducing 350K annual hours of service from the level of service operated in 2019. Some of this service was reduced in 2020 in response to COVID-19, and the remaining hours will be reduced in 2021. For the King County funded services, Metro anticipates beginning to restore some of the service suspended during the pandemic. This restoration combined with other changes, such as those associated with the opening of Northgate Link, result in an anticipated net reduction of 30,000 hours in Metro funded service in the biennium. In addition, during 2021 a meaningful number of service hours will be identified to be reinvested into historically underserved communities to begin to advance the Mobility Framework. The costs associated with these reductions include direct costs like labor, parts, insurance and fuel.	(101,425,163)	0	(394.0)	0.0
(DS_002) Contracted and Mobility Service Changes Adjust contracted and flexible service levels in response to ongoing revenue shortfalls and to provide better mobility options for customers. This package includes: (1) Reductions to Access as a result of lower ridership, efficiencies, and lower fuel costs; (2) Increased funding for Community Access Transportation as existing programs in the Snoqualmie Valley and Judkins Park and the Trailhead Direct program are shifted from the Alternative Services program; (3) New pilot programs in the Alternative Services program, such as community shuttles and an extended pilot in partnership with Via Transportation in South Seattle; and (4) Reductions in funding for Vanpool to reflect fuel and administrative adjustments.	(12,563,241)	900,000	0.0	0.0
(DS_004) Indirect Impacts of Reduced Service - Administrative Support and Training Reduce business operations and vehicle maintenance support workforce in relation to the proposed reduction of bus service hours. This includes reductions in chiefs and base personnel, as well as staff at the Revenue Processing Center.	(6,328,689)	0	(27.5)	(1.0)

**2021-2022 Executive Proposed Operating Budget
TRANSIT (EN_A46410)**

EN_A46410

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_005) Maintenance Supplies and Labor Reduction Reduce funding for coach prep services, supplies, and consumables in the Vehicle Maintenance Division as a result of reduced bus service hours and fewer deliveries of new coaches. Position reductions are assumed to come from attrition.	(1,229,577)	0	(2.0)	(1.0)
(DS_006) Next Generation ORCA System Increase costs for the next generation ORCA system (ngORCA) that will go live in 2022 with a different service model that will impact Metro's costs. In addition, this proposal provides support for both individual and employer customers through the transition period with additional marketing and communications efforts aimed at priority populations to improve access to transit for communities in need.	6,244,770	2,329,698	(4.0)	5.0
(DS_007) Service Delivery Optimization Reduce Mobility Division costs including reducing travel, training, supplies, and contracted services that do not directly impact services. This proposal also eliminates several positions associated with strategic planning, vanpool/vanshare, and the implementation of the new Access contract.	(3,518,584)	0	(3.0)	(1.0)
(DS_008) Technology Investments Add resources for technology investments, including the County enterprise Grievance Tracking and Learning Management systems, which are planned for implementation in the biennium. This proposal also includes costs to continue use of a transit planning software and Google Maps API, which will allow for deeper review of service decisions and better customer information.	1,130,800	0	0.0	0.0
(DS_009) Telecommuting and Continuous Improvement Fund space planning and technology investments to support a telecommuting workforce, setting the stage for reductions in central rates for leases. This request also funds continuous improvement efforts throughout the department.	530,000	0	0.0	0.0
(DS_010) Employee Training and Support Implement a program to train existing staff for careers in safety and security, and add dedicated staffing to coordinate health and well being services.	615,522	0	2.0	0.0
(DS_011) Drug and Alcohol In-House Testing Pilot Program Pilot a new model for providing required drug and alcohol testing. The pilot will test the efficiency of in-house testing versus contracted testing, while testing the hypothesis that time loss can be reduced if employees are not required to go to vendor locations for testing.	556,595	0	0.0	4.0

**2021-2022 Executive Proposed Operating Budget
TRANSIT (EN_A46410)**

EN_A46410

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_012) Mobility Division Support Provide resources for the Mobility Division to look at centralizing and improving activities for the division as a whole, including equity analysis, compliance, and accountability in all contracts and subcontracts. This proposal is an investment in innovation, continuous improvement, and a cross-divisional approach to using existing resources and talent to meet current and future division business needs.	92,000	0	0.0	0.0
(DS_013) Policing and Security Reductions Reduce security and policing programs to coincide with reductions in service. These reductions will start in 2021 and be fully implemented by 2023.	(2,158,000)	0	0.0	0.0
(DS_014) Quality Assurance Audit Compliance Re-prioritize work within the Safety and Security Section to reduce redundancies, account for changing project needs, and focus on legally required Quality Assurance Auditing for Safety and Security. Positions will be repurposed to quality assurance positions, with minor ongoing savings due to differences in classifications. If these changes are not made, Metro could be found in noncompliance with new regulations, putting their standing as an FTA grantee in jeopardy.	(68,473)	0	0.0	0.0
(DS_015) TLT Conversions Convert positions from TLTs to FTEs to provide support for ongoing organizational needs, including records management, executive support and special projects.	0	0	3.0	(3.0)
(DS_016) Centralized Processes and Team Structures Enhance Metro's capacity to deliver effective and efficient services to the department and employees by providing for more centralized teams in HRIM, leaves administration, disability services, labor relations, technology, and analytics. This request includes the transfer and removal of positions within the organization to create efficiencies, as well as additional staff. Investments will create capacity in the organization to track and record information, identify and analyze trends and needs, assess equity impacts through empirical data, and make data-driven decisions. Centralization will also allow for standardized processes, ensuring all employees receive consistent levels of service and reduce errors that have in the past disproportionately affected the most diverse, lower income employees in the organization and are frequently cause for grievances and disenfranchised employees.	1,797,710	0	8.5	(2.0)

2021-2022 Executive Proposed Operating Budget TRANSIT (EN_A46410)

EN_A46410

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_017) Communications and Engagement Invest in communications and engagement to enhance services to the community and employees, consistent with recommendations in the Mobility Framework. These investments include both increases in positions to support this work, as well as nonpersonnel investment that emphasizes language access, community engagement, and collaboration with community resources.	6,005,373	0	11.0	0.5
(DS_018) Downtown Seattle Transit Tunnel Transfer Transfer the operations and maintenance aspects for the Downtown Seattle Transit Tunnel from the Transit Facilities Division to the Rail Division.	(6,260,215)	0	(28.0)	0.0
(DS_019) Utilities and Taxes Adjustment Provide the appropriate funding level for utilities and taxes.	(2,130,000)	0	0.0	0.0
(DS_020) LED Lighting Conversion Provide funding to complete the transition to more energy efficient LED lighting at Metro Bus bases in 2021. In 2022 after the work is complete, this proposal also reduces three TLTs supporting the conversion.	(441,479)	0	0.0	(3.0)
(DS_021) Mobility Capital Division Reductions Reduce the capital improvement program, resulting in staff reductions in Mobility associated with the RapidRide Program, the Passenger Facilities Program, and the Access to Transit Program.	(1,428,661)	0	(5.0)	0.0
(DS_022) Facilities Organization Redesign Right-size the Facilities organization through attrition and investment in technology and process improvement. This package represents a target reduction of positions that would be reduced as this work is completed over the biennium. Full annualized savings will not be realized until 2023 when all the changes have been made.	(2,691,077)	0	(14.0)	0.0
(DS_023) Supplies Increase funding for supplies as a result of new facilities, inflationary increases for existing items, and new sanitization expectations.	280,000	0	0.0	0.0
(DS_024) Travel and Vendor Expenses Reduction Reduce the consulting, travel, and training budgets in the operating side of the Capital Division as part of organization-wide reductions in response to lower revenue.	(2,200,000)	0	0.0	0.0
(DS_026) Marine Indirect Reductions Reduce funding for: (1) consulting; (2) judgment and claims expenses, consistent with historical data; (3) the summer intern program, which will be eliminated; and (4) repair maintenance since significant maintenance repairs were completed in 2020. These changes are not anticipated to impact water taxi service levels.	(325,638)	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget TRANSIT (EN_A46410)

EN_A46410

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_027) Streetcar Service Support Adjust labor and non-labor costs to support 2021-2022 Streetcar operations. All of these items are 100 percent revenue backed, and the change in expense will be offset by changes in revenue.	(363,658)	(368,082)	(2.0)	0.0
(DS_028) Link Expansion Business Administration Support Add staffing and funding to the Business Administration and Support groups in Rail with the opening of a new Operations and Maintenance Facility in Bellevue and expansion of the Link Light Rail system with Northgate Link in 2021 and East Link expansion in 2023. The additional resources in this proposal are needed to maintain service commitments to Sound Transit (per the Intergovernmental Agreement) and grow Metro's operation to keep pace with the expansion of the Link rail system. Costs are 100 percent revenue backed by Sound Transit.	1,776,095	1,785,613	7.0	0.0
(DS_029) Link Expansion Maintenance Increase Rail Maintenance staffing and provide training to support the new Northgate and East Link expansions. The added staff will provide support to maintain the Downtown Seattle Transit Tunnel (DSTT) and the new Operations and Maintenance Facility (OMF) in Bellevue; test, commission, and maintain 152 new light rail vehicles (LRV); and provide power and track maintenance for the new extensions.	14,633,466	14,764,162	121.0	0.0
(DS_030) Link Expansion Operations Add operating staffing to support the expansion of the Link Light Rail system with the opening of Northgate and East Link extensions. The added staff includes rail chiefs, rail supervisors, rail operators, supervisory control and data acquisition (SCADA) technicians, and administrative support staff.	10,410,443	10,471,050	81.0	0.0
(DS_031) Capital Position Reductions Remove vacant positions from the Capital Division to reflect reduced work associated with the reductions made to the CIP for 2019-2028 compared to assumptions during the last budget cycle.	(257,600)	0	(16.0)	(4.0)
(DS_032) Subsidized Annual Pass Program Fund the roll-out of the subsidized annual pass program, designed to increase access to services by removing cost as a barrier for people in extreme poverty. Metro will leverage the existing reduced fare program infrastructure and work with community partners to provide transit access to thousands of residents who cannot currently afford transit services.	77,928,596	51,590,200	5.0	3.0

2021-2022 Executive Proposed Operating Budget TRANSIT (EN_A46410)

EN_A46410

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_033) Interim Base Repurpose the interim base in light of service reductions and financial challenges. Metro is no longer planning to use the Interim Base as a standalone operating base when construction is completed at the beginning of 2021, resulting in a reduction of vacant positions. The facility will be used to meet needs that would have otherwise required property acquisition and improvements such as warehousing and construction management.	(5,529,447)	0	(20.0)	0.0
(DS_034) Wellness Center Reduction Reduce Wellness Center staffing and non-labor resources in light of reduced organizational capacity and reprioritization of operating resources.	(5,659,194)	0	(1.0)	0.0
(DS_035) Paid Parking Program Reduction Reduce budget for paid parking program in light of changed market conditions resulting from COVID-19. Demand for park-and-ride space is currently very low, and there is no projected impact on transit riders desiring to access a bus from a park-and-ride.	(1,479,000)	0	0.0	0.0
(DS_036) Skyway Service Investments Implement flexible service to provide mobility in Skyway, a high-need community with limited access to fixed-route service. New flexible service will enable thousands of Skyway residents and employees to access opportunity. Metro will work with the community to identify and develop flexible service solutions that will meet their needs, and build on Metro's experience with successful feeder to fixed service models.	6,000,000	0	0.0	0.0
(DS_120) Central Climate Change Cost Update Adjust the share of central climate-related costs including investments to advance the Strategic Climate Action Plan, membership fees in climate related organizations, consulting fees, and central climate staff. The allocation methodology is based on greenhouse gas emissions.	(51,036)	0	0.0	0.0
Technical Adjustments				
(TA_001) Agency Net-Zero Adjustments Align net-zero adjustments to positions and non-personnel appropriations.	0	0	0.0	0.0
(TA_002) Vacancy Rate Contra Distribution Distribute vacancy rate from centrally budgeted cost center/account to individual cost centers throughout Transit.	0	0	0.0	0.0
(TA_003) Industrial Insurance Distribution Distribute industrial insurance to individual costs centers based on 2019 actual expenditures.	(3,045,000)	4,256,436	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
TRANSIT (EN_A46410)**

EN_A46410

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_004) Marine Division Integration Adjust budget to reflect the fact that the Marine Division is being incorporated into the Public Transportation Fund. The overhead appropriations placed in Marine's budget in 2019-2020 biennium are no longer needed and has been replaced with department-wide allocation to Metro.	(684,847)	0	0.0	0.0
(TA_010) Metro Transit Police Baseline Adjust appropriation for Metro Transit Police to reflect 2021-2022 contract costs. These changes correct the proforma stage of the 2021-22 Biennial Budget development.	2,830,604	0	0.0	0.0
(TA_011) Central Services Adjustment Remove assumptions now incorporated into central rates from Metro's central service cost center. The assumptions are associated with centrally managed initiatives that are complete, including Seattle 2030, Ombudsman, and IT programs.	993,444	0	0.0	0.0
(TA_012) Position Reclassifications Adjust labor accounts incrementally to reflect changes that were made between the HCM reconciliation process and the publishing of proforma budget for 2021-2022. Changes result from existing positions being reclassified and are marked as one-time in the system	203,748	0	0.3	0.0
(TA_013) Loan Out Labor Adjustment Adjust loan out labor account, 51111 - LOAN OUT LABOR CLASS LEVEL and 51398 - LOAN IN OUT BNFTS MANUAL, to reflect 2021-22 compensation rates.	1,808,401	0	0.0	0.0
(TA_014) Loan Out Position Allocation Adjustment Update the loan out allocation percentage of budgeted positions that were incorrectly allocated loan out and/or repurposed from capital FTEs to operating FTEs in the 2019-2020 Budget. These updates correct the Proforma stage of the budget.	2,437,646	0	0.0	0.0
(TA_015) Capital Loan Out and Indirect Cost Adjustments Update the loan out assumptions, both labor and benefits, for individual position numbers in the Capital Division and the contra expenditure associated with indirect costs allocated to the capital improvement program.	(4,620,358)	0	0.0	0.0
(TA_016) Marine Proforma Adjustments Increase the Marine Division budget to reflect estimated cost increases for renewed lease, utilities, and security costs.	166,740	0	0.0	0.0
(TA_017) Loan Out Coach Prep Adjustment Adjust loan out labor related to coach prep work in the Vehicle Maintenance Division in 2021-2022.	(525,300)	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget TRANSIT (EN_A46410)

EN_A46410

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_018) Bond Fund and Revenue Stabilization Reserve Updates Update expense and revenue assumptions for Transit's Bond Fund (8430) and Revenue Stabilization Fund (7571). This includes adjustments for interest revenue, tax allocations and debt service payments.	0	0	0.0	0.0
(TA_019) Next Generation Wireless Completion Reduce positions and associated loan out reductions related to the Next Generation Wireless Capital Project to be completed in 2021. This is a net zero adjustment to the operating program.	24,041	0	0.0	(10.0)
(TA_050) Revenue Adjustment Revise budgeted revenues to match the current forecast.	0	(27,429,482)	0.0	0.0
(TA_100) Inflation and Carryforward Service Adjustments - Vehicle Maintenance Adjust costs to address inflation and carryforward service adjustments in the Vehicle Maintenance Division.	(2)	0	0.0	0.0
(TA_101) Inflation and Carryforward Service Adjustments - Operators Adjust costs to address inflation and carryforward service related to bus operators.	34,637,218	0	27.0	0.0
(TA_102) Inflation and Service Adjustments - Fuel and Electricity Adjust costs related to fuel and electricity prices and carryforward service levels.	(5,254,367)	0	0.0	0.0
(TA_103) Non-labor Budget Transfer Transfer remaining non-labor budget from the legacy Marine Division appropriation. This folds the Marine Division into the Transit enterprise fund beginning in 2021.	9,898,480	0	0.0	0.0
(TA_105) Inflation and Carryforward Service Adjustments - Access Adjust costs to address inflation and service levels for the Access Paratransit program.	5,544,880	0	0.0	0.0
(TA_107) Legacy Marine Division Appropriation Transfers Transfer in FTE authority and miscellaneous budget from the legacy Marine Division appropriation.	7,540,845	0	24.5	0.0
(TA_108) Inflation and Carryforward Service Adjustments - Vanpool Adjust costs to address inflation and service levels for the Vanpool program.	(2,044,149)	0	0.0	0.0
(TA_110) Net Zero Changes Revise expenditure accounts to match current spending patterns.	0	0	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
TRANSIT (EN_A46410)**

EN_A46410

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	4,599,063	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	4,126	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(6,608,000)	0	0.0	0.0
Central Rate Adjustments	17,549,179	0	0.0	0.0
Total Decision Package Adjustments	37,349,026	58,299,595	(226.2)	(12.5)

2021 - 2022 Executive Proposed Financial Plan
Public Transportation Fund / 4641,3641,3642,4642,4643,8430

Category	2019-2020 Estimated	2021-2022 Proposed Budget	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	963,927,844	1,136,595,725	710,012,117	591,347,126
Revenues				
Sales Tax	1,278,382,673	1,284,608,531	1,431,521,210	1,542,211,897
Property Tax	59,450,865	75,422,493	78,728,454	82,253,392
Fares (All Modes)	223,100,606	205,722,632	297,225,626	319,194,561
Other Operations	36,503,771	35,445,762	24,621,782	25,932,767
Sound Transit Payments	246,540,346	272,733,547	268,743,737	266,435,371
Seattle Service	118,189,187	21,435,267	14,756,423	15,689,323
Grants	372,256,899	197,390,920	128,528,409	208,819,570
Interest Income	35,401,731	10,969,546	7,235,844	7,659,974
Income Based Fares	1,445,400	51,610,200	62,558,400	62,558,400
Miscellaneous	31,156,350	32,603,886	42,643,074	37,682,874
Total Revenues	2,402,427,828	2,187,942,784	2,356,562,958	2,568,438,129
Expenditures				
<i>King County Bus Operations</i>	<i>(1,301,307,465)</i>	<i>(1,459,370,992)</i>	<i>(1,576,590,424)</i>	<i>(1,595,092,969)</i>
<i>DART & Alt Services Operations</i>	<i>(50,094,716)</i>	<i>(55,442,720)</i>	<i>(56,035,829)</i>	<i>(59,055,540)</i>
<i>ACCESS Operations</i>	<i>(142,656,210)</i>	<i>(156,571,595)</i>	<i>(166,010,093)</i>	<i>(175,499,775)</i>
<i>DSTT Operations</i>	<i>(16,184,628)</i>	<i>(3,662,333)</i>	-	-
<i>Sound Transit Link Operations</i>	<i>(117,206,709)</i>	<i>(166,965,512)</i>	<i>(199,108,378)</i>	<i>(210,869,943)</i>
<i>Sound Transit REX Operations</i>	<i>(103,125,916)</i>	<i>(98,843,975)</i>	<i>(66,440,776)</i>	<i>(52,200,750)</i>
<i>Seattle Bus Operations</i>	<i>(106,893,031)</i>	<i>(21,079,270)</i>	-	-
<i>Streetcar Operations</i>	<i>(21,845,474)</i>	<i>(20,312,075)</i>	<i>(21,639,368)</i>	<i>(22,965,069)</i>
<i>Vanpool Operations</i>	<i>(21,471,897)</i>	<i>(20,912,359)</i>	<i>(21,998,437)</i>	<i>(23,298,887)</i>
<i>Marine Operations</i>	-	<i>(18,246,804)</i>	<i>(18,872,963)</i>	<i>(19,976,967)</i>
Transit Operating Total	(1,880,786,047)	(2,021,407,636)	(2,126,696,267)	(2,158,959,901)
Infrastructure Capital	(231,462,543)	(544,398,182)	(353,542,560)	(384,985,150)
Revenue Fleet Capital	(124,308,885)	(89,995,844)	(54,020,836)	(246,818,041)
Debt Service	(23,827,258)	(14,767,489)	(19,687,937)	(34,665,877)
Total Expenditures	(2,260,384,732)	(2,670,569,151)	(2,553,947,599)	(2,825,428,969)
Estimated Underexpenditures	4,794,963	10,107,038	18,076,918	18,351,159
Other Fund Transactions				
Debt Proceeds	22,549,776	35,992,541	58,830,732	210,730,439
Misc Balance Adjustments & Other Transfers	3,280,046	9,943,180	1,812,000	1,812,000
Total Other Fund Transactions	25,829,822	45,935,721	60,642,732	212,542,439
Ending Fund Balance	1,136,595,725	710,012,117	591,347,126	565,249,883
Reserves				
Revenue Stabilization Reserve	(262,380,429)	(262,380,429)	(278,693,192)	(301,068,148)
Operating Ending Target Requirement	(46,302,429)	(46,302,429)	(49,181,152)	(53,129,673)
Capital Designated Revenue	(6,132,087)	(6,132,087)	(6,132,087)	(6,132,087)
Revenue Fleet Replacement Reserve	(59,758,635)	(56,997,664)	(131,533,361)	(161,366,403)
Capital Carryover Reserve	(416,648,993)	(38,516,176)	(23,609,210)	(12,208,100)
Total Reserves	(791,222,574)	(410,328,785)	(489,149,002)	(533,904,412)
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	345,373,151	299,683,332	102,198,124	31,345,472

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

Marine financials included in 2021 to 2026. Not included in 2019-2020, as still in separate funds.

Estimated and projected amounts include impacts from August 2020 OEFA projections.

Outyear projections assume revenue and expenditure change consistent with anticipated service levels and reflect the most recent estimates.

Other fund transactions include accounting adjustments to balance to budgetary fund balance, debt proceeds, and transfers between

Reserve levels reflects those adopted in the Fund Management Policies for Public Transportation.

Financial Plan last updated by Geoff Kaiser on 9.3.20

2021 - 2022 Proposed Financial Plan
Public Transportation Operating Fund / 000004641

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	243,211,772	370,567,179	337,960,842	147,274,551
Revenues				
Sales Tax	1,001,442,284	1,166,376,723	1,146,931,168	1,279,715,868
Property Tax	59,450,865	73,928,948	76,901,849	81,301,167
Fares (All Modes)	223,100,606	205,722,632	297,225,626	319,194,561
Other Operations	36,503,771	35,445,762	24,621,782	25,932,767
Sound Transit Service Contract	237,896,590	272,733,547	268,743,737	266,435,371
Seattle Service Contract	118,189,187	21,435,267	14,756,423	15,689,323
Grants	291,628,521	32,198,060	31,400,025	36,567,890
Interest Income	10,138,960	4,592,762	2,664,800	1,449,926
Income Based Fares	1,445,400	51,610,200	62,558,400	62,558,400
Miscellaneous	13,183,927	3,317,390	5,393,173	5,680,332
Total Revenues	1,992,980,110	1,867,361,291	1,931,196,983	2,094,525,606
Expenditures				
<i>King County Bus Operations</i>	<i>(1,301,307,465)</i>	<i>(1,459,370,992)</i>	<i>(1,576,590,424)</i>	<i>(1,595,092,969)</i>
<i>DART & Alt Services Operations</i>	<i>(50,094,716)</i>	<i>(55,442,720)</i>	<i>(56,035,829)</i>	<i>(59,055,540)</i>
<i>ACCESS Operations</i>	<i>(142,656,210)</i>	<i>(156,571,595)</i>	<i>(166,010,093)</i>	<i>(175,499,775)</i>
<i>DSTT Operations</i>	<i>(16,184,628)</i>	<i>(3,662,333)</i>	-	-
<i>Sound Transit Link Operations</i>	<i>(117,206,709)</i>	<i>(166,965,512)</i>	<i>(199,108,378)</i>	<i>(210,869,943)</i>
<i>Sound Transit REX Operations</i>	<i>(103,125,916)</i>	<i>(98,843,975)</i>	<i>(66,440,776)</i>	<i>(52,200,750)</i>
<i>Seattle Bus Operations</i>	<i>(106,893,031)</i>	<i>(21,079,270)</i>	-	-
<i>Streetcar Operations</i>	<i>(21,845,474)</i>	<i>(20,312,075)</i>	<i>(21,639,368)</i>	<i>(22,965,069)</i>
<i>Vanpool Operations</i>	<i>(21,471,897)</i>	<i>(20,912,359)</i>	<i>(21,998,437)</i>	<i>(23,298,887)</i>
<i>Marine Operations</i>	<i>0</i>	<i>(18,246,804)</i>	<i>(18,872,963)</i>	<i>(19,976,967)</i>
Total Expenditures	(1,880,786,047)	(2,021,407,636)	(2,126,696,267)	(2,158,959,901)
Estimated Underexpenditures	4,794,963	10,107,038	18,076,918	18,351,159
Other Fund Transactions				
Misc Balance Adjustment	740,366	0	0	0
Other Fund Transfers	0	100,000,000	0	0
Transfer from/(to) Revenue Stabilization Reserve	9,626,014	3,201,790	(13,263,926)	(18,347,897)
Total Other Fund Transactions	10,366,380	111,332,970	(13,263,926)	(18,347,897)
Ending Fund Balance	370,567,179	337,960,842	147,274,551	82,843,518
Reserves				
Operating Ending Target Requirement	(46,302,429)	(46,302,429)	(49,181,152)	(53,129,673)
Total Reserves	(46,302,429)	(46,302,429)	(49,181,152)	(53,129,673)
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	324,264,750	291,658,413	98,093,399	29,713,845

Marine financials included in 2021 to 2026. Not included in 2019-2020, as still in separate funds.

Estimated and projected amounts include impacts from August 2020 OEFA projections.

Outyear projections assume revenue and expenditure change consistent with anticipated service levels and reflect the most recent estimates.

Other fund transactions include accounting adjustments to balance to budgetary fund balance, debt proceeds, and transfers between funds.

Other Fund Transfers' reflects transfer of undesignated fund balance from CIP fund, on account of smaller CIP program.

Reserve levels reflects those adopted in the Fund Management Policies for Public Transportation.

Financial Plan last updated by Geoff Kaiser on 9.3.20.

**2021-2022 Executive Proposed Operating Budget
TRANSIT REVENUE STABILIZATION (EN_A75700)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	0	10,755,900	0.0	0.0
Base Budget Adjustments	0	914,658	0.0	0.0
Decision Package Adjustments	0	(8,468,768)	0.0	0.0
2021-2022 Executive Proposed Budget	0	3,201,790	0.0	0.0
2021-2022 Executive Proposed Ordinance	0	3,202,000	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_018) Revenue Adjustment Adjust revenues to reflect updates to financial plan.	0	(8,468,768)	0.0	0.0
Total Decision Package Adjustments	0	(8,468,768)	0.0	0.0

**2021 - 2022 Executive Proposed Financial Plan
Revenue Stabilization Reserve Fund / 000004643**

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	236,081,218	262,380,429	262,380,429	278,693,192
Revenues				
Sales Tax	25,000,000	-	-	-
Interest	8,936,326	3,201,790	3,048,836	4,027,059
Miscellaneous	-	-	-	-
Total Revenues	33,936,326	3,201,790	3,048,836	4,027,059
Expenditures				
Miscellaneous	-	-	-	-
Total Expenditures	-	-	-	-
Estimated Underexpenditures				
Other Fund Transactions				
Misc Balance Adjustment	1,988,900	0	-	-
Transfer from/(to) Operating Program	(9,626,014)	(3,201,790)	13,263,926	18,347,897
Total Other Fund Transactions	(7,637,114)	(3,201,790)	13,263,926	18,347,897
Ending Fund Balance	262,380,429	262,380,429	278,693,192	301,068,148
Reserves				
Revenue Stabilization Reserve	(262,380,429)	(262,380,429)	(278,693,192)	(301,068,148)
Total Reserves	(262,380,429)	(262,380,429)	(278,693,192)	(301,068,148)
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	-	-	-	-

Estimated and projected amounts include impacts from August 2020 OEFA projections.

Other fund transactions include accounting adjustments to balance to budgetary fund balance, debt proceeds, and transfers between funds.

Reserve levels reflects those adopted in the Fund Management Policies for Public Transportation.

Financial Plan last updated by Geoff Kaiser on 9.3.20.

**2021-2022 Executive Proposed Operating Budget
TRANSIT DEBT SERVICE (EN_A84300)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	24,572,181	4,249,944	0.0	0.0
Base Budget Adjustments	(6,154,867)	2,687,024	0.0	0.0
Decision Package Adjustments	(3,624,106)	(5,252,961)	0.0	0.0
2021-2022 Executive Proposed Budget	14,793,208	1,684,007	0.0	0.0
2021-2022 Executive Proposed Ordinance	14,794,000	1,685,000	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_018) Bond Fund Updates Update expense and revenue assumptions for Transit's Bond Fund (8430), reflecting revenue and debt service payments.	1,459,431	(22,082,620)	0.0	0.0
(TA_050) Revenue Adjustment Revise budgeted revenues to match the current forecast.	0	16,829,659	0.0	0.0
Central Rate Adjustments	(5,083,537)	0	0.0	0.0
Total Decision Package Adjustments	(3,624,106)	(5,252,961)	0.0	0.0

**2021 - 2022 Executive Proposed Financial Plan
Public Transportation Bonds Fund / 000008430**

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	42,180,744	21,031,162	7,921,960	4,180,517
Revenues				
Sales Tax	2,961,314	0	14,315,212	30,844,238
Marine Property Tax	0	953,850	947,850	952,225
Interest Income	1,348,587	193,973	68,855	57,397
Miscellaneous	0	0	-	-
Federal Debt Service Subsidies	893,495	536,183	435,684	341,263
Total Revenues	5,203,397	1,684,006	15,767,602	32,195,123
Expenditures				
Bond Debt Service Payments	(23,904,497)	(14,793,208)	(19,509,045)	(34,486,985)
Total Expenditures	(23,904,497)	(14,793,208)	(19,509,045)	(34,486,985)
Estimated Underexpenditures				
Other Fund Transactions				
Balance Sheet Adjustments	(99,832)	0	-	-
Sinking Fund Transfers	(2,348,650)	0	-	-
Total Other Fund Transactions	(2,448,482)	-	-	-
Ending Fund Balance	21,031,162	7,921,960	4,180,517	1,888,655
Reserves				
Sinking Bond Reserve	0	-	-	-
Total Reserves	0	-	-	-
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	21,031,162	7,921,960	4,180,517	1,888,655

Estimated and projected amounts include impacts from August 2020 OEFA projections.

Financial Plan last updated by Geoff Kaiser on 9.3.20.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1028718	TD NON REV VEHICLE REPLACEMENT STANDALONE		\$4,745,139	<p>Current Scope: Non-Revenue Vehicle (NRV) Replacement Project - This project provides for both on- and off-road vehicles to support the King County Metro Transit revenue fleet and transit service. This project provides for the replacement of existing transit non-revenue equipment that has either met or exceeded the expected life or is no longer economical/effective to maintain. Using an established life as the basis for the replacement schedule, the criteria for equipment replacement is adjusted based on the type of vehicle, its utilization, and application. The mix of vehicles planned for replacement changes year to year because actual vehicle mileage varies from the projected miles used for the plan. This project proposes to replace a total of 83 vehicles in five different categories in 2021 and 2022, and reduce the 10-year CIP estimate by \$3.1M by redeploying of under-utilized vehicles, analyzing potential vehicle life extension for some makes/models with decreased vehicle maintenance costs, and identifying replacement options that could realize cost savings.</p> <p>Budget Request Basis: The replacement budget was determined by a standard replacement threshold based on mileage and age of vehicles, also taking into account vehicle condition and maintenance cost. The replacement standards were set based on King County policy. Vehicle pricing is based on current model-year cost plus a percentage increase for inflation as well as additional costs for aftermarket builds for specific business needs to accommodate users changes in technical specifications as needed. Replacement of vehicles with electric vehicles (EV) is considered in 2021-2022 budget based on current planned infrastructure. Any further expansion of EV replacements will require additional budget appropriation.</p>
1028827	TD CAPITAL PROJECT OVERSIGHT ADMIN		\$361,822	<p>Current Scope: Auditor Capital Project Oversight - Biennial allocation of Council Auditor Capital Project Oversight costs.</p> <p>Budget Request Basis: Budget appropriation supports the cost of capital project oversight work by the King County Auditor, based on the allocation formula.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1028830	TD TRANSIT PRIORITY IMPROVEMET PROGRAMMATIC		\$0	<p>Current Scope: Transit Priority Improvement - This program covers conceptual development plans and implementation of projects that support the current needs (such as Need + Speed Initiatives), capital investment related to signal, and roadway operational improvements along congested corridors and individual intersections. Small and low-cost projects typically involve implementing spot improvements at chokepoints where buses experience blockages or delays approaching intersections or merging back into traffic after serving a bus stop. Medium-cost projects include improvements like transit priority treatments for a portion of a high-ridership route corridor, such as bus lanes along an arterial shared by several different routes, or re-timing traffic signals along a corridor. High-cost projects can be a variety of speed and reliability improvements along the entire length of a route corridor, such as transit signal priority and other major infrastructure improvements such as a roadway widening project.</p> <p>Budget Request Basis: Budget for the 2021-2022 biennium was previously appropriated in the 2019-2020 adopted budget. The Spot Improvement program is an ongoing effort and continues to deliver new individual projects each year. Additional budget is needed to implement new and enhanced bus lanes within and outside of Downtown Seattle.</p>
1112015	TDC NEW TRANASIT PATHWAY SOUTH OF DOWNTOWN SEATTLE PROGRAMMATIC		(\$1,760,841)	<p>Current Scope: New Transit Pathway South of Downtown Seattle - This project will create a new transit pathway between the Alaskan Way Tunnel and Third Avenue via Columbia Street by changing Columbia Street from Alaskan Way to 3rd Avenue to a two-way traffic operation and reconstructing the roadway on Columbia Street from 1st to 3rd Avenues.</p> <p>Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.</p>
1115489	TD TROLLEY POLES PROGRAMMATIC		\$1,036,716	<p>Current Scope: Trolley Poles Infrastructure - This program supports the maintenance and repair of the trolley bus system by replacing trolley poles, as needed. Previous efforts have resulted in 80-100 poles being replaced annually.</p> <p>Budget Request Basis: The 2021-2022 budget is based on past years' expense trend for maintenance, repair, and replacement of trolley poles. Costs include labor, supplies, and equipment to support the timely maintenance, repair, and/or replacement of the trolley poles.</p>
1115490	TD TROLLEY OVERHEAD SWITCHES PROGRAMMATIC		\$823,098	<p>Current Scope: Trolley Overhead Switches - This program supports the maintenance, repair, and replacement of the trolley switches infrastructure. Past efforts have resulted in 5-15 overhead switches and ancillary hardware being replaced annually.</p> <p>Budget Request Basis: The 2021-2022 budget is based on past years' expense trends for maintenance, repair, and replacement of trolley switches. Costs include labor, supplies, and equipment to support the timely maintenance, repair and/or replacement of trolley switches.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1116015	TD TOH, SHELTER, EQUIP BUDGET PROGRAMMATIC		(\$324,473)	<p>Current Scope: Trolley Poles and Switches, Shelter and Equipment Replacement - This program consists of four subprojects that have annual "routine" asset replacements: 1) trolley switches replacing 5-15 intersection electrical hardware annually, 2) trolley poles including mast arms replacing 100-120 wood poles annually, 3) bus stop shelter refurbishment rebuilding 140-160 shelters annually, and 4) equipment replacement funding of shop, field, grounds, power, and custodial equipment.</p> <p>Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.</p>
1116112	TD TROLLEY MOD BUDGET PROGRAMMATIC		\$2,442,520	<p>Current Scope: Trolley Modifications Budget - This master project supports the implementation of trolley projects that require permanent modification of the system and are initiated by our agency partners, including the Seattle Department of Transportation (SDOT), Washington State DOT, Sound Transit, and others. Trolley system modifications can be required due to changes in road alignments (curb lines or re-channelization), safety concerns, and other matters such as service changes. Since these permanent changes are necessitated by projects initiated by external partners, Metro Transit's Trolley Program is working to improve the relationship/partnerships with these organizations to identify potential impacts early, minimize modifications where feasible, and seek reimbursement when possible.</p> <p>Budget Request Basis: The budget requested for this master program will support ongoing capital project planning, design, and implementation activities for the Routine Trolley Mod Program and standalone trolley modification projects, including time spent coordinating these trolley aspects into the external stakeholder's project process. Projected spending includes fully burdened staff time, construction materials, and project contingency for trolley modification projects. The budget requested is necessary in order to cover these costs and to sign consultant contracts (or work orders) that will support design and implementation efforts.</p>
1116745	TD 3RD AVE IMPROVEMENTS PROGRAMMATIC		(\$2,798,382)	<p>Current Scope: Third Avenue Transit Corridor Improvement and RapidRide Facilities - This project will provide bus stop, streetscape and transit street priority improvements to the region's primary transit corridor – Third Avenue between S. Jackson Street and Denny Way in Seattle.</p> <p>Budget Request Basis: This appropriation has been split into several standalone projects. Disappropriating remaining funds.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1116755	TDC RAPIDRIDE BIKE FACILITIES PROGRAMMATIC		\$107,875	<p>Current Scope: Rapid Ride Bike Facilities - This project will improve the connection between bicycles and King County Metro's RapidRide bus rapid transit service by improving bicycle access and bicycle parking options. The funding will be used to finalize design; purchase and install bicycle storage facilities (racks or lockers) at approximately 106 stops and stations along five RapidRide lines (B-F); identify and fix small barriers to safe and convenient bicycle access within the three-mile cycle distance to RapidRide; and ensure adequate information is available to facilitate the connection between bicycles and RapidRide, including signage and mapping.</p> <p>Budget Request Basis: This budget request is based on remaining grant funds plus the required match. The spending plan assumes locker installations and other related improvements applicable to locations eligible for this grant, while other grants cover additional locations.</p>
1121955	TDC REPL P&R LIGHTING STANDALONE		(\$204,815)	<p>Current Scope: Park & Ride Lighting Replacement - This project supports the replacement of existing lighting at all park and rides with LED/High efficiency lighting.</p> <p>Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.</p>
1124125	TDC A/C OPS & WAREHOUSE DEMOS PROGRAMMATIC		(\$263,303)	<p>Current Scope: Atlantic/Central Base Operations and Warehouse Demolitions - This project will demolish the Frye Warehouse and the old Atlantic/Central Base Operations Buildings. The project will also create additional coach parking on Atlantic/Central Site. The Frye Warehouse site will be temporarily developed for vehicle parking.</p> <p>Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.</p>
1124256	TDC REGL TRANSIT CONNECTIVITY PROGRAMMATIC		\$416,363	<p>Current Scope: Regional Transit Connectivity - This is a programmatic project that seeks to identify specific projects that will allow Metro to leverage funding opportunities to support both partner-led and Metro-led partnership projects. These projects will take advantage of future grant funding and capital investment opportunities and advance external partnerships. The funding should be used to enhance existing Metro Transit capital project scopes, other agency-led projects, or to initiate action to address an emergent need that improves ridership and/or overall customer satisfaction.</p> <p>Budget Request Basis: The amount requested is based on Metro's current commitments and ongoing conversations with cities on potential project partnerships. The appropriation needed for the 2021-2022 biennium is to engage local partner agencies and to plan for projects to be identified in the next biennial budget.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1124294	TDC FAIRVIEW BRIDGE TOH SUPP STANDALONE		\$740,274	<p>Current Scope: Fairview Bridge Trolley Overhead Replacement - This project is in support of SDOT's replacement of the Fairview Bridge. The scope of work includes removal and replacement of existing trolley poles and Overhead Contact System (OCS) on City of Seattle Fairview Bridge during bridge demolition and reconstruction. It also includes trolley infrastructure changes to support a detour of trolley service on the Route 70 during the 18 month bridge construction project.</p> <p>Budget Request Basis: The additional amount requested for the 2021-2022 budget cycle is based on previous expenses for similar projects, partner discussions, contingency, and full costs associated with this project.</p>
1124395	TDC INTERIM POLICE FACILITY STANDALONE		(\$170,123)	<p>Current Scope: Interim Police Facility - This project will pay for tenant improvements to implement a new Interim Metro Transit Police Building to relocate staff from their current work spaces in the old Atlantic/Central Operations Building and Frye Warehouse. Consistent with the facility master plan for Central-Atlantic Campus, Metro security staff will also join the Metro Transit Police in the new location. The tenant improvements will include features such as locker rooms, bike repair, weapon and ammunition storage; security and access control systems; and IT infrastructure. The interim building will be a 10-year leased office space for approximately 110 total daily staff and 50 secure parking spaces, to be used on an interim basis while a permanent solution is implemented for the Metro Transit Police. The interim building will be a commercial lease in the SODO vicinity with tenant improvements based on a requirements document prepared by Transit Design and Construction.</p> <p>Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.</p>
1124429	TDC REPL 4.9 NETWK & ROUTERS STANDALONE		(\$12,999,280)	<p>Current Scope: Replace 4.9 Network and Routers with Next Generation Wireless (NGW) - This project funds the replacement of end-of-life wireless equipment with new cellular 4G LTE-based equipment. This equipment will transmit data and real time information from on-board systems, including ORCA, to King County servers. The project scope includes replacement of the existing 4.9 GHz network; deployment of new wireless network; governance for the wireless network covering how system communicates through the service and how the service is supported; updates to impacted applications to ensure existing functionality is not degraded or lost after deployment of the new wireless network; and maintenance and support plan for King County staff after deployment of new wireless network.</p> <p>Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1124439	TDC ACCESS ALT FUEL (LPG) STANDALONE		(\$190,775)	<p>Current Scope: Access Alternative Fuel (Liquid Petroleum Gas) - The scope of this project was to shift from gasoline to a less expensive and cleaner burning alternative fuel, Liquid Petroleum Gas (LPG), at our Solid Ground contractor's South Park operating base.</p> <p>Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.</p>
1124456	TDC ORCA REPLACEMENT STANDALONE		\$7,835,798	<p>Current Scope: Next Generation ORCA Replacement (ngORCA) - This project is a joint effort between King County Metro Transit, Sound Transit, and other regional transit agencies to replace and update the existing ORCA smart card regional fare collection system. The future ORCA fare collection system is expected to include the following elements: fare card readers or validators at all fare collection points, including buses, rail and streetcar stations; operator displays and functionality to collect and manage fares while delivering service; fare inspection equipment for fare enforcement officers for next generation ORCA system; agency servers and other equipment needed to collect fares from readers and otherwise manage system devices and functions; a central clearinghouse and associated financial processing to manage, reconcile and settle transactions; system websites for agency management, business accounts and customer use; reporting and management processes required for system implementation and ongoing maintenance; and negotiation and renewal of a long term support and maintenance agreement.</p> <p>Budget Request Basis: This appropriation request is the final planned appropriation request for the ORCA Replacement Project. The planned project budget of \$57.5M remains unchanged from the original project budget requested and approved in the 2017-2018 biennium budget. No further appropriation requests are planned for this project.</p>
1124538	TDC BUS SECURITY CAMERA REPL STANDALONE		(\$263,333)	<p>Current Scope: Bus Security Camera Replacement - This project provides for the systematic replacement of on-board camera systems that were installed between 2008 and 2014. The current systems include cameras (4-11 depending on the size of the bus), microphones, closed circuit televised video, a digital video recorder (DVR) and DVR hard drive.</p> <p>Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1125742	TDC 500KV SUB BREAKERS STANDALONE		\$2,524,488	<p>Current Scope: 500 Kilowatt Sub Breakers - This project will complete design and specifications for breaker procurement, procure material and equipment, and install new breakers. Replace (26) 500Kw Trolley Substation Breakers and related batteries without interruption of electric trolley bus service. Electric Trolley Bus Overhead System wires will remain energized during the breaker replacement work.</p> <p>Budget Request Basis: The Transit Facilities Conditions Needs Report provides rough order of magnitude replacement costing, generated by third party engineers and incorporating metrics for soft cost factors. During alternatives analysis, the determination was made to include the batteries related to the transformers in the procurement. The time necessary to revise this project's design and contract to include batteries, as well as the administration of the project have lead the project team to request additional budget from ~\$7.4M to \$9.9M and to extend the schedule into Q4 2023.</p>
1125765	TDC BROAD ST SUB X-FORMER STANDALONE		\$2,448,408	<p>Current Scope: Broad Street Substation Transformer - This project will replace the Broad St. substation's 1500KVA DC Transformers and Rectifiers (switchgear).</p> <p>Budget Request Basis: This is an ongoing capital project. Funding in 2021-2022 will support the beginning of project implementation, with completion anticipated in 2022. The original budget request was generated using in-house engineering assessments, and the engineering group is preparing to use an engineering consultant's expertise to design the transformer. This may increase the total cost of design.</p>
1127241	TDC SB BUS WASH VAC REPL STANDALONE		\$312,774	<p>Current Scope: South Base Bus Wash Vacuum Replacement - This project includes the replacement of wash and vacuum and associated systems, including compressor/dryers, fire protection systems, interior piping's distributions, ventilation, and electrical systems at South Base.</p> <p>Budget Request Basis: The Transit Facilities Conditions Needs Report provides rough order of magnitude replacement costing, generated by third party engineers and incorporating metrics for soft cost factors. Additionally, predesign was completed by KPFF Consulting Engineers in December 2017 in which they provided an updated ROM cost for construction.</p>
1127254	TDC UNIV BRIDGE POLE REPLACEMT STANDALONE		\$1,083,002	<p>Current Scope: University Bridge Trolley Pole Replacement - This project is in support of the replacement of the 30 trolley poles located on the University Bridge as part of the State of Good Repair program.</p> <p>Budget Request Basis: This request reflects the need for a consultant/contractor to work with Metro's Power Distribution and Capital Delivery to design and install the remaining 30 poles. Funding for replacing trolley poles on University Bridge continues in 2021-2023 and will requires additional funds.</p>

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2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1127864	TDC COMFORT ST WESTWOOD STANDALONE		\$458,464	<p>Current Scope: Westwood Comfort Station - This project involves siting, design, and construction of a permanent comfort station for Transit operators at the Westwood Village layover area. This comfort station may include "Living Building Challenge" high sustainability goals.</p> <p>Budget Request Basis: The budget request is based on cost metrics for three comfort station projects that have progressed to construction in 2018.</p>
1127880	TDC COMFORT ST VASHON STANDALONE		\$0	<p>Current Scope: Vashon Island Comfort Station - This project involves siting, design, and construction of a permanent comfort station for Transit operators on Vashon Island.</p> <p>Budget Request Basis: The budget request is based on cost metrics for three comfort station projects that have progressed to construction in 2018.</p>
1128294	TDC SBVM REPL AIR COMP STANDALONE		\$1,231,601	<p>Current Scope: South Base Vehicle Maintenance Replacement Air Compressor - The project objective is to replace the two existing compressors with an efficient compressed air system that will perform as intended for SB's vehicle maintenance functions.</p> <p>Budget Request Basis: Funding in 2021-2022 will support project implementation through closeout. The Transit Facilities Conditions Needs Report provides rough order of magnitude replacement costing, generated by third party engineers and incorporating metrics for soft cost factors. The project was started as a sub-project of 1129629 - TDC EQUIP ASSET MGMT. The project is now being split out into a standalone.</p>
1128656	TDC DSTT EQUIPMENT RELOC STANDALONE		(\$4,000,000)	<p>Current Scope: Convention Place Station (CPS) Low Voltage Communication Equipment Relocation - This project involves demolition and relocation of existing Transit Control Center/Communications Room at CPS by the Washington State Convention Center's (WSCC) contractor to facilitate construction sequencing. This project scope involved the relocating of the existing equipment located in the current Communication Room which resides in the cut and cover area at CPS. The systems that are going to be relocated are telephone system, radio and communication system, fire detection, protection, SCADA, security and data systems. All of the new systems will be duplicated and located in prefabricated building to be located inside the Downtown Seattle Transit Tunnel (DSTT). This project is part of a larger body of work at CPS.</p> <p>Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.</p>

CAP Summary by Fund

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2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1129343	TDC DT LAYOVER DESIGN STANDALONE		(\$1,999,948)	<p>Current Scope: Downtown Seattle Layover Facilities - This project includes development of bus layover facilities in the northern downtown area of the City of Seattle, generally in the South Lake Union area, and the southern downtown area of the City of Seattle, generally in the Pioneer Square/International District area.</p> <p>Budget Request Basis: This appropriation has been split into several standalone projects. Disappropriating remaining funds.</p>
1129510	TDC NE SEATTLE TRANSF ENV IMP STANDALONE		(\$473,541)	<p>Current Scope: Northeast Seattle Transfer Environment Improvements - This project will design and construct bus stop improvements identified in the "Work Plan for Improving the Transfer Environment at location impacted by U Link Bus Integration."</p> <p>Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.</p>
1129621	TDC BICYCLE PARKING EXP PROGRAMMATIC		(\$275,475)	<p>Current Scope: Bicycle Parking Expansion - This program improves and expands bike parking at transit facilities, supporting the access to Transit's vision of Metro's long-range plan, Metro Connects. The project includes design, site prep and permitting, and purchase and installation of equipment. Equipment will include on-demand (electronic access) bike lockers, bike racks and corrals, or other bike parking equipment suited to the site. Site prep may include relocating or removing older equipment.</p> <p>Budget Request Basis: The project has been scaled down to align with available funding. This request removes excess budget.</p>
1129622	TDC VAN DISTR CENTER PARKING STANDALONE		(\$407,220)	<p>Current Scope: Van Distribution Center Parking - The King County Metro Transit Van Distribution Center (VDC) was constructed in 1997 and is located at 18655 N.E. Union Hill Road in Redmond. The VDC is the vehicle distribution facility for King County's commuter van fleet. Program support functions at the VDC include 1) Receipt of new vans; 2) After-market preparation of vans prior to distribution to customers; 3) Customer drop-off/pick-up locations for van starts, trades, and folds; 4) Preparation of retired vans for sale; and 5) Sales of retired vans. The VDC, as currently utilized, has a 439 van capacity including use of the lot perimeter. This project funds an expansion of 100 parking stalls at the VDC to accommodate growth in the vanpool program. Adding capacity comes from paving land already owned by King County and use allowed by the City of Redmond.</p> <p>Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.</p>

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3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1129626	TDC INFRASTR ASSET MGMT PROGRAMMATIC		(\$2,860,493)	<p>Current Scope: Infrastructure Asset Management - This program keeps assets in good, safe conditions through timely maintenance and repair and reinvests in assets when conditions and/or age affect its performance reliability. Infrastructure assets are defined as assets that function or operate collectively and/or systematically and can be situated in one or multiple locations. Qualifying targets for sub-projects in this master project are radio transmission sites, electric trolley overhead, diesel and gas fueling systems, bus shelters and security systems, among others.</p> <p>Budget Request Basis: This appropriation has been split into several standalone projects. Disappropriating remaining funds.</p>
1129630	TDC SGR ADMINISTRATION PROGRAMMATIC		(\$1,507,076)	<p>Current Scope: State of Good Repair (SGR) Program Management - This project includes the planning for programs and projects within the SGR Sub Portfolio, including prioritization of projects within programs, feasibility studies, exploration of funding and partnership opportunities, and consideration of benefits of the various projects within the programs. This project also involves monitoring of projects for progress and changes in scope, schedule, and budget; adapting other projects within the programs to maintain the program benefits anticipated in a coordinated and complementary manner; and tracking interdependencies and coordinating with projects in other programs. Program management activities will also be responsible for ensuring adequate coordination with Vehicle Maintenance and Operations Divisions internal to Metro to meet their needs and mitigate impacts to operations during design and construction.</p> <p>Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.</p>
1129631	TDC 8TH BASE CONSTRUCTION STANDALONE		(\$26,005,528)	<p>Current Scope: South King Base (formerly known as 8th Base) Construction - This project will include the search for and purchase of suitable property on which a new bus base can be built as well as planning, pre-design, and design of the new base. The 10-year funding is to prepare Transit to be ready to construct for an opening as early as 2030, pending confirmation of need based upon monitored fleet growth and electric bus integration efforts, thereby enabling Transit to realize the long range plan for service by supplying more long-term base capacity and a fully electric fleet.</p> <p>Budget Request Basis: This request removes excess budget in order to align with Metro's current plans for Operational Capacity Growth and available funding.</p>

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2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1129633	TDC CCMP 2019 PROGRAM STANDALONE		(\$2,043,292)	<p>Current Scope: Center City Mobility Program (CCMP) 2019 - This project plans, designs, and implements a set of multi-modal transportation capital investments, designed to keep people and the economy moving during a period when major public and private construction projects will reduce travel and roadway capacity (2018-2023). The capital investments will be completed by 2019 in order to coincide with the end of joint bus-rail operations in the Downtown Seattle Transit Tunnel. Program elements will be implemented jointly by partner agencies in several broad categories, including: 1) signal improvements on Second and Fourth avenues, including the addition of dedicated vehicular turn signals to separate conflicting pedestrian and vehicular movements, improve safety, and provide corridor efficiencies for transit operations; 2) a new transit pathway on Fifth and Sixth avenues to increase transit capacity, speed, and reliability for northbound buses; 3) public realm and user experience improvements for commuters, residents, and visitors of downtown Seattle to enhance safety at street crossings, add lighting, and activate public spaces around transit hubs; 4) transit hub improvements including new and improved bus stops and pedestrian wayfinding at key transfer locations throughout downtown Seattle, at the Montlake Triangle, and at the International District/Chinatown Station; and 5) other strategies to help urban goods delivery, motorists, and commuters.</p> <p>Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.</p>
1129634	TDC AB REPL MAINT BLD HVAC STANDALONE		\$8,758,100	<p>Current Scope: Atlantic Base Maintenance Building Heating, Ventilation and Air Conditioning (HVAC) Replacement - This project includes replacement of the Atlantic Base Vehicle Maintenance Building air conditioning and vehicle exhaust system and other central campus HVAC works, including HVAC air handlers and vehicle exhaust system in Non-Revenue Vehicle Building; air handlers, exhaust, and ductwork in Tire and Millwright Shop; and air handler units in Transit Control Center.</p> <p>Budget Request Basis: The budget request for 2021-2022 will support implementation and closeout of the project. The Transit Facilities Conditions Needs Report provides rough order of magnitude replacement costing, generated by third party engineers and incorporating metrics for soft cost factors. The original budget request for this facility involved replacing the existing mechanical system with a Variable Refrigerant Flow (VRF) mechanical system. Through an alternatives analysis, an alternative HVAC system type was selected for a better long term efficiency and operational solution. The current design incorporates a new cooling tower and an electric boiler that was not originally estimated. Additionally, the original project estimate was completed in 2016. The current construction schedule suggests the need to account for current day construction costs. The Seattle construction market has escalated by nearly 20% over the 5 years that will have transpired since the original estimate.</p>

CAP Summary by Fund

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2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1129636	TDC ST STATION INTEGRATION STANDALONE		\$1,007,184	<p>Current Scope: Sound Transit Station Integration - The scope of this project is King County Metro's coordinated participation in the planning, design, construction, and implementation of Sound Transit's Link (LRT), Sounder (Commuter Rail), and Stride Bus Rapid Transit (BRT) capital projects, which are part of the voter-approved ST2 and ST3 plans. For each Sound Transit capital project, this project seeks to meet the needs of the markets that Sound Transit and King County Metro serve through coordinated capital and service planning efforts. This includes planning of new light rail, commuter rail, and bus rapid transit stations and other passenger capital facilities in order to prioritize the customer experience and provide for seamless transit integration. As Sound Transit projects complete design and move into construction, this project will develop separate project budgets to design and construct adjacent bus stop (station area) improvements.</p> <p>Budget Request Basis: The budget request for 2021-2022 is a planning-level estimate for Metro staff participation and consultant support in Sound Transit's capital program, based on 2019 expenditures. For each Sound Transit ST3 or ST2 project, staff time was estimated based on project schedule, including major milestones and deliverables, to aggregate into total estimated full-time staff equivalents that comprise the program's appropriation request.</p>
1129642	TDC SOUTH BASE EXPANSION STANDALONE		(\$8,308,464)	<p>Current Scope: South Base Expansion - The primary scope is to purchase property and buildings located at 12400 E. Marginal Way S., in Tukwila, Washington. This property is located just south of the South Transit Operating Base. This acquisition will enable Metro to increase bus base capacity and remedy overcrowded conditions of the support functions presently located around South Base. A secondary scope is to relocate various work groups into the acquired building and demolish the training facility for reuse as interim bus parking in order to begin increasing capacity at the Base.</p> <p>Budget Request Basis: This project has been split into several standalone projects. Disappropriating remaining funds.</p>
1129643	TDC YESLER WAY ELECTRIFIC STANDALONE		(\$168,857)	<p>Current Scope: Yesler Way Electrification - This project included the first two phases of a project that would construct approximately 0.6 miles of new trolley overhead wire and support structures along Yesler Way between Third Avenue and 8th Avenue, along 8th Avenue between Yesler Way and Fir Street, and along 9th Avenue between Fir Street and Jefferson Street. The work under this appropriation involved the planning and predesign phases required to proceed with the design of the construction of the identified trolley system improvements.</p> <p>Budget Request Basis: This project was cancelled. Disappropriating remaining funds.</p>

CAP Summary by Fund

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2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1129644	TDC CNTRL/ATL BASE EXP STANDALONE		(\$27,230,138)	<p>Current Scope: Central Atlantic Base Expansion - This project comprises all the activities that will lead to the purchase and development of additional parcels of land adjacent to the Atlantic/Central Base. The development will include the construction of both interim and long-term facilities to increase base capacity. Purchases or land will extend the base property, thereby enabling Transit to realize the long range plan for service by supplying more base capacity. The properties will enable Transit to implement the 2013 Atlantic-Central Base Master Plan, which calls for increasing bus parking and bus maintenance and relocating non-direct base functions that will be displaced.</p> <p>Budget Request Basis: This request disappropriates funding in order to align with Metro's current plans for Operational Capacity Growth and available funding.</p>
1129648	TDC ON BUS CAMERA EXP STANDALONE		(\$2,968,228)	<p>Current Scope: On-Bus Camera System - The project equips 100 percent of Metro's transit coaches with on-board camera systems (OBCS) within as short a timeframe as reasonable. The project scope produces an OBCS Program that includes on-board camera components (cameras, digital video recorder (DVR) with hard-drive storage) and a software management package that allows program administrators, transit police, risk managers and other frequent video users' to remotely download video and provides automated system health monitoring over a cellular or other type of wireless communication link. The project scope includes implementation of a secure management package that catalogs, tracks, stores, and easily retrieves stored video segments and prepares automated management reports. To equip 100 percent of Metro coaches with OBCS requires both the retrofit of some existing buses with camera systems and the acquisition of new coaches with original equipment manufacturer installed OBCS.</p> <p>Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1129747	TDC MC RR EXPANSION PROGRAMMATIC		\$729,553	<p>Current Scope: Metro Connects RapidRide Expansion - This program is tied to Metro's efforts to expand its RapidRide system and invest in capital initiatives for existing lines. Program activities include developing an overall program delivery plan, updating the branding and kit of parts for RapidRide, and performing preliminary feasibility and scoping studies for candidate RapidRide corridors and improvements studies and partnerships for existing RapidRide lines. Additionally, this budget covers the cost of the expansion program management including staff time.</p> <p>Budget Request Basis: This budget request is required to coordinate planning and management of three of the identified RapidRide projects in the Metro Connects 2025 network. Detailed estimates for project costs have been developed using past agency experience delivering the six original RapidRide lines, along with a detailed work breakdown structure and resource-loaded project schedule identifying the cost associated with each individual component of RapidRide delivery. Additionally, this budget is developed to allow for seamless coordination with jurisdictional partners (Seattle) and to work on initiatives that benefit multiple or all RapidRide lines and/or re-investment projects.</p>
1129798	TDC OB CAMERA MGMT SYSTEM STANDALONE		(\$266,956)	<p>Current Scope: On Board Camera Management System - This project will implement a new On-Board Camera Management System that will integrate with the existing and any new OBCS. This new system will address short-comings with Metro's current system and processes. This new system will include: 1) Wireless video retrieval. This feature will allow staff to remotely access and download stored video files and will reduce the amount of travel time and manual processing required. 2) File management and storage. This feature will provide automated system reporting and tracking of downloaded video. This will eliminate the dependency upon manual documentation and will improve the process of file recovery. 3) Health status monitoring. The new system will monitor all coaches in the fleet on a daily basis and provide automated OBCS health status reporting. This will identify problems with OBCS on a coach and notify Vehicle Maintenance (VM) immediately when a problem occurs. OBCS health monitoring will eliminate the need for manual preventative maintenance checks, provide VM Electronic Technicians information as to problem improving the efficiency of repairs and increase the percentage of OBCS that are operating correctly.</p> <p>Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.</p>

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2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1129799	TDC VEH TELEMAT FOR COACHES STANDALONE		(\$1,893,153)	Current Scope: Vehicle Telematics for Coaches - The purpose of this project is to implement a vehicle telematics system on the existing fleet of revenue vehicles (buses) to accurately capture vehicle mileage and other information about the behavioral and mechanical variables affecting fuel efficiency. Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.
1129800	TDC SAFETY & SECURITY SYS STANDALONE		(\$419,843)	Current Scope: Safety and Security System - The purpose of this project was to implement a comprehensive safety data system. Budget Request Basis: This project was cancelled. Disappropriating remaining funds.
1129881	TDC RADIO MICROWAVE REPL STANDALONE		(\$345,078)	Current Scope: Radio Microwave Replacement - This project will replace key components in the seven microwave towers that are part of King County Metro's mobile radio infrastructure. Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.
1131378	TDC COMFORT STATION 2 SODO STANDALONE		\$13,367	Current Scope: Comfort Station 2 SODO (south of downtown) - This is the second comfort station project in the SODO area. This project involves siting, design, and construction of a second and potentially third permanent comfort station(s) for Transit operators at key layover locations on SODO Busway which is a part of 5th Avenue South, south of Royal Brougham, in downtown Seattle. It is commonly referred to as the E-3 Busway. The project includes lighting and other safety improvements to the walkway from the layover area to the comfort station. Budget Request Basis: The budget request is based on cost metrics for three comfort station projects that have progressed to construction in 2018.
1131481	TDC BB CB LIFT REPL STANDALONE		(\$7,093,429)	Current Scope: Bellevue Base, Central Base Lift Replacement - Since this project was first proposed, the scope has been revised from custom designed bus lift equipment to the replacement of the existing bus lift equipment with similar pre-manufactured equipment with some enhanced functionality and safety features. Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.

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3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1132325	H LINE STANDALONE		\$4,985,579	<p>Current Scope: RapidRide H Line - This project extends from the Burien Transit Center to downtown Seattle via Delridge Way. This project would plan, design, and implement the necessary infrastructure improvements to launch RapidRide service. These infrastructure projects include passenger facilities, roadway, signal, and intelligent transportation system (ITS) improvements, which result in better transit speed and reliability, access to transit projects which reduce barriers for people to reach transit, and necessary communication and technology efforts to support the service. This budget also includes the associated costs for public outreach and marketing. This budget does not include vehicles.</p> <p>Budget Request Basis: This budget request is required to complete the identified RapidRide project in the Metro Connects 2025 network. Detailed estimates for project costs have been developed using past agency experience delivering the six original RapidRide lines, along with a detailed work breakdown structure and resource-loaded project schedule identifying the cost associated with each individual component of RapidRide delivery. The requested budget will move the project through the Construction phase of project delivery.</p>
1132326	R LINE STANDALONE		(\$54,071,596)	<p>Current Scope: Rainier Avenue Mount Baker Downtown RapidRide - This project extends from Mount Baker to downtown Seattle via Rainier Avenue. This project would plan, design, and implement the necessary infrastructure improvements to launch RapidRide service. These infrastructure projects include passenger facilities, roadway, signal, and intelligent transportation system (ITS) improvements, which result in better transit speed and reliability, access to transit projects which reduce barriers for people to reach transit, and necessary communication and technology efforts to support the service. This budget also includes the associated costs for public outreach and marketing. This budget does not include vehicles.</p> <p>Budget Request Basis: Project deferred. A request to re-appropriate this project may come up in the future if additional funding becomes available.</p>
1132390	TDC BASES FALL PROTECTION STANDALONE		\$1,482,449	<p>Current Scope: Bases Fall Protection - Install fall protection in approximately 32 bays in six bases and facilities for Metro Transit.</p> <p>Budget Request Basis: Cost estimate is based on total project cost for installing fall protection in 12 bays in prior years.</p>

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3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1133179	TDC MAJOR SPOT IMPR PROGRAMMATIC		\$888,251	<p>Current Scope: Major Spot Improvement - This project includes the design and construction of spot improvements to reduce bus delay and increase transit performance at eight identified congested locations. The improvements will yield transit benefits of improved reliability and increased rider throughput at the following eight locations in King County: Howell St (between 9th and Yale Ave), MLK Jr Way S (between Othello St and Myrtle), E Union St & Broadway, Westlake Ave N (between N Mercer St and Harrison St) in Seattle, S 188th St & Military Road S and S 188th & I-5 in SeaTac, S 212th St & 64th Ave S to 132nd Ave SW & SE 272nd St in Kent, S 272nd St & Covington Way to S 272nd St & SE Wax Rd in Covington, and NE 124th St & 116th Ave NE in Kirkland.</p> <p>Budget Request Basis: The estimated cost to design and implement this project was based on similar project improvements in other areas. The budget request is based on the anticipated grant award from the State. The State grant funding distribution is related to the progress in the 2019-2020 biennium. The cost of the project and the level of effort to implement each spot improvement project depends on support and active involvement of each partner agency.</p>
1133368	TDC CSC FRAME STRAIGHTENER STANDALONE		\$260,369	<p>Current Scope: Component Supply Center Auto Body Frame Rack Replacement - This project is to plan, design and implement a safe, modern frame rack replacement for repairing bus and non-revenue vehicle (NRV) frames after accidents.</p> <p>Budget Request Basis: The budget request is based on the purchase cost and estimated installation of three similar frame racks. The budget request was developed by King County Metro engineering and corroborated by a design consultant.</p>
1133920	TDC NORTHGATE TC DEMO STANDALONE		\$0	<p>Current Scope: Northgate Transit Center Demolition - This project consists of decommissioning and demolition of the existing Northgate Transit Center above-ground structures after bus transit service is relocated to the new integrated Northgate Link light rail station/transit center, forecast to occur in 2021. This project is one of four projects associated with the Northgate Transit Oriented Development (TOD) Program, previously part of a common appropriation.</p> <p>Budget Request Basis: This appropriation is requested to continue to prepare to decommission and demolish the existing Northgate Transit Center after bus transit service is relocated to Sound Transit's new Northgate Station/Transit Center. It is based on cost estimates from 10% design. .</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134108	TDC EL SIGN IN FOR OPRTORS STANDALONE		(\$309,986)	<p>Current Scope: Electronic Sign-In for Operators - This project will implement a badge reader based sign-in/sign-out process to record start and stop times and document overtime for Metro Transit coach, rail, and street car operators as agreed to in a settlement with the U.S. Department of Labor concerning pay practices. The project scope includes provisioning of necessary hardware, software, network infrastructure, and integration to log actual start and end times for operators, using card reader technology and existing King County ID cards. The software will also allow/require entry of reason codes for additional work beyond scheduled hours.</p> <p>Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.</p>
1134161	TDC FAREBOX REPL STUDY STANDALONE		(\$331,281)	<p>Current Scope: Farebox Replacement Study - This planning project is an effort that will develop program recommendations for either replacing the existing fareboxes with new fareboxes or identifying an alternative path forward.</p> <p>Budget Request Basis: This project was cancelled. Disappropriating remaining funds.</p>
1134192	TDC EASTGATE MOBILITY HUB STANDALONE		(\$2,900,147)	<p>Current Scope: Eastgate Mobility Hub - This project includes planning, pre-design, final design, and construction of physical and information technology improvements at Eastgate Park and Ride. Improvements will include bicycle and pedestrian elements, circulation and safety elements, customer wayfinding elements, passenger amenities such as shelters and benches, accommodations for shuttles and other mobility services, and electronic terminals to broadcast real-time arrival information and allow for customer dispatch of mobility options.</p> <p>Budget Request Basis: This project was cancelled. Disappropriating remaining funds.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134193	TDC FACILITY IMPR PLANNING PROGRAMMATIC		\$1,835,787	<p>Current Scope: Facility Improvement Planning - This program involves planning and program management for programs and projects within the Facility Improvements Sub Portfolio and involves planning for expansion of facility capacity by building or leasing new facility capacity. Program management activities will be responsible for ensuring adequate coordination with internal end-users in Metro and will include prioritization of projects, feasibility studies, exploration of funding and partnership opportunities, and consideration of benefits of the various projects within the programs; monitoring of projects for progress and changes in scope, schedule and budget and adapting other projects within the programs to maintain the program benefits anticipated in a coordinated and complementary manner; and tracking interdependencies and coordinating with projects in other programs.</p> <p>Budget Request Basis: This request is based on staffing in capital planning and program management organization chart responsible for the capital planning and program management duties within the Facility Improvements Sub Portfolio. Modest amount of professional services are estimated to augment staff expertise.</p>
1134196	TDC REDMOND LAYOVER STANDALONE		(\$187,477)	<p>Current Scope: Redmond Layover - This project creates off-street layover facilities in conjunction with Transit Oriented Development (TOD) activities occurring at the Redmond Transit Center. Metro is currently partnering with the housing entity carrying out the development to acquire land and develop a concept for off-street layover on the TOD site.</p> <p>Budget Request Basis: This project was cancelled. Disappropriating remaining funds.</p>
1134197	TDC SAFE ROUTES TO TR INV RR PROGRAMMATIC		\$1,523,654	<p>Current Scope: Safe Routes to Transit Investment - This program works with cities to plan, design, and construct safe pedestrian and bicycle improvements to reach transit services and facilities and to support bike share to connect with transit. Improvements will include sidewalks, bikeways, safe crossings, traffic calming devices, lighting, traffic counters and other methods to enhance safety, comfort, and access. Projects will support RapidRide corridors and other existing and future services. Projects will be on jurisdiction rights-of-way, not Metro owned assets. Most projects will involve pass-through of funds to cities to design and construct improvements.</p> <p>Budget Request Basis: This request is based on existing grants, anticipated grants, funds from this CIP program allocated to agency priorities, and a post-2024 allocation to enable more opportunities to work with cities and match future grants.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134199	TDC CB BODY TO VM CONVERT STANDALONE		(\$7,600,000)	Current Scope: Central Base Body Shop to Vehicle Maintenance Conversion - This project involves the conversion of the Central Base body shop bays to vehicle maintenance bays and includes addition of mobile column lifts and required electrical infrastructure for lifts, addition of vehicle exhaust systems, lighting enhancements necessary for vehicle repair, addition of fall protection, additional of hose reels and fluid dispensing systems, and increase in lockers and cabinetry to support increased staff counts. Budget Request Basis: This project was cancelled. Disappropriating remaining funds.
1134200	TDC CC BODY SHOP WELL CNTR STANDALONE		(\$2,822,701)	Current Scope: Central Campus Body Shop and Wellness Center - This project includes the construction of a four-bay body shop as well as an attached complex to support the administrative staff work areas, break space, and locker/shower/restroom facilities for the body shop personnel. The administrative side will also incorporate the permanent location for the Central Campus Wellness Center, as well as expansion of the Emergency Operations Control Center and the Security Monitoring Center, which are currently housed in the adjacent Transit Control Center and Central Parking Garage, respectively. Budget Request Basis: This project was cancelled. Disappropriating remaining funds.
1134201	TDC COMFORT STATION KENT STANDALONE		(\$106,206)	Current Scope: Kent Comfort Station Kent - This project involves siting, design, and construction of one or two permanent comfort stations for Transit operators at a Kent Station layover area. There is one permanent restroom facility available for drivers at this high capacity rail and bus station. Project may be executed via partnership with Sound Transit or may develop as King County exclusive design/construction. Budget Request Basis: This project is no longer needed. The asset that would have been created by this project will now be created via a partnership with Sound Transit (ST) as part of the ST Link Integration program.
1134203	TDC COMFORT ST FUTURE #1 LBC STANDALONE		(\$1,100,000)	Current Scope: Future #1 Living Building Challenge (LBC) Comfort Station - For this project, Metro Transit participated in an eco-charrette with the International Living Futures Institute. This resulted in a recommendation that a comfort station project pursue the highest level Living Building Challenge Certification. Following the alternatives analysis, this project will involve siting, design, and construction of a permanent comfort station at a to-be-determined location. Budget Request Basis: This project was cancelled. Disappropriating remaining funds.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134205	TDC COMFORT ST SLU ALOHA ST STANDALONE		\$0	<p>Current Scope: South Lake Union Aloha Street Comfort Station - This project involves the siting, designing, and constructing of a permanent comfort station for Transit operators at the South Lake Union Aloha Street layover area.</p> <p>Budget Request Basis: The budget request is based on cost metrics for three comfort station projects that have progressed to construction in 2018.</p>
1134206	TDC DT SEATTLE LF EASTLAKE STANDALONE		\$411,148	<p>Current Scope: Downtown Seattle Layover Facility - This project is to design and construct an Eastlake site as a long-term bus layover facility located along the east side of Eastlake Ave E within the Washington State Department of Transportation (WSDOT) right-of-way (ROW), between Harrison street and Roy street. This project includes the following major elements: 1) approximately six 60-foot bus layover parking spaces within WSDOT I-5 ROW; 2) approximately six 60-foot bus layover parking spaces in approximately 740 linear feet of bus layover parking space northbound within Eastlake Ave E ROW; 3) roadway and intersection modifications as necessary to support the efficient operation of the facility, including modification to existing traffic signals at two intersections and installation of a new traffic signal system at one additional intersection; and 4) a comfort station/operations support building for transit operators, first-line supervisors, transit police, facilities maintenance staff, etc., forecast to include four water closets, a service quality office, Metro Transit operator break space, custodial closet, and service quality storage space.</p> <p>Budget Request Basis: This request is based on professional consultant estimates with additional knowledge of similar projects. Funding for this request is for design and implementation in 2021-2022.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134212	TDC KENT RENTON LF STANDALONE		\$5,794,380	<p>Current Scope: Kent Renton Layover Facilities - The project scope is to provide partnership payments to Sound Transit for the design and construction of off-street bus layover located at Kent Station (adjacent to) and South Renton Transit Center (within footprint). Design and construction will be led by Sound Transit as part of their ST3 projects for Kent Sounder Station and 405 BRT capital projects. Metro will establish funding agreements with Sound Transit to ensure completion of this work. Costs are currently estimated at the conceptual planning level by ST.</p> <p>Budget Request Basis: This is a series of partnership payments to Sound Transit to provide Metro with off-street layover facilities. The budget is based on planning-level conceptual designs completed by Sound Transit and vetted by Metro staff. Metro is budgeting up to \$5.3M for layover at the Kent Transit Center and \$6.6M for layover at the South Renton Transit Center as part cost-sharing agreements with Sound Transit to advance these projects through design and construction. An additional \$500,000 will be allocated to both Kent Transit Center and South Renton Transit Center for battery-electric bus (BEB) charging. All Metro staff time associated with reviewing design documents and ensuring Metro's project requirements are included in the ST Integration Programmatic Capital Planning project (1129636).</p>
1134213	TDC SBVM ANNEX IMPROV STANDALONE		(\$3,892,960)	<p>Current Scope: South Base Vehicle Maintenance Annex Improvements - This project involves outfitting, stocking, supply, and tenant improvement at 12119 East Marginal Way South, across from South Base, to support the displacement of Fleet Engineering from the South Annex, which in turn enables the construction of the South Annex Base. The site also enables expansion of Metro's New Bus Prep services from the Component Supply Center. Expansion of the New Bus Prep service to this alternate facility also permits expansion of Component Supply Center's Body Shop functionality.</p> <p>Budget Request Basis: The lease portion of this project was moved out into a separate standalone project. This request removes excess budget.</p>
1134214	TDC FACILITIES IMPR ADMIN PROGRAMMATIC		(\$236,365)	<p>Current Scope: Facilities Improvement Program Administration - The program is a request for dedicated Metro Transit facilities improvements support for program planning, administrative oversight, and project implementation support for improvements at existing Metro facilities.</p> <p>Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134215	TDC FACILITIES IMPROVEMENTS PROGRAMMATIC		(\$249,859)	<p>Current Scope: Facilities Improvements - This program is a master project that supports Metro Transit operations and maintenance by adding new assets or by extending the lives of existing assets. The program improves transit operating facilities (bases, maintenance and support), their work environments for employees, and in certain cases, passenger facilities.</p> <p>Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.</p>
1134219	TDC NB GARAGE VENTILATION STANDALONE		\$565,339	<p>Current Scope: North Base Garage Ventilation - This project is in response to an air quality study performed at the North Base parking garage. The air quality study was initiated after employee complaints were received at the base for "less than optimal" air quality within the bus garage. Scope of work includes design and installation for approximately 25 ceiling-mounted dilution fans rated at 10,000 cubic feet per minute of air each to improve airflow, associated controls and switches in the parking garage at North Base.</p> <p>Budget Request Basis: This budget is based on an alternatives analysis and conceptual design scope for 25 dilution fans rated at 10,000 cubic feet per minute of air each. Funding is for design and implementation in 2021-2022.</p>
1134220	TDC OCG RELOCS & DISPLACMNTS STANDALONE		(\$22,479,556)	<p>Current Scope: Current Scope: Operational Capacity Growth (OCG) Relocations & Displacements - This project is intended to capture relocation and displacement costs associated with clearing the South Annex Site in order to begin site preparation for the construction of the South Annex Base (project 1134223). The South Annex currently supports Metro Transit safety and training facilities, including classroom, office, driver training pad (skid pad), and employee parking. The South Annex is also utilized as a storage yard for new buses, decommissioned buses, spare fleet, historic fleet, and facilities shelter and maintenance equipment. This project will fund purchase of land, leases, and relocation costs.</p> <p>Budget Request Basis: This project has been split into various standalone projects to address relocations and displacements involved with Operational Capacity Growth (OCG). This request removes excess budget.</p>
1134222	TDC SECURITY ASSESSMENT PROGRAMMATIC		(\$377,758)	<p>Current Scope: Security Assessment - This project includes a Metro Transit-wide updated threat and vulnerability assessment to be conducted by a consultant team. The goal of this study is to document security risks and provide recommendations for planning future security projects.</p> <p>Budget Request Basis: This project was cancelled. Disappropriating remaining funds.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134223	TDC SOUTH ANNEX BASE STANDALONE		\$45,396,953	<p>Current Scope: South Annex Base - Construction of a permanent 250 bus transit base on Metro owned property called the South Annex. The transit base will include vehicle maintenance bays (est. 14 bays), steam bay, inspection bay, bus exterior wash bays, bus interior wash bays, bus fueling, underground infrastructure to enable future conversion to battery electric bus operation, operator spaces (break, locker, restroom, dispatch, chief, superintendent), and miscellaneous other business functions required for base operations. The project will include development of full scope definition, contracting of design consultant, and contracting of construction contractor.</p> <p>Budget Request Basis: Standalone - The requested appropriation will support the alternatives analysis and design phase of the projects with out years funding supporting construction and transition to operations.</p>
1134225	TDC SOUTH BASE SUBSTATION STANDALONE		(\$6,490,000)	<p>Current Scope: South Campus Substation for Electric Bus Charging - This project includes siting, design, and construction of a substation and bus charging power supply components in partnership with Seattle City Light to support the charging needs of Metro's initial deployment of electric buses into revenue service.</p> <p>Budget Request Basis: This project was cancelled. Disappropriating remaining funds.</p>
1134226	TDC WELLNESS CENTERS PROGRAM STANDALONE		(\$604,000)	<p>Current Scope: Wellness Centers - This project is to define space and locations to best serve as Wellness Centers for Metro Transit employees and plan and implement new and/or reconfigured space(s) to accommodate Wellness Center function.</p> <p>Budget Request Basis: This project was cancelled. Disappropriating remaining funds.</p>
1134229	TDC FACIL IMPR PLANNING PROGRAMMATIC		\$0	<p>Current Scope: Passenger Infrastructure Planning - This project is for the program development of projects within the Passenger Infrastructure Sub Portfolio. Program management activities will also be responsible for ensuring adequate coordination with Metro service planning. Staff will conduct program management activities including: prioritization of projects within programs, feasibility studies, exploration of funding and partnership opportunities, and consideration of benefits of the various projects within the programs; monitoring of projects for progress and changes in scope, schedule and budget and adapting other projects within the programs to maintain the program benefits anticipated in a coordinated and complimentary manner; and tracking interdependencies and coordinating with projects in other programs.</p> <p>Budget Request Basis: This budget request is based on staffing in capital planning and program management organization chart responsible for the capital planning and program management duties within the Facility Improvements Sub Portfolio. Modest amount of professional services are estimated to augment staff expertise.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134230	TDC LIVING BLDG CERTF RR ST STANDALONE		\$211,882	<p>Current Scope: Living Building Certified RapidRide Station - This project will plan, design, and construct a Living Building Challenge-certified bus stop using a variety of sustainability materials, technologies, and techniques. The Living Building Challenge is a green building certification program and sustainable design framework that focuses on an ideal built environment. Using lessons learned from the pilot project, Metro will consider incorporating additional elements into future bus stops throughout its system. This project will occur simultaneously with the procurement of a design-build vendor for Metro's new standard shelter and develop the sustainability criteria that the new shelter should meet.</p> <p>Budget Request Basis: This budget request is based on conceptual planning-level cost estimates derived from historical costs incurred in prior years for designing and constructing bus stop improvements. The project budget estimate anticipates a project budget higher than the cost of this established design due to the additional staff and consultant support to develop a new design.</p>
1134231	TDC NGATE LINK AND U LINK IMP STANDALONE		\$942,249	<p>Current Scope: Northgate Link and Ulink - This project is to improve transfer environments at ten bus stops next to Northgate Link Extension stations. The stations are the Roosevelt Station, U District Station, University of Washington Station, and the Capitol Hill Station. This project will design and construct Metro capital improvements to bus stops adjacent to Sound Transit's (ST) station or improve bus facilities within the station. Metro's capital improvements may include upgraded bus stop signs and shelters, real-time information systems, and improved pedestrian amenities such as sidewalks or lighting between the station and bus stops. Additionally, this project will include funding for a signal at NE 67th and Roosevelt to ensure a safe pedestrian environment and create a reliable pathway and will be delivered by the Seattle Department of Transportation as a partnership project. These projects will be delivered as a partnership, with cost-sharing between Metro, SDOT, and ST.</p> <p>Budget Request Basis: This new project is pulling scope out of the existing Sound Transit Link Station Integration project. The Regional Mobility Grant will fund a majority of this project. Part of this request includes the installation of a signal at NE 67th to be delivered by SDOT. The cost to King County Metro would be \$536,780 for this work.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134232	TDC 3D AVE YESL TO MAIN STANDALONE		(\$1,550,647)	<p>Current Scope: 3rd Avenue Yesler Way to Main St Block Face Improvement - This project is a standalone project that builds on a larger scale project known as the Third Avenue Transit Corridor Improvement and RapidRide Facilities project (1116745). It provides bus stop, streetscape and transit street priority improvements to a portion of the region's primary transit corridor – Third Avenue between S. Jackson Street and Denny Way in Seattle. The current scope includes design and construction of a new bus stop, streetscape, and roadway between S Main St and Yesler Way/Prefontaine Place South. This work builds on 30% design that was done for the entire corridor between Jackson and Denny under 1116745.</p> <p>Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.</p>
1134235	TDC REGNAL TR INTEGR PR MGMT PROGRAMMATIC		\$0	<p>Current Scope: Regional Transit Integration Program Management - This project includes planning for capital programs and projects within the Regional Transit Integration Sub Portfolio. The Regional Partnership Integration Sub Portfolio contains the following programs: Partnerships and Transit Oriented Communities. Program management activities will include coordination across Metro's strategic and service planning functions and with partner agencies as well as prioritization of projects within programs, feasibility studies, exploration of funding and partnership opportunities, and consideration of benefits of the various projects within the programs. Ongoing monitoring of projects for progress and changes and tracking interdependencies allows for ongoing coordination of projects in other programs.</p> <p>Budget Request Basis: This request is based on estimated staffing in the capital planning and portfolio management organization needed to perform the project planning and program management duties within the Regional Transit Integration Sub Portfolio. This includes a modest amount of professional services to augment staff expertise.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134237	I LINE STANDALONE		\$106,894,129	<p>Current Scope: Auburn Transit Center to Renton Transit Center RapidRide - This project will plan, design, and implement the necessary infrastructure improvements to launch RapidRide service from the Auburn Transit Center to the Renton Transit Center. These infrastructure projects include passenger facilities, roadway, signal, and intelligent transportation system (ITS) improvements which result in better transit speed and reliability, access to transit projects - which reduce barriers for people to reach transit - and necessary communication and technology efforts to support the service. This budget also includes the associated costs for public outreach and marketing. This budget does not include vehicles.</p> <p>Budget Request Basis: Detailed estimates for project costs have been developed using past agency experience delivering the six original RapidRide lines, along with a detailed work breakdown structure and resource-loaded project schedule identifying the cost associated with each individual component of RapidRide delivery. The requested budget will move the project through the construction phase of project delivery. Acquisition expenditures are aligned with when acquisition activities are expected to take place.</p>
1134238	TDC DUCT LEASE STANDALONE		(\$2,091,896)	<p>Current Scope: Duct Lease - This project supports the annual billing from Seattle City Light for the lease of ducts and vaults around the City of Seattle. These have previously billed to Project 1130328 TDC Harrison Duct Replacement which utilized this lease as a mitigation to additional duct construction.</p> <p>Budget Request Basis: This project was cancelled. Disappropriating remaining funds.</p>
1134239	TDC CB VM PH2 BUS LIFTS STANDALONE		\$2,385,223	<p>Current Scope: Central Base Vehicle Maintenance Phase 2 Bus Lift Replacement - This project includes replacement of one Stertil Koni Omer parallelogram lift.</p> <p>Budget Request Basis: The Transit Facilities Conditions Needs Report provides rough order of magnitude replacement costing, generated by third party engineers and incorporating metrics for soft cost factors. The budget requested is necessary to cover total project costs through completion in 2022.</p>
1134240	TDC AB YARD REFURB STANDALONE		\$38,858,805	<p>Current Scope: Atlantic Base Yard Refurbishment - This project involves yard and infrastructure replacement for the Atlantic Base Yard including replacement of site lighting poles and fixtures, domestic water distribution system, fire water system and hydrants, and concrete panels (pavement).</p> <p>Budget Request Basis: The Transit Facilities Conditions Needs Report provides rough order of magnitude replacement costing, generated by third party engineers and incorporating metrics for soft cost factors.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134242	TDC SBVM HVAC REPL STANDALONE		\$1,085,331	<p>Current Scope: South Base Vehicle Maintenance HVAC Replacement - This project includes replacement of the South Base Vehicle Maintenance air handlers, dust collection, and vehicle exhaust system.</p> <p>Budget Request Basis: The 2021-2022 funding request will support project planning through approximately 60% design. The Transit Facilities Conditions Needs Report provides rough order of magnitude replacement costing, generated by third party engineers and incorporating metrics for soft cost factors.</p>
1134243	TDC SF MAINT HVAC REPL STANDALONE		\$2,613,148	<p>Current Scope: South Facilities Maintenance HVAC Replacement - This project will support the replacement of the South facilities air handlers (HVAC) and dust collection systems.</p> <p>Budget Request Basis: Funding will support the complete replacement of the asset with implementation in 2021-2022. The Transit Facilities Conditions Needs Report provides rough order of magnitude replacement costing, generated by third party engineers and incorporating metrics for soft cost factors.</p>
1134245	TDC BB WASH PH2 BUS LIFT STANDALONE		\$428,217	<p>Current Scope: Bellevue Base Wash Phase 2 Bus Lift - This project supports the replacement of one bus lift in the Bellevue Base Steam Bay.</p> <p>Budget Request Basis: Funding will complete the planning and preliminary design for the project in 2022, with final design and implementation occurring in the 2023-2024 biennium. The Transit Facilities Conditions Needs Report provides rough order of magnitude replacement costing, generated by third party engineers and incorporating metrics for soft cost factors.</p>
1134246	TDC AB VM PH2 BUS LIFTS STANDALONE		\$2,762,630	<p>Current Scope: Atlantic Base Vehicle Maintenance Phase 2 Bus Lifts - This project supports replacement of up to four Rotary Post Axle Lifts, one Rotary Post Platform Lift, and four Steril Koni Omer Parallelogram Lifts at Atlantic Base.</p> <p>Budget Request Basis: The 2021-2022 funding request is expected to support design and implementation. The Transit Facilities Conditions Needs Report provides rough order of magnitude replacement costing, generated by third party engineers and incorporating metrics for soft cost factors.</p>
1134247	TDC CB WASH VAC REPLAC STANDALONE		(\$1,578,768)	<p>Current Scope: Central Base Wash and Vacuum Replacement - This project will support the replacement of the Central Base wash and vacuum system and wash building interior systems, including fire alarm, ventilation, compressed air distribution, power, and piping.</p> <p>Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134248	TDC BBFW WASH VAC REPLAC STANDALONE		(\$1,609,774)	Current Scope: Bellevue Base Fuel and Wash Vacuum Replacement - This project will support the replacement of Bellevue Base wash and vacuum system and wash building interior systems, including fire alarm, interior heaters, exit lighting, and power distribution. Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.
1134249	TDC EB WASH REPL STANDALONE		\$1,671,144	Current Scope: East Base Wash Replacement - This project will replace East Base bus vacuum system and power components as needed. Budget Request Basis: The 2021-2022 funding request is intended to support planning through closeout. The Transit Facilities Conditions Needs Report provides rough order of magnitude replacement costing, generated by third party engineers and incorporating metrics for soft cost factors. Additionally, KPFF Consulting Engineers completed an analysis in December 2017 in which they provided an updated ROM cost for construction.
1134250	TDC NB WASH REPLAC STANDALONE		\$1,656,797	Current Scope: North Base Wash Replacement - This project replaces the North Base bus vacuum system and power components as needed. Budget Request Basis: The 2021-2022 funding request is intended to support planning through closeout. The Transit Facilities Conditions Needs Report provides rough order of magnitude replacement costing, generated by third party engineers and incorporating metrics for soft cost factors. Additionally, KPFF Consulting Engineers completed an analysis in December 2017 in which they provided an updated ROM cost for construction.
1134251	TDC RB WASH VAC REPLAC STANDALONE		\$1,671,144	Current Scope: Ryerson Base Wash Vacuum Replacement - This project will support replacement of Ryerson Base vacuum bus system and power components as needed. Budget Request Basis: The 2021-2022 funding request is intended to support design through closeout. The Transit Facilities Conditions Needs Report provides rough order of magnitude replacement costing, generated by third party engineers and incorporating metrics for soft cost factors. Additionally, KPFF Consulting Engineers completed an analysis in December 2017 in which they provided an updated ROM cost for construction.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134261	TDC BLD MGMT SYSTEM REPL STANDALONE		\$1,644,882	<p>Current Scope: Building Management Systems Replacement - This project will replace the building management system control and monitoring components at up to six locations. It is assumed these locations may be Bellevue Base, Power Distribution HQ, North Facilities, Van Distribution Center, Information Distribution Warehouse and Wellness Center. These locations are subject to change based on alternatives analysis findings.</p> <p>Budget Request Basis: The 2017 Building Automation Controls Assessment was used to formulate original budget assumptions for this project. The requested funding for 2021-2022 is for implementation for up to five locations. Additional transit facilities' building management systems may be replaced on their respective HVAC replacement projects planned for implementation 2021-2028.</p>
1134262	TDC EB YARD LIGHT REPL STANDALONE		\$1,185,682	<p>Current Scope: Yard Light Replacement - This project will initiate a feasibility and alternatives analysis to determine optimal methods to achieve required lighting levels and then move forward to systematically replace and augment existing fixtures with means to achieve the minimum required lighting levels at Metro facilities.</p> <p>Budget Request Basis: Budget estimate was generate by in house engineering analysis. The 2021-2022 budget request funds design through closeout.</p>
1134265	TDC ROUTINE EQUIP RPL 2019-20 STANDALONE		\$540,405	<p>Current Scope: Equipment Replacement - This program for supports the replacement of major and minor equipment at Metro Transit Facilities. The major equipment replacements includes air compressors at Atlantic, Ryerson, and South facilities; crane replacement at South Base; pump stations for non-revenue vehicles; generators at South Base; and parts steamers at Bellevue and North Bases. The program also includes approximately 15-20 minor equipment replacements across the system.</p> <p>Budget Request Basis: This program budget request is based on historical and engineering cost estimates of the projects in its work plan. There are approximately 15 minor equipment assets and approximately 10 major equipment asset replacements anticipated on this project.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134274	TDC ZERO EM INFRA PLANNING STANDALONE		\$667,474	<p>Current Scope: Battery Electric Bus & Non-Revenue Vehicle Planning - This program is for the overall planning and programming of the vehicle infrastructure facilities needs to support a zero-emissions fleet. With the recent investment of new trolley buses, the goal to be totally green by 2040, the expansion of the Zero Emission Vehicle (ZEV) infrastructure and environment, and the implementation of the Rapid Ride system, it is important to develop a Zero Emission Vehicle Infrastructure Program within King County Metro to address the increasing workload, complexity, and the necessity of developing a strategic, system wide plan for the future of the Zero Emission Vehicle Infrastructure.</p> <p>Budget Request Basis: The budget request is based on past costs in support of similar programs (like the Trolley infrastructure project/program). The budget costs identified here will support planning staff and consultant studies to establish and oversee the ongoing zero emission works.</p>
1134275	TDC MADISON CORRIDOR RESTR STANDALONE		\$2,028,642	<p>Current Scope: Madison Corridor Restructure - This project will support the design and construction of trolley infrastructure work that will need to be completed in support of trolleybus service restructure. New overhead wire, switches, poles, and other additional trolley infrastructure will be needed to accommodate a restructure of existing trolley routes when the RapidRide G Line is implemented. At the time of this budget process, the following trolley related projects are anticipated as part of the Madison Corridor Trolley Route restructure, in coordination with the implementation of the RapidRide G Line: approximately 800 feet of new trolley infrastructure needed along E Pine Street between Madison Street and 15th Avenue to support a restructure of the Route 12.</p> <p>Budget Request Basis: The budget for this project is based on planning-level cost estimates to design and construct the new trolley infrastructure.</p>
1134276	TDC NE 43RD TROLLEY MODS STANDALONE		\$2,145,149	<p>Current Scope: NE 43rd Avenue Trolley Modifications - This project is for the planning, design, and implementation of additional trolley infrastructure in support of the new U-District Station. This appropriation will be used to implement approximately one-quarter mile of new one-way trolley wire on NE 43rd Street (between 15th Ave NE and 12th Ave NE) and 12 Ave NE (between NE 45th Street and NE 43rd Street). When the U-District Station opens in spring 2021 (at the northeast corner of Brooklyn Ave and NE 43rd Street), this new trolley pathway will create the opportunity to provide a seamless transfer environment between bus-bus and bus-rail for riders by implementing one-way, westbound trolley wire along NE 43rd Street (between 15th Ave NE and 12th Ave NE) to 12th Ave NE (between NE 45th St and NE 43rd St).</p> <p>Budget Request Basis: The 2021-2022 funding request is based on previous years expenses for trolley project requests from our partners, as well as estimates based off of planning for this project.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134277	TDC NRV BATTERY INFRASTR PROGRAMMATIC		\$490,787	<p>Current Scope: Non-revenue Vehicle (NRV) Battery Infrastructure - This project will build charging infrastructure to support electrification of Metro's light duty fleet. The project will plan, design and implement infrastructure to support Level II and Level III chargers at various Metro Transit facilities including Transit Bases and Facilities Maintenance shops. The project does not include the electric vehicles themselves and may include agreements to lease or purchase the chargers. Metro previously installed EV charging equipment at public and non-Metro parking facilities and this project will upgrade that equipment as needed. New EV charging sites are expected to be available beginning in 2021.</p> <p>Budget Request Basis: The 2021-2022 biennium funding is already established for this project at \$1.07m. This funding will be required to complete the first phase of charging infrastructure currently underway. Additional infrastructure to support light duty electric vehicle operations will be installed over time.</p>
1134280	TDC BEB CHRGRS EASTGATE PR #2 STANDALONE		(\$162,649)	<p>Current Scope: Eastgate Park & Ride Battery Electric Bus Chargers No 2 & 3 - This project involves planning, design and construction of the second and third Battery Electric Bus (BEB) chargers at Metro's existing Eastgate BEB charging station. The new chargers will be capable of charging short-range battery electric buses, consistent with Metro's BEB fleet plan. The project includes a new multi-charger gantry, switchgear, and new power service to the site. The existing charger at Eastgate will be relocated to the new gantry for operational efficiency.</p> <p>Budget Request Basis: Project will be completed for less than originally anticipated. Disappropriating remaining funds.</p>
1134281	TDC BEB CHRGRS REDMOND TC STANDALONE		(\$165,000)	<p>Current Scope: Redmond Town Center Battery Electric Bus Charger - This project is to complete the installation of a Battery Electric Bus short range charger at Redmond Town Center. This project involves planning, design and construction of the charger. The new charger will be capable of charging short-range battery electric buses, consistent with Metro's BEB fleet plan. The charger will be installed within the existing layover lanes at Redmond TC to integrate with current bus maintenance procedures.</p> <p>Budget Request Basis: This project was cancelled. Disappropriating remaining funds.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134287	TDC RT 48 TROLLEY STANDALONE		\$6,075,014	<p>Current Scope: Route 48 Trolley - This project is a partnership project with the City of Seattle, is coordinated with the City roadway infrastructure improvements along 23rd Ave, and is in advance of future RapidRide improvements in this area. The trolley wire project installs two segments along 23rd Avenue in conjunction with Seattle Department of Transportation's (SDOT) project to improve this high ridership transit corridor. Each segment is just under a mile long. When complete, Route 48 Trolley will provide trolley service capability (now diesel) from Mt Baker Station to the University of Washington. This effort involves Metro completing the design, securing permits, bidding the work, and constructing the trolley infrastructure to complete the electrification.</p> <p>Budget Request Basis: The 2021-2022 budget is based on past years' expense trend for implementation of other trolley projects, partner discussions, and preliminary consultant analysis information. Costs include design, securing permits, bidding the work, and constructing the trolley infrastructure to complete the electrification.</p>
1134288	TDC TROLLEY MASTER DRAWING STANDALONE		\$3,085,223	<p>Current Scope: Trolley Master Drawing Program - This program is in support of the development of a complete set of trolley infrastructure design drawings. Through the project, Transit will hire a consultant that will partner with internal staff to develop drawings both in a hard copy format as well as in standard CAD system software format. There are over 90 miles of Trolley Infrastructure including poles, wire, switches, sub stations, power transformers, etc., and Transit has no complete system of record for the infrastructure of this \$1B asset. Once established, the master drawings will be reviewed and updated at least every 5 years.</p> <p>Budget Request Basis: This request is the estimated cost to fund a consultant and internal staff development drawings both in a hard copy format as well as in standard CAD system software format for the over 90 miles of Trolley Infrastructure including poles, wire, switches, sub stations, power transformers, etc.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134289	TDC TROLLEY PLANNING STANDALONE		\$606,369	<p>Current Scope: Current Scope: Trolley Planning - This project is for the ongoing planning and project development of a functioning Trolley Expansion Program. The Trolley Planning Program will conduct planning to identify trolley projects that involve permanent modifications or expansions of Metro Transit's trolley system. This program will also provide overall management of the Trolley program of projects, including general project oversight and guidance. This work supports Metro's goal to achieve a 100% zero-emissions bus fleet.</p> <p>Budget Request Basis: The budget requested for this program over the 10-year CIP will support ongoing capital planning and program management activities for the Trolley Expansion Program. Projected spending includes fully burdened staff time for planning and program management work, as well as subject matter expert input. The budget requested is necessary in order to cover these costs through the end of the 10-year CIP; budget authority is also needed in order to sign consultant contracts that will support planning efforts. Total project cost (Estimate at Completion) has decreased by about 8% from the previous 10-year budget request for FY18-27, largely due to a better understanding of staff level-of-effort needs during the current biennium.</p>
1134293	TDC MCDP CORRIDOR #1 STANDALONE		(\$348,301)	<p>Current Scope: Metro Connects Development Plan Corridor #1 - This project will improve transit performance and quality of service on a new line connecting Covington to SeaTac airport via Kent Station, comparable to existing Routes 180 and 168 (Line 1514 per METRO CONNECTS service network). Improvements include traffic signal retiming, traffic operation changes at selected intersections, signal queue jumps and bypass lanes for buses to get ahead of queued traffic at busy signalized intersections, improved bus access, layover circulation and facilities, and bus zone improvements.</p> <p>Budget Request Basis: This project was cancelled. Disappropriating remaining funds.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134294	TDC S KING COUNTY CORR BUD PROGRAMMATIC		\$7,196,555	<p>Current Scope: South King County Corridor Improvements - This project will implement transit speed and reliability improvements along south King County Metro Routes 165 (new) and 181. The project's scope includes the planning, design, construction of speed and reliability treatments but not limited to bus lanes, bus lanes and signal queue jumps, turning restrictions, bus bulbs, signal timing optimization, transit signal priority, access to bus stops, layover, and other treatments to enhance bus operations. Project goals include improving transit service reliability, reducing the peak hour travel times by 5-10% for Routes 165 and 181, increasing transit ridership, and improving access to transit in areas where needs are the greatest. The corridors were identified as a future RapidRide corridors by 2040 in Metro Connects (2017), King County Metro's long-range public transportation plan and in agency initiatives.</p> <p>Budget Request Basis: This corridor was identified in the Need + Speed initiative in 2019 as a priority for speed and reliability upgrades. Planning and identification of those early speed and reliability improvements will occur in 2020-2021 and design and implementation in 2022-2024. Projected spending includes fully burdened staff time for planning, design, construction and professional services as necessary. The estimated cost is based on past experience with similar projects.</p>
1134296	TDC MCDP LCL AGENCY PARTSHIP PROGRAMMATIC		(\$450,717)	<p>Current Scope: Metro Connects Development Plan Local Agency Partnerships - This project is designed to invest in transit operational improvements utilizing two scenarios. Scenario 1) This fund is designated as Metro's contribution to local agency partners. Metro will provide speed and reliability capital investment for frequent, express, and local services. The local agency will lead the planning, design, and implementation for speed and reliability improvements. Scenario 2) Metro will lead capital project delivery for capital investments. Each local partner agency will have the option to select the capital delivery mechanism, assuming Metro has staff resources and capacity to deliver.</p> <p>Budget Request Basis: This project was cancelled. Disappropriating remaining funds.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134297	TDC SPEED AND RELIAB PLANNING PROGRAMMATIC		\$974,310	<p>Current Scope: Speed and Reliability Planning - This program covers project planning, identification and prioritization of speed and reliability investments for the Corridor/Spot Improvement Sub Portfolio and provides program management activities. Staff will collaborate with the Mobility Division to ensure planning work conducted under this program aligns with the current needs and applies Mobility Framework principles. The effort for this program includes strategic development in planning for future capital investment based on financial resources availability in the out years.</p> <p>Budget Request Basis: This budget request includes professional services and staffing within the Speed and Reliability capital planning group, as well as funding for the program management efforts to identify and prioritize corridors needing capital investments in the next three biennia. Investment packages for each biennium will be prioritized and ranked through a comprehensive assessment and in collaboration with the Mobility Division to ensure the outcome is consistent with the future service level investments, and that they meet the Mobility Framework guidelines and are consistent with the current needs and METRO CONNECTS vision whenever possible.</p>
1134298	TDC C-D ENHANCEMENTS STANDALONE		\$19,224,934	<p>Current Scope: C & D-Line RapidRide Enhancement - This project will support the implementation of speed and reliability improvements and improved passenger amenities along the existing RapidRide C and D Lines.</p> <p>Budget Request Basis: This project is being funded by Sound Transit. The project is the direct result of the Sound Transit 3 vote and is characterized by Sound Transit as an early win project. This categorization is given to projects that are anticipated to be complete prior to 2024.</p>
1134326	TDC ABFW VAC REPL STANDALONE		\$2,715,093	<p>Current Scope: Atlantic Base Wash Systems Refurbishment - This project refurbishes multiple components of fuel and wash systems at Atlantic Base. Timing is consistent with Metro's Transit Asset Management Plan.</p> <p>Budget Request Basis: The 2021-2022 funding request is intended to support planning through closeout. The Transit Facilities Conditions Needs Report provides rough order of magnitude replacement costing, generated by third party engineers and incorporating metrics for soft cost factors. Additionally, KPFF Consulting Engineers completed an analysis in December 2017 in which they provided an updated ROM cost for construction.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134328	TDC ROUTINE EQUIP RPL 2021-22 STANDALONE		\$4,545,160	<p>Current Scope: Equipment Replacement - This routine project supports the replacement of major equipment at Metro Transit Facilities that are beyond their useful service life, with conditions of poor to inoperable, or are no longer efficient will be replaced. The priority order will follow the 2016 Transit Facilities Conditions Needs Report completed by a third party consultant and quality controlled by Transit's Engineering Unit.</p> <p>Budget Request Basis: This routine project budget request is based on historical and engineering cost estimates of the projects in its work plan. There are approximately 10 major equipment asset replacements anticipated in 2021-2022. This biennium's funding request will support planning through implementation.</p>
1134329	TDC FURNITURE REPL 2021-22 STANDALONE		\$233,582	<p>Current Scope: Furniture Replacement - This program is to replace furniture that is past the end of its useful life or in poor condition. Initial purchases are planned to replace furniture located in the operator's lounge, general seating and quiet room areas at Metro Transit bases. Additional locations may be considered for furniture replacement as furniture conditions are assessed at all locations.</p> <p>Budget Request Basis: This routine project's budget request is based on previous years' actual project costs. Projects anticipated in 2021-2022 are replacement of furniture located in operators' lounges, general seating areas, and quiet rooms at Metro Transit bases. The 2021-2022 budget is anticipated to replace furniture at one base. Additional locations to be reviewed pending remaining available budget in 2022 and condition assessment of furniture at remaining sites.</p>
1134330	TDC SHELTER REFURB 2021-22 STANDALONE		\$3,773,535	<p>Current Scope: 2021-2022 Shelter Refurbishment - This project is for investments in 2021-2022 associated with the ongoing state of good repair maintenance program to refurbish 140-160 shelters annually. Bus shelters have a lifecycle of 10 years, depending on the use in the area where shelters are located. Refurbishment work can involve component repairs and replacements, repainting, new roof standards, built-in lighting upgrades, panel upgrades, and specialized installments such as public art and Rapid Ride components that have more electrical and electronic systems. Specific locations will be developed in the next budget cycle.</p> <p>Budget Request Basis: The budget appropriation request provides the project with all of the necessary resources to insure that it is successful. Careful consideration has been taken to benchmark previous years expense trends, averaging \$1.8 to \$2 million per year to meet targets for labor requirements, materials, supplies, and the equipment needed for the 2021-2022 biennia. Also in consideration are anticipated additional expenses for Rapid Ride refurbishment. The budget also anticipates increases in materials with recent imposed tariffs, new materials contracts, as well as labor wage increases.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134331	TDC ROUTINE EQUIP RPL 2023-24 STANDALONE		\$0	<p>Current Scope: 2023-2024 Equipment Replacement - This is a placeholder for the routine project of Transit's equipment replacement for the 2023-2024 biennium.</p> <p>Budget Request Basis: This routine project budget request is based on historical and engineering cost estimates of the projects in the work plan. There are approximately 10 major equipment asset replacements anticipated in 2023-2024.</p>
1134332	TDC FURNITURE REPL 2023-24 STANDALONE		\$0	<p>Current Scope: Furniture Replacement - This program is to replace furniture that is past the end of its useful life or in poor condition. Initial purchases are planned to replace furniture located in the operator's lounge, general seating and quiet room areas at Metro Transit bases. Additional locations may be considered for furniture replacement as furniture conditions are assessed at all locations.</p> <p>Budget Request Basis: This routine project's budget request is based on prior years' actual project costs and vendor estimates.</p>
1134333	TDC SHELTER REFURB 2023-24 STANDALONE		\$0	<p>Current Scope: 2023-2024 Shelter Refurbishment - This is a placeholder project for investments in 2023-2024 associated with the ongoing State of Good Repair maintenance program to refurbish 160-180 shelters annually. Bus shelters have a lifecycle of 10 years, depending on the use in the area where shelters are located. Refurbishment work can involve component repairs and replacements, repainting, new roof standards, built-in lighting upgrades, panel upgrades, and specialized installments such as public art, and RapidRide components that have more electrical and electronic systems. Specific locations will be developed in the next budget cycle.</p> <p>Budget Request Basis: The budget appropriation request for the Shelter Refurb project provides the project with all of the necessary resources to ensure that it is successful. Careful consideration has been taken to benchmark previous years' expense trends, averaging \$1.9 to \$2.3 million per year, to meet targets for labor requirements, materials, supplies, and the equipment needed for the 2023-24 biennium. Also in consideration are anticipated additional expenses for Rapid Ride Refurb.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134354	TDC ROUTINE FAC IMP 2021-22 STANDALONE		\$1,761,764	<p>Current Scope: The Facilities Improvements program is routine capital project that supports transit operations and maintenance by adding new assets or by extending the lives of existing assets. Improvements are justified by changes in business practices, technology, regulations, to name a few of the criteria for proposed projects. The program improves transit operating facilities (bases, maintenance and support), their work environments for employees, and in certain cases, passenger facilities. Where feasible, ideally the sub projects will be packaged with other projects to minimize disruption to operations.</p> <p>Budget Request Basis: This program budget request is based on previous biennia spend for this program. Specific projects will be estimated as the work is identified in the coming years</p>
1134357	TDC ROUTINE FAC IMP 2023-24 STANDALONE		\$0	<p>Current Scope: Routine Facility Improvements - The Facilities Improvements program is routine capital project that supports transit operations and maintenance by adding new assets or by extending the lives of existing assets. Improvements are justified by changes in business practices, technology, regulations, to name a few of the criteria for proposed projects. The program improves transit operating facilities (bases, maintenance and support), their work environments for employees, and in certain cases, passenger facilities. Where feasible, ideally the sub projects will be packaged with other projects to minimize disruption to operations.</p> <p>Budget Request Basis: This program budget request is based on previous biennia spend for this program. Specific projects will be estimated as the work is identified in the coming years.</p>
1134363	TDC EB OPS HVAC REPL STANDALONE		\$0	<p>Current Scope: East Base Operations HVAC Replacement - This project replaces the HVAC systems at Base Ops/Maintenance buildings at East Base. The timing is consistent with Metro's Transit Asset Management Plan.</p> <p>Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.</p>
1134365	TDC SB CSC HVAC REPL STANDALONE		\$0	<p>Current Scope: South Base HVAC Replacement - This project funds replacement of multiple components of the HVAC systems at South Base. Timing is consistent with Metro's Transit Asset Management Plan.</p> <p>Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.</p>
1134367	TDC NB VM BUS LIFTS REPL STANDALONE		\$0	<p>Current Scope: North Base Lift Replacement - This project includes replacement of the rotary post axle lifts and rotary post platform lifts at North Base. The timing is consistent with Metro's Transit Asset Management Plan.</p> <p>Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134368	TDC SB VM BUS LIFTS REPL STANDALONE		\$0	Current Scope: South Base Vehicle Maintenance Bus Lift Replacement - This project includes replacement of the rotary post axle lifts, rotary post platform lift and custom post platform lifts at South Base. The timing is consistent with Metro's Transit Asset Management Plan. Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.
1134369	TDC SB CSC LIFTS REPL STANDALONE		\$0	Current Scope: Component Supply Center Lift Replacement - This project includes replacement of the custom platform table lifts and custom platform post lift at Component Supply Center. The timing is consistent with Metro's Transit Asset Management Plan. Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.
1134374	TDC SB NRV VEH FLD REPL STANDALONE		\$1,050,593	Current Scope: Vehicle Fluids Distribution System Replacement - This project includes: 1) South Base— 500' of 1" Steel Pipe and associated fittings and 2 sets of hose reels; 2) Bellevue Base – 500' of 1" Steel Pipe and associated fittings and 2 sets of hose reels; and 3) Central Base/NRV – 500' of 1" Steel Pipe and associated fittings and 2 sets of hose reels. The timing is consistent with Metro's Transit Asset Management Plan. Budget Request Basis: The 2021-2022 funding request is expected to support the complete project cost. The Transit Facilities Conditions Needs Report provides rough order of magnitude replacement costing, generated by third party engineers and incorporating metrics for soft cost factors.
1134376	TDC ROUTINE BLD ENV RP 2021-22 STANDALONE		\$695,260	Current Scope: 2021-2022 Roof Replacement Placeholder - This is a placeholder project for investments in the 2021-2022 Roof Replacement Program including: 1) Central Base Fuel Building; 2) Central Base Maintenance West Canopy; 3) Bellevue Base Fuel Building Closure Plate Installation. The timing is consistent with Metro's Transit Asset Management Plan. Budget Request Basis: The 2021-2022 funding request is expected to support the complete project cost. The Transit Facilities Conditions Needs Report provides rough order of magnitude replacement costing, generated by third party engineers and incorporating metrics for soft cost factors.
1134377	TDC OA FIRE SYST REPL 2023-24 STANDALONE		\$0	Current Scope: Fire Control System Replacement Placeholder - This is a placeholder project for future routine replacement of fire control systems at multiple Transit locations. The scope assumes replacements and/or repairs of the fire system, including but not limited to: sprinkler heads, piping, alarms, dry riser system(s), valve(s) and associated components. Locations will be confirmed in future budget cycle. The timing is consistent with Metro's Transit Asset Management Plan. Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134380	TDC NF & PD UST REPL STANDALONE		\$896,367	<p>Current Scope: Fuel Storage Tank Replacement - This project is for planned replacement of fuel storage tanks at North Facilities and Power Distribution. The timing is consistent with Metro's Transit Asset Management Plan.</p> <p>Budget Request Basis: The Transit Facilities Conditions Needs Report provides rough order of magnitude replacement costing, generated by third party engineers and incorporating metrics for soft cost factors. The 2021-2022 funding request is expected to support final design and implementation of the tank replacement or tank lining.</p>
1134385	TDC OA TROLLY PWR REPL STANDALONE		\$0	<p>Current Scope: Trolley Power Delivery System Replacement - This project for the routine replacement of power delivery system components at several substations. Assumed substations per condition assessment recommendations are: Allison, Davy Jones, and Galer. The timing is consistent with Metro's Transit Asset Management Plan.</p> <p>Budget Request Basis: The 2021-2022 funding request is expected to support the complete project lifecycle. The Transit Facilities Conditions Needs Report provides rough order of magnitude replacement costing, generated by third party engineers and incorporating metrics for soft cost factors.</p>
1134386	TDC ROUTINE PAV REPL 2021-22 STANDALONE		\$3,532,047	<p>Current Scope: Routine Paving Repair 2021 to 2022 - This project includes the repair and replacement of asphalt and concrete paving at Metro transit facilities including bases and park & rides.</p> <p>Budget Request Basis: This budget request is based on recent inspections of the facilities and scheduled repairs and maintenance in accordance with programmatic life cycle schedules. The dollar amount is derived from comparison with previous years' repairs and current on-call contract unit prices. The 2021 -2022 funding request is expected to include the completion of all works indicated in the scope of work for this biennium, from planning through implementation and close out.</p>
1134388	TDC 2021 OBS-CCS REFRESH STANDALONE		\$0	<p>Current Scope: Upgrade Transit On Board Systems - This placeholder project will fund future anticipated upgrades to Transit's on board systems and systems at the Transit Control Center. Specific investments will be identified in future budget cycles. Investments are intended to improve the lifecycle management of information technology used by Metro.</p> <p>Budget Request Basis: The requested budget will fund the effort from project start up and planning detailed design, hardware and software procurement, and implementation.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134389	TDC 2021 TBIRD FUTURE PHAS STANDALONE		\$0	Current Scope: Complete Buildout of Transit's Business Intelligence System - This placeholder project funds future anticipated work necessary to complete the build out of Transit's Business Intelligence data warehouse and capabilities. The current TBIRD project scope does not include funding for all systems to be included and anticipates that additional resources and time will be required. Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.
1134391	TDC 2027 TR CNTRL CNTR SYS STANDALONE		\$0	Current Scope: 2027 Transit Control Center System - This project will implement upgrades and enhancements to systems in the Transit Control Center. These systems monitor and allow for coordinator support of service being operated. This project is to maintain business continuity and support this essential service, as well as life safety concerns. Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.
1134392	TDC 2027 TR RADIO SYS REFR STANDALONE		\$0	Current Scope: Upgrade or Replace Transit Radio Network - This placeholder project will upgrade/replace the transit radio network to provide a stable secondary communications network for the transit fixed route and RapidRide bus fleet. Specific investments will be identified in future budget cycles. Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.
1134394	TDC CUST INFO MGMT PRGRM STANDALONE		\$0	Current Scope: Customer Information Management Program - This program will implement unified customer communications tools across the Metro Transit Department. The scope includes updating and improving tools, such as Metro's Trip Planner, data feed to third parties such as One Bus Away, and systems that manage Timetable and stop schedule production, and business practices that enhance customer communications, messaging, response time, assessments, and interfaces. These enhancements will improve collaboration and data sharing department-wide. Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.
1134396	TDC MOBILITY TEC PRGRM PROGRAMMATIC		\$0	Current Scope: Mobility Technology Tools - This placeholder project will provide necessary technology tooling for Metro's newly emergent mobility programs. Specific investments will be identified in future budget cycles. Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134398	TDC SAFETY AND SECURITY PR STANDALONE		\$0	<p>Current Scope: Upgrades/Consolidation of Safety Systems - This placeholder project will provide necessary upgrades and consolidation of multiple tools used to manage safety programs and track safety issues and events across Metro. Specific investments will be identified in future budget cycles. Investments are intended to improve the lifecycle management of information technology used by Metro.</p> <p>Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.</p>
1134399	TDC SERV DELIV PROGRAM PROGRAMMATIC		\$0	<p>Current Scope: Upgrade/Consolidation of Service Delivery/Management Tools - This placeholder project will fund necessary upgrades and consolidation of multiple technology tools used to manage and deliver transit service. Specific investments will be identified in future budget cycles. Investments are intended to improve the lifecycle management of information technology used by Metro.</p> <p>Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.</p>
1134400	TDC SERVICE DESIGN PRGRM PROGRAMMATIC		\$0	<p>Current Scope: Service Design Program - This is a programmatic project that will fund specific business requirements that arise from the Service Management Modernization Planning project to implement business requirements related to the design and development of transit service. Implementation capital projects that this programmatic project will fund will enhance how we plan and schedule service to meet the needs of customers and advance equity issues around access to service.</p> <p>Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.</p>
1134660	TDC OS LAYOVER UNFORESEEN PROGRAMMATIC		(\$200,000)	<p>Current Scope: Unforeseen Off-Street Layover Design - The Off Street Layover Unforeseen project provides for design work to address off street layover needs that emerge during the biennium. This funding will provide for staff and consultant resources as needed to explore alternative solutions to address layover needs, and to begin design work for implementing changes.</p> <p>Budget Request Basis: This project was cancelled. Disappropriating remaining funds.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134661	TDC SGR UNFORESEEN PRJ PROGRAMMATIC		\$293,195	<p>Current Scope: Unforeseen State of Good Repair - This project provides for design work to repair or replace unforeseen damage or failures of Transit's assets such as facilities and infrastructure. This project is for staff and consultant resources as needed to determine the criticality of taking action to fix an issue with an asset within the current biennium. Further, the project funding is available to explore alternative solutions to address the repair or replacement of the facility or infrastructure component and begin implementing the fix until budget action can be taken to obtain appropriation to finish the work. This project has been allocated to replace a failed HVAC unit at the Component Supply Center facility, with construction completed in 2021.</p> <p>Budget Request Basis: The budget request is based on a rough order of magnitude estimate generated by a third party consultant.</p>
1135061	TDC 3RD AVE IMPROVEMENTS STANDALONE		\$1,600,690	<p>Current Scope: Third Avenue Transit Corridor Improvement - This project completes the design and constructs transit improvements in the vicinity of 3rd Avenue and Denny Way. These include a new transit-only signal, pole and associated sidewalk and roadway improvements at the intersection of 3rd Avenue and Denny Way, and the addition of overhead catenary system (OCS) infrastructure in the westbound direction along Denny Way between 3rd Avenue and First Avenue N. The project reached 100% design in April 2020 and under the current project schedule will be substantially complete by July 2021. This project is a component of a long-standing program of Federal Transit Authority (FTA) grant funded improvements formerly known as the 3rd Avenue Transit Corridor Improvement and RapidRide Facilities project (1116745).</p> <p>Budget Request Basis: The current budget uses an engineering estimate completed at 100% design. Staff hours are estimated to reach project completion, based on historical Metro and City of Seattle costs to deliver projects of similar scope and complexity.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1137063	TDC INTERIM BASE BEB CHARGERS STANDALONE		(\$5,600,000)	<p>Current Scope: Interim Base Battery Electric Bus Chargers - Funding is requested to perform feasibility study and design of charging infrastructure to support 50 Battery Electric Buses (25 @ 40' Buses and 25 @ 60' Buses) that can be constructed by September 2021 and 120 Battery Electric Buses (60 @ 40' and 60 @ 60') that can be constructed by September 2022. The commissioning and testing of the infrastructure is expected to occur after September 2021. The funding will also support the design of a prototype bus charging station as well as procuring and installing 2 Prototype Bus Chargers. The project focuses on the development of infrastructure that is demountable and can be re-used at South Annex Base or future conversion sites as interim base is expected to be a limited life facility. Efforts should be made to minimize any sunk cost with interim base electrification while still supporting the intention to beta test operation of an electric bus base.</p> <p>Budget Request Basis: Appropriation being re-allocated to project 1134282 - TDC BEB CHRGRS SB TEST FACIL.</p>
1139239	TDC MAR WS MOBIL TRANSIT HUB STANDALONE		\$1,236,872	<p>Current Scope: West Seattle Mobile Transit Hub - This project will plan, site, permit, design, and construct a mobility hub facility that would accommodate vehicle parking and transit bus/shuttles, bike and pedestrian access for transit connections to Water Taxi service operating at Seacrest Dock. This project is complementary to and independent of the proposed West Seattle Terminal Replacement project.</p> <p>Budget Request Basis: This proposal requests funding for the planning, preliminary engineering, environmental review, and construction during the 2021-2022 budget cycle for a West Seattle Mobility Transit Hub. Metro Transit and its Marine Division are broadening the site evaluation to include Metro service planning with long range planning guidance from METRO CONNECTS to ensure the concept of the mobility hub aligns with the future transportation vision. This will involve collaboration with the City of Seattle and other agency partners to develop a more holistic approach to West Seattle transportation service and placement of a mobility hub and terminal. A project engineer's cost estimate, including construction, project management, design, environmental review, and permits, was completed in April 2018. This cost estimate will be reevaluated once the site has been finalized.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139321	TDC FAC COND ASSMT 25-26 STANDALONE		\$0	<p>Current Scope: Facility Condition Assessment - This program funds inspections of all of Metro's facilities and generates a report of necessary repair and replacement needs critical to the long-term state of good repair for Metro's assets.</p> <p>Budget Request Basis: The budget request is based on the awarded value of the work order contract plus employee costs for internal engineering support. As part of Metro's move to have fewer large programmatic projects to improve transparency and accountability, this project is being converted from a subproject to a master programmatic project or to a standalone project.</p>
1139322	TDC EMERALD GATEWAY LEASE STANDALONE		\$23,975,514	<p>Current Scope: Current Scope: Emerald Gateway Lease - Prologis has assembled and plans to develop a 62-acre site located approximately 1.3 miles north of the current South Annex property. An approximately 7.5-acre portion of this site at the corner of E. Marginal Way S. and S. Norfolk St. is not planned for near term development and has signed a 12-year lease to Metro for a portion of the property for the purposes of siting the displaced Safety & Training Center until Metro can identify a permanent relocation for that function. This project supports Metro's portion of the lease payments associated with that property and is part of a split out and disappropriation of 1134220 - TDC OCG RELOCS & DISPLACMNTS.</p> <p>Budget Request Basis: The funding request will support lease payments this biennium to enable Metro to begin operation at the facility. This project is being split out from an existing project, 1134220 - TDC OCG RELOCS & DISPLACMNTS, in order to better facilitate management and tracking of the work.</p>
1139323	TDC HOLGATE YARD LEASE STANDALONE		\$190,334	<p>Current Scope: Holgate Yard Lease - This project provides ongoing lease payments and decommissioning cost for the Holgate Yard Lease which enabled the necessary dieselization of Route 70 during construction by providing an additional capacity for storing additional Metro buses at Central/Atlantic prior to completion of the Central Base Expansion Project</p> <p>Budget Request Basis: This budget request is based on the negotiated lease cost for the yard space. This project is being split out from an existing project, 1134220 - TDC OCG RELOCS & DISPLACMNTS, in order to better facilitate management and tracking of the work.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139324	TDC SBVM ANNEX LEASE STANDALONE		\$4,245,109	<p>Current Scope: Eagle Trailer Lease - This project supports lease payments at 12119 East Marginal Way South, across from South Base, to support the displacement of Fleet Engineering from the South Annex, which in turn enables the construction of the South Annex Base. The site also enables expansion of Metro's New Bus Prep services from the Component Supply Center. Expansion of the New Bus Prep service to this alternate facility also permits expansion of Component Supply Center's Body Shop functionality. This project is part of a split out and dissappropriation of 1134220 - TDC OCG RELOCS & DISPLACMNTS.</p> <p>Budget Request Basis: This budget request is based on the negotiated lease rates for the facility in the County Council approved lease package. Tenant Improvements and other outfitting/move/start up cost are captured in 1134213.</p>
1139325	TDC SHELTER YARD LEASE STANDALONE		\$315,355	<p>Current Scope: Shelter Yard Lease - This project supports 28 months of lease payments for relocation of shelter assets from their current storage yard at South Annex to a short term leased property adjacent to South Facilities. This project is part of a split out and dissappropriation of 1134220 - TDC OCG RELOCS & DISPLACMNTS.</p> <p>Budget Request Basis: This budget request is based on the established lease cost from the negotiated short-term lease. This project is being split out from an existing project, 1134220 - TDC OCG RELOCS & DISPLACMNTS, in order to better facilitate management and tracking of the work.</p>
1139326	TDC EV CHRNG PRG BUD PROGRAMMATIC		\$2,084,743	<p>Current Scope: EV Charging- This master project will continue to build charging infrastructure to support electrification of light duty vehicles. The project will plan, design and implement infrastructure to support Level II and Level III chargers at various Metro Transit facilities. The project does not include the electric vehicles themselves and may include agreements to lease or purchase the charger and charge management systems.</p> <p>Budget Request Basis: This funding will be required to continue to implement light duty vehicle charging infrastructure at transit facilities.</p>
1139330	TDC COMFORT STATION PLN STANDALONE		\$394,087	<p>Current Scope: Comfort Station Plan - This project is expected to re-evaluate Metro's approach to driver comfort stations and establish a plan for the development of future comfort stations to improve program efficiency, maximize program benefits while minimizing investment. The program will review comfort station service delivery alternatives and provide catalogued requirements.</p> <p>Budget Request Basis: This budget request is based on estimated internal resource requirements and consultant costs on similar bodies of work.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139331	TDC ROUTINE BLD ENV RP 2023-24 STANDALONE			\$0 Current Scope: 2023-2024 Overall Building Envelope Placeholder - This is a placeholder project for investments in the 2023-2024 Building Envelope Program. The timing is consistent with Metro's Transit Asset Management Plan. Budget Request Basis: 2023-2024 funding is expected to support the complete project lifecycle for the project identified in the project scope section. The Transit Facilities Conditions Needs Report provides rough order of magnitude replacement costing, generated by third party engineers and incorporating metrics for soft cost factors.
1139332	TDC ROUTINE BLD ENV RP 2025-26 STANDALONE			\$0 Current Scope: 2025-2026 Overall Building Envelope Placeholder - This is a placeholder project for investments in the 2025-2026 Building Envelope Program. The timing is consistent with Metro's Transit Asset Management Plan. Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only. The Transit Facilities Conditions Needs Report provides rough order of magnitude replacement costing, generated by third party engineers and incorporating metrics for soft cost factors.
1139333	TDC TROLLEY POLES 2023-24 STANDALONE			\$0 Current Scope: Trolley Poles Infrastructure - This program supports the maintenance and repair of the trolley bus system by replacing trolley poles, as needed. Previous efforts have resulted in 80-100 poles being replaced annually. Budget Request Basis: There is no budget request for 2021-2022. The 2023-2024 budget is based on past years' expense trend for maintenance, repair, and replacement of trolley poles. These costs include labor, supplies, and equipment to support the timely maintenance, repair, and/or replacement of the trolley poles.
1139334	TDC TROLLEY POLES 2025-26 STANDALONE			\$0 Current Scope: Trolley Poles Infrastructure - This program supports the maintenance and repair of the trolley bus system by replacing trolley poles, as needed. Previous efforts have resulted in 80-100 poles being replaced annually. Budget Request Basis: There is no budget request for 2021-2022. The 2025-2026 budget is based on past years' expense trend for maintenance, repair, and replacement of trolley poles. These costs include labor, supplies, and equipment to support the timely maintenance, repair, and/or replacement of the trolley poles.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139335	TDC TRAINING RELOC STANDALONE		\$4,726,628	<p>Current Scope: Training Relocation - Prologis has assembled and plans to develop a 62-acre site located approximately 1.3 miles north of the current South Annex property. An approximately 7.5-acre portion of this site at the corner of E. Marginal Way S. and S. Norfolk St. is not planned for near term development and has signed a 12-year lease to Metro for a portion of the property for the purposes of siting the displaced Safety & Training Center until the South King County Base Project can be constructed to include the permanent relocation for that function. This project will support payment for the Build-To-Suit facility, and ancillary cost with outfitting the building and relocating the occupants of the current facility. This project is part of a split out and disappropriation of 1134220 - TDC OCG RELOCS & DISPLACMNTS.</p> <p>Budget Request Basis: This request will support build to suit cost and relocation cost to enable Metro to begin operation at the facility. This project is being split out from an existing project, 1134220 - TDC OCG RELOCS & DISPLACMNTS, in order to better facilitate management and tracking of the work.</p>
1139336	TDC TOH SWITCHES 2023-24 STANDALONE		\$0	<p>Current Scope: Trolley Overhead Switches - This program supports the maintenance, repair, and replacement of the trolley switches infrastructure. Past efforts have resulted in five to 15 overhead switches and ancillary hardware being replaced annually.</p> <p>Budget Request Basis: There is no budget request for 2021-2022. The 2023-2024 budget is based on past years' expense trends for maintenance, repair, and replacement of trolley switches. These costs include labor, supplies, and equipment to support the timely maintenance, repair and/or replacement of the trolley switches.</p>
1139337	TDC TOH SWITCHES 2025-26 STANDALONE		\$0	<p>Current Scope: Trolley Overhead Switches - This program supports the maintenance, repair, and replacement of the trolley switches infrastructure. Past efforts have resulted in five to 15 overhead switches and ancillary hardware being replaced annually.</p> <p>Budget Request Basis: There is no budget request for 2021-2022. The 2025-2026 budget is based on past years' expense trends for maintenance, repair, and replacement of trolley switches. These costs include labor, supplies, and equipment to support the timely maintenance, repair and/or replacement of the trolley switches.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139338	TDC CONSTRUCT MGMT RELOC STANDALONE		\$2,998,726	<p>Current Scope: Construction Management Relocation - Acquire an alternative site for Metro's Construction Management Group, rezone the site to support appropriate functionality, and construct a new facility for Metro Construction Management. Additional site enhancements and modifications such as underground storage tank removal, perimeter fence restoration, and general cosmetic repairs are included in this project.</p> <p>Budget Request Basis: This request will support this biennium's lease payments, build to suit cost, and relocation cost to enable Metro to begin operation at the facility. Out-years payments will support lease payments. This project is being split out from an existing project, 1134220 - TDC OCG RELOCS & DISPLACMNTS, in order to better facilitate management and tracking of the work.</p>
1139339	TDC STORMWATER UPGRADE STANDALONE		\$1,572,625	<p>Current Scope: Stormwater Upgrade - This project will improve storm water quality at Transit Base Sites with water quality treatment system improvements targeted at restoring acceptable water quality in the storm water discharge. Known issues that require remediation are present at Bellevue Base with suspected issues that may require remediation present at other transit facilities.</p> <p>Budget Request Basis: The requested appropriation is intended to support expedited design and construction of storm water mitigations.</p>
1139340	TDC SGR UNFORESEEN 2021 -22 STANDALONE		\$1,000,000	<p>Current Scope: Unforeseen State of Good Repair - This project provides for design work to repair or replace unforeseen damage or failures of Transit's assets such as facilities and infrastructure. This project is for staff and consultant resources as needed to determine the criticality of taking action to fix an issue with an asset within the current biennium. Further, the project funding is available to explore alternative solutions to address the repair or replacement of the facility or infrastructure component and begin implementing the fix until budget action can be taken to obtain appropriation to finish the work.</p> <p>Budget Request Basis: This is a new routine Capital Project request for 2021 - 2022.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139341	TDC ROUTE 48 TPMC N+S STANDALONE		\$2,997,077	<p>Current Scope: Route 48 Transit Plus Multimodal Corridor - This project will design and construct transit speed and reliability improvements along King County Metro Route 48, a bus route operating between the University District and Mt Baker Transit Center, which travels through the Capitol Hill and Central District neighborhoods. The scope of these improvements will include design and construction of transit-priority treatments such as bus lanes, transit signal priority, intersection/roadway modifications like bus-only lanes, bus stop consolidation and optimization, and other treatments to improve transit speed and reliability. Metro will work in partnership with SDOT to make these improvements, as part of Seattle's Transit-Plus Multimodal Corridor Program. The construction of improvements will be led by the Seattle Department of Transportation (SDOT), and King County Metro will implement any trolley wire modifications that could be needed. The project is expected to be completed in 2024.</p> <p>Budget Request Basis: The requested appropriation will support the final design, implementation, and close-out phases of this project. Projected spending includes fully burdened staff time, construction materials, and project contingency. The budget requested is necessary in order to cover total project costs through the anticipated completion date in 2024; budget authority is needed in order to sign consultant and/or construction contracts and move forward with implementation. Total project cost (Estimate at Completion) has remained the same from the prior biennium.</p>
1139342	TDC SGR UNFORESEEN 2023 -24 STANDALONE		\$0	<p>Current Scope: Unforeseen State of Good Repair - This project provides for design work to repair or replace unforeseen damage or failures of Transit's assets such as facilities and infrastructure. This project is for staff and consultant resources as needed to determine the criticality of taking action to fix an issue with an asset within the current biennium. Further, the project funding is available to explore alternative solutions to address the repair or replacement of the facility or infrastructure component and begin implementing the fix until budget action can be taken to obtain appropriation to finish the work.</p> <p>Budget Request Basis: This is a new routine Capital Project request for 2023 - 2024.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139343	TDC SGR UNFORESEEN 2025 -26 STANDALONE		\$0	<p>Current Scope: Unforeseen State of Good Repair - This project provides for design work to repair or replace unforeseen damage or failures of Transit's assets such as facilities and infrastructure. This project is for staff and consultant resources as needed to determine the criticality of taking action to fix an issue with an asset within the current biennium. Further, the project funding is available to explore alternative solutions to address the repair or replacement of the facility or infrastructure component and begin implementing the fix until budget action can be taken to obtain appropriation to finish the work.</p> <p>Budget Request Basis: This is a new routine Capital Project request for 2025 - 2026.</p>
1139344	TDC ROUTE 40 TPMC N+S STANDALONE		\$1,031,094	<p>Current Scope: Route 40 Transit Plus Multimodal Corridor - This project will design and construct transit speed and reliability improvements along King County Metro Route 40. The City of Seattle Department of Transportation (SDOT) will lead planning, design, and construction of transit speed and reliability improvements along the Route 40 corridor, as part of Seattle's Transit-Plus Multimodal Corridor Program. The project is expected to be completed in 2024. The project's scope includes planning, designing, and constructing transit speed and reliability treatments such as bus lanes, signal timing optimization, intersection/roadway modifications, pedestrian safety improvements, bus stop consolidation and optimization, and other treatments to improve transit speed and reliability.</p> <p>Budget Request Basis: The requested appropriation will support the final design, implementation, and close-out phases of this project. Projected spending includes fully burdened staff time, construction materials, and project contingency. The budget requested is necessary in order to cover total project costs through the anticipated completion date in 2024. Total project cost (Estimate at Completion) remains unchanged from the prior biennium.</p>
1139345	TDC ROUTINE PAV REPAIR 2023-24 STANDALONE		\$0	<p>Current Scope: Routine Paving Repair 2023 to 2024 - This project includes the repair and replacement of asphalt and concrete paving at Metro transit facilities including bases and park & rides.</p> <p>Budget Request Basis: This budget request is based on recent inspections of the facilities and scheduled repairs and maintenance in accordance with programmatic life cycle schedules. The dollar amount is derived from comparison with previous years repairs, and current on call contract unit prices. Funding in 2023 -2024 is expected to include the completion of all works indicated in the scope of work for this biennium, from planning through implementation and close out.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139346	TDC ROUTE 44 TPMC N+S STANDALONE		\$3,071,602	<p>Current Scope: Route 44 Transit Plus Multimodal Corridor - This project will design and construct transit speed and reliability improvements along King County Metro Route 44, an electric trolley bus route operating in Seattle. The City of Seattle Department of Transportation (SDOT) will lead planning, design, and construction of transit speed and reliability improvements along the Route 44 corridor, as part of Seattle's Transit-Plus Multimodal Corridor Program. The project is expected to be completed in 2023. The scope of these improvements will include design and construction of treatments such as bus lanes, signal timing optimization, intersection/roadway modifications, pedestrian safety improvements, bus stop consolidation and optimization, trolleybus wire modifications, and other treatments to improve transit speed and reliability.</p> <p>Budget Request Basis: This requested appropriation will support the final design, implementation, and close-out phases of this project, including design and implementation of trolley wire modifications to support the project. Metro had previously been issued a \$3M WSDOT NL3 grant fund for the project. Projected spending includes fully burdened staff time, construction materials, and project contingency. The budget requested is necessary to cover total project costs through the anticipated completion date in 2024; budget authority is needed in order to sign consultant and/or construction contracts and move forward with implementation. Total project cost (Estimate at Completion) remains unchanged from the prior biennium.</p>
1139347	TDC ROUTINE PAV REPAIR 2025-26 STANDALONE		\$0	<p>Current Scope: Routine Paving Repair 2025 to 2026 - This project includes the repair and replacement of asphalt and concrete paving at Metro transit facilities including bases and park & rides.</p> <p>Budget Request Basis: This budget request is based on recent inspections of the facilities and scheduled repairs and maintenance in accordance with programmatic life cycle schedules. The dollar amount is derived from comparison with previous years repairs and current on call contract unit prices. Funding in 2025 -2026 is expected to include the completion of all works indicated in the scope of work for this biennium, from planning through implementation and close out.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139348	TDC S&R FOR SVC RESTRUCTURE STANDALONE		\$10,250,724	<p>Current Scope: Speed and Reliability for Service Restructure - This project supports implementation of speed and reliability spot improvements to support Metro's Mobility Plans (service restructure) and the Need + Speed Initiative. In 2021-2022, the project will focus on projects related to RKAAMP (September 2020), North Link Mobility Connections (March 2021), and East Link Mobility Projects (September 2023). The project also holds funding for future mobility plans beyond 2023. Small and low-cost projects typically involve implementing spot improvements at chokepoints where buses experience blockages or delays approaching intersections or merging back into traffic after serving a bus stop. Medium-cost projects include improvements like transit priority treatments for a portion of a high ridership route corridor, such as bus lanes along an arterial shared by several different routes, or re-timing traffic signals along a corridor. High-cost projects can be a variety of speed and reliability improvements along the entire length of a route corridor, such as transit signal priority and other major infrastructure improvements such as a lane widening project.</p> <p>Budget Request Basis: A portion of the budget that was previously identified in Project 1028830 (Transit Priority Improvements) in the 2019-2020 biennium is requested to be re-allocated to this project beginning in 2021-2022 to support spot improvement projects that specifically target Mobility Projects. Additional budget is requested to fund identified improvements needed to support the Renton-Kent-Auburn Area Mobility Plan (RKAAMP) and North Link Mobility projects. In the 2021-2022 biennium, planning and design work will begin for the East Link mobility projects.</p>
1139349	TDC ASSET MGMT SYSTEM REPL STANDALONE		\$15,358,326	<p>Current Scope: Asset Management - This project plans, designs, and implements a new enterprise asset management platform to consolidate the major vendor asset management systems in place today into a single, integrated solution. It will also replace a significant number of obsolete, limited-function, siloed asset management applications. The Asset Management project scope will build on the collection of requirements and recommendations by a consultant during 2020. The project will have the following major focuses: 1) Select and procure a single enterprise asset management (EAM) solution, 2) Consolidate the asset management portfolio by ingesting existing data and retiring redundant systems in the portfolio, 3) Deploy mobile devices for use by field technicians, 4) Streamline asset management business work flows across the organization, 5) Integrate purpose built asset management tools into the EAM, and 6) Establish a single system for managing staff time for maintenance activities that integrates with PeopleSoft. The project scope includes performing External QA review.</p> <p>Budget Request Basis: This budget request funds planning and design, with additional outyear requests planned for implementation.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139350	TDC BB VM BUS LIFT STANDALONE		\$1,973,895	<p>Current Scope: Bellevue Base Vehicle Maintenance Bus Lift Replacement - This project includes replacement of one scissor lift in maintenance bay number 8 at Bellevue Base. This lift was decommissioned in place on project 1131481 - TDC BB EMERG LIFT REPL and a new project was requested to address this modified scissor lift. This project will confirm a preferred alternative and installation of the recommended solution.</p> <p>Budget Request Basis: The Transit Facilities Conditions Needs Report provides rough order of magnitude replacement costing, generated by third party engineers and incorporating metrics for soft cost factors. The budget requested is necessary to cover total project costs through completion in 2022.</p>
1139351	TDC MOB SIGN MGR TOOL UPGRD STANDALONE		\$0	<p>Current Scope: Sign Manager Tool Upgrade - The scope of the project would be to modernize and upgrade the Sign Manager Tool used by Metro's Transit Route Facilities (TRF) work group to manage signage information presented to the public. Upgrades will support TRF planners' ability to deliver service by keeping stop sign maintenance in pace with Metro's changing service landscape. This upgrade will also improve system performance, improve application supportability and to align the software with county technology standards.</p> <p>Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.</p>
1139352	TDC ST 405 BRT PSGR IMP STANDALONE		\$3,720,012	<p>Current Scope: Sound Transit 405 Bus Rapid Transit (BRT) Passenger Improvements - The purpose of this project is to improve transfer environments at three Sound Transit I-405 BRT stations. The stations are the Brickyard P&R Station, Totem Lake Station, and NE85th St Station. This project will design and construct Metro capital improvements to bus stops adjacent to Sound Transit's stations. Metro's capital improvements may include upgraded bus stop signs and shelters, real-time information systems, and improved pedestrian amenities such as sidewalks or lighting between the station and bus stops. This project seeks to meet the needs of the markets that Sound Transit and King County Metro serve through coordinated capital and service planning efforts.</p> <p>Budget Request Basis: The budget request for 2021-2022 will fund improvements to six Metro bus stops total: two at Brickyard Station, two at Totem Lake Station, and two at NE 85th St Station.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139353	TDC GRIEVANCE TRACKING STANDALONE		\$1,238,700	<p>Current Scope: Grievance Tracking System - This project shall deliver a modern technology solution to manage the workflow and deadlines associated with the high volume of grievances processed at Metro. The solution will mitigate significant financial, administrative, and operational risk and deliver the following basic functions: Automated workflow; Records management and retention; Deadline notifications and alerts; Document storage; Processing notes and comments; Data reporting; and Advanced security.</p> <p>Budget Request Basis: Costs are estimated based on the basic requirements from stakeholders, vendor research results, input from technical staff, and prior project experience.</p>
1139354	TDC ST 405 BRT PRTNR STANDALONE		\$983,454	<p>Current Scope: Sound Transit 405 Bus Rapid Transit (BRT) Partnership - This project will contribute partnership cost-sharing funding to Sound Transit's I-405 BRT project. Payment to Sound Transit at the end of final design and at the end of construction are the primary elements of this project's scope. Staff time associated with project management, engineering review, interagency coordination, etc. are included in the ST Integration Programmatic Capital Planning project (1129636). The project will support Metro's commitments to a new South Renton Transit Center, providing Metro with six active bays and other transit center passenger facility components. This project scope does not include 10 new layover bays at the South Renton Transit Center. That is included in project 1134212.</p> <p>Budget Request Basis: The total budget request for 2021-2024 supports design of passenger facility infrastructure including 6 of 8 active bays on the transit island. Appropriation also supports other components including: the transit island, canopy, sidewalks, conduit, lighting, and comfort station.</p>
1139355	TDC ATIS TRAPEZE BACK END STANDALONE		\$0	<p>Current Scope: Current Scope: Trapeze Back End - This project is the backend for the Trapeze Trip Planner and call center tool.</p> <p>Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.</p>
1139356	TDC FIELD COMMUNICATION S STANDALONE		\$0	<p>Current Scope: Field Communications - This project will identify requirements and options for the modernization of the Enterprise Transit Communications Network topology. The project will determine requirements for person-to-person and device-to-device communication and will deliver the appropriate combination of cellular and radio communication tools to fulfill those requirements.</p> <p>Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139357	TDC CB YARD LIGHT REPL STANDALONE		\$2,750,464	<p>Current Scope: Central Base Yard Light Replacement - This project will determine optimal methods to achieve required lighting levels and then move forward to replace and augment existing fixtures with means to achieve the minimum required lighting levels.</p> <p>Budget Request Basis: The budget estimate was generated by in-house engineering analysis and a third party consultant review. Funding in 2021-2022 is expected to support design through closeout.</p>
1139358	TDC SB YARD LIGHT REPL STANDALONE		\$2,490,927	<p>Current Scope: South Base Yard Light Replacement - This project will determine optimal methods to achieve required lighting levels and then move forward to replace and augment existing fixtures with means to achieve the minimum required lighting levels.</p> <p>Budget Request Basis: The budget estimate was generated by in-house engineering analysis and a third party consultant review. Funding in 2021-2022 is expected to support design through closeout.</p>
1139359	TDC VIDEO MGMT SYSTEM STANDALONE		\$11,749,645	<p>Current Scope: Video Management System - The Video Management System (VMS) Project will procure, install and operationalize an automated, cloud-based solution for identifying, labeling and distributing requested video segments/events. The solution will integrate with the existing On-Board Camera Systems (OBCS) infrastructure. Future updating and/or replacement of OBCS should integrate with the automated, cloud-based VMS solution to the greatest extent possible.</p> <p>Budget Request Basis: The project is requesting a new appropriation for planning, preliminary design, final design, development and implementation, and closeout. These costs are estimated based on the basic requirements from stakeholders, vendor research results, input from technical staff, and prior project experience. The 2019-2020 project was not estimated or planned in the appropriate detail and was also not planned within the Transit Technology Project Management Group. During the preliminary design phase, if Metro requirements can be met using an existing County solution, the project can skip the final design phase and the cost of the development and implementation Phase can be reduced. Costs estimated to be \$300,000 for External QA will be requested from contingency.</p>
1139360	TDC INCALL ACTIVE CALL DIST STANDALONE		\$0	<p>Current Scope: Incall Active Call Distribution - This project will upgrade the software that distributes customer calls through the Metro Customer Service call center.</p> <p>Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139361	TDC MOB TICKET UPDATES STANDALONE		\$0	Current Scope: Mobile Ticketing Updates - Identify, assess, prioritize and implement updates to the Mobile Ticketing services. Updates include, but should not be limited to, new language options, improved user experience, additional business partnership capabilities, integration testing for third party as well as King County systems. Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.
1139362	TDC MOB RR ACTIVE SRVS MGMT STANDALONE		\$0	Current Scope: Current Scope: RapidRide Active Service Management - RapidRide is Metro's solution to Bus Rapid Transit. Customers expect a high-level of service from the RapidRide branded service, including trips on a published interval. Active Service Management will allow Metro to manage the service as customers expect, based on frequency of service and intervals between trips. Budget Request Basis: here is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.
1139364	TDC 2025 RTIS REFRESH STANDALONE		\$0	Current Scope: 2025 Real Time Information Signs (RTIS) Refresh - The project will evaluate technology available for Real Time Information Signs, and implement a solution that best meets the county's needs. Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.
1139365	TDC TRAPEZE REFRESH STANDALONE		\$0	Current Scope: Trapeze Refresh - This project is the trapeze Refresh used for Access paratransit scheduling. Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.
1139366	TDC BUS OPS TCC REBUILD STANDALONE		\$0	Current Scope: Bus Operations Transit Control Center (TCC) Rebuild - Expand and modernize the TCC to support increased service and active service management of RapidRide. This project will assess, procure, and implement the technology - networking, hardware, software - to support the Transit Control Center including modernized systems, additional CAD stations to accommodate expanding services, and backup CAD stations for testing and training. Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139367	TDC IB BEB CHRGNG DEPT STANDALONE		\$5,098,503	<p>Current Scope: Interim Base Bus Charging - This project will develop and build the charging infrastructure to support operations of 105 Battery Electric Buses (BEB). The project will build the required infrastructure at the interim base. This project will install electrical equipment including transformers, switchgear, chargers, cabling, charging connectors, etc. The project will include design, procurement, implementation, and commissioning of the elements of the charging infrastructure for the facility.</p> <p>Budget Request Basis: The request is based on estimates of costs required to complete the charging infrastructure at the Interim Base to support charging infrastructure. This budget request funds design to support procurement and installation of the electrical equipment, chargers, structural supports, charge connectors and charge management elements to successfully operate battery electric buses out of the base.</p>
1139368	TDC CAP DRAWING MGMT STANDALONE		\$1,850,400	<p>Current Scope: Capital Division Electronic Drawing Management System (EDMS) – Replace existing, unsupported EDMS Kinnosa (software company First Trace bankrupted 3 years ago) with Blue Cielo, which is being used by other County departments, to manage Metro Transit's permanent facilities electronic design and engineering records including CADD files, along with related construction and legal documents.</p> <p>Budget Request Basis: Metro's existing EDMS vendor went out of business three years ago, leaving the agency with an antiquated system that is not sustainable and stable. The amount of this request is based on information from WTD and Transit's experience in running a similar EDMS in the last 20 years. The budget will provide the costs in acquiring the software server, client license seats, training of administrators and end users, uploading/conversion of the existing files to the new system, and KCIT's involvement in implementing and full deployment of the software. The amount of this request includes additional work to transferr data from the current system to the new system.</p>
1139369	TDC SAB ELECTRIFICATION STANDALONE		\$15,594,568	<p>Current Scope: South Annex Base Electrification - This project will provide charging infrastructure for up to 155 vehicles at the South Annex Base making. This project will install the remaining electrical equipment (transformers, switchgear, chargers, cabling, charging connectors, etc.) that were not installed in the original build out of the base. The project will include design, procurement, implementation, and commissioning of the charging infrastructure for South Annex Base.</p> <p>Budget Request Basis: This budget request funds design activities to support procurement and installation of the above ground electrical equipment, chargers, structural supports, charge connectors, and charge management elements to successfully operate 155 battery electric buses out of the base.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139370	TDC ST LYNWD LINK PSGR IMP STANDALONE		\$3,860,277	<p>Current Scope: Sound Transit Lynnwood Link Passenger Improvements - The scope of this project is to design and construct adjacent bus stop (station area) improvements at Lynnwood Link Extension station adjacent areas, specifically Shoreline North and Shoreline South stations. This includes planning passenger capital facilities in order to prioritize the customer experience and provide for seamless transit integration. Metro's capital improvements may include upgraded bus stop signs and shelters, real-time information systems, and improved pedestrian amenities such as sidewalks or lighting between the station and bus stops. This project seeks to meet the needs of the markets that Sound Transit and King County Metro serve through coordinated capital and service planning efforts.</p> <p>Budget Request Basis: The budget request for 2021-2022 will fund improvements to 10 Metro bus stops total, two within the stations, four stops at Shoreline North Station, and four stops at Shoreline North Station. This is based on planning-level cost estimates for each individual improvement. Metro's Sound Transit Integration Program completed a rigorous analysis of existing and future conditions at Link and BRT stations that will open in 2023-24. The result was a list of recommended capital projects that was prioritized based on projected service levels, proximity to Link/BRT stations, and the ability to leverage investments of implementation partners such as Sound Transit and local jurisdictions. All projects are focused on improving the customer experience with a focus on safety, convenience, and equity.</p>
1139371	TDC RB YARD LIGHT REPL STANDALONE		\$2,366,751	<p>Current Scope: Ryerson Base Yard Light Replacement - This project will determine optimal methods to achieve required lighting levels and then move forward to replace and augment existing fixtures with means to achieve the minimum required lighting levels.</p> <p>Budget Request Basis: The budget estimate was generated by in house engineering analysis and a third party consultant review. The 2021-2022 funding request is expected to support design through closeout.</p>
1139372	TDC BB YARD LIGHT REPL STANDALONE		\$1,752,989	<p>Current Scope: Bellevue Base Yard Light Replacement - This project will determine optimal methods to achieve required lighting levels and then move forward to replace and augment existing fixtures with means to achieve the minimum required lighting levels.</p> <p>Budget Request Basis: The budget estimate was generated by in house engineering analysis and a third party consultant review. The 2021-2022 funding request is expected to support design through closeout.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139373	TDC ST FWLE PSGR IMP STANDALONE		\$1,067,586	<p>Current Scope: Current Scope: Sound Transit Federal Way Link Extension Passenger Improvements - This project will improve the transfer experience for customers navigating between new Federal Way Link Extension (FWLE) rail stations and connecting Metro bus routes, including existing RapidRide lines. These projects will serve as a critical component in helping build a safe, convenient, reliable, and intuitive regional transit system that will help the County attain its ridership and customer satisfaction goals. Investments will be made at both the Kent-Des Moines, 272nd St, and FWTC stations. Improvements will include new or relocated bus stops, new shelters, benches, lighting, real-time bus arrival information, and wayfinding signs. Metro will leverage existing work being completed by Sound Transit to help reduce costs and conserve resources. This will include having implementation partners complete utility and concrete work as part of larger capital improvements associated with the opening of Link light rail.</p> <p>Budget Request Basis: The budget request for 2021-2022 is for improvements at four locations at or adjacent to FWLE light rail stations, based on planning-level cost estimates for each individual improvement. Metro's Sound Transit Integration Program completed a rigorous analysis of existing and future conditions at Link and BRT stations that will open in 2023-2024. The result was a list of recommended capital projects that was prioritized based on projected service levels, proximity to Link/BRT stations, and the ability to leverage investments of implementation partners such as Sound Transit and local jurisdictions. All projects are focused on improving the customer experience with a focus on safety, convenience, and equity.</p>
1139374	TDC NB YARD LIGHT REPL STANDALONE		\$1,219,387	<p>Current Scope: North Base Yard Light Replacement - This project will determine optimal methods to achieve required lighting levels and then move forward to replace and augment existing fixtures with means to achieve the minimum required lighting levels.</p> <p>Budget Request Basis: The budget estimate was generated by in house engineering analysis and a third party consultant review. The 2021-2022 funding request is expected to support design through closeout.</p>
1139375	TDC VDC YARD LIGHT REPL STANDALONE		\$1,082,579	<p>Current Scope: Van Distribution Center Yard Light Replacement - This project will determine optimal methods to achieve required lighting levels and then move forward to replace and augment existing fixtures with means to achieve the minimum required lighting levels.</p> <p>Budget Request Basis: The budget estimate was generated by in house engineering analysis and a third party consultant review. The 2021-2022 funding request is expected to support design through closeout.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139376	TDC ST DR LINK PSGR IMP STANDALONE		\$2,980,007	<p>Current Scope: Sound Transit Downtown Redmond Link Passenger Improvements - This project will improve the transfer experience for customers navigating between new Downtown Redmond Link Extension (DRLE) rail stations and connecting Metro bus routes, including existing RapidRide lines. These projects will serve as a critical component in helping build a safe, convenient, reliable, and intuitive regional transit system that will help the County attain its ridership and customer satisfaction goals. Investments will be made at both the Southeast Redmond and Downtown Redmond Link stations. Improvements will include new or relocated bus stops, new shelters, benches, lighting, real-time bus arrival information, and wayfinding signs. Metro will leverage existing work being completed by Sound Transit to help reduce costs and conserve resources. This will include having implementation partners complete utility and concrete work as part of larger capital improvements associated with the opening of Link light rail.</p> <p>Budget Request Basis: The budget request for 2021-2022 is for improvements at six locations at or adjacent to DRLE light rail stations, based on planning-level cost estimates for each individual improvement. Metro's Sound Transit Integration Program completed a rigorous analysis of existing and future conditions at Link and BRT stations that will open in 2023-24. The result was a list of recommended capital projects that was prioritized based on projected service levels, proximity to Link/BRT stations, and the ability to leverage investments of implementation partners such as Sound Transit and local jurisdictions. All projects are focused on improving the customer experience with a focus on safety, convenience, and equity.</p>
1139377	TDC SFAC YARD LIGHT REPL STANDALONE		\$1,128,119	<p>Current Scope: South Facilities Yard Light Replacement - This project will determine optimal methods to achieve required lighting levels and then move forward to replace and augment existing fixtures with means to achieve the minimum required lighting levels.</p> <p>Budget Request Basis: The budget estimate was generated by in house engineering analysis and a third party consultant review. The 2021-2022 funding request is expected to support design through closeout.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139378	TDC ST EAST LINK PSGR IMP STANDALONE		\$11,465,309	<p>Current Scope: Sound Transit East Link Passenger Improvements - This project will improve the transfer experience for customers navigating between new East Link rail stations and connecting Metro bus routes, including existing RapidRide routes. These projects will serve as a critical component in helping build a safe, convenient, reliable, and intuitive regional transit system that will help the County attain its ridership and customer satisfaction goals. Investments will be made at Judkins Park, Mercer Island, South Bellevue, East Main, Downtown Bellevue, Wilburton, Overlake Village, and Redmond Technology Station. Improvements will include new or relocated bus stops, new shelters, benches, lighting, real-time bus arrival information, and wayfinding signs. In many cases, Metro will leverage existing capital projects to help defray costs and conserve resources. This may include having implementation partners complete utility and concrete work as part of larger capital improvements associated with the opening of Link light rail.</p> <p>Budget Request Basis: The budget request for 2021-2022 is for improvements at 21 locations adjacent to East Link light rail stations, based on planning-level cost estimates for each individual improvement. Metro's Sound Transit Integration Program completed a rigorous analysis of existing and future conditions at Link and BRT stations that will open in 2023-2024. The result was a list of recommended capital projects that was prioritized based on projected service levels, proximity to Link/BRT stations, and the ability to leverage investments of implementation partners such as Sound Transit and local jurisdictions. All projects are focused on improving the customer experience with a focus on safety, convenience, and equity.</p>
1139379	TDC NFAC YARD LIGHT REPL STANDALONE		\$399,650	<p>Current Scope: North Facilities Yard Light Replacement - This project will determine optimal methods to achieve required lighting levels and then move forward to replace and augment existing fixtures with means to achieve the minimum required lighting levels.</p> <p>Budget Request Basis: The budget estimate was generated by in house engineering analysis and a third party consultant review. The 2021-2022 funding request is expected to support design through closeout.</p>
1139380	TDC PD YARD LIGHT REPL STANDALONE		\$230,083	<p>Current Scope: Power Distribution Yard Light Replacement - This project will determine optimal methods to achieve required lighting levels and then move forward to replace and augment existing fixtures with means to achieve the minimum required lighting levels.</p> <p>Budget Request Basis: The budget estimate was generated by in house engineering analysis and a third party consultant review. The 2021-2022 funding request is expected to support design through closeout.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139382	TDC ENVIROSHED RELOC STANDALONE		\$502,326	<p>Current Scope: Enviroshed Relocation - This project is intended to support reconstruction of the Enviroshed (Solids Education Facility) from the South Annex to the Interim Base. This facility is used to decant the liquid waste from the solid waste removed from pits and vaults around Metro's system so they can be properly disposed of. Relocation of the existing shed will enable construction of the South Annex Base.</p> <p>Budget Request Basis: The funding requested in this biennium will support construction of a new shed. Projected spending includes fully burdened staff time and construction materials. The budget requested is necessary in order to cover total project costs through the anticipated online date in 2022; budget authority is needed in order to sign vendor contracts and move forward with design and implementation. This project is being split out from an existing project, 1134220 - TDC OCG RELOCS & DISPLACMNTS, in order to better facilitate management and tracking of the work.</p>
1139383	TDC ROUTINE FAC IMP 2025-26 STANDALONE		\$0	<p>Current Scope: Routine Facility Improvements - The Facilities Improvements program is routine capital project that supports transit operations and maintenance by adding new assets or modifying existing assets. Improvements are justified by changes in business practices, technology, and regulations, to name a few of the criteria for proposed projects. The program improves transit operating facilities (bases, maintenance and support), their work environments for employees, and in certain cases, passenger facilities. Where feasible, ideally the sub-projects will be packaged with other projects to minimize disruption to operations.</p> <p>Budget Request Basis: This program budget request is based on previous biennial spend for this program. Specific projects will be estimated as the work is identified in the coming years.</p>
1139384	TDC SHELTER REFURB 2025-26 STANDALONE		\$0	<p>Current Scope: 2025-2026 Shelter Refurbishment - This is a placeholder project for investments in 2025-2026 associated with the ongoing State of Good Repair maintenance program to refurbish 160-180 shelters annually. Bus shelters have a lifecycle of 10 years, depending on the use in the area where shelters are located. Refurbishment work can involve component repairs and replacements, repainting, new roof standards, built-in lighting upgrades, panel upgrades, and specialized installments such as public art and RapidRide components that have more electrical and electronic systems. Specific locations will be developed in the next budget cycle.</p> <p>Budget Request Basis: The budget appropriation request for the Shelter Refurb project provides the project with all of the necessary resources to ensure that it is successful. Careful consideration has been taken to benchmark previous years expense trends, averaging \$2.0 to \$2.4 million per year to meet targets for labor requirements, materials, supplies, and the equipment needed for the 2025-2026 biennium.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139385	TDC ROUTINE EQUIP RPL 2025-26 STANDALONE		\$0	Current Scope: Equipment Replacement - This is a routine project budget request for 2025-2026 to support the replacement of major equipment at Metro Transit Facilities. Budget Request Basis: This program budget request is based on historical and engineering cost estimates of the projects in its work plan.
1139386	TDC MIN EQUIP REPL 2021-22 STANDALONE		\$1,396,587	Current Scope: Equipment Replacement - This program for 2021-2022 supports the replacement of minor equipment at Metro Transit Facilities. The 2021-2022 minor equipment replacements includes a number of fixed assets typically under \$100,000 that are critical to operations and at the end of their respective life cycles. The program includes approximately 15-20 minor equipment replacements across the system. Budget Request Basis: This program budget request is based on historical and engineering cost estimates of the projects in its work plan. There are approximately 15 -20 minor equipment assets replacements anticipated in 2021-2022.
1139387	TDC MIN EQUIP REPL 2023-24 STANDALONE		\$0	Current Scope: Equipment Replacement - This program for 2021-2022 supports the replacement of minor equipment at Metro Transit Facilities. The 2021-2022 minor equipment replacements includes a number of fixed assets typically under \$100,000 that are critical to operations and at the end of their respective life cycles. The program includes approximately 15-20 minor equipment replacements across the system Budget Request Basis: This program budget request is based on historical and engineering cost estimates of the projects in its work plan.
1139388	TDC MIN EQUIP REPL 2025-26 STANDALONE		\$0	Current Scope: Equipment Replacement - This program for 2021-2022 supports the replacement of minor equipment at Metro Transit Facilities. The 2021-2022 minor equipment replacements includes a number of fixed assets typically under \$100,000 that are critical to operations and at the end of their respective life cycles. The program includes approximately 15-20 minor equipment replacements across the system. Budget Request Basis: This program budget request is based on historical and engineering cost estimates of the projects in its work plan.
1139389	TCD FURNITURE REPL 2025-26 STANDALONE		\$0	Current Scope: Furniture Replacement - This program is to replace furniture that is past the end of its useful life or in poor condition. Initial purchases are planned to replace furniture located in Operations at Metro Transit bases. Additional locations may be considered for furniture replacement as furniture conditions are assessed at all locations. Budget Request Basis: This routine project's budget request is based on previous years' actual project costs and vendor estimates.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139390	TDC BUS STOP IMP 2021-22 STANDALONE		\$5,169,061	<p>Current Scope: Bus Stop Improvements 2021-2022 - The Bus Stop Improvement Project provides new bus stops and layover spaces and makes improvements to existing bus stops and layovers to support changes to Metro's service network, including major service network restructures tied to other transit improvements like Sound Transit light rail and bus rapid transit (BRT) projects as well as RapidRide projects. These new facilities are designed to provide ADA-accessible landing pads at a minimum.</p> <p>Budget Request Basis: The amount requested is based on typical project costs from prior years and the number of anticipated projects. Staffing costs for planning, design, and implementation are also included.</p>
1139391	TDC SERVICE MGMT MODERNIZ STANDALONE		\$3,354,501	<p>Current Scope: Service Management Modernization - This is strictly an analysis and planning project that will holistically scope a broad, but clear and phased approach to updating Metro's service management systems (hardware, software, infrastructure, facilities, business, and services); and propose ways to improve in terms of service quality, safety, scalability, flexibility, and overall efficiency. Aspects include, but are not limited to, active service management, Transit Control Center and field operations, field communications, service planning, scheduling, dispatching, battery bus operations, real-time data, transportation demand management, data analytics and visualization, equity planning, workforce management, and training. Though non-technology components are included, the project emphasizes the adoption of technology-based solutions needed for growth, efficiency, quality control, data analysis, and staff empowerment. This project will strive to identify best-in-class service management by peer agencies, and industry best practices for future adoption by Metro. Portions of Metro service management may require more short-term interventions for systems which are at or near end of life; however, this project will help to identify where those systems reside in the overall service management ecosystem, rather than as independent stand-alone projects.</p> <p>Budget Request Basis: This project is scheduled to complete preliminary design during the biennium. As a result, the costs associated with reaching this milestone are being requested for appropriation. Requested project resources include: an outside consultant, an IT Project Manager, a Metro Lead, staff support from multiple departments and work groups, as well as consultation, analysis, and other support from KCIT.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139392	TDC BUS STOP IMP 2023-24 STANDALONE		\$0	<p>Current Scope: Bus Stop Improvements 2023-2024 - The Bus Stop Improvement Project provides new bus stops and layover spaces and makes improvements to existing bus stops and layovers. New bus stops and layovers are provided to support changes to Metro's service network, including major service network restructures tied to other transit improvements like Sound Transit light rail and bus rapid transit (BRT) projects as well as RapidRide projects. Improvements to existing stops and layover locations address safety, comfort, and accessibility needs by providing ADA-accessible landing pads and pathways and lighting improvements.</p> <p>Budget Request Basis: The amount requested is based on typical project costs from prior years and the number of anticipated projects. Staffing costs for planning, design, and implementation are also included.</p>
1139393	TDC ORCA NG ENHANCEMENTS STANDALONE		\$674,888	<p>Current Scope: ORCA Next Generation Enhancements - This project, in coordination with regional partners, will analyze and plan for the phase 2 work for next generation ORCA. This planning effort will utilize outside consultants who will assist in identifying, ranking, and scoping projects that would be identified for future projects for implementation. A part-time project manager and agency lead will coordinate with internal stakeholders, conduct requirements gathering, and ensure future projects meet the needs of the agency and our customers.</p> <p>Budget Request Basis: This planning project supports consultant services required to understand desired functionalities that will add features and value to customers. These efforts could include fare capping, paid park and ride parking, integration with third party providers such as Uber and Lyft, bicycle parking fee collection, full integration with Vanpool and Access, and other integrations such as NHL and Mariners. Starting the planning for phase 2 of next gen ORCA during the initial launch phase of the ORCA replacement project will allow a quick start following full system integration to begin implementing the desired new features without delay.</p>
1139394	TDC BUS STOP IMP 2025-26 STANDALONE		\$0	<p>Current Scope: Bus Stop Improvements 2025-2026 - The Bus Stop Improvement Project provides new bus stops and layover spaces and makes improvements to existing bus stops and layovers to support changes to Metro's service network, including major service network restructures tied to other transit improvements like Sound Transit light rail and bus rapid transit (BRT) projects as well as RapidRide projects. Improvements to existing stops and layover locations address safety, comfort, and accessibility needs by providing ADA-accessible landing pads and pathways and lighting improvements.</p> <p>Budget Request Basis: The budget request is based on typical project costs from prior years and the number of projects that are anticipated in the targets outlined above. Staffing costs for planning, design, and implementation are also included.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139396	TDC DATA ANALYT & REPORT PRG PH STANDALONE		\$0	<p>Current Scope: Data Analytics Program Placeholder - This programmatic project will fund the upgrade, improvement, and consolidation of data analytics tools. This placeholder project will fund necessary upgrades, improvements, and consolidation of multiple technology tools used to analyze and report on transit service, to help guide management decisions and assist with required reporting. Investments are intended to improve the lifecycle management of information technology used by Metro.</p> <p>Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.</p>
1139397	TDC ELECTRIFY PLANNING RPT STANDALONE		\$3,846,947	<p>Current Scope: Electrify Planning Report - This planning project has three components: 1) develop a model to develop layover (aka on route) charging throughout the County and develop a phased implementation plan for charging at the bases, 2) perform early coordination and planning work for electrical infrastructure and 3) engage in legal and consulting work required for negotiations with utilities for tariff rates and other reporting requirements for Council and policymakers.</p> <p>Budget Request Basis: The 2021-2022 requested appropriation will support the planning (chartering), scope writing and development of the business requirements for modeling work. Funds will be used to support early planning work for underground and above ground charging infrastructure, move forward with development of a model, and support on-going consultant work for Council reports and expected legal work associated with rate negotiations with utilities. Projected spending also includes fully burdened staff time, consulting and modeling development costs, and project contingency. Budget authority is needed in order to sign vendor and legal contracts and move forward with model development.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139398	TDC TOC PROGRAM PLANNING STANDALONE		\$1,074,429	<p>Current Scope: Transit Oriented Communities Program Planning - The transit oriented communities program planning project is the master project for the TOC, formerly the Transit oriented development (TOD) program. With the upcoming adoption of Metro's Equitable Transit oriented communities policy, this project supports Metro's efforts to deliver the policy goals and build a robust program. Specifically, these funds will support the development of a strategic plan and other foundational work needed to support the program. The TOC program seeks to take a strategic approach to managing Metro's real property portfolio to identify opportunities to reposition properties from single purpose parking lots or transit facilities to properties that can achieve community development goals. In addition, this program will support efforts to integrate land use considerations into how Metro plans for and deploys new high frequency service.</p> <p>Budget Request Basis: The budget request is based on funding for one program manager and consultant resources to support the development of deliverables needed to create program procedures and foundational documents and support minimal project development activities over the next seven years.</p>
1139400	TDC GREEN POWER CHARGE MGMT STANDALONE		\$6,656,748	<p>Current Scope: MTD Green Power - This project is the organizational learning and proof-of-concept phase to implement IT systems supporting the zero-emission fleet. This includes market research and planning effort to enable and manage the centralized charging Infrastructure of Transit's fleet. This planned solution will include integration of infrastructure and software with County and public utilities systems to coordinate, optimize and deliver cost effective solutions across the County. This project will also help in researching the current charging technologies available in the market along with the various cost models, establishing the overall long term strategic roadmap for electrification and zero emissions.</p> <p>Budget Request Basis: The budget allocation being requested will support the full planning effort of the project. This will help develop a proof-of-concept pilot early in the phase, to evaluate and try out new technologies for follow-on implementation of the standardized technology solution across all bases. The budget includes the Metro Transit staff, KCIT and consulting. This budget was developed using the overall estimates from the current vendors and agencies that scale with the Transit requirements.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139405	TDC SGR PRGM MGMT 2021-22 STANDALONE		\$1,111,501	<p>Current Scope: State of Good Repair (SGR) Program Management - This project includes the planning for programs and projects in the SGR Sub Portfolio and includes prioritization of projects within programs, feasibility studies, exploration of funding and partnership opportunities, and consideration of benefits of the various projects within the programs. This project also involves monitoring of projects for progress and changes in scope, schedule, and budget; adapting other projects within the programs to maintain the program benefits anticipated in a coordinated and complimentary manner; and tracking interdependencies and coordinating with projects in other programs. Program management activities will also be responsible for ensuring adequate coordination with Vehicle Maintenance and Operations Divisions internal to Metro to meet their needs and mitigate impacts to operations during design and construction.</p> <p>Budget Request Basis: The budget request is based on staffing in the capital planning, Transit Facilities Division and program management responsible for the capital planning and program management duties within the State of Good Repair Sub Portfolio. A modest amount of professional services are included to augment staff expertise.</p>
1139410	TDC SGR PRGM MGMT 2023-24 STANDALONE		\$0	<p>Current Scope: State of Good Repair (SGR) Program Management - This project includes the planning for programs and projects in the SGR Sub Portfolio and includes prioritization of projects within programs, feasibility studies, exploration of funding and partnership opportunities, and consideration of benefits of the various projects within the programs. This project also involves monitoring of projects for progress and changes in scope, schedule, and budget; adapting other projects within the programs to maintain the program benefits anticipated in a coordinated and complimentary manner; and tracking interdependencies and coordinating with projects in other programs. Program management activities will also be responsible for ensuring adequate coordination with Vehicle Maintenance and Operations Divisions internal to Metro to meet their needs and mitigate impacts to operations during design and construction.</p> <p>Budget Request Basis: The budget request is based on staffing in the capital planning, Transit Facilities Division and program management responsible for the capital planning and program management duties within the State of Good Repair Sub Portfolio. A modest amount of professional services are included to augment staff expertise.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139414	TDC SGR PRGM MGMT 2025-26 STANDALONE		\$0	<p>Current Scope: State of Good Repair (SGR) Program Management - This project includes the planning for programs and projects in the SGR Sub Portfolio and includes prioritization of projects within programs, feasibility studies, exploration of funding and partnership opportunities, and consideration of benefits of the various projects within the programs. This project also involves monitoring of projects for progress and changes in scope, schedule, and budget; adapting other projects within the programs to maintain the program benefits anticipated in a coordinated and complimentary manner; and tracking interdependencies and coordinating with projects in other programs. Program management activities will also be responsible for ensuring adequate coordination with Vehicle Maintenance and Operations Divisions internal to Metro to meet their needs and mitigate impacts to operations during design and construction.</p> <p>Budget Request Basis: The budget request is based on staffing in the capital planning, Transit Facilities Division and program management responsible for the capital planning and program management duties within the State of Good Repair Sub Portfolio. A modest amount of professional services are included to augment staff expertise.</p>
1139419	TDC FAC COND ASSMT 21-22 STANDALONE		\$2,001,734	<p>Current Scope: Facility Condition Assessment - This program funds inspections of all of Metro's facilities and generates a report of necessary repair and replacement needs critical to the long term state of good repair for Metro's assets.</p> <p>Budget Request Basis: The budget request is based on the value of the work plus employee costs for internal engineering support.</p>
1139423	TDC FAC COND ASSMT 23-24 STANDALONE		\$0	<p>Current Scope: Facility Condition Assessment - This program funds inspections of all of Metro's facilities and generates a report of necessary repair and replacement needs critical to the long term state of good repair for Metro's assets.</p> <p>Budget Request Basis: There is no budget request for 2021-2022; budget request reflects planning estimates for outyears only.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3641 PUBLIC TRANS CONST-UNREST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3641 PUBLIC TRANS CONST-UNREST - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139852	TDC LAYOVER CHRGNG STANDALONE		\$3,120,440	<p>Current Scope: Develop new on route charging infrastructure and complete on route charging infrastructure to support 2025/2026 Electric Bus Deployment. Fully implemented on route charging infrastructure may include: transformers/meters, switchboards, disconnects, fusing, conduit, cabling, junction boxes, access boxes, DC fast chargers and battery storage, overhead support structure and mounting provisions, pantographs, coach identification equipment, safety and security systems, remote monitoring systems, solar panels, coach alignment contrivances, signage, striping and pavement markings.</p> <p>Budget Request Basis: The budget request is based on information provided by the Metro zero-emissions bus group based on current trends and expectations of future costing for on route charging stations.</p>
3641 - PUBLIC TRANS CONST-UNREST		Total	\$282,965,459	
Grand Total			\$282,965,459	

2021 - 2022 Executive Proposed Financial Plan
Transit Infrastructure Capital / 3641

Capital Improvement Program (CIP) Budget						
		2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources						
Revenue Backing from Fund Balance		297,275,051		297,275,051	31,805,021	
Revenue Carryforward - Future Debt Proceeds & Other		232,580,473	11,149,803	243,730,276	104,390,813	
Sales Tax			78,378,390	78,378,390	178,554,680	
Marine Property Tax			539,695	539,695	263,962	
Sound Transit Payments			-	-	-	
Grants			146,306,660	146,306,660	78,643,990	
Interest Income			1,950,703	1,950,703	309,074	
Miscellaneous			13,948,164	13,948,164	21,967,231	
Debt Proceeds			35,992,541	35,992,541	58,830,732	172,038,322
Total Capital Revenue		\$ 529,855,523	\$ 288,265,955	\$ 818,121,478	\$ 474,765,502	\$ 172,038,322
Capital Appropriation						
Facility Improvements		155,944,276	(15,374,976)	140,569,301	304,628,746	6,012,967
Passenger Infrastructure		19,846,849	26,141,849	45,988,699	10,880,165	5,135,097
Regional Transit Integration		42,467,616	(2,509,209)	39,958,407	2,448,101	2,063,264
Speed and Reliability Improvements		111,796,576	101,612,353	213,408,929	5,884,699	4,093,774
State of Good Repair		96,012,235	92,802,474	188,814,709	47,147,155	64,019,817
Zero Emissions Infrastructure		23,871,473	44,872,963	68,744,437	43,454,004	73,305,553
Technology		63,975,014	32,829,788	96,804,802	52,957,254	12,163,600
Fixed Route Vehicles		2,310,200	(3,562,842)	(1,252,642)		
Non Fixed Route Vehicles		3,429,723	4,554,364	7,984,087	5,832,433	5,244,249
Emergent Needs Contingency		13,986,289	361,822	14,348,111		
Marine Facilities (2021+)			1,236,872	1,236,872		
Total Capital Appropriation		\$ 533,640,252	\$ 282,965,458	\$ 816,605,710	\$ 473,232,557	\$ 172,038,322

CIP Fund Financial Position						
	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	193,261,162	193,261,162		297,275,051	31,805,021	18,644,130
Capital Funding Sources						
Sales Tax	215,489,863	248,979,075		78,378,390	178,554,680	92,212,707
Marine Property Tax	-	-		539,695	263,962	-
Sound Transit Payments	7,255,609	8,643,756		-	-	-
Grants	10,245,744	42,059,345		146,306,660	78,643,990	57,659,452
Interest Income	7,810,847	9,338,115		1,950,703	309,074	212,903
Miscellaneous	6,325,076	5,656,655		13,948,164	21,967,231	14,712,003
Total Capital Revenue	\$ 247,127,140	\$ 314,676,945	\$ -	\$ 241,123,611	\$ 279,738,937	\$ 164,797,065
Capital Expenditures						
Facility Improvements	(40,144,149)	(61,923,111)		(65,331,813)	(63,427,933)	(198,752,091)
Passenger Infrastructure	(17,539,596)	(30,332,486)		(38,874,236)	(23,905,097)	(5,471,558)
Regional Transit Integration	(7,376,075)	(12,617,201)		(3,811,521)	(4,237,865)	(4,840,665)
Speed and Reliability Improvements	(22,126,629)	(28,897,799)		(145,307,892)	(78,473,496)	(6,285,904)
State of Good Repair	(21,332,350)	(38,321,436)		(132,973,248)	(77,857,493)	(66,879,330)
Zero Emissions Infrastructure	(8,968,630)	(16,829,099)		(63,091,049)	(47,673,385)	(73,305,553)
Technology	(20,901,915)	(31,455,158)		(87,517,622)	(51,870,896)	(24,205,800)
Fixed Route Vehicles	(1,218,317)	(2,345,921)		-	-	-
Non Fixed Route Vehicles	(5,601,042)	(8,740,332)		(6,530,139)	(5,832,433)	(5,244,249)
Marine Facilities (2021+)	-	-		(960,663)	(263,962)	-
Total Capital Expenditures	\$ (145,208,702)	\$ (231,462,543)	\$ -	\$ (544,398,182)	\$ (353,542,560)	\$ (384,985,150)
Estimated Underexpenditure		-		\$ -	\$ -	\$ -
Other Fund Transactions						
Debt Proceeds		22,549,776		35,992,541	58,830,732	210,730,439
RFRF Funds for Fleet Replacement		-		-	-	-
Lease and Prepaid Lease Offset		1,812,000		1,812,000	1,812,000	1,812,000
Ending Fund Balance	\$ 295,179,599	\$ 297,275,051	\$ -	\$ 31,805,021	\$ 18,644,130	\$ 10,998,484
Fund Balance Designated to Current Projects *	\$ (289,047,512)	\$ (291,142,963)		\$ (25,672,933)	\$ (12,512,042)	\$ (4,866,397)
Reserves						
Capital Designated Reserve	(6,132,087)	(6,132,087)		(6,132,087)	(6,132,087)	(6,132,087)
Total Reserves	\$ (6,132,087)	\$ (6,132,087)	\$ -	\$ (6,132,087)	\$ (6,132,087)	\$ (6,132,087)
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Marine financials included in 2021 to 2026. Not included in 2019-2020, as still in separate funds.
Estimated and projected amounts include impacts from August 2020 OEFA projections.
Other fund transactions include accounting adjustments to balance to budgetary fund balance, debt proceeds, and transfers between funds.
2019-2020 Biennial-to-date Actuals through July 2020
Financial Plan last updated by Geoff Kaiser on 9.3.20

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3642 PUBLIC TRANS REVENUE FLEET CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3642 PUBLIC TRANS REVENUE FLEET CAPITAL - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1126349	TDC Alternative Services PROGRAMMATIC		\$0	<p>Current Scope: Alternative Services - This project funds the purchase of vehicles for the Community Connections program which develops, tests, and evaluates new transportation services. These new transportation services often take advantage of innovative ideas, unique partnerships, or emerging technology. The solution set for each community pilot area varies depending on need, but often includes products and services that require the purchase of new vehicles. The Community Connections program is a program in which Metro Transit works with local governments and community partners to develop innovative and cost-efficient transportation solutions in areas of King County that don't have the infrastructure, density, or land use to support regular, fixed-route bus service.</p> <p>Budget Request Basis: No expansion vehicles are included in this request and the schedule for replacement vehicle has been extended to account for vehicles already purchased, but not in service. Replacement vehicle purchases are not scheduled to resume until 2023.</p>
1130166	TDC WSDOT 60' HYBRID BUS STANDALONE		(\$75,778,521)	<p>Current Scope: WSDOT 60-ft Hybrid Bus - This project funds the replacement of King County Metro's existing fleet of 60-ft hybrid buses. These new hybrid buses are 60-ft standard design (non-BRT) buses that will feature all electric accessories. The buses will be low-floor buses with a Federal Transit Administration (FTA) service life of 12 years. King County Metro will issue a new Request for Proposal (RFP) to acquire these buses.</p> <p>Budget Request Basis: Project Deferred. Purchase of these buses will be deferred to 2025.</p>
1130167	TDC 60' TROLLEY SDR SDOT PROGRAMMATIC		(\$29,325,829)	<p>Current Scope: 60-ft 5-Door Trolley SDOT - This project funds 13 additional electric trolley buses with 5 doors to serve the City of Seattle's planned Bus Rapid Transit (BRT) route for Madison Street. The addition of the Madison BRT trolleys will bring the 60-ft. trolley fleet to 77 buses.</p> <p>Budget Request Basis: Project Cancelled. The 13 buses have been changed to hybrid and will be acquired in 2023. This request removes excess budget.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3642 PUBLIC TRANS REVENUE FLEET CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3642 PUBLIC TRANS REVENUE FLEET CAPITAL - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1130168	TDC 40' BATTERY EL BUS PROGRAMMATIC		(\$70,661,507)	<p>Current Scope: 40ft Battery Electric Bus - This project funds the expansion of King County Metro's existing fleet of eleven 40-ft battery electric buses. The planned purchases will be based on results of pilot testing of extended range buses in 2018 and 2019. This project will add up to 32 more 40-ft battery electric buses by 2021, if available bus technology meets the requirements of our chosen routes for this deployment. These new buses, unlike their predecessors, will use extended-range technology providing the capacity to operate the buses for up to 140 miles between charges. On board batteries will be required to charge in four hours or less. These new 40-ft battery electric buses will be low-floor buses with an FTA service life of 12 years.</p> <p>Budget Request Basis: This project is being moved under 1139507 TDC BATT ELEC BUS BUD as a sub-project. Twenty 40 foot BEB buses will be acquired.</p>
1130169	TDC VANPOOL VEHICLE PURCHASE PROGRAMMATIC		\$3,982,671	<p>Current Scope: Vanpool Vehicle Purchase - This project funds the purchase of new vans needed to support Metro Transit's Vanpool Program. New vans are purchased to replace vans at the end of their useful vanpool life and to expand service. This project provides efficient, safe and dependable vans for vanpool customers throughout King County.</p> <p>Budget Request Basis: The 2021-2022 requested appropriation supports the purchase of 488 vans replacement vans. No expansion van purchases are planned. This "No Growth" scenario matches the department's service assumptions for the Vanpool Program. The project also include a change in the useful life of vans beginning in 2020 through 2028 in order to reach an additional reduction of \$15 Million during the 2019-2028 cash flow planning period. The useful life of vans used for vanpool service has been extended from 7 to 8 years. The request includes fully burdened staff time. licensing, logos, accessories, inspection, and prep for service to support the revised number of replacement van purchases.</p>
1130170	TDC ADA VAN PROCUREMENT PROGRAMMATIC		\$11,320,466	<p>Current Scope: American with Disabilities Act (ADA) Van Procurement - This project funds the purchase of new vehicles needed to support Metro Transit's Access Paratransit service. New vehicles are purchased to replace vehicles at the end of their useful life and to expand or enhance the service.</p> <p>Budget Request Basis: The 2021-2022 requested appropriation supports the purchase of 121 vans - 121 mini buses replaced at the end of their useful life and 0 mini buses for program growth. The request includes fully burdened staff time. Licensing, logos, accessories, inspection, prep for service, and updating of systems are also included. Total project cost (Estimate at Completion 2018 - 2028) has decreased by 13%, approximately, due mostly to the assumptions that the program is not projecting growth and forecasting a reduction in fleet usage through this period.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3642 PUBLIC TRANS REVENUE FLEET CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3642 PUBLIC TRANS REVENUE FLEET CAPITAL - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1130171	TDC CAT VEHICLES PROCUREMENT PROGRAMMATIC		\$1,072,867	<p>Current Scope: Community Access Transportation Vehicle Procurement - The Community Access Transportation (CAT) program diverts rides of the more expensive Americans with Disabilities Act (ADA) paratransit service and also fills gaps in service for seniors, people with disabilities and low-income populations who cannot ride the bus (due to income or mobility issues that make bus travel very difficult).</p> <p>Budget Request Basis: During the biennium, 21 vehicles will reach the end of their useful life and will be replaced.</p>
1132837	TDC LEASED EL BUS TESTING STANDALONE		(\$555,835)	<p>Current Scope: Leased Electric Bus Testing - This project leases up to 10 extended-range battery electric buses (six 40-ft and four 60-ft buses) for the purpose of testing and evaluating extended-range battery electric buses under King County Metro operating conditions. The project plan calls for leasing two 40-ft battery electric buses from each of the following transit vehicle manufacturers: BYD, New Flyer, and Proterra; and leasing two 60-ft battery electric buses from BYD and New Flyer. In addition to determining if these buses can meet our operating requirements, the test will help KCM refine its technical specifications for future battery electric bus procurements.</p> <p>Budget Request Basis: Project will be completed for less than originally anticipated. This request removes excess budget.</p>
1133710	TDC 60' BATTERY EL BUS PROGRAMMATIC		(\$101,465,051)	<p>Current Scope: 60-ft Battery Electric Bus - This project funds King County Metro's first ever fleet of 60-ft battery electric buses. The initial order is planned for a quantity of 45 extended range buses, dependent on successful pilot testing of industry-available technology in 2018 and 2019 for meeting the demands of our routes, climate, and topography. The buses are scheduled to enter service in late 2020 and are also dependent on new base and charging capacity being in place by that time. The new fleet of 60-ft battery electric buses will be extended charge, low-floor buses with an Federal Transit Administration (FTA) service life of 12 years. King County Metro will issue a new Request for Proposal (RFP) to acquire these buses.</p> <p>Budget Request Basis: This project is being moved under 1139507 TDC BATT ELEC BUS BUD as a sub-project. Twenty 60 foot BEB buses will be acquired.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3642 PUBLIC TRANS REVENUE FLEET CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3642 PUBLIC TRANS REVENUE FLEET CAPITAL - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134163	TDC FIXED RT PROG MGMT PROGRAMMATIC		\$264,697	<p>Current Scope: Fixed Route Program Management - This project is a programmatic effort to support the Revenue Fleet Sub Portfolio capital planning efforts. This work will be performed by the Planning and Portfolio Coordination group and will support all planning and program management activities. Program management activities will be responsible for ensuring adequate coordination with Vehicle Maintenance and Facility Maintenance Divisions and Fleet Purchasing and Fixed Asset program groups internal to Metro to meet their needs and mitigate impacts to operations during design and construction. The Fixed Route Vehicle Sub Portfolio includes the purchasing of Hybrid, Diesel, Battery Electric and Trolley buses and Onboard Systems. Staff will conduct program management activities including: prioritization of purchases within programs, feasibility studies, exploration of funding and partnership opportunities, and consideration of benefits of the various projects within the programs. Work will also include monitoring projects for progress and changes in scope, schedule and budget; adapting other projects within the programs to maintain the program benefits anticipated in a coordinated and complimentary manner; and tracking interdependencies and coordinate with projects in other programs.</p> <p>Budget Request Basis: Based on staffing in the capital planning and program management organization chart responsible for the capital planning and program management duties within the Fixed Route Vehicle Sub Portfolio. Modest amount of professional services are estimated to augment staff expertise.</p>
1134228	TDC NON FIXED RT PR MGMT PROGRAMMATIC		\$402,436	<p>Current Scope: Non-Fixed Route Program Management - This programmatic project supports the Non-Fixed Route Fleet Sub Portfolio capital planning efforts. Planning for programs and projects within this Sub Portfolio will be performed by the Planning and Portfolio Coordination group to support all planning and program management activities. Program management activities will also be responsible for ensuring adequate coordination with Vehicle Maintenance, Fleet Purchasing, and Fixed Asset program and other groups internal to Metro to meet their needs. Staff will conduct program management activities including: prioritization of purchases within programs, feasibility studies, exploration of funding and partnership opportunities, and consideration of benefits of the various projects within the programs. Work will also include monitoring projects for progress and changes in scope, schedule, and budget; adapting other projects within the programs to maintain the program benefits anticipated in a coordinated and complimentary manner; and tracking interdependencies and coordinate with projects in other programs.</p> <p>Budget Request Basis: Based on staffing in the capital planning and program management organization chart responsible for the Planning and Portfolio Coordination duties within the Non-Fixed Route Vehicle Sub Portfolio. Modest amount of professional services are estimated to augment staff expertise.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3642 PUBLIC TRANS REVENUE FLEET CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3642 PUBLIC TRANS REVENUE FLEET CAPITAL - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134670	TDC EMERG NEED CONT FUND 3642 ADMIN		(\$10,000,000)	Current Scope: Emergent Need Contingency - This project provides a mechanism for allocating additional appropriations to existing capital projects within the same fund in the event of unforeseen circumstances which cause existing appropriations on a project to be insufficient. This project requests emergent need contingency budget for Transit revenue fleet capital fund 3642. If needed, the appropriation authority in this project would be transferred to other projects within the capital fund. Budget Request Basis: This request removes excess appropriation to better align with the current size of projects in fund 3642.
1139238	TDC MAR VESSEL ENGINE OVERHAUL STANDALONE		\$0	Current Scope: Marine Vessel Engine Overhaul - The project is in support of maintaining County assets in a state of good repair. The two Sally Fox class vessels delivered to the County in 2015 and 2016 are powered by tier 3 marine diesel engines. These engines will reach their useful service half-life and will need major maintenance in order to extend the service life expectancy. Budget Request Basis: The \$3 million will support the required mid-life overhaul of the engines in both the Sally Fox and Doc Maynard vessels. This covers all shipyard costs to complete the work.
1139327	TDC HYBRID BUS BUD PROGRAMMATIC		\$0	Current Scope: Hybrid Bus Budget - This programmatic project funds the replacement of King County Metro's existing fleet of hybrid buses, including the replacement of 105 buses in 2025 and an additional 155 buses in 2028. The new fleet will have an FTA service life of 12 years. Budget Request Basis: The budget request covers the cost of 105 coaches. The amount of the request is based upon 60-ft Hybrid bus pricing derived from a competitive request for proposals for transit buses issued by the State of Washington Department of Enterprise Services on behalf of WSDOT. The amount of the request also includes funding for the requisite capital acquisition costs associated with the purchase and placement into service of rolling stock assets. These capital acquisition costs include transit fleet procurement team costs, in-plant and post-delivery inspection of buses, after-market equipment acquisition and installation, service preparation and commissioning, training, technical publications and manuals, diagnostic equipment, special tools and project contingency.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3642 PUBLIC TRANS REVENUE FLEET CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3642 PUBLIC TRANS REVENUE FLEET CAPITAL - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139328	TDC BEB (260) BUD INCREM PROGRAMMATIC		\$0	<p>Current Scope: Battery Electric Bus Budget Increment - This project funds the purchase of Battery Electric Buses (BEB) to replace aging revenue service buses in the fleet. This project is shown as the incremental cost difference between battery electric buses and hybrid buses. This purchase includes a mix of 40-foot and 60-foot buses to match service requirements. This project was based on an estimate of approximately 260 buses purchased between 2025 and 2028. With this project, all buses purchased from 2025 on will be battery electric bus.</p> <p>Budget Request Basis: The cost estimate is based on the cost difference between the cost of 260 Battery electric buses compared to 260 hybrid buses. These capital acquisition costs include transit fleet procurement team costs, in-plant and post-delivery inspection of buses, after-market equipment acquisition and installation, service preparation and commissioning, training, technical publications and manuals, diagnostic equipment, special tools and project contingency. The labor costs are not included, because they are assumed to be in the baseline Hybrid Bus purchase project. This represents the added capital cost of the bus purchase.</p>
1139507	TDC BATT ELEC BUS BUD PROGRAMMATIC		\$60,877,327	<p>Current Scope: Battery Electric Bus Budget - This project funds the replacement of King County Metro's existing fleet of 40-ft and 60-ft hybrid buses with battery electric buses. This project will fund twenty 40-ft and twenty 60-ft battery electric buses. The new fleet of buses will be low-floor buses with a Federal Transit Authority (FTA) service life of 12 years. The buses will be purchased from the Washington State Department of Transportation (WSDOT) Consortium contract.</p> <p>Budget Request Basis: This request consolidates existing battery electric bus projects into a programmatic appropriation. The budget request covers the cost of 40 vehicles – all to be received in 2021. The amount of the request is based upon 60-ft & 40-ft battery electric bus pricing derived from a competitive request for proposals for transit buses issued by both the Commonwealth of Virginia, and State of Washington Department of Enterprise Services on behalf of WSDOT. The amount of the request also includes funding for the requisite capital acquisition costs associated with the purchase and placement into service of rolling stock assets. These capital acquisition costs include transit fleet procurement team costs, in-plant and post-delivery inspection of buses, after-market equipment acquisition and installation, service preparation and commissioning, training, technical publications and manuals, diagnostic equipment, special tools and project contingency.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Transit, Fund: 3642 PUBLIC TRANS REVENUE FLEET CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3642 PUBLIC TRANS REVENUE FLEET CAPITAL - Transit				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139551	TDC HYBRID BUS SDR BRT 2023 STANDALONE		\$24,848,252	<p>Current Scope: Hybrid Bus Five Door RapidRide Bus Rapid Transit - This project funds the replacement of King County Metro's existing fleet of 60-ft hybrid buses, including the replacement of 13 five door RapidRide Buses. The new fleet of 60-ft hybrid buses will be low-floor buses with an FTA service life of 12 years.</p> <p>Budget Request Basis: The budget request covers the cost of thirteen 60-foot hybrid buses The amount of the request is based upon 60-ft Hybrid bus pricing derived from a competitive request for proposals for transit buses issued by the State of Washington Department of Enterprise Services on behalf of WSDOT. The amount of the request also includes funding for the requisite capital acquisition costs associated with the purchase and placement into service of rolling stock assets. These capital acquisition costs include transit fleet procurement team costs, in-plant and post-delivery inspection of buses, after-market equipment acquisition and installation, service preparation and commissioning, training, technical publications and manuals, diagnostic equipment, special tools and project contingency.</p>
3642 - PUBLIC TRANS REVENUE FLEET CAPITAL		Total	(\$185,018,029)	
Grand Total			(\$185,018,029)	

**2021 - 2022 Proposed Financial Plan
Transit Fleet Capital / 000003642**

Capital Improvement Program (CIP) Budget						
		2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources						
Revenue Backing from Fund Balance		125,506,030	(3,487,214)	122,018,816		
Carryforward Revenue - Future Revenues		181,530,815	(181,530,815)	-		
Sales Tax				-	2,175,602	100,926,161
Marine Property Tax				-	614,793	-
Grants				-	8,484,393	94,592,228
Interest Income				-	1,144,137	1,915,031
Miscellaneous				-	14,846,985	16,949,276
Total Capital Revenue		\$ 307,036,845	\$ (185,018,029)	\$ 122,018,816	\$ 27,265,910	\$ 214,382,696
Capital Appropriation						
Hybrid Buses		97,587,255	(80,256,099)	17,331,156		-
Trolley Buses		1,265,756		1,265,756		
Battery Electric Buses		172,824,838	(111,540,369)	61,284,469	2,606,509	185,501,524
Vanpool, ADA, CAT Vehicles		15,358,996	16,778,439	32,137,435	21,659,401	28,881,172
Marine Vehicles			-	-	3,000,000	
Emergent Needs Contingency		20,000,000	(10,000,000)	10,000,000		
Total Capital Appropriation		\$ 307,036,845	\$ (185,018,029)	\$ 122,018,816	\$ 27,265,910	\$ 214,382,696

CIP Fund Financial Position						
	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	249,192,948	249,192,948		185,264,665	69,840,907	142,630,529
Capital Funding Sources						
Sales Tax	-	-		39,853,419	91,720,150	139,439,084
Marine Property Tax	-	-		-	614,793	-
Grants	7,477,824	38,569,033		18,886,200	18,484,393	114,592,228
Interest Income	4,436,807	5,639,744		1,030,318	1,144,137	1,915,031
Miscellaneous	9,756,333	11,422,274		14,802,149	14,846,985	16,949,276
Total Capital Revenue	\$ 21,670,964	\$ 55,631,051	\$ -	\$ 74,572,085	\$ 126,810,458	\$ 272,895,619
Capital Expenditures						
Hybrid Buses	(89,202,454)	(89,759,313)		-	(24,848,252)	-
Trolley Buses	(109,379)	(244,439)		-	-	-
Battery Electric Buses	(4,532,085)	(5,487,504)		(61,500,590)	(2,606,509)	(216,327,207)
Vanpool, ADA, CAT Vehicles	(26,625,489)	(28,616,356)		(28,079,292)	(23,128,258)	(30,026,650)
Marine Vehicles		-		-	(3,000,000)	-
FUND CONTINGENCY/Other	(41,838)	(201,273)		(415,962)	(437,817)	(464,185)
Total Capital Expenditures	\$ (120,511,245)	\$ (124,308,885)	\$ -	\$ (89,995,844)	\$ (54,020,836)	\$ (246,818,041)
Estimated Underexpenditure		-		\$ -	\$ -	\$ -
Other Fund Transactions						
Debt Proceeds		-		-	-	-
Misc Balance Adjustment	4,749,551	4,749,551		-	-	-
Transfer to/from Operating		-		(100,000,000)	-	-
Ending Fund Balance	\$ 155,102,218	\$ 185,264,665	\$ -	\$ 69,840,907	\$ 142,630,529	\$ 168,708,107
Fund Balance Designated to Current Projects *		\$ (125,506,030)		\$ (12,843,243)	\$ (5,268,045)	\$ -
Reserves						
Revenue Fleet Replacement Reserve	(59,758,635)	(59,758,635)		(56,997,664)	(131,533,361)	(161,366,403)
Total Reserves	\$ (59,758,635)	\$ (59,758,635)	\$ -	\$ (56,997,664)	\$ (131,533,361)	\$ (161,366,403)
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ 5,829,123	\$ 7,341,703

Marine financials included in 2021 to 2026. Not included in 2019-2020, as still in separate funds.

Estimated and projected amounts include impacts from August 2020 OEFA projections.

Other fund transactions include accounting adjustments to balance to budgetary fund balance, debt proceeds, and transfers between funds.

Reserve levels reflects those adopted in the Fund Management Policies for Public Transportation.

2019-2020 Biennial-to-date Actuals through

Financial Plan last updated by Geoff Kaiser on 9.3.20

**2021 - 2022 Executive Proposed Financial Plan
Marine Operating Fund / 000004591**

Category	2019-2020 Estimated	2021-2022 Proposed Budget	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	6,360,532	6,290,087		
Revenues				
Property Tax	12,396,516			
Grants	1,739,294			
Fares	4,381,600			
Kitsap Reimbursement	665,132			
Miscellaneous Revenue	219,575			
Total Revenues	19,402,117	-	-	-
Expenditures				
Management & Support	(4,607,445)			
Shoreside Operations	(4,097,226)			
Vessel Operations & Maintenance	(9,818,518)			
Debt Service	(982,273)			
Total Expenditures	(19,505,462)	-	-	-
Estimated Underexpenditures				
Other Fund Transactions				
Transfer to Transit Operating 4641	0	(6,290,087)		
Unrealized Gain Loss Invest	32,900	0		
Total Other Fund Transactions	32,900	(6,290,087)	-	-
Ending Fund Balance	6,290,087	-	-	-
Reserves				
Marine Rainy Day Reserve (45 Days)	(1,283,352)			
Total Reserves	(1,283,352)	-	-	-
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	5,006,735	-	-	-

Reflects Marine merging into other Transit funds as of 2021.
Financial Plan last updated by Geoff Kaiser on 9.3.20.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Marine Division, Fund: 3591 KC MARINE CONST, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3591 KC MARINE CONST - Marine Division				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1111734	MD MOORAGE MAINTENANCE BARGE STANDALONE		(\$94,734)	Current Scope: Moorage Maintenance Barge - The project includes designing and purchasing a new maintenance barge, location and improvement of shoreside facilities for the barge and to accommodate operational functions and lease agreement for the facility. The new barge will be outfitted with trailer/container modules containing tools and equipment for maintenance of the vessels. Shoreside facilities would include; a) water, sewer, power, and telecommunication connections, b) accessibility for deliveries, c) storage of large parts and supplies, d) close proximity to the passenger terminal located at pier 50 in downtown Seattle. Budget Request Basis: Project completed. Disappropriating remaining budget.
1129121	MD W Sea Terminal Replacement STANDALONE		(\$1,485,148)	Current Scope: West Seattle Terminal Replacement - This project will plan, permit, design and construct a new West Seattle POF Terminal. The existing West Seattle Terminal location at Seacrest Dock is leased from the City of Seattle on a short term basis. Budget Request Basis: Project not started; cancelled. Disappropriating full budget.
1133740	MD W Sea Mobility Transit Hub STANDALONE		(\$742,574)	Current Scope: West Seattle Mobility Transit Hub– This project will plan, permit, design and construct a satellite mobility hub facility that will accommodate vehicle parking and transit bus/shuttles, bike and pedestrian access to support existing Water Taxi service operating at Seacrest Dock. This project is complementary to and independent of the proposed West Seattle Terminal Replacement project. Budget Request Basis: Project not started; disappropriating full budget. W. Seattle Marine Hub will be funded by Transit Infrastructure Capital Fund (3641). For 2021-2022, a request for \$1.2M is submitted under project "1139239 MAR WS MOBIL TRANSIT HUB".
3591 - KC MARINE CONST		Total	(\$2,322,456)	
Grand Total			(\$2,322,456)	

**2021 - 2022 Executive Proposed Financial Plan
Marine Capital Fund / 3591**

Capital Improvement Program (CIP) Budget

		2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources						
Revenue Backing from Fund Balance				-		
Revenue Carryforward - Future Debt Proceeds & Other Grants		10,575,360	(10,575,360)	-		
Miscellaneous Revenue				-		
Transfer to Transit Operating 4641				-		
Debt Proceeds				-		
Total Capital Revenue		\$ 10,575,360	\$(10,575,360)	\$ -	\$ -	\$ -
Capital Appropriation						
Marine Facilities		10,575,360	(2,322,456)	8,252,904		
Anticipated 2021 1st Omnibus disappropriation			(8,252,904)	(8,252,904)		
				-		
				-		
Total Capital Appropriation		\$ 10,575,360	\$(10,575,360)	\$ -	\$ -	\$ -

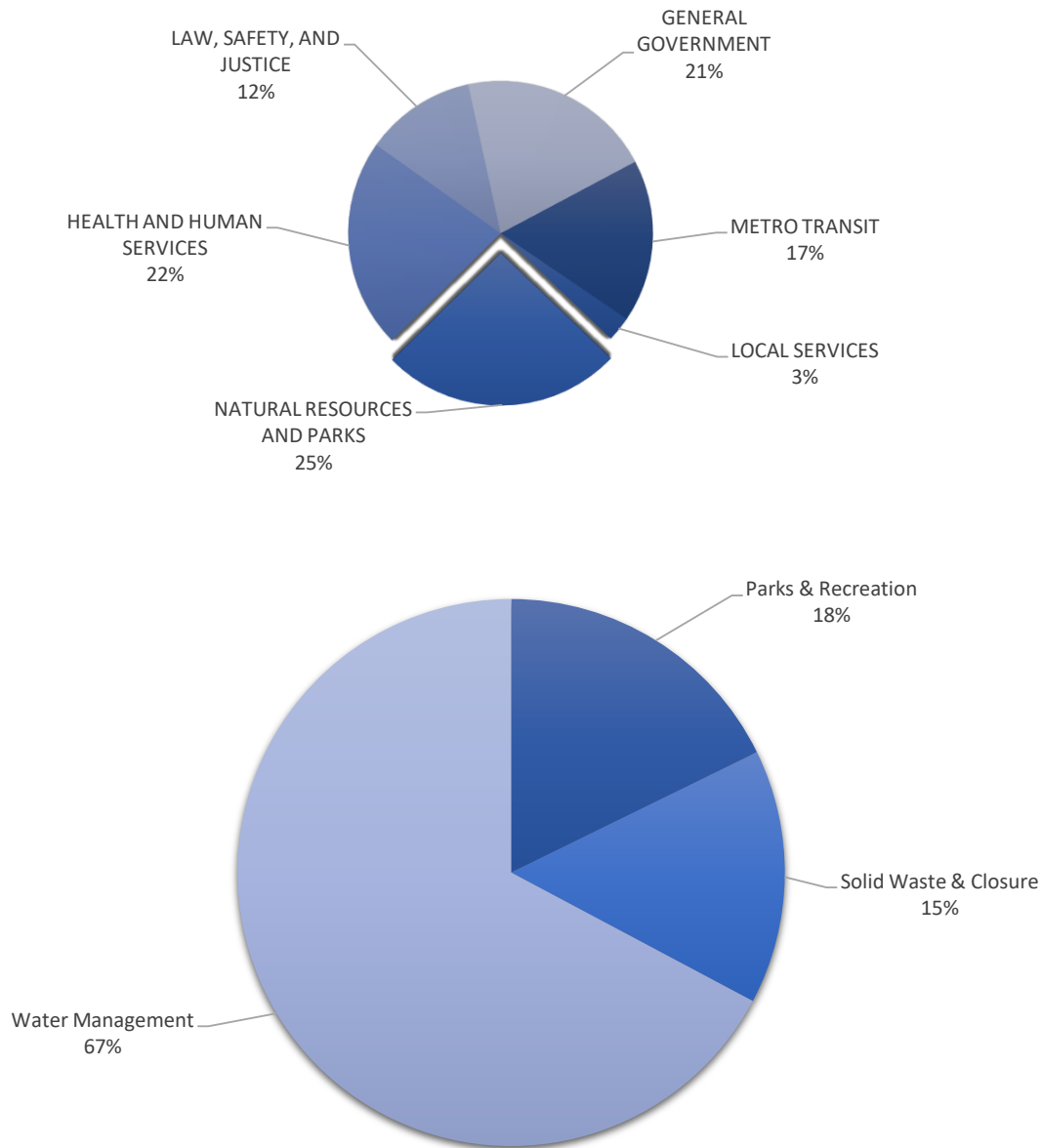
CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	2,476,765	2,476,765		1,841,093	-	-
Capital Funding Sources						
Grants	13,285,253	17,713,671				
Miscellaneous Revenue	22,926	30,568				
Total Capital Revenue	\$ 13,308,179	\$ 17,744,239	\$ -	\$ -	\$ -	\$ -
Capital Expenditures						
Marine Capital Expenditures	(14,983,262)	(19,977,683)				
Total Capital Expenditures	\$ (14,983,262)	\$ (19,977,683)	\$ -	\$ -	\$ -	\$ -
Estimated Underexpenditure		-		\$ -	\$ -	\$ -
Other Fund Transactions						
Transfer to Transit Operating 4641		-		(1,841,093)		
Debt Proceeds	1,597,772	1,597,772				
Ending Fund Balance	\$ 2,399,454	\$ 1,841,093	\$ -	\$ -	\$ -	\$ -
Fund Balance Designated to Current Projects *						
Reserves						
Total Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ 2,399,454	\$ 1,841,093	\$ -	\$ -	\$ -	\$ -

Reflects Marine merging into other Transit funds as of 2021.
Financial Plan last updated by Geoff Kaiser on 9.3.20.

NATURAL RESOURCES AND PARKS

Natural Resources and Parks \$3.1 Billion



Organization of the Pie Chart: The following agencies were combined to make the pie chart more readable.

Parks & Recreation: Parks & Recreation, Youth Sports Facilities Grants, Open Space and Trails Levy

Solid Waste & Closure: DNR Admin., Solid Waste, Post-Closure Landfill Maintenance, Historic Preservation Program

Water Management: Intercounty River Improvement, Water & Land Resources, Surface Water Management Local Drainage, Wastewater Treatment, Noxious Weeds, Flood Control District

Due to rounding, figures may not add to 100%.

INTRODUCTION

The Natural Resources and Parks programs support services related to community and regional parks, a variety of recreational programs, solid waste management, stormwater management, and wastewater treatment. These services are delivered by divisions within the Department of Natural Resources and Parks.

THE DEPARTMENT OF NATURAL RESOURCES AND PARKS (DNRP) serves as a key steward of the region's environment. DNRP protects the region's water, land, and natural habitats by ensuring safe management and reuse of wastewater and solid waste, and by preserving and supporting natural areas, parks, regional trails, and recreation programs. It provides these services through five divisions:

- DNRP Administration
- Wastewater Treatment Division
- Water and Land Resources Division
- Solid Waste Division
- Parks and Recreation Division

These divisions are primarily supported by dedicated funding sources and provide services that enhance the quality of life and economic vitality of the Puget Sound region.

NATURAL RESOURCES AND PARKS DIRECTOR'S OFFICE

MISSION

The Department of Natural Resources and Parks provides regional parks and trails; protects the region's water, air, land, natural habitats and historic properties; and reduces, safely disposes of, and creates resources from wastewater and solid waste.

OVERVIEW

The Department of Natural Resources and Parks (DNRP) consists of four operating divisions: Parks and Recreation, Solid Waste (SWD), Wastewater Treatment (WTD), and Water and Land Resources (WLRD). The services DNRP provides are wide-ranging. Many programs are specialized, technical, and innovative, requiring a workforce that has the knowledge and skills that are both broad and deep.

The Director's Office of DNRP provides leadership, direction, oversight, and support to the divisions, the Strategic Climate Action Plan, and the Historic Preservation Program. In addition to division leadership, the Director's Office manages Council relations for the department, provides media relations support for projects and initiatives, and oversees performance management. The Director's Office also leads the County's energy conservation and climate change initiatives in coordination with other departments and the Executive's Office.

The Director's Office is organized into three main sections: DNRP Administration, the King County Historic Preservation Program (HPP), and the Strategic Climate Action Plan (SCAP) section. The SCAP section is a countywide effort that is housed in DNRP.

ADMINISTRATION

The Administration section provides leadership and oversight for DNRP's operating divisions and assists the divisions in meeting King County Strategic Plan goals. Over the next biennium, this section will: continue to provide direction and leadership to DNRP divisions on delivering products and services, advance partnerships and major county initiatives, and promote collaboration within the division. The Administration section collects an allocation from the agencies it serves to support its operations.

HISTORIC PRESERVATION PROGRAM

HPP is responsible for designating and protecting significant historic and archaeological sites within the unincorporated area of King County and in cities that have agreements with the County for these services. HPP will continue this work in the next biennium. HPP is funded primarily by a \$1 document recording fee surcharge accounted for in the Historical Preservation and Historic Programs Fund (HPPH) created in 2010.

STRATEGIC CLIMATE ACTION PLAN SECTION

The SCAP section promotes countywide climate goals including further reducing regional greenhouse gas emissions; taking action to prepare the County's infrastructure, services, and communities for climate change; and supporting resilience in communities disproportionately affected by climate change. This section is housed in DNRP, but provides services across the County. In the next biennium, the SCAP section will develop and begin the implementation of a county-wide green jobs strategy, as well as continue the implementation of the updated Strategic Climate Action Plan. This section's work is funded by various agencies through a climate allocation model that is based on greenhouse gas emissions of the paying agencies.

The Director's Office appropriation unit is A38200 and is in Fund 000001600. The HPP appropriation unit is A84600 and is in Fund 000001471.

**2021-2022 Executive Proposed Operating Budget
DNRP ADMINISTRATION (EN_A38200)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	16,151,086	15,927,182	24.0	0.0
Base Budget Adjustments	(306,095)	(77,400)	0.0	0.0
Decision Package Adjustments	265,457	260,666	2.0	0.0
2021-2022 Executive Proposed Budget	16,110,448	16,110,448	26.0	0.0
2021-2022 Executive Proposed Ordinance	16,111,000	16,111,000	26.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Environmental Affairs Officer Add an environmental affairs officer position to oversee County legislative work on high-level, complex projects and environmental initiatives.	388,386	0	1.0	0.0
(DS_002) Green Jobs Strategy Add a new green jobs strategy and program as directed by Council Ordinance 19041 and by the 2020 Strategic Climate Action Plan. The Program will advance green jobs and pathways, internally and at the countywide scale.	404,393	0	1.0	0.0
(DS_003) Climate Cost Share Adjust the Climate Cost Share budget to reflect the work plan approved by the Climate Leadership Team.	45,580	0	0.0	0.0
(DS_004) Green Jobs Recruiting Add funding equal to 1.0 FTE working in DHR for Green Jobs Recruitment and toolkit to support the Green Jobs Strategy.	259,354	0	0.0	0.0
(DS_005) HR Document Digitization Support Add support equal to .50 FTE working in RALS for HR Document digitization project.	146,622	0	0.0	0.0
Administrative Service Changes				

2021-2022 Executive Proposed Operating Budget
DNRP ADMINISTRATION (EN_A38200)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
<hr/>				
(AC_001) King County-Cities Climate Collaboration (K4C) Revenue				
Fund climate-related projects that are collectively approved by King County and various city partners through the K4C shared budget.	0	80,000	0.0	0.0
Technical Adjustments				
(TA_001) DNRP Overhead revenue adjustment Adjust revenues based on overhead allocation model for DNRP-Admin	0	(288,580)	0.0	0.0
(TA_002) Climate Cost Share revenue adjustment Adjust revenues based on climate cost share allocation.	0	469,246	0.0	0.0
(TA_003) Net Zero Adjustments Adjust expenditure accounts to match current spending patterns.	0	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	2,331	0	0.0	0.0
Central Rate Adjustments	(981,209)	0	0.0	0.0
Total Decision Package Adjustments	265,457	260,666	2.0	0.0

**2021 - 2022 Proposed Financial Plan
DNRP Administration / 000001600**

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	-	-	-	-
Revenues				
Director's Office Overhead Allocation	13,124,329	12,821,360	13,278,428	13,942,349
Climate Cost Share Allocation	2,555,842	3,025,088	3,176,342	3,335,160
General Fund contribution	204,000	184,000	184,000	184,000
K4C Contribution	74,428	80,000	80,000	80,000
Total Revenues	15,958,599	16,110,448	16,718,770	17,541,509
Expenditures				
DNRP - Director's Office Expenditures	(13,265,844)	(13,006,484)	(13,462,428)	(14,126,349)
Climate Cost Share Expenditures	(2,833,796)	(3,103,964)	(3,256,342)	(3,415,160)
Total Expenditures	(16,099,640)	(16,110,448)	(16,718,770)	(17,541,509)
Estimated Underexpenditures				
Other Fund Transactions				
Accounting adjustment	141,041			
Total Other Fund Transactions	141,041	-	-	-
Ending Fund Balance	-	-	-	-
Reserves				
Total Reserves	-	-	-	-
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	-	-	-	-

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes:

Director's Office overhead allocation is charged to DNRP divisions based on each agency's operating budget.

Climate Cost Share revenues are contributions from County agencies based on each agency's operational carbon emissions.

Expenditure Notes:

Other Fund Transactions: 2019-2020 transaction due to true up from 2017-2018 reconciliation of DNRP Admin cost center 381000 when consolidated with A38200 in fund 1600 for the 2019-2020 biennium.

Reserve Notes: By policy this overhead fund does not carry reserves. Initial expenditures will be paid by asking agencies to pre-fund Q1 contributions at the end of 2020.

Updated by Nathaniel Bennett on August 31, 2020

**2021-2022 Executive Proposed Operating Budget
HISTORIC PRESERVATION PROGRAM (EN_A84600)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	1,269,858	1,084,315	4.0	0.0
Base Budget Adjustments	(154,916)	(80,857)	0.0	0.0
Decision Package Adjustments	38,245	(63,820)	0.0	0.0
2021-2022 Executive Proposed Budget	1,153,187	939,638	4.0	0.0
2021-2022 Executive Proposed Ordinance	1,154,000	940,000	4.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Net Zero Adjustments Adjust expenditures to match current spending patterns.	0	0	0.0	0.0
(TA_050) Revenue Adjustment Revise budgeted revenues to match the current forecast.	0	(63,820)	0.0	0.0
Central Rate Adjustments	38,245	0	0.0	0.0
Total Decision Package Adjustments	38,245	(63,820)	0.0	0.0

**2021 - 2022 Proposed Financial Plan
Historic Preservation Program / 000001471**

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	61,895	304,606	91,057	(157,669)
Revenues				
Recorded Document Fees	972,309	912,888	938,120	959,807
Interest and Other Income	3,954	2,750	-	-
Local, State and Federal Grants	101,876	24,000	24,000	24,000
Bond Proceeds (Barn Grant Program)	90,675	-		
Transfer from GF	314,795	-		
Total Revenues	1,483,609	939,638	962,120	983,807
Expenditures				
Historic Preservation Operating Costs	(1,171,183)	(1,153,187)	(1,210,846)	(1,288,341)
Historic Barn Grant Awards	(86,141)	-	-	
Historic Barn Administrative Costs	(4,534)	-	-	
Total Expenditures	(1,261,858)	(1,153,187)	(1,210,846)	(1,288,341)
Estimated Underexpenditures				
Other Fund Transactions				
Accounting Adjustment	20,960	-	-	
Total Other Fund Transactions	20,960	-	-	-
Ending Fund Balance	304,606	91,057	(157,669)	(462,203)
Reserves				
Rainy Day Reserve (30 days)	(50,474)	(46,127)	(48,434)	(51,534)
Total Reserves	(50,474)	(46,127)	(48,434)	(51,534)
Reserve Shortfall	-	-	206,103	513,736
Ending Undesignated Fund Balance	254,132	44,930	-	-

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes: Document Recording fee revenues through 2026 are based on most recent OEFA projections (June 2020). Interest revenue is calculated based on the average fund balance over a biennium and the nominal interest rate in the BFPA.

Expenditure Notes: Assumes Barn Grants are fully awarded by the end of 2020. These may extend into 21-22 if COVID crisis impacts ability of grantees to perform required work.

Reserve Notes: This fund does not currently have a set reserve policy. This financial plan projects a 30 day rainy day

Updated by Sandra Fujioka, 7/2/2020, Based on Agency Proposed Budget

PARKS AND RECREATION DIVISION

MISSION

The Parks and Recreation Division stewards, enhances, and acquires parks to inspire a healthy community.

OVERVIEW

Affectionately known as "Your Big Backyard," the Parks and Recreation Division of the Department of Natural Resources and Parks (DNRP) stewards more than 200 parks, 175 miles of regional trails, and more than 30,000 acres of open space, including Marymoor Park, Cougar Mountain Regional Wildland Park, and the Weyerhaeuser King County Aquatic Center. By cultivating strong relationships with nonprofit, corporate, and community partners, Parks provides recreational opportunities for King County residents and protects our region's public lands, leaving a legacy for future generations.

In August 2019, King County voters approved the 2020-2025 King County Parks, Recreation, Trails, and Open Space Levy. The revenue generated by the levy provides more than 80 percent of the division's operating revenues, as well as the majority of the division's capital funding. Proceeds from the levy are used to:

- Operate and maintain the King County Park system.
- Build and design regional trails, including missing links and crossings over rivers and highways.
- Acquire more open space lands that provide recreation opportunities for people and protect forest lands, water quality, and habitat for fish and wildlife.
- Establish grant programs to expand access to parks, trails, and recreation.

The levy also directly supports parks in King County's cities, the Woodland Park Zoo, and the Seattle Aquarium.

**2021-2022 Executive Proposed Operating Budget
PARKS AND RECREATION (EN_A64000)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	102,475,838	99,024,481	253.1	1.0
Base Budget Adjustments	4,159,831	5,381,107	1.0	0.0
Decision Package Adjustments	(1,648,604)	(8,124,635)	8.0	0.0
2021-2022 Executive Proposed Budget	104,987,066	96,280,953	262.1	1.0
2021-2022 Executive Proposed Ordinance	104,988,000	96,281,000	262.1	1.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Park Maintenance Positions and Supplies Add six park maintenance specialists, two seasonal positions, and associated supplies and equipment in order to support the growing inventory of parks and trails as part of the King County's Land Conservation Initiative.	1,770,038	0	6.0	0.0
(DS_002) Safety Outreach and Engagement Facilitate community outreach and engagement with the King County Sheriff's Office, labor partners, and community groups, specifically communities that have been historically under-served such as Black, Indigenous, and people of color, in order to holistically reconsider approaches to ensure the public and Parks employees feel safe in King County parks and trails.	300,000	0	0.0	0.0
(DS_003) Unauthorized Camp Clean-up Implement a pilot program for an outside contractor to remove debris left behind from unauthorized camps, including any associated hazardous material.	300,000	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
PARKS AND RECREATION (EN_A64000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_120) Central Climate Change Cost Update Adjust the share of the central climate-related costs for 2021-2022. These costs include investments to advance the Strategic Climate Action Plan (SCAP), membership fees in climate-related organizations, consulting fees, as well as central staff to help agencies across the County with climate related activities. The allocation methodology is based on greenhouse gas emissions.	10,064	0	0.0	0.0
Administrative Service Changes				
(AC_001) Equity and Social Justice Program Funding Provide funding for equity and social justice efforts within the Parks division such as community engagement, facilitation, and surveys. The work will be led by the new Parks Equity and Social Justice coordinator, a position funded within existing resources.	50,000	0	0.0	0.0
(AC_002) Parks Capital Delivery Staffing and Supplies Convert capital project manager term-limited temporaries (TLTs) to full-time equivalents (FTEs), and provide additional resources for capital project management software licenses and professional certification. The positions will be fully funded by the capital improvement program in Parks Capital Funds 3160 and 3581.	815,783	0	3.0	0.0
Technical Adjustments				
(TA_002) DNRP Overhead and Other Technical Adjustments Redistribute and add budget authority to align with projected and historical spending patterns including utilities, supplies, and disposal. Includes DNRP Director's Office overhead.	(53,821)	0	0.0	0.0
(TA_003) Central Climate Change Costs Clean Up Clean up the central climate-related costs for 2021- 2022, and move them into the correct cost center.	0	0	0.0	0.0
(TA_004) Proforma Budget Correction Eliminate a duplicate position included in the 2021-2022 proforma budget.	(256,828)	0	(1.0)	0.0
(TA_005) Loan-Out Account Adjustment Adjust how the fund accounts for employees charging a portion or all of their expenses to a capital or grant project. Eliminate the anticipated revenue and instead reduce the expenditure budget.	(6,821,767)	(6,901,908)	0.0	0.0
(TA_050) Revenue Adjustment Adjust line-item accounts for the latest revenue estimates including facility user fees, entrepreneurial endeavors, and proceeds for the 2020-2025 Parks Levy, consistent with the latest forecast from the Office of Economic and Financial Analysis.	0	(1,222,727)	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	12,281	0	0.0	0.0

**2021-2022 Executive Proposed Operating Budget
PARKS AND RECREATION (EN_A64000)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	70,354	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(610,000)	0	0.0	0.0
Central Rate Adjustments	2,765,292	0	0.0	0.0
Total Decision Package Adjustments	(1,648,604)	(8,124,635)	8.0	0.0

**2021 - 2022 Proposed Financial Plan
Parks and Recreation / 000001451**

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	17,381,154	17,500,000	14,043,240	17,998,725
Revenues				
Parks Levy Proceeds	81,426,715	88,184,240	97,721,745	52,715,503
Business Revenue	5,450,100	6,363,998	11,389,978	5,780,555
Parks Capital Planning and Administration	1,586,680	-	-	-
Levy Administration Fee	1,020,883	1,496,715	1,637,750	885,577
Interest Earnings	458,368	236,000	154,000	115,000
Delinquent Levy Proceeds	15,268	-	-	-
Total Revenues	89,958,014	96,280,953	110,903,473	59,496,635
Expenditures				
Parks Operations & Maintenance	(86,751,494)	(102,247,066)	(103,242,988)	(53,770,211)
Parks Capital Planning and Administration	(1,586,680)	-	-	-
Community Partnerships & Grants	(1,125,995)	-	-	-
Targeted Equity Grants	(75,000)	(2,950,000)	(3,300,000)	(1,965,000)
WSU Cooperative / 4-H	(200,000)	(200,000)	(205,000)	(105,000)
King County Search and Rescue	(100,000)	(200,000)	(200,000)	(100,000)
Vacancy Contra	-	610,000	-	-
Total Expenditures	(89,839,169)	(104,987,066)	(106,947,988)	(55,940,211)
Estimated Underexpenditures		5,249,353		
Other Fund Transactions				
Total Other Fund Transactions				
Ending Fund Balance	17,500,000	14,043,240	17,998,725	21,555,149
Reserves				
Cash Flow Reserve	(11,229,896)	(13,123,383)	(13,368,498)	(13,985,053)
2023-2025 Parks Stewardship Funds			(1,918,000)	(2,357,540)
Expenditure Contingency Reserve		(919,857)	(2,712,226)	(5,212,556)
Targeted Equity Grants Carry Forward	(1,425,000)	0		
Total Reserves	(12,654,896)	(14,043,240)	(17,998,725)	(21,555,149)
Reserve Shortfall				
Ending Undesignated Fund Balance	4,845,104	0	0	0

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Proposed Budget ties to the county budget system, Planning and Budgeting Cloud System, and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's Budget and Financial Planning Assumptions

Revenues Notes:

• 2019-2020 Estimated includes the final year of the 2014-2019 King County Parks Levy. Starting in 2020, a portion of the 2020-2025 King County Parks Levy will be transferred to this fund. Due to different policy choices made in the 2014-2019 levy and the 2020-2025 levy, the comparison between 2021-2022 and 2019-2020 bienniums may be skewed. Levy estimates are based on the August 2020 OEFA forecast.

• Business revenue includes user fees and entrepreneurial efforts to support the park system and reduce the burden on taxpayers. Starting in 2020, the target will reset to \$5.5 million and grow one percent annually. However, due to the public health measures intended to slow the spread of coronavirus, very little business revenue is assumed in 2020 as a result of many events and leagues canceled for the season. Business revenue is expected to slowly recover in 2021-2022, and is between one-half to two-thirds of the business revenue originally planned when developing the 2020-2025 Parks Levy.

• Parks Capital and Grants Administration is reimbursement from Parks Capital Fund 3581 for staff and resources that support the overall capital program as well as new grant programs budgeted in Fund 3581 as well as the Community Partnerships and Grants Program. Starting in 2020, expenditures will be charged directly to the capital fund.

• The levy administration fee is a portion of the levy allocated to other entities and programs that is retained by King County to contribute to the costs of managing and administering the levy.

Expenditure Notes:

• Starting in 2020, Community Partnerships and Grants will be funded through the Parks Capital Fund 3581.

• Targeted Equity Grants will be funded through the operating fund starting in 2020. This is a program through which King County provides monies in order to achieve equitable opportunities and access to public parks and recreation for underserved communities.

• Parks will continue to contribute \$100,000 starting in 2020, on a reimbursement basis, to the Washington State University Cooperative Extension in order to operate the 4-H program in King County.

• Starting in 2020, Parks will contribute \$100,000, on a reimbursement basis, to King County Search and Rescue Association.

• Office of Performance, Strategy, and Budget adds a vacancy contra to agency budgets to approximate the amount of budget unspent each biennium due to position vacancies.

• Estimated underexpenditure is 5% of the total budget based on historical spending patterns and expenditure targets.

• Out-year expenditures include the vacancy contra and estimated 5% underexpenditure within the total for Parks Operations & Maintenance.

Reserve Notes:

• Cash Flow Reserve is set to three-months of budgeted expenditures, in compliance with Motion 13764, because the main revenue for this fund is a property tax which is collected in the second quarter of each year. This reserve stabilizes the fund's cash balance from dipping below zero before the property tax payments are made in April and October.

• 2023-2025 Parks Stewardship Funds reserves future levy proceeds to be programmed in future budgets for additional maintenance and stewardship resources in order to keep pace with the growing inventory of parks and trails.

• Expenditure Contingency Reserve reserves funding for operational costs that may grow faster (~10-20 percent) in comparison to the outyear growth rates provided by PSB (~3 percent). For example between 2014-2019, Parks' share of central county services has grown faster than average due to the agency taking on a larger scope of work. Central county services includes computer workstations, legal support, and the coordinating financial transactions.

• Targeted Equity Grants Carry Forward reserves funding for the Targeted Equity Grants program that is not expected to be spent in 2020. Funds will carry forward to 2021-2022 and be requested for reappropriation through a supplemental budget ordinance.

This plan was updated by J Lehman on August 31, 2020.

**2021-2022 Executive Proposed Operating Budget
PARKS RECREATION TRAILS OPEN SPACE LEVY (EN_A64300)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	114,703,034	114,703,035	0.0	0.0
Base Budget Adjustments	114,703,034	114,703,035	0.0	0.0
Decision Package Adjustments	17,844,512	16,103,627	0.0	0.0
2021-2022 Executive Proposed Budget	247,250,580	245,509,697	0.0	0.0
2021-2022 Executive Proposed Ordinance	247,251,000	245,510,000	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_001) Disburse 2021-2022 Parks Levy Proceeds Update line-item expenditure accounts to distribute the 2021-2022 proceeds from the 2020-2025 Parks, Recreation, Trails, and Open Space Levy. Disbursement also includes the estimated ending fund balance from 2020.	17,844,512	0	0.0	0.0
Technical Adjustments				
(TA_050) Revenue Adjustment Adjust line-item accounts for the latest revenue estimates from the 2020-2025 Parks, Recreation, Trails, and Open Space Levy, consistent with the latest forecast from the Office of Economic and Financial Analysis.	0	16,103,627	0.0	0.0
Total Decision Package Adjustments	17,844,512	16,103,627	0.0	0.0

2021 - 2022 Proposed Financial Plan
Parks Recreation Trails Open Space Levy / 000001454

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	-	1,740,886	-	-
Revenues				
2020-2025 Parks Levy Proceeds	115,658,878	245,509,694	269,551,817	144,567,909
Total Revenues	115,658,878	245,509,694	269,551,817	144,567,909
Expenditures				
Reimbursement of Election Costs	(736,956)			
Seattle Aquarium	(1,941,750)	(3,883,318)	(1,947,455)	-
Public Pools Capital Grants	(3,425,000)	(15,434,961)	(15,700,000)	(8,188,915)
Open Space River Corridors Grants	(1,712,500)	(7,471,701)	(7,600,000)	(4,590,237)
King County Parks Operating Fund	(42,440,714)	(88,184,240)	(97,721,745)	(52,715,503)
King County Parks Capital Fund	(49,867,839)	(103,616,482)	(114,823,050)	(61,940,716)
Cities within King County	(8,488,143)	(17,636,848)	(19,544,349)	(10,543,101)
Woodland Park Zoo	(5,305,089)	(11,023,030)	(12,215,218)	(6,589,438)
Total Expenditures	(113,917,992)	(247,250,580)	(269,551,817)	(144,567,909)
Estimated Underexpenditures	-	-	-	-
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	1,740,886	-	-	-
Reserves				
Total Reserves	-	-	-	-
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	1,740,886	-	-	-

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes:

- The first year levy rate is 18.32¢ per \$1,000 assessed value (AV). Subsequent revenue is calculated as prior year collections multiplied by the limit factor, plus revenue from new construction built during the year. Forecast assumptions for assessed value, new construction, local inflation (CPI-W), and population growth are from the August 2020 OEFA and PSB projections.
- The limit factor is the percentage rate annual collections are allowed to grow. For this proposal, it is the combined percentage change in the Seattle consumer price index for wage earners (CPI-W) and estimated population growth in King County.
- The County assumes a one percent under collection rate assumed countywide for property taxes. Levy proceeds shown in this financial plan include this assumption.
- Levy proceeds are based on the August 2020 OEFA forecast plus the one percent under collection rate.

Expenditure Notes:

- Economic projections for the 2020-2025 Parks Levy declined by approximately three percent since the enacting ordinance was adopted. As a result, each expenditure category in the above financial plan is subsequently decreased by approximately three percent, compared to initial estimates and still following the percentages listed in the levy ordinance 18990.

- As noted in the following footnotes, expenditure rows also includes the amount retained by King County Parks for expenditures related to the administration and distribution of levy proceeds, also known as the levy administration fee.
- Parks Levy election costs were reimbursed from levy proceeds in 2020.
- The levy includes up to \$8 million of total levy revenue for the Seattle Aquarium.
- The levy also includes up to \$44 million of total levy revenue for publicly owned pools (1% is retained in the fund for expenditures related to administration and distribution of levy proceeds). From this amount, \$8 million is allocated for capital improvements for the King County Aquatic Center.
- The levy includes up to \$22 million of total levy revenue for integrated floodplain management capital improvement projects (1% is retained in the fund for expenditures related to administration and distribution of levy proceeds).
- Forty percent (40%) of the remaining revenue funds King County Parks operations and maintenance, targeted equity grants, and support for King County 4-H, King County Fair, and King County Search and Rescue.
- Forty seven percent (47%) of the remaining revenue fund the following: continued and expanded regional trail development; open space acquisition and stewardship; community partnerships and grants; and recreation repair and renovation, including play areas, ballfields, and backcountry trails (1% is retained in the fund for expenditures related to administration and distribution of levy proceeds).
- Eight percent (8%) of the remaining revenue is distributed to the cities in King County (1% is retained in the fund for expenditures related to administration and distribution of levy proceeds).
- Five percent (5%) of the remaining revenue is distributed to the Woodland Park Zoo (0.5% is retained in the fund for expenditures related to administration and distribution of levy proceeds).

Reserve Notes:

- The purpose of this fund is to distribute levy proceeds to various organizations. There are no reserves for this fund.

This plan was updated by Jennifer Lehman on August 26, 2020.

**2021-2022 Executive Proposed Operating Budget
YOUTH AND AMATEUR SPORTS FUND(EN_A35500)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	20,264,170	8,721,260	3.0	0.0
Base Budget Adjustments	(10,909,266)	51,328	0.0	0.0
Decision Package Adjustments	(1,189,533)	(1,133,244)	0.0	0.0
2021-2022 Executive Proposed Budget	8,165,371	7,639,344	3.0	0.0
2021-2022 Executive Proposed Ordinance	8,166,000	7,640,000	3.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Competitive Grant Reduction Reduce funding for competitive grant programs in response to 2021-2022 revenue forecasts. These grants support program and capital improvements that reduce barriers to physical activity and increase access to health-enhancing physical activities.	(573,720)	0	0.0	0.0
(DS_002) Get Active, Stay Active Reduction Reduce funding for the Get Active, Stay Active program in response to 2021-2022 revenue forecasts. This program provides two-year grants awarded by Councilmember offices to organizations that provide youth and amateur sports and fitness programs.	(450,000)	0	0.0	0.0
Administrative Service Changes				
(AC_001) Temporary Grant Program Administration Loan Out Leverage existing staff knowledge and resources through a one-time loan out of Youth and Amateur Sports Fund program staff to support implementation of new Parks Levy grant programs.	(221,286)	0	0.0	0.0
Technical Adjustments				

**2021-2022 Executive Proposed Operating Budget
YOUTH AND AMATEUR SPORTS FUND(EN_A35500)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_050) Revenue Adjustment Revise budgeted revenues to match the current forecast.	0	(1,133,244)	0.0	0.0
Central Rate Adjustments	55,473	0	0.0	0.0
Total Decision Package Adjustments	(1,189,533)	(1,133,244)	0.0	0.0

2021 - 2022 Proposed Financial Plan
Youth and Amateur Sports Fund/000001290 - 000001292

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	12,325,860	7,459,092	313,418	363,909
Revenues				
Rental Car Sales Tax	6,510,044	7,439,344	8,651,108	9,069,936
Interest Earnings, Other Miscellaneous	397,492	200,000	150,000	100,000
Total Revenues	6,907,536	7,639,344	8,801,108	9,169,936
Expenditures				
Competitive Grants Programs	(4,154,750)	(4,126,283)	(4,199,278)	(4,463,722)
Discretionary Grants Programs	(3,315,980)	(1,350,000)	(1,350,000)	(1,440,000)
Bond-Financed Grants	(1,598,373)	-	-	-
Bond Issuance, Debt Service	(1,506,371)	(1,620,559)	(1,620,559)	(1,620,559)
Grant Administration	(1,198,830)	(1,068,532)	(1,580,780)	(1,628,204)
Total Expenditures	(11,774,304)	(8,165,374)	(8,750,617)	(9,152,485)
Estimated Underexpenditures		32,056		
Other Fund Transactions				
Grant Awards to be Carried Forward		(6,651,700)		
Total Other Fund Transactions	-	(6,651,700)	-	-
Ending Fund Balance	7,459,092	313,418	363,909	381,360
Reserves				
Rainy Day Reserve (30 days)	(271,252)	(309,973)	(360,463)	(377,914)
YASG Grants to Carry Forward to 2021-2022	(5,107,000)			
Bond Grants to Carry Forward to 2021-2022	(1,544,700)			
Total Reserves	(6,922,952)	(309,973)	(360,463)	(377,914)
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	536,140	3,445	3,446	3,446

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes:

- Rental Car Sales Tax is based on the August 2020 forecast from the Office of Economic and Financial Analysis (OEFA).
- Interest Earnings, Other Miscellaneous: In addition to interest earnings, this includes \$65,000 in donations towards the Seattle/King County State of Play Study.

Expenditure Notes:

- Competitive Grant Programs includes the following grant programs: Youth Sports Facility Grants (capital grants); Sports and Activity Access Grants (program and activation grants); and Local Sports and Activities Grants (unincorporated area grants).
- Discretionary Grants includes the Council-directed Get Active, Stay Active grant program, the grants funded with the dissolved YSFG Endowment, and the remaining balance of the grants identified in the 2017-2018 Adopted Budget under ERs #5 and #6 of Ordinance #18409, section 84.
- Bond Grants includes the remainder of the grant awards that were financed through the \$6.7 million bond sold in 2018.
- Bond issuance, Debt Service includes the cost of issuing the \$6.7 million bond in 2018, as well as the debt service payments to pay off the bond.
- Grant Administration: This includes the staffing, supplies, and software associated with managing the grant programs within this fund. The proposed 2021-2022 expenditure level includes savings from a one-time loan-out assumption.

Reserve Notes:

- Rainy Day Reserve (30 days): The reserve represents one twenty-fourth (1/24) of the Rental Car Sales Tax proceeds.
- YASG Grants to Carry Forward to 2021-2022 reserve represents the portion of grants previously awarded that are still being paid out to recipients.
- Bond Grants to Carry Forward to 2021-2022 reserve represents the portion of the bond-financed grants awarded that are still being paid out to recipients.

This plan was updated by Jennifer Lehman on August 27, 2020.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Parks and Recreation, Fund: 3160 FMD-PARKS,REC,OPEN SPACE, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3160 FMD-PARKS,REC,OPEN SPACE - Parks and Recreation				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1039556	PKS BCKCNTRY TRAILS IMPRVT PROGRAMMATIC	✓	(\$70,000)	<p>Current Scope: Backcountry Trails Improvement - Distributed throughout more than 25 parks, working forests, and natural areas across urban and rural King County, King County Parks' backcountry system offers trails with year-round accessibility for hiking, mountain biking, and horseback riding. This project seeks funding to develop capital improvements at back-country trail sites throughout the Parks' system including parking lots, trailheads, way-finding signage, benches, etc.</p> <p>Budget Request Basis: This is a technical correction to close a duplicate legacy project. Work previously done in this project will now be done under project #1147281 PKS M:BCKCNTRY TRAIL REHAB.</p>
1039583	PKS AUDITOR CPO ADMIN		\$10,000	<p>Current Scope: Auditor Capital Project Oversight - Biennial allocation of Council Auditor Capital Project Oversight costs.</p> <p>Budget Request Basis: Budget appropriation supports cost of Capital Project Oversight work of Capital Projects by King County Auditor.</p>
1039611	PKS M:PARKS FACILITY REHAB PROGRAMMATIC		(\$500,000)	<p>Current Scope: Facility Rehabilitation - is an on-going program to design and implement capital investments and solutions to emerging time critical capital construction or major maintenance needs, ADA accessibility, and other recommendations identified in Major Maintenance Reserve Studies to optimize the life cycle of park assets throughout the county's parks system.</p> <p>Budget Request Basis: A reduction in funds is proposed to balance out other capital programs with high priority needs. The funds remaining after the reduction will be used to finish final design and construction on projects started in 2020. These projects include maintenance and repair throughout the parks system, replacement of mechanical systems, fencing upgrades, emergency storm repairs, and basketball court resurfacing.</p>
1039867	DES FMD REVENUE ENHANCEMENT PROGRAMMATIC	✓	(\$69,320)	<p>Current Scope: Revenue Enhancement - Project provides funding for the development and construction of park improvements which result in partnerships or operational revenues.</p> <p>Budget Request Basis: This is a technical correction to close a legacy project upon completion.</p>
1039896	PKS BURKE GLMN TR UNDERPSS PROGRAMMATIC	✓	(\$11,910)	<p>Current Scope: Burke Gilman Trail Underpass - This project funded Burke Gilman Trail underpass projects.</p> <p>Budget Request Basis: This is a technical correction to close a legacy project upon its completion.</p>
1046228	PKS ACQN EVALTNS MASTER PROGRAMMATIC		\$100,000	<p>Current Scope: Acquisition Evaluations Project - provides due diligence funding to evaluate and implement strategic open space acquisitions (either fee or easement).</p> <p>Budget Request Basis: The requested funding will support Parks work related to key acquisitions. Budget is based on historic spending patterns and future projections.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Parks and Recreation, Fund: 3160 FMD-PARKS,REC,OPEN SPACE, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3160 FMD-PARKS,REC,OPEN SPACE - Parks and Recreation				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1121441	PKS M:MAURY ISLAND SITE PROGRAMMATIC		\$205,000	<p>Current Scope: Maury Island Site - In coordination with the Washington Department of Ecology, under an Agreed Order develop and implement a Cleanup Action Plan for remediation of contaminated soils in the Maury Island Natural Area. The Maury Island Natural Area lies in the former Tacoma Smelter Plume and this, coupled with past land use history, has left the property with high levels of arsenic and lead in the soil.</p> <p>Budget Request Basis: The appropriation in the 2021-2022 budget will allow for developing a design for planting approximately 3 acres of previously cleared area with native vegetation and continued maintenance of 3 acres of native vegetation planted in 2016 as identified in the Cleanup Action Plan approved by Washington Department of Ecology. It will also fund planning and preliminary design for remediation of former mining activities as required by King County Department of Local Services Permitting. Budget is based on detailed Engineer's estimate, past experience with construction of a similar revegetation project in 2016, and on contractual commitments for design and engineering.</p>
1122161	PKS CENTRAL MAINT FACILITY STANDALONE		\$6,023,720	<p>Current Scope: Central Maintenance Facility (Renton Shop) - includes acquisition, design and construction of new buildings with industrial shops, crew areas and operations administration, heavy equipment, vehicle, and materials storage as well as staff and fleet parking on the 5.7 acre site. Project additionally includes extension of new utilities from ROW and private road to the site as well as site distribution of those utilities. The project includes demolition of the existing facilities and utilities along Jefferson. Project also includes provision of sewer connection to County owned (Roads) adjacent parcel and provision of new water service line extension to other Roads' owned parcels which currently are leased by other County agencies (SWD, Fleet, Metro) in accordance with City of Renton Conditional Use Permit requirements.</p> <p>Budget Request Basis: Budget is necessary to move the project into implementation. The funds will cover items which became known after baseline such as Conditional Use Permit requirements and associated mitigation fees, increases required to solar system as the result of design development of the major shops, the need to move operations off site due to deep excavation required for 100% on-site stormwater treatment. The budget request is based on a 60% Design estimate prepared by an independent cost estimator that more accurately reflects the anticipated costs of the project. The 21-22 appropriation request brings the project total EAC to \$49 million including previous appropriations. \$47 million is to be paid by this project and \$2 million is to be funded out of Stewardship program (#1137279) as a part of maintenance shop improvements. The estimate at completion has a range between \$48-53 million.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Parks and Recreation, Fund: 3160 FMD-PARKS,REC,OPEN SPACE, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3160 FMD-PARKS,REC,OPEN SPACE - Parks and Recreation				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1122178	PKS SNO VALLEY TRAIL ADD PROGRAMMATIC	✓	(\$1,100,000)	<p>Current Scope: SNO VALLEY TRAIL ADDITION - This project provided funding to purchase open space in and around the historic Snoqualmie Mill site to secure the final 1-mile missing link in the 31.5-mile Snoqualmie Valley Trail regional corridor, from Duvall to Rattlesnake Lake. King County purchased 32 acres in fee and 34 acres in conservation easement in November 2015, including a portion of the historic rail bed. The remaining 0.5-mile segment of the historic railbed needed to secure the trail corridor is currently owned by Weyerhaeuser. King County Parks has been in long-term discussions with Weyerhaeuser, and discussions will continue as this acquisition remains a high priority for the Regional Trails System. At such time an agreement is reached with Weyerhaeuser, King County Parks will request appropriation to fund the acquisition.</p> <p>Budget Request Basis: Due to the uncertainty of the project's completion, this budget is requesting a disappropriation of the balance to other Parks' project that needs the funding more urgently.</p>
1129678	PKS GRANT CONTINGENCY 3160 STANDALONE		\$350,000	<p>Current Scope: Grant Contingency 3160 - This is a project to provide Parks with more flexibility on the budget side to deal with both anticipated and unanticipated future grant opportunities. The Grant Contingency request is being split between the two capital funds in Parks. A smaller portion of the Grant Contingency request is in Fund 3160 as compared to Fund 3581.</p> <p>Budget Request Basis: The amount requested is based on grants that have either already been applied for or currently under consideration. Potential granting agencies include the Puget Sound Regional Council (PSRC), the State's Recreation & Conservation Office (RCO), Washington Department of Natural Resources, King County Flood District, Land and Water Conservation Fund (LWCF), Washington State Department of Ecology (WSDOE), Washington State Department of Transportation (WSDOT), Bian Abbott Fish Barrier Removal Board, the Cooperative Watershed Management (CWM), and any other grants including King County grants.</p>
1129686	PKS M:SMALL CAPITAL PROGRAMMATIC		\$3,342,000	<p>Current Scope: The Small Capital Program - is an on-going program that funds emergent and time critical small capital construction, safety, repairs, retrofit, replacement or major maintenance project design and/or implementation with the use of in-house county forces.</p> <p>Budget Request Basis: This 2021-2022 capital appropriation request funds the design, permitting, and implementation of emergent priority small projects in the Park System. High Priority 2021-2022 capital projects include, but are not limited to, the following: high priority small drainage repair projects, ongoing ADA pathway accessibility improvement projects, demolitions, on-going electrical/mechanical/plumbing repairs and upgrades, preparation work for placement of prefabricated pit toilets, restroom repairs, park system signage, reroofing projects, fencing, lighting, benches, shelters, and kiosks, safety and security repairs and upgrades, gates, installation of survey monument and property boundary markers, and cultural resources survey. Budget is based on Planning Level Engineer's Estimate, past experience, and costs associated with similar past contracts for design, engineering, permitting, and construction.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Parks and Recreation, Fund: 3160 FMD-PARKS,REC,OPEN SPACE, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3160 FMD-PARKS,REC,OPEN SPACE - Parks and Recreation				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139082	PKS M:INFRASTRUCTURE REHAB PROGRAMMATIC		\$5,181,980	<p>Current Scope: Infrastructure Rehabilitation - This project funds on-going needs to design and implement capital investments and solutions to emerging time critical capital construction or major maintenance needs, ADA accessibility, and other recommendations identified in Major Maintenance Reserve Studies to optimize the life cycle of park assets throughout the county's parks system.</p> <p>Budget Request Basis: The 2021-2022 budget request will fund emerging and strategic needs throughout the Parks system. The types of projects to be completed in this program include, but are not limited to, structural rehabilitations of buildings, interior building rehabilitation, restroom replacements/rehabilitation, parking lot and pathway pavement restoration, park maintenance shop rehabilitations, replacement of failing mechanical systems or utilities, fencing replacements, energy efficiency improvement projects, mitigation site monitoring and maintenance, and ADA access improvements. This request is based on past program needs, planning level engineer's estimates, past experience with previous similar projects, and on past contractual commitments for design, permitting, engineering, and construction.</p>
3160 - FMD-PARKS,REC,OPEN SPACE Total			\$13,461,470	
Grand Total			\$13,461,470	

2021-2022 Proposed Financial Plan
Parks, Recreation, and Open Space Fund/0000003160

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	787,000	440,970	1,227,970	-	-
Real Estate Excise Tax (REET) 1	5,860,948	(399,920)	5,461,028	7,765,000	5,676,000
REET II	7,900,535	10,511,420	18,411,955	9,257,000	6,277,000
Grants	1,342,997	350,000	1,692,997		
Bond Proceeds	23,900,000	-	23,900,000	-	-
Miscellaneous		2,559,000	2,559,000		
Total Capital Revenue	\$ 39,791,479	\$ 13,461,470	\$ 53,252,949	\$ 17,022,000	\$ 11,953,000
Capital Appropriation:					
Regional and Other Public Trails System	(1,192,167)	1,181,230	(10,937)	-	-
Regional Open Space Acquisition and Stewardship	(27,325)	(100,000)	(127,325)	(100,000)	(100,000)
Critical Infrastructure and Major Maintenance	(37,655,365)	(14,182,700)	(51,838,065)	(16,912,000)	(11,843,000)
Community Partnerships and Grants (CPG)	(436,440)	-	(436,440)	-	-
Grants Program	-	-	-	-	-
Grant Contingency	(472,540)	(350,000)	(822,540)	-	-
Administration	(7,641)	(10,000)	(17,641)	(10,000)	(10,000)
Total Capital Appropriation	\$ (39,791,479)	\$ (13,461,470)	\$ (53,252,949)	\$ (17,022,000)	\$ (11,953,000)

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	1,482,605	1,482,605	-	1,227,996	2,521,743	2,360,186
Capital Funding Sources						
REET1 Real Estate Excise Tax (REET) I	5,971,705	6,017,000	-	4,369,000	6,200,000	5,833,000
REET2 REET II	3,097,596	9,576,000	-	14,730,000	9,057,000	7,111,000
Grant Grants	679,533	727,000		677,000	508,000	254,000

Bond
BR

Bond Proceeds	-			23,900,000		
Miscellaneous	501,056	501,056	-	2,559,000	-	-
Total Capital Revenue	\$ 10,249,890	\$ 16,821,056	\$ -	\$ 46,235,000	\$ 15,765,000	\$ 13,198,000
<u>Capital Expenditures</u>						
Regional and Other Public Trails System	(68,551)	(70,774)	-	(11,308)	-	-
Regional Open Space Acquisition and Stewards	(163,723)	(276,650)	-	(64,000)	(98,000)	(116,000)
Critical Infrastructure and Major Maintenance	(8,969,249)	(15,017,322)	-	(43,891,093)	(15,254,557)	(14,523,000)
Community Partnerships and Grants (CPG)	(633,895)	(1,324,895)	-	(436,852)	-	-
Grant Contingency	-	-	-	(354,000)	(248,000)	(174,000)
Administration and Central Rates	(11,000)	(426,575)	-	(184,000)	(326,000)	(404,000)
Total Capital Expenditures	\$ (9,846,416)	\$ (17,116,217)	\$ -	\$ (44,941,253)	\$ (15,926,557)	\$ (15,217,000)
<u>Other Fund Transactions</u>						
Other General Ledger Revenue (Expenses)	40,553	40,553	-	-		
Ending Fund Balance	\$ 1,926,630	\$ 1,227,996	\$ -	\$ 2,521,743	\$ 2,360,186	\$ 341,186
Fund Balance designated to current projects*	\$ (1,485,660)	\$ (787,026)	\$ -	\$ (2,521,743)	\$ (2,360,186)	\$ (341,186)
<u>Reserves</u>						
Grant Contingency						
Property Acquisition Reserve	(440,970)	(440,970)				
Total Reserves	\$ (440,970)	\$ (440,970)	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ 0	\$ 0	\$ -	\$ 0	\$ 0	\$ 0

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Estimated Ending Balance column reflects the best estimate of the inception to date budget balances and actual balances after 2019 is closed.

2021-2022 Proposed Budget is consistent with PIC for Executive Proposed Budget.

2021-2022 Total Budget sums the Estimated Ending Balance Budget and the 2021-2022 Budget.

Outyear allocations for projects not requesting budget in this cycle are included in the financial plan but not in PIC.

Revenue Notes:

Revenues shown are equal to the budgeted expenditure. Revenues include new revenue and fund balance designated to projects.

Outyear budget revenue estimates are consistent with the August 2020 Office of Economic and Financial Analysis (OEFA) forecast for Real Estate Excise Taxes.

Grants are not forecast in the outyears.

Proposed REET 1 reduction is being moved to other priority projects for other King County agencies. The REET 2 allocation is being used to accommodate this change.

Bond proceeds will finance the construction of a new Central Maintenance Facility (#1122161). Debt Service will be paid out of REET II fund (Fund 3682). Debt service charge is estimated for 20 years financing and included in REET Fund budget.

2019-2020 Miscellaneous revenue includes fund balance transferred from the Parks Operating fund 1451 for the Facility Schedule AR System project (#1137163).

Appropriation Notes:

Outyear appropriation is estimated basing on historical budget allocation. Grants are not forecast in the outyears.

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.

2019-2020 Actuals reflect 2019-2020 amounts in EBS.

2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and should be informed by the fund's spending plan.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Revenues Notes:

2019-20 Miscellaneous revenue includes fund balance transferred from the Parks Operating fund 1451 for the Facility Schedule AR System project (#1137163).

Expenditure Notes:

Critical Infrastructure and Major Maintenance includes the Central Maintenance Facility (#1122161) project's 2021-2022 forecasted spending of \$37M.

Out-year expenditure is estimated basing on historical spending pattern and division target.

Reserve Notes:

Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

Proceeds from sales of Peterson Lake Shop and Bergstrom Property are reserved and are appropriated in the 2021-2022 biennium for the Central Maintenance Facility capital project.

The two main funding sources within this fund (Real Estate Excise Taxes and grants) are received on a reimbursable basis. Since there is a lag between when expenditures occur and when reimbursements are received, the fund often ends the financial year with a deficit.

Add date data pulled, from what system, and by whom: Aug 25, 2020, BI Publisher, by Myunghee Chung

Add date the financial plan was last updated and by whom: Aug 25, 2020, By Myunghee Chung

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Parks and Recreation, Fund: 3581 PARKS CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3581 PARKS CAPITAL - Parks and Recreation				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1044588	PKS BASS/BEAVER/DAN DY LK-PEL STANDALONE		\$500,000	<p>Current Scope: Bass Lake Complex Acquisition - This project will support a vision to connect the Bass Lake Complex Natural Area to the Green River Gorge by acquiring vacant forested parcels that connect two major public land systems.</p> <p>Budget Request Basis: The Committee recommends partial funding of \$1,000,000 total, consisting of \$500,000 CFT in bond dollars and \$500,000 Parks Levy dollars, to purchase approximately 90 acres over four parcels owned by one landowner. The Committee anticipates an additional request for funding next year for the remaining parcels.</p>
1044590	PKS BEAR CREEK WATERWAYS STANDALONE		\$450,000	<p>Current Scope: Bear Creek Waterways - This project will acquire properties in the Bear Creek watershed to fill gaps in public ownership along creeks, provide open space connectivity, and preserve regionally significant Chinook spawning habitat.</p> <p>Budget Request Basis: The project scope targets up to 14 acres, including several King County Roads surplus properties, portions of larger parcels along Bear Creek that will enable habitat restoration projects, and a parcel within a set of lands that represents the largest remaining opportunity to protect existing high-quality Chinook habitat on Cottage Lake Creek.</p>
1044592	PKS CAPITAL PROJECT OVERSIGHT ADMIN		\$57,687	<p>Current Scope: Auditor Capital Project Oversight - Biennial allocation of Council Auditor Capital Project Oversight costs.</p> <p>Budget Request Basis: Budget appropriation supports the cost of capital project oversight work by the King County Auditor, based on the allocation formula.</p>
1044596	PKS COUGAR MTN PRECIPICE TRL STANDALONE		\$300,000	<p>Current Scope: Cougar Mountain Precipice Trail - This project will acquire undeveloped, forested land adjacent to Cougar Mountain Regional Wildland Park.</p> <p>Budget Request Basis: Cougar Mountain expansion has been a long-term priority for King County Parks, and this project will acquire approximately 81 acres, including DeLeo Wall on southwest Cougar Mountain (working in partnership with Newcastle which received CFT funding last year toward the purchase), and additional targets on the northeast portion of Cougar Mountain. Past Parks Levy cash and land match will contribute toward the project.</p>
1044600	PKS M:E Lake Samm Trail PROGRAMMATIC		\$45,005,206	<p>Current Scope: East Lake Sammamish Trail (ELST) - The purpose of the ELST project is to design and construct an alternative non-motorized transportation corridor and a multi-use recreational trail along the 11 mile former railroad corridor on the east side of Lake Sammamish.</p> <p>Budget Request Basis: The \$45 million request will fund construction of the remaining 3.65 miles of the South Sammamish B segment. The requested budget is based on a detailed engineer's estimate, past experience with previous segments of the project, and on contractual commitments for design, permitting, and engineering. The legal cost budget is based on estimates from the Prosecuting Attorney's Office based on current anticipated project needs.</p>

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2021-2022 Biennial - Executive Proposed

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Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1044668	PKS M: FOOTHILLS REGIONAL TRL PROGRAMMATIC		\$8,501,650	<p>Current Scope: Foothills Regional Trail - This project will connect the Foothills Trail system in Pierce County to the Foothills Trail in King County. The project has been segmented into two separate projects in order to meet environmental, safety and budget constraints. Segment A will leaves from 252nd St.in Enumclaw and extends 0.8 mile to just south of the Boise Creek bridge. Segment B includes 0.3 miles of trail and includes a new bridge crossing the White River. It will begin at the Boise Creek bridge terminus and continue across Mud Mountain Road to the White River, including crossing of the river.</p> <p>Budget Request Basis: This appropriation is for the implementation phase of Segment B, including the White River Bridge. The budget request is based on a detailed engineer's estimate, requirements associated with the White River Channel Migration Zone designation, past experience with previous segments of the project, and on contractual commitments for design and engineering.</p>
1044743	PKS LWR CEDAR CONS AREA-PEL STANDALONE		\$0	<p>Current Scope: Lower Cedar Conservation Area - Acquire four parcels (15 acres) as additions to Dorre Don Reach Natural Area, east of Maple Valley on the Cedar River.</p> <p>Budget Request Basis: Scope clarification to prioritize several parcels that were shown in the longer-term scope as primary targets (parcels 0922069114, 0922069128, 1522069105, 0422069028, 2023069010, and 2323059065). This request also adds three parcels (one acre) to the scope (parcels 2085200975, 2085200980, 2085200985).</p>
1044750	PKS MITCHELL HILL DUTHIE STANDALONE		\$740,000	<p>Current Scope: Mitchell Hill Forest Additions - This project builds on a multi-year effort to add to thousands of acres of permanently conserved public land east of Issaquah.</p> <p>Budget Request Basis: This regionally significant project connects major public open spaces owned by King County and the Washington State Department of Natural Resources (DNR). This proposal will contribute toward a conservation easement on 121 acres of Seattle Public Schools' Cleveland Memorial Forest to restrict development, prevent future conversion of the property to residential development, and secure a public trail that would connect Duthie Hill Park to Fall City Park.</p>
1044755	PKS PATTERSON CREEK ADDTN-PEL STANDALONE		\$0	<p>Current Scope: Patterson Creek Addition - This project will acquire high-value habitat parcels for the Patterson Creek Natural Area, including WADNR surplus parcels and other parcels targeted to preserve Patterson Creek and associated wetland.</p> <p>Budget Request Basis: This project adds three parcels, approximately 10 acres, slightly upstream of recent targets along Patterson Creek, to the project scope. The Conservation Futures Committee recommends the addition of parcels 232506-9028, -9029, and -9095.</p>

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3581 PARKS CAPITAL - Parks and Recreation				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1044834	PKS M:REG TRL CORR ACQUISIT PROGRAMMATIC		\$945,700	<p>Current Scope: Regional Trail Corridor Acquisitions - The project provides funding to acquire the right-of-way property in either fee or easement to fill in missing links of the King County regional trails system. The 2021-20222 appropriation will support an acquisition for continued development of the Lake to Sound Trail across the City of Renton connecting to the recently completed 1.2 miles Segment A of the trail.</p> <p>Budget Request Basis: The amount is based on assessed value of property and is necessary to develop and connect the trail in this area.</p>
1044835	PKS REGIONAL OPEN SPACE INITI PROGRAMMATIC		\$10,864,504	<p>Current Scope: Paradise Judd Creek - This is a multi-year project focusing on acquiring primarily conservation easement on parcels along Judd Creek on Vashon Island, in partnership with the Vashon Maury Island Land Trust (VMILT), which has secured private funding for preservation in the Judd Creek corridor. The ultimate goal of this project is to create a trail from Island Center Forest to the water.</p> <p>Budget Request Basis: This appropriation of Parks, Recreation, Trails and Open Space Levy dollars will allow the Conservation Futures Tax (CFT) Citizen Committee to make its 2021 recommendations.</p>
1044912	PKS SOOS CREEK REGIONAL TRAIL PROGRAMMATIC		\$303,000	<p>Current Scope: Soos Creek Regional Trail - This current scope of work entails completing final design for a segment of trail that extends north from the current trail terminus at SE 192nd Street and extends north across SE 192nd Street making connections to both SE 186th St as well as a backcountry connection to Boulevard Lane Park. The scope and complexity of the intersection crossing will still need to be discussed with the three jurisdictions (Kent, Renton, and King County) having authority over the intersection. A portion of this work (approximately 500 lineal feet) will be either constructed or funded through a private developer agreement. Another portion of the trail segment (approximately 350 lineal feet) passes through the private development. This agreement needs to be executed prior to completion of the final design.</p> <p>Budget Request Basis: The 2022-2022 proposed capital appropriation for this trail segment funds continued final design work, engineering, and permitting for this 1.1 mile trail segment. The budget is based on the completed 90% civil design Engineer's Estimate through this section, past experience, and costs associated with past contracts for design, engineering, and construction. Implementation Phase funding will be made in a future budget request.</p>
1044915	PKS T/T TO FUND 3160 ADMIN	✓	\$2,319,000	<p>Current Scope: Transfer fund to F3160 - This project is to transfer funds to a PARKS,REC,OPEN SPACE Fund 3160.</p> <p>Budget Request Basis: This requested appropriation amount is based on the accumulated miscellaneous revenue.</p>

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3581 PARKS CAPITAL - Parks and Recreation				
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1047004	PKS PARADISE- JUDD CK (VI)-PEL STANDALONE		\$0	<p>Current Scope: Paradise Judd Creek - This is a multi-year project focusing on acquiring primarily conservation easement on parcels along Judd Creek on Vashon Island. The work is done in partnership with the Vashon Maury Island Land Trust (VMILT), which has secured private funding for preservation in the Judd Creek corridor. The ultimate goal of this project is to create a trail from Island Center Forest to the water.</p> <p>Budget Request Basis: Existing funding is sufficient to meet the project goals. This scope clarification prioritizes 072203-9039, 012202-9092, 072203-9158, 072203-9167, 072203-9017 as primary targets of this past award.</p>
1112621	PKS South County Regional Trail PROGRAMMATIC		\$1,473,390	<p>Current Scope: South County Regional Trail - The South County Regional Trail Program (Lake to Sound Trail) - funds a multi-jurisdiction, multiple segment trail that extends 16 miles from the mouth of the Cedar River at Lake Washington in Renton to Des Moines Beach Park on Puget Sound. This type of multijurisdictional trail requires years of coordination and advanced planning. Segments of the trail will advance on individual timelines. From a design and implementation perspective, it is advantageous to have one segment going into construction, while another segment is in Final Design, and yet another is in Preliminary Design.</p> <p>Budget Request Basis: This budget request increases the spending authority for the segment C project up to the full \$10.2 million and will move the project out of final design. The previous appropriation amount for Segment C was for a lesser amount which has now increased due to cost increases for the project. Cost increases are related to prolonged acquisition efforts and WSDOT requests. The \$10.2 million of funding for the construction of Segment C will be reimbursed to KC Parks from the WSDOT via a funding agreement when the project is completed.</p>
1114769	PKS ISSAQUAH CREEK PROTECTION STANDALONE		\$0	<p>Current Scope: Issaquah Creek Protection - This project will acquire 122 acres at the confluence of Holder and Carey Creeks, where they meet and form Issaquah Creek in an ecologically significant location in the Issaquah basin. Adjacent WADNR property that the County is working to acquire is also in the project scope. The 122 acres already has a conservation easement that removed most development rights and allows restoration of the stream buffers.</p> <p>Budget Request Basis: The County requested the addition of three parcels downstream of the original Issaquah Creek project site, adding 35 acres to the scope. The Committee approves the addition of parcels 1023069052, 1023069031 and 2223069009 to the scope.</p>

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3581 PARKS CAPITAL - Parks and Recreation				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1116951	PKS M-WETLAND 14 STANDALONE	✓	(\$42,000)	<p>Current Scope: Parks Wetland 14 - This project will conduct feasibility and due diligence for future acquisition of conservation lands adjacent to Spring Lake/Lake Desire Park. The project seeks to add to the natural areas, remove inholdings, and expand habitat protection and trail opportunities.</p> <p>Budget Request Basis: The County continues to work with a landowner at Spring Lake on a trail easement. The County requested to retain approximately \$10,000 total to complete the acquisition and will return \$5,000 CFT and \$42,000 Parks Levy to be reallocated to other projects. The Committee recommends transfer of \$5,000 CFT and \$42,000 Parks Levy out of the project.</p>
1120085	PKS M:GREEN2CEDAR RIVER TRAIL PROGRAMMATIC		(\$900,000)	<p>Current Scope: Green2Cedar Trail -This master program funds multiple segments including preliminary design, final design, and implementation of the Green to Cedar (G2C) Rivers Trail, an 11 mile regional trail corridor in South King County linking Renton to Black Diamond. Portions of the corridor are currently developed as a soft-surface trail and other sections in the south end are undeveloped, forested open space. The proposed trail development project will create a regional trail in accordance with Parks Regional Trail Standard and is currently divided into two segments the G2C North Segment runs three miles from the existing Cedar River Trail to Kent Kangley Road in Maple Valley; the G2C South Segment is eight miles from Kent Kangley Road to the Green River south of Black Diamond.</p> <p>Budget Request Basis: This 2021-2022 budget appropriation redistributes construction funding to other Regional Trail projects; Per council proviso in the 2020 budget, Parks is working with the City of Maple Valley and other area stakeholders to recommend an interim trail from Kent Kangley Rd, extending south to the Black Diamond Open Space (BDOS). The majority of the funding for the construction of that segment will come from a future appropriation. This appropriation will reprogram existing funds to begin that design effort for the 2 mile Kent Kangley to BDOS segment as well as transfer funds to a more shovel ready projects.</p>

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3581 PARKS CAPITAL - Parks and Recreation				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1121155	PKS M: EASTRAIL (ERC) PROGRAMMATIC		\$32,706,830	<p>Current Scope: Eastside Rail Corridor Trail - The Eastrail is a phased capital program that will construct approximately 16 miles of paved shared use path connecting Renton, Bellevue, Kirkland, Woodinville, and Redmond. In addition to connecting communities, the trail will also connect existing regional trails including the I-90 Trail, SR 520 Trail, Sammamish River Trail, Cedar River Trail, and Lake to Sound trail. The overall program includes rehabilitation of several major structures including the Wilburton Trestle, a new bridge over NE 8th St. in Bellevue, a bridge over the Wilburton "Gap" by Washington State Department of Transportation (WSDOT) which includes partial funding support by King County, and renovation of a steel railroad bridge over I-90. As part of its phased implementation, portions of the trail will be constructed as interim (soft surface) trail to support limited use until funding for full construction is available.</p> <p>Budget Request Basis: This budget request will fund final design of the Wilburton Trestle. Legal and emergent costs are based on historical costs and input from Prosecuting Attorney's Office and the King County Parks Capital Improvement Program (CIP) group. Estimates are based on planning-level estimates developed by a combination of consultants and internal CIP group processes. Estimates for Wilburton Trestle are based on draft 60% engineer's estimate.</p>
1121443	PKS M:TRAILHEAD DEV & ACCESS PROGRAMMATIC		(\$2,720,000)	<p>Current Scope: Trailhead Development and Access - The scope of this project includes needed trailhead and access development at park/trail locations throughout the King County Parks system to provide access to 185 miles of maintained backcountry trails.</p> <p>Budget Request Basis: The 2021-2022 budget redistributes funds to other high priority Parks projects. The remaining funding will complete design and construction on two priority trailhead projects (Cougar-Precipice and Little Lake Forest) and advance design on two other trailhead project sites (Cougar-Squak and Tennant Trailhead at Rattlesnake Mountain). At the end of the levy in 2025, five more projects will be complete (two as carryover from the 2014-2019 levy and three new projects for the 2020-2025 levy).</p>
1121445	PKS NEWAUKUM/BIG SPRING CRK STANDALONE		\$0	<p>Current Scope: Newaukum and Big Spring Creeks - This project is ongoing restoration work in the basin: the major CIP work on Big Spring Creek and the small-scale plantings and restoration which have planted more than 200,000 trees along Big Spring and Newaukum Creeks since 2007. Expanding the size of this natural area provides more public land where beaver can recolonize sites and act as agents for restoration, thereby potentially reducing future drainage complaints on private lands.</p> <p>Budget Request Basis: Scope is adjusted to adopt the primary targets in the 2021 Green River/Newaukum Creek awards as primary targets in the scope of the past awards for Green River/Newaukum Creek.</p>

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Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1121451	PKS GRIFFIN CREEK NA STANDALONE		\$195,000	<p>Current Scope: Griffin Creek Natural Area - This project would expand the existing Griffin Creek Natural Area.</p> <p>Budget Request Basis: This year's award would allow the County to acquire 3.1 acres of vacant land between Griffin Creek Rd NE and Griffin Creek. The County will conduct a boundary line adjustment for a partial acquisition of a larger parcel.</p>
1121452	PKS PINER POINT NATURAL AREA STANDALONE		\$0	<p>Current Scope: Piner Point Natural Area - This project is a multi-year effort to purchase several properties on Piner Point on the south end of Maury Island. The project will acquire two parcels as additions to Pt. Heyer and Corbin Beach Natural Area, preserving intact parcels and purchasing developed shoreline to allow for future restoration opportunities.</p> <p>Budget Request Basis: The County requested the addition of a 2.8-acre parcel at Point Heyer and a 3.36-acre parcel at Corbin Beach, as well as a scope clarification to make a parcel at Big Beach/Lost Lake a priority target. The Committee approves the addition of parcels 3223039160 and 1823089092 to the scope, and approves the scope clarification to make parcel 2622069080 a priority parcel.</p>
1121455	PKS M:RTS MOBILITY CONNECTIONS PROGRAMMATIC		(\$3,480,000)	<p>Current Scope: Regional Trail System (RTS) Mobility Connections (MCs) - are defined in the Regional Trail System Network Vision (2012) as connections from existing and planned regional trails to important destinations - transit centers, city centers, and other important locations. This master program will investigate the feasibility of designing and implementing these bicycle and pedestrian links within King County's urban areas and, where appropriate, will partner with other public agencies to design and construct them. In addition, this program supports continued planning efforts in coordination with Sound Transit and the Downtown Redmond Link Extension Project to integrate nonmotorized connectivity to their nearby facilities.</p> <p>Budget Request Basis: Disappropriation is requested from two subprojects that are proposed to be standalone projects.</p> <p>Marymoor Trail Water Maintenance Extension project (a new standalone project #1139078) is to build a connector trail between the new SE Redmond Light Rail Station and the Marymoor Connector Trail. The proposed disappropriation from the subproject will fund this new standalone project.</p> <p>ELST Redmond Light Rail Extension project (a new standalone project #1139077) is to integrate nonmotorized connectivity to their nearby facilities. New Parks Levy will fund this new Project. The original funding source for subproject came from the Emergent Contingency which provided the match dollars and near-term funding needed to initiate planning work on this project. The proposed disappropriation from this subproject will be distributed to other needs within the Regional Trails Capital Program.</p>

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Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1121497	PKS M:AQUATIC CENTER PROGRAMMATIC		\$2,351,920	<p>Current Scope: The King County Aquatic Center (KCAC) - was built in 1989 to host the Seattle Goodwill Games in 1990. The complex consists of two main buildings, the Aquatic Center (which includes a dive pool, a competition pool, a recreational pool and associated support spaces including offices, locker rooms and mechanical rooms) and Banquet Hall (built in 1997), plus three paved parking lots surrounding the buildings. This master program would fund priority and emergent capital projects to address priority capital rehabilitation needs, major maintenance, repair and safety needs at the KCAC.</p> <p>Budget Request Basis: The planned asset improvement projects funded by this 2021/2022 appropriation include updating light fixtures to LED, resurfacing the pool deck, replacing the street reader board, repairing the banquet hall roof, adding shades to the skylights in the lobby, and the replacing the HVAC and Pool Pak systems.</p>
1121498	PKS M:PLAYAREA REHAB PROGRAMMATIC		\$688,820	<p>Current Scope: Play Area Rehabilitation Program - The project will fund the removal, rehabilitation, and upgrade of play structures and safety surfacing at regional, rural and UGA parks throughout the King County Parks system, as needed for safety. Depending on the current condition of a play area, rehabilitation will vary from full replacement of equipment and safety surfacing for some play areas, to partial equipment or surfacing replacement in other areas.</p> <p>Budget Request Basis: Planned projects to be done with this proposed appropriation: Carryover funds from 2019/2020 will be used to finish the rehabilitation of the Skyway Play (2021) and Marymoor North 5-12 year (2021) area. Design and construction will be done for rehabilitation of Boulevard Lane Park (2022) and drainage and curbing at Preston Athletic Fields (2021). Design will also start for Maplewood Park (2022). Future planned appropriation 2023-2025 requests, if approved, will fund these projects: Maplewood, 5 to 12 year area construction, Dockton 5 to 12 year area design and construction, and Big Finn Hill Climbing Net design and construction. Additional projects will be programmed each year based on equipment condition.</p> <p>Budget is based on detailed Engineer's Estimate, past experience with similar project and on contractual commitments for design, engineering and construction.</p>

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1121499	PKS M:BRIDGE&TRESTLE PROGRAM PROGRAMMATIC		\$3,051,240	<p>Current Scope: The Bridge and Trestle Program - The Bridge and Trestle master program is an ongoing effort to inspect, enhance, repair and replace (as needed) the bridge and trestle structures associated with King County Parks' Regional Trails System.</p> <p>Budget Request Basis: The amount requested for the master program in this 2021-2022 appropriation request comes from the overall 6 year CIP program for bridges and trestles. Individual project budgets are based on detailed Engineer's Estimates, past experience with previous similar bridge projects and on recent contractual commitments for design and engineering. The 2021-2022 appropriation request for the master program includes but is not limited to funding for the following countywide work: responding to emergent priority bridge issues that arise, program administration, inspections, load ratings, small repairs, and replacements.</p>
1121500	PKS M:REG TRL SURFACE IMPR PROGRAMMATIC		(\$460,000)	<p>Current Scope: Regional Trail Surface Program - This program will identify, design, engineer, permit, and implement emergency repairs, major maintenance, and rehabilitate soft surface and paved trails including trail appurtenances (drainage under surfacing, pathways to trail parking and rest areas) throughout the Regional Trails System (RTS). This program work will include major resurfacing and repairs that exceed normal maintenance and will allow the Division to respond to emergency surface repairs or unforeseen trail issues as they occur to ensure trail usability and safety.</p> <p>Budget Request Basis: This program is being incorporated into a new master program 1139079 Parks Capital Improvements for Regional Trails. Currently programmed projects will be completed. This appropriation reduces the budget by \$460,000. The remaining funds will be spent out over the next 2 years.</p>
1121501	PKS M:DOCK REHAB PROGRAM PROGRAMMATIC		\$2,020,000	<p>Current Scope: The Dock Rehabilitation Program - is a master program that is an ongoing effort to inspect, repair and/or replace (as needed) existing dock structures associated with the King County Parks System.</p> <p>Budget Request Basis: The 2021-2022 appropriation funds Phase 2 of the Dockton Dock rehabilitation. Based on preliminary estimates of anticipated costs the scope elements include: Replacement of the external breakwater and associated piling as well as replacement of the finger piers connected to this breakwater.</p>

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Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1123804	PKS M:GRN RVR TR EXT PROGRAMMATIC		\$151,500	<p>Current Scope: Green River Trail Extension - The Green River Trail currently ends at the Cecil Moses Memorial Park along the Duwamish River. The Green River Trail Extension will create a 1.4 mile north-south trail connection adjacent to W Marginal Way PI S between Cecil Moses Memorial Park and the City of Seattle limits.</p> <p>The 2021-2022 budget request is for partial final design and acquisition funding. Implementation funding will be requested in a future budget request.</p> <p>Budget Request Basis: The project has completed Phase 1 – Planning. Budget is based on Planning Level Engineer's Estimate, past experience and costs associated with past contracts for design, engineering, and permitting. The 2021-2022 proposed capital appropriation for this project funds a portion of final design and acquisition for this trail. Although there is no fee acquisition for Parks there are a number of Right of Way issues concerning the Washington State Department of Transportation and KC Roads that will need to be addressed through design. It is currently planned to be constructed (when funded as part of a future appropriation) through funding made available in the 2020-2025 Parks Levy. Previously this project had been placed on hold due to lack of appropriation.</p>
1123892	PKS M: BALLFLD, SPRT CRT REHAB PROGRAMMATIC		\$2,242,200	<p>Current Scope: Ballfield and Sport Court Rehabilitation Program - This is a maintenance program to address the backlog of emergent needs at existing priority grass ball field and sports court facilities throughout the King County Parks system. The scope of work includes, but is not limited to one or more of the following: drainage repair, subgrade/drainage repair, conversion to synthetic turf, fencing, minor or major court repairs or resurfacing and ADA accessibility improvements. New lighting systems may also be installed, providing greater energy efficiency and safe, uniform lighting levels for the users.</p> <p>Budget Request Basis: The planned asset improvement projects funded by this 2021-2022 appropriation include, a contribution towards design and implementation to repair/rehab drainage issues at Petrovitsky Park baseball fields #3 and #4 that may include conversion to synthetic turf. Begin planning and design to repair/rehab fencing, underdrain and entrance at Big Finn Ballfields. Budget is based on Planning Level Engineer's Estimate, past experience and costs associated with past contracts for design, engineering, and construction.</p>

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1123896	PKS M: DRNGE/SWR/WTR SYSTEM RHB PROGRAMMATIC		(\$1,250,000)	<p>Current Scope: Utility System Rehabilitation Program - This project will assess, evaluate, rehabilitate and/or replace existing underground and aerial utility systems (drainage, electrical, communication, water, and sewer) serving park buildings and facilities in order to ensure the continued operation of facilities, as well as, the safety of the public and staff.</p> <p>Budget Request Basis: Budget is based on Planning Level Engineer's Estimate, past experience and costs associated with past contracts for design, engineering, and construction. The 2021-2022 capital disappropriation request includes reallocation of capital investments to standalone projects, Derby Culvert Construction (#1139081), Marymoor Water Meter Connection (#1139083), Marymoor Stormwater Facility (#1139084), and Marymoor Trail Water Main Ext. (#1139078).</p>
1123926	PKS S FRK SKYKMSH CORR CONSV STANDALONE	✓	(\$42,300)	<p>Current Scope: South Fork Skykomish Corridor Conservation - This project would protect a large contiguous forest and undeveloped and unprotected high-quality salmon habitat along the South Fork Skykomish River and its tributary rivers. It will also allow for increased passive recreation and river access two miles upstream of Skykomish.</p> <p>Budget Request Basis: The County reported that no acquisitions that were targeted with this grant have resulted in purchase. The County requests project abandonment. The Committee recommends that funds are transferred out of the project and that the project is closed.</p>
1123928	PKS SNO CORR REC PTNSHP STANDALONE		\$0	<p>Current Scope: Snoqualmie Corridor Recreation Partnership - This project is a partnership between King County Parks and WADNR to acquire properties in the Snoqualmie Corridor/Mountains to Sound Greenway to provide trail access to public lands. King County Parks partnered with the Trust for Public Land and WADNR to acquire the Hill property at Highpoint (Exit 20), which had been identified as a target for this project.</p> <p>Budget Request Basis: The project scope was expanded by the Conservation Futures Tax Committee to acquire additional parcels of regional significance in the Snoqualmie Corridor.</p>
1123996	PKS M: MARYMOOR PARK PROGRAMMATIC		(\$1,700,000)	<p>Current Scope: Marymoor Park Program - This master program would fund priority and emergent projects to address priority capital rehabilitation needs, major maintenance, repair and safety needs at Marymoor Park.</p> <p>Budget Request Basis: Budget is based on Planning Level Engineer's Estimate, past experience and costs associated with past contracts for design, engineering, and construction. The 2021-2022 proposed capital appropriation is an overall reduction in budget for this master program funds due to carryover funds being sufficient to complete identified needs. Projects carrying over into 2021-2022 include design for rehabilitation of the Cottage Office, construction of the covered storage shed, and installation of a shade structure for protection at the northern Marymoor playground.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Parks and Recreation, Fund: 3581 PARKS CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3581 PARKS CAPITAL - Parks and Recreation				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1126266	PKS CAPITAL PLANNING AND ADMINISTRATION		\$4,900,000	<p>Current Scope: Capital Planning Administration - This project provides funding for the continuation of the support, planning, development, and stewardship of King County Parks capital projects.</p> <p>Budget Request Basis: This appropriation funds staff and administrative costs for Parks' Capital program, including software and side-system license fees. The amount requested is calculated based on previous spending patterns and the cost of licensing Unifier, Parks' capital project management system.</p>
1127071	PKS COLD/COTTAGE LAKE CREEK STANDALONE		\$0	<p>Current Scope: Cold/Cottage Lake Creek - This project will acquire a property (1926069025) along Cottage Lake Creek and a Conservation Easement in this sub-basin of Bear Creek.</p> <p>Budget Request Basis: The County requested the addition of several parcels, adding 25 acres to the scope. The Committee approves the scope addition of parcels 2026069008, 0826069090, and 1625069088, and the scope clarification to prioritize parcel 3026069062.</p>
1127075	PKS LOWER NEWAUKUM CRK STANDALONE		\$0	<p>Current Scope: Lower Newaukum Creek - This project will acquire additional natural areas along the Green River to protect habitat in the lower Newaukum Creek basin and at the creek's confluence with the Green River near Whitney Bridge Park, south of Black Diamond.</p> <p>Budget Request Basis: Scope is adjusted to adopt the primary targets in the 2021 Green River/Newaukum Creek awards as primary targets in the scope of the past awards for Green River/Newaukum Creek.</p>
1127078	PKS BIG BEACH STANDALONE		\$0	<p>Current Scope: Big Beach - The project will acquire up to 15 acres in fee or easement as an addition to Big Beach Natural Area. This project focuses on a specific process unit (SPU) and divergence zone in the Maury Island Aquatic Reserve and is a mix of preserving intact parcels and purchasing developed shoreline to allow for future restoration opportunities.</p> <p>Budget Request Basis: Scope is adjusted to add the Point Heyer project scope to the scope of the Big Beach project to allow funding in the Big Beach account to be used by the Point Heyer project to achieve similar goals contributing to natural habitat protection and shoreline restoration. Point Heyer is the project with the most critical immediate need, there is sufficient funding in this project to continue work on current target parcels while completing the urgent Point Heyer acquisitions. The Committee recommends the addition of the parcels in the Point Heyer project to the scope (priority parcels are 042203-9017, 042203-9007 and 153520-1285).</p>
1129471	PKS SNOQUALMIE FOREST STANDALONE		\$0	<p>Current Scope: Snoqualmie Forest Conservation Planning - This request will fund feasibility and appraisal in support of additional conservation acquisitions at Snoqualmie Forest.</p> <p>Budget Request Basis: The budget request is based on previous experience and recommended by the Conservation Futures Committee.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Parks and Recreation, Fund: 3581 PARKS CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3581 PARKS CAPITAL - Parks and Recreation				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1129472	PKS LWR CEDAR RV/TAYLOR STANDALONE		\$0	<p>Current Scope: Lower Cedar River at Taylor - This project will acquire approximately 10 acres along Taylor Creek in the Cedar River basin and add to the restoration footprint at Mouth of Taylor Reach Natural Area north of Maple Valley. This parcel is almost entirely in the floodplain, and removing the home and restoring the extensive lawns has significant potential to restore habitat on the property.</p> <p>Budget Request Basis: The County requested scope clarifications to prioritize several parcels that were shown in the longer-term scope as primary targets. The County also requested to add three parcels (one acre) to the scope. The Committee approves the scope clarifications of parcels 0922069114, 0922069128, 1522069105, 0422069028, 2023069010, and 2323059065, and the scope addition of parcels 2085200975, 2085200980, 2085200985.</p>
1129676	PKS GRANT CONTINGENCY 3581 STANDALONE		\$9,525,000	<p>Current Scope: Grant Contingency 3581 - This project provides Parks with more flexibility on the budget side to deal with both anticipated and unanticipated future grant opportunities. The Grant Contingency request is being split between the two capital funds in Parks.</p> <p>Budget Request Basis: The amount requested is based on grants that have either already been applied for or currently under consideration. Potential granting agencies include the Puget Sound Regional Council (PSRC), the State's Recreation & Conservation Office (RCO), Washington State Department of Natural Resources, King County Flood District, Land and Water Conservation Fund (LWCF), Washington State Department of Ecology (WSDOE), Washington State Department of Transportation (WSDOT), Bian Abbott Fish Barrier Removal Board, the Cooperative Watershed Management (CWM), and any other grants including King County grants.</p>
1129700	PKS M:SKYWAY PARK PROGRAMMATIC		\$1,065,550	<p>Current Scope: Skyway Park - This program is for the planning, design, engineering, permitting and construction of the proposed Skyway Park improvements. This project will make multiple improvements in phases, including installing a new mini open play soccer arena, installing an larger playground, adding adult fitness equipment, upgrading fencing, lighting, restrooms and ADA access, repurposing poorly draining ballfields to a grassy meadow, and creating a new pedestrian entry way.</p> <p>Budget Request Basis: Budget is based on detailed Engineer's Estimate, past experience with similar projects and on contractual commitments for design and engineering. The 2021-2022 budget appropriation will be used to continue the Phase 1 improvements that were not included in the scope for the 2017-2020 improvements due to insufficient funds. These improvements potentially include benches, picnic tables, new walking pathway, solar safety lighting, and sports court improvements.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Parks and Recreation, Fund: 3581 PARKS CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3581 PARKS CAPITAL - Parks and Recreation				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1132220	PKS RAGING RIVER NA ACQ STANDALONE		\$1,130,000	Current Scope: Raging River Natural Area Acquisition - This project continues a multi-year request to acquire the Raging River Quarry. Budget Request Basis: The scope proposes protecting up to 42 acres by completing fee purchase of the 25.8-acre proposed mine expansion parcel (recently purchased by the Trust for Public Land as a buy-and-hold on behalf of King County); fee purchase of a five-acre residential parcel; and a conservation easement over 11 acres of the mining parcel. The County is seeking additional project funds from Recreation and Conservation Office grants that would be available in 2021 if awarded.
1132222	PKS CEDAR RV ELLIOTT BRG REACH STANDALONE		\$0	Current Scope: Cedar River Elliott Bridge Reach - This proposed acquisition supports a large project to remove two levees and restore habitat in support of Cedar River salmon populations. The current budget request is to acquire the south side of the river, which has been a priority for years and the landowner is finally willing to sell. Budget Request Basis: The County requested scope clarifications to prioritize several parcels that were shown in the longer-term scope as primary targets. The County also requested to add three parcels, adding 1 acre to the scope. The Committee approved the scope clarifications of parcels 0922069114, 0922069128, 1522069105, 0422069028, 2023069010, and 2323059065, and the scope addition of parcels 2085200975, 2085200980, 2085200985.
1133889	PKS THREE FORKS NA ADD STANDALONE		\$79,188	Current Scope: Three Forks Natural Area Addition - This project will acquire approximately 4.67 acres of a larger 39 acre parcel along the Snoqualmie River for the Three Forks Natural Area. The goal is to protect riparian habitat and accommodate public use of a popular summer river destination and swimming beach along the Snoqualmie River. The owner of the parcel is managing the parcel for sustainable forestry and would like to sell the portion of his property along the river. The project would require a boundary line adjustment prior to acquisition. Budget Request Basis: The county requested an additional funding to complete acquisition of the project, as the costs increased above the original estimates. The Committee recommends allocation of \$79,188.
1133890	PKS CEDAR RIVER ADD STANDALONE		\$0	Current Scope: Cedar River Land Conservation - This project will acquire land along the Cedar River for fish and wildlife habitat, restoration projects, and passive recreation. This request is for a scope change. Budget Request Basis: The County requested scope clarifications to prioritize several parcels that were shown in the longer-term scope as primary targets. The County also requested to add three parcels, adding one acre to the scope. The Committee approves the scope clarifications of parcels 0922069114, 0922069128, 1522069105, 0422069028, 2023069010, and 2323059065, and the scope addition of parcels 2085200975, 2085200980, 2085200985.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Parks and Recreation, Fund: 3581 PARKS CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3581 PARKS CAPITAL - Parks and Recreation				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1133892	PKS MOLASSES CREEK STANDALONE		\$0	<p>Current Scope: Molasses Creek - The current project scope includes the acquisition of an approximately 1.18 acre parcel, which will provide an "inholding" within the existing Soos Creek Regional Park.</p> <p>Budget Request Basis: Mid-Year 2020: The County requested the addition of two parcels adjacent to the Soos Creek and Molasses Creek corridors, adding 50 acres to the scope. The Conservation Futures Committee approves the scope addition of parcels 2473360270 and 2723059039 to the scope. An additional scope addition was to adopt the primary targets in the 2021 Soos Creek/Molasses Creek project as primary targets in the scope of this past award.</p>
1133896	PKS SNOQUALMIE VALLEY FARMLAND STANDALONE	✓	(\$45,935)	<p>Current Scope: Snoqualmie Valley Farmland - The proposed budget request is for the purchase of a trail easement on the "Fall City Floating LLC" property. The easement would cross along the eastern boundary of the farmland to make a publicly accessible connection from Park's existing public parking lot to a safe crossing point of SR 203 and connect to a street (SE 39th PI) and trail that lead up to the Snoqualmie Valley Trail.</p> <p>Budget Request Basis: The County has completed the purchase, placing a farmland deed and agreement on the farm and securing a trail easement for King County Parks. The County requested project abandonment for the Parks Levy award as this work is complete (the CFT award will stay open and active). The Committee recommends that remaining funds are transferred out of the project and that the project is closed.</p>
1133897	PKS ERC NE 8TH ST ACQUISITION STANDALONE		\$0	<p>Current Scope: Conservation Futures King County – Eastside Rail Corridor – NE 8th Crossing - This project will acquire the appropriate property rights to construct the Eastside Rail Corridor (ERC) crossing over NE 8th in Bellevue, adjacent to the Link Light Rail corridor and Wilburton Station.</p> <p>Budget Request Basis: The Committee approved the scope clarifications of parcels 332505-9036 and 2825059328 which had been identified as future target parcels, to make them primary targets for the award. The Committee approves the scope addition of parcel 332505-9209 as a primary target for the award. The target acquisition of less than one acre is in the Wilburton Segment of the Eastrail, at NE 8th in Bellevue.</p>
1136777	PKS LITTLE SI INITIAL ACQ WORK STANDALONE		\$225,000	<p>Current Scope: Little Si Initial Acquisition Work - This project will conserve a parcel on Middle Fork Snoqualmie River, near King County's Tanner Landing Park and the Mount Si Natural Resources Conservation Area.</p> <p>Budget Request Basis: The current request seeks funding to acquire the 0.31-acre parcel.</p>
1136778	PKS GRN RV NEWAUKUM CRK PRSRV STANDALONE		\$980,000	<p>Current Scope: Green River Newaukum Creek Preservation - This project continues longtime conservation work on the middle Green River and Newaukum Creek.</p> <p>Budget Request Basis: There are numerous priority parcels across the Green River corridor and lower and middle Newaukum Creek basins. This project has partial land match from parcels purchased with Ecology grant funds and more potential funding from Ecology Watershed Restoration and Enhancement Committee for restoration.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Parks and Recreation, Fund: 3581 PARKS CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3581 PARKS CAPITAL - Parks and Recreation				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1136780	PKS SOOS CREEK PARK STANDALONE		\$250,000	Current Scope: Soos Creek Park - This project will expand the Soos Creek Park and Trail corridor, conserving forested upland and wetlands on the border of the City of Renton and unincorporated King County. The project is split between WRIA 9/Soos Creek basin and WRIA 8/Molasses Creek basin. Budget Request Basis: The Committee recommends partial funding of \$500,000 total, consisting of \$250,000 CFT in bond dollars and \$250,000 PL dollars. The primary targets of interest to the Committee were approximately 20 acres comprised of the vacant triangular RHA parcel and two adjacent strips of land, and the large wetland parcel to the north. The Committee did not view funding for the developed RHA parcel as a priority, identifying the undeveloped parcels with forest and wetlands as the primary targets for the funding award.
1136781	PKS BOISE CRK ACQ FTR RESTORAT STANDALONE		\$390,000	Current Scope: Boise Creek Acquisition Restoration - Land adjacent to Boise Creek will be acquired to promote future riparian restoration projects. Budget Request Basis: This project will purchase three conservation easements on three parcels (Chavis, Bickford, Allen). These acquisitions are active. In early 2021, King County expects to acquire the Bickford property in fee with new funding. A portion of Bickford (historic barn) may be segregated from parcel after acquisition via surplus.
1136783	PKS VASHON ISLND MARINE SHRLNE STANDALONE		\$1,773,546	Current Scope: Vashon Island Marine Shoreline - Vashon Island Marine Shoreline - This project will acquire 2,550 feet of marine shoreline spread out over several priority nearshore areas on Vashon-Maury Island to preserve ecologically intact parcels and purchase developed shoreline for future restoration opportunities. Budget Request Basis: The priority targets funded in this award are at Corbin Beach, Dockton Natural Area, and Lost Lake/Big Beach, as well as reimbursement of a recent buy-and-hold by Forterra at Point Heyer. The budget request amount includes a reallocation of \$51,046 from Big Beach (#1127078) and Piner Point Natural Area (#1121452).
1136784	PKS VASHON STREAM & ESTUARIES STANDALONE		\$0	Current Scope: Vashon Stream and Estuaries - This project will conserve pocket estuaries and stream corridors on Vashon Island. Budget Request Basis: The past award will help purchase one or more parcels at the estuary and/or in the lower reaches of Tahlequah Creek. Scope clarification to prioritize 072203-9039, 012202-9092, 072203-9158, 072203-9167, 072203-9017 as primary targets for this past award.
1137279	PKS M:OPEN SPACE STEWARDSHIP PROGRAMMATIC		\$5,460,000	Current Scope: Stewardship of Lands Acquired - The Open Space Preserve and Protect program is an on-going program that funds capital improvements, or pass-through funding, in order to bring newly acquired open space and natural lands into public ownership and build internal capacity to manage this growing inventory as part of the Land Conservation Initiative. Budget Request Basis: The amount of funding is informed by the financial modeling for the Land Conservation Initiative Advisory Group and the anticipated pace of acquisition between 2020 and 2025.

CAP Summary by Fund

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2021-2022 Biennial - Executive Proposed

3581 PARKS CAPITAL - Parks and Recreation				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1137280	PKS M:BALLFIELD TURF REPLACE PROGRAMMATIC		\$1,410,000	<p>Current Scope: Ballfield Turf Replacement Program – This is a maintenance program to address replacement of existing aging synthetic turf athletic fields throughout the King County Parks system at the end of its useful life cycle. The scope of work includes, but is not limited to priority ballfield projects which may include one or more of the following future construction activities (when funds are requested and appropriated): replacement of synthetic turf, drainage repair, subgrade/drainage repair, minor access asphalt resurfacing and ADA accessibility improvements.</p> <p>Budget Request Basis: The planned asset improvement projects funded by this 2021-2022 appropriation include, a contribution towards planning, design and implementation to replace synthetic turf fields and minor drainage repair at Preston Practice fields, and beginning planning and design to replace synthetic turf fields at Ravensdale Field 1 & 2. Budget is based on Planning Level Engineer's Estimate, past experience and costs associated with past contracts for design, engineering, and construction.</p>
1137281	PKS M:BCKCNTRY TRAIL REHAB PROGRAMMATIC		\$1,123,181	<p>Current Scope: Backcountry Trail Rehabilitation - This program addresses priority rehabilitation, major repair and safety needs for King County Park's system of backcountry trails. The 2020 appropriation request will fund a program manager to conduct program planning and prioritization for the work to be done in 2021-2025.</p> <p>Budget Request Basis: This budget request will fund one position, one vehicle, the purchase and improved GPS equipment, and trail construction material to improve drainage, tread and structures. Ongoing work throughout the County will improve trail condition and signage in backcountry parks.</p>
1137294	PKS M:PUBLIC TRL PASS THRU PROGRAMMATIC		\$966,330	<p>Current Scope: Other Regional and Public Trail - This program accumulates Parks Levy funding in order to work with city partners in support of developing regional and public trails within city limits. The four projects are Interurban Trail to Burke-Gilman Connector - \$7,500,000, Kirkland Green Loop Trail - \$2,500,000, Green River Trail Missing Link - \$1,500,000, and Interurban Trail Connection – Milton - \$150,000.</p> <p>Budget Request Basis: This funding includes an \$816,330 transfer to the City of Kent for the Green River Trail Missing Link implementation. It also includes \$150,000 for the City of Kirkland to begin planning activities for the Kirkland Green Loop Trail. Other city partners are at different points in the project schedules.</p>
1137314	PKS M:POOLS CAPITAL GRANT PROGRAMMATIC		\$12,780,612	<p>Current Scope: Pools Capital Grant - The Public Pools Capital Grant Program provides funding opportunities for projects necessary to the operation and construction of new or existing aquatic centers in King County in order to preserve or increase public access.</p> <p>Budget Request Basis: Total funding for this program includes this capital project plus capital improvements to the King County Aquatic Center (capital project 1121497). The 2020 supplemental amount provided initial funding for this new grant program. Funding in the 2021-2022 biennium is allocated according to Levy Ordinance 18890.</p>

CAP Summary by Fund

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2021-2022 Biennial - Executive Proposed

3581 PARKS CAPITAL - Parks and Recreation				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1137315	PKS M:OPEN SPACE RIVR CORR GRN PROGRAMMATIC		\$7,396,984	<p>Current Scope: Open Space River Corridors Grant - The Open Space River Corridors Grant Program provides funding opportunities for land acquisition, capital projects, and programming as elements of flood hazard reduction.</p> <p>Budget Request Basis: The 2020 supplemental amount provided initial funding for this new grant program. Funding in the 2021-2022 biennium is allocated basing per Levy ordinance and will support projects that reduce flood risk, restore habitat and open space, and enhance critical lands adjacent to rivers.</p>
1137316	PKS M:CITY CAPTL OPEN SPC GRNT PROGRAMMATIC		\$7,537,793	<p>Current Scope: City Capital Open Space Grant - The Cities Capital and Acquisition Grant Program provides funding opportunities for King County cities, towns, and metropolitan park districts to acquire land or under take capital projects in parks or recreational facilities.</p> <p>Budget Request Basis: The 2020 supplemental amount provided initial funding for this new grant program. New 2021-2022 funding will support a broad range of land protection and outdoor recreation through grants.</p>
1137317	PKS M:COMMUNITY PARTNSHP GRNT PROGRAMMATIC		\$2,885,467	<p>Current Scope: Community Partnerships and Grants - The Community Partnerships and Grants (CPG) Program provides funding for strategic partnerships that result in the development of new regional recreation facilities. The 2020-2025 King County Parks, Recreation, Trails, and Open Space Levy allows community based organizations to plan, design, permit, and construct recreation facilities on King County land or within a King County town or city for public benefit. This appropriation will fund those grants and staff to continue management of the program. CPG is an ongoing program starting in 2003. The CPG program funded by the prior Levy is a capital project #1044595.</p> <p>Budget Request Basis: The amount requested continues the annual funding for the program, adjusted for inflation. Prior levy terms funded this program across several funding sources, the 2020-2025 levy term assumes the program is entirely capital Parks Levy dollars.</p>

CAP Summary by Fund

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2021-2022 Biennial - Executive Proposed

3581 PARKS CAPITAL - Parks and Recreation				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139077	PKS ELST RDMOND LIGHT RAIL EXT STANDALONE		\$5,380,000	<p>Current Scope: East Lake Sammamish Trail (ELST), Redmond Light Rail Extension - This is the extension of the ELST through the SR 520/202 Interchange into Downtown Redmond and connects with the Redmond Central Connector and Bear Creek Trails. This has also been called the ELST North Extension. Project will be constructed by Sound Transit's (ST) Downtown Redmond Link Extension Design-Build firm, SWK. Funds are transferred directly to ST via invoices. ST has taken over lead agency status and will administer the \$2.3M TAP Grant which was awarded to King County Parks for the ELST North Extension. City of Redmond will also be contributing \$40k for design of this project and will pay that money directly to Sound Transit. Trail project is approximately 1/3 mile long and includes a new bridge over Bear Creek and pedestrian underpasses of the SR520 on and off-ramps.</p> <p>Budget Request Basis: The budget for this project was determined via ST consultant prepared cost estimates and will be transferred directly to ST to complete the agreed upon work at the interchange. King County Parks reviewed and approved this estimate which formed the basis of the agreement between the parties.</p>
1139078	PKS MM TRL WATER MAINT EXT STANDALONE		\$2,270,000	<p>Current Scope: Marymoor Trail, Water Maintenance Extension - This project includes the planning, design, permitting, and construction of a connector trail between the new SE Redmond Light Rail Station and the Marymoor Connector Trail. The trail will include pedestrian scale lighting, plantings, basic trail amenities (i.e. signage, benches) and a gateway plaza. The project also includes the design and construction of a 12-inch diameter waterline extension from a new connection point at NE 67th St.</p> <p>Budget Request Basis: This request will fund the Marymoor trail redevelopment in the northeast corner of the park, and a water main extension to meet current and future needs. Project estimate was created using Master Estimate Form at planning stage. Trail Construction cost was developed as a result of negotiations with Sound Transit (ST). ST is a funding partner and will be reimbursing King County for \$750,000 of this request for this project at milestones defined in the Memorandum of Understanding between King County and Sound Transit. Proceeds from the sale of Marymoor property associated with ST Light Rail development are also intended to be used to fund this project.</p>
1139080	PKS WAYNE GOLF TRL CNNTOR IMRV STANDALONE		\$252,500	<p>Current Scope: Wayne Golf Course Trail Connector Improvements - This program will fund feasibility, design and construction of a gravel pathway through the Wayne Golf Course property, connecting the Burke Gilman Trail to Blythe Park in Bothell.</p> <p>Budget Request Basis: Funding in the upcoming biennium covers the planning, scope definition, estimating, and partial design costs for the trail. The budget for this project is based on a rough order magnitude planning level cost estimate.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Parks and Recreation, Fund: 3581 PARKS CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3581 PARKS CAPITAL - Parks and Recreation				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139081	PKS DERBY CULVERT STANDALONE		\$1,760,000	<p>Current Scope: Derby Culvert - Replace two fish impassable culverts and reconstruct 800 linear feet of channel in Derby Creek near the confluence of the Sammamish River. Other improvements include planting approximately 1 acre of native vegetation and constructing a gravel bar for juvenile salmon refuge at the confluence of the Derby Creek with the Sammamish River. This is a Clean Water Healthy Habitat project.</p> <p>Budget Request Basis: The budget request is for construction of two fish impassable culverts and is based on the Professional Engineer's Estimate of Probable Construction Cost at the time of advertisement.</p>
1139083	PKS MM WTR MTR CONNECTION STANDALONE		\$2,250,000	<p>Current Scope: Marymoor Water Meter Connection - Sound Transit will be designing and constructing a new watermain service into Marymoor as a part of the Downtown Redmond LINK Light Rail Station Project. The project includes approximately 450 linear feet of 12-inch watermain, a meter, and backflow preventer. The watermain connection is the result of a negotiated Betterment with Sound Transit. This project also includes the KC Staff time to review and comment on the design and the fees required by the City of Redmond for the new water service.</p> <p>Budget Request Basis: The requested appropriation funds the fixed price King County will pay to Sound Transit for the delivery of the watermain. This price and the terms on which ST and King County will act are documented in the Construction Services Agreement executed in November of 2019. The Water Connection fee to the City of Redmond is based on consultation with the City of Redmond utility staff. The staff time was estimated based on ST's deliverable schedule and coordination meetings.</p>
1139084	PKS MM STORMWATER FACILITY STANDALONE		\$2,410,000	<p>Current Scope: Marymoor Stormwater Facility - This project includes the planning, design, permitting, and construction of a stormwater treatment facility in Marymoor Park. The stormwater facility will treat a minimum of 1.9 acres of pollution generating impervious surfaces (existing paved surfaces within Marymoor).</p> <p>Budget Request Basis: Sound Transit has agreed to pay the County a fixed fee amount of \$2.1 million dollars to upgrade Marymoor Park facilities to meet current stormwater requirements as a part of their commitment to environmental stewardship and sustainability. Sound Transit will reimburse this project at four set milestones as described in a Construction Services Agreement between ST and KC. This request is to fund the project prior to the reimbursement and is based on preliminary construction costs which informed the negotiations with Sound Transit and a Master Estimate Form completed in Q2 2019. The remaining \$310,000 will be funded by King County Parks.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Parks and Recreation, Fund: 3581 PARKS CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3581 PARKS CAPITAL - Parks and Recreation				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139085	PKS M:WTR ACCSS ACQ LK WASHGTN PROGRAMMATIC		\$2,374,400	Current Scope: Water access acquisition on Lake Washington - This project is to acquire properties located in proximity to the Burke-Gilman Trail for water access. With this funding, the City of Lake Forest Park will acquire nearly 2 acres of waterfront land located near the City's Town Center, Burke-Gilman Trail, and next door to Lyon Creek Waterfront Preserve. Budget Request Basis: The 2021-2022 funding will allow the City of Lake Forest Park to acquire public access waterfront property. The project satisfies one of the many 2020-2025 King County Parks Levy goals.
1139150	PKS EASTRAIL RENTON EXTENSION STANDALONE		\$500,000	Current Scope: Eastrail Renton Extension - This project will fill a key gap in the Eastrail corridor by acquiring property to allow the future southern extension of the trail to the entry of Gene Coulon Park. Budget Request Basis: The project seeks to purchase fee and/or easement on a 9.6-acre property owned by BNSF railroad, which has indicated that they would be interested in discussing a potential transaction. The budget request was based on a planning level estimate of the required purchase price and associated acquisition costs for the identified parcels.
1139152	PKS CALHOUN PIT STANDALONE		\$150,000	Current Scope: Calhoun Pit- This proposed acquisition will provide an opportunity for a public park and regional trailhead in the City of Covington, and secure a route for the future extension of the Soos Creek Trail. Budget Request Basis: This award will pay for an easement or fee interest on a 0.97-acre property at the intersection of SE 272nd Street at 156th Place SE. The City of Covington will own the underlying fee to the parcel.
1139153	PKS CARNATION MARSH STANDALONE		\$34,500	Current Scope: Carnation Marsh - This project will acquire an inholding within the Carnation Marsh Natural Area, a 180-acre wetland complex. Budget Request Basis: This year's award focuses on acquiring an 11.53-acre parcel in the southeast corner of the Carnation Marsh Natural Area, located about two miles southwest of the City of Carnation.
1139155	PKS UPPER PRESTON IN RAGING RV STANDALONE		\$130,500	Current Scope: Upper Preston in Raging River - This project will acquire vacant forested parcels and preserve over 700 feet of the Raging River. Budget Request Basis: This award focuses on purchasing 17 acres of forestlands between the western bank of the Raging River and Tiger Mountain State Forest.
1139158	PKS EASTRAIL WOODNVIL BOTTLNCK STANDALONE		\$50,000	Current Scope: Eastrail Woodinville Bottleneck - This project will expand the Eastrail right-of-way through a narrow corridor between Chateau Ste. Michelle and a farm in the Sammamish Agricultural Production District. Budget Request Basis: This award will add a 1.25 acre, 20-foot-wide strip to the existing Eastrail corridor. The proposed acquisition is on farmland protected by a King County Farmland Preservation Program deed and agreement, so there will be detailed work with the County agriculture program to ensure the acquisition conforms with farmland covenants. The budget was developed from a planning level estimate of acquisition costs based on assessed value and anticipated transaction costs.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Parks and Recreation, Fund: 3581 PARKS CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3581 PARKS CAPITAL - Parks and Recreation				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139159	PKS HOLLYWOOD HLL FRST PASTURE STANDALONE		\$400,000	<p>Current Scope: Hollywood Hills Forest and Pasture - This project will acquire up to 24 acres (25 parcels) in the Hollywood Hills neighborhood of unincorporated rural King County.</p> <p>Budget Request Basis: The Committee recommends partial funding of \$800,000 total, consisting of \$400,000 CFT in annual dollars and \$400,000 Parks Levy dollars. The Committee recommends the County focus first on securing trail easements on the western side of the properties for a north-south trail connection. The Committee anticipates that the applicant may return with an additional request for funding in the future, but recognizes that the full project scope may exceed what is feasible to purchase with available funding sources.</p>
1139160	PKS MCGARVEY PRK OPEN SPACE STANDALONE		\$250,000	<p>Current Scope: McGarvey Park Open Space - This project will expand McGarvey Park Open Space by preserving up to 35 acres of adjacent forested land in fee or easement.</p> <p>Budget Request Basis: The focus of the application is just the forested portion of parcels that surround the footprint of a former Nike missile silo. The county may explore the silo area in the future depending on the outcome of site evaluation.</p>
1139161	PKS MID SOOS CREEK PRESERVATN STANDALONE		\$550,000	<p>Current Scope: Mid Soos Creek Preservation - This project will expand the Soos Creek Park and Trail corridor and will promote future habitat restoration projects.</p> <p>Budget Request Basis: Of the 31 acres included in the project scope, the primary focus is 13.4 acres (three parcels) under one ownership that are primarily mature forest, located on the northern portion of Soos Creek. The Committee recommends partial funding of \$1,100,000 total, consisting of \$550,000 CFT in bond dollars and \$550,000 Parks Levy dollars. The Committee anticipates that the applicant may return with an additional request for funding next year for the remaining parcels.</p>
1139162	PKS NORTH GREEN RIVER ACQ STANDALONE		\$600,000	<p>Current Scope: North Green River Acquisition - This lower Green River project will purchase land for open space protection and future habitat restoration near North Green River Park in the unincorporated urban area near the City of Kent.</p> <p>Budget Request Basis: The award will focus on purchasing two of the target parcels, totaling approximately 10 acres. The Committee recommends partial funding of \$1,200,000 total, consisting of \$600,000 CFT in bond dollars and \$600,000 PL dollars. The Committee anticipates that the applicant may return with an additional request for funding next year for the remaining parcel.</p>
1139163	PKS SWEENEY POND STANDALONE		\$60,000	<p>Current Scope: Sweeney Pond - This proposal is for initial feasibility funding toward acquiring an easement or partial fee on 80 acres of wetlands and forested land north of Maple Valley.</p> <p>Budget Request Basis: This award is start-up funds only to fund appraisals, due diligence, and associated staff time.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Parks and Recreation, Fund: 3581 PARKS CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3581 PARKS CAPITAL - Parks and Recreation				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139164	PKS FOOTHLL TRL MCPHERSON ACQ STANDALONE		\$305,000	<p>Current Scope: Foothill Trail McPherson Acquisition - This project will acquire a final inholding in the Foothills Trail corridor and along Boise Creek near the White River. This regional trail will provide an important regional recreational amenity and connection to regional trails in Enumclaw and, in the future, across the White River in Pierce County. The proposed acquisition will remove an inholding, eliminate the need for an ongoing private trail crossing through the corridor and/or relocating access and utilities.</p> <p>Budget Request Basis: The award will focus on acquiring a 1.68-acre parcel that is surrounded by county ownership for the Foothills Trail. The proposed acquisition will remove an inholding, eliminate the need for an ongoing private trail crossing through the corridor and/or relocating access and utilities.</p>
1139165	PKS LITTLE LAKE FOREST ACQ STANDALONE		\$440,000	<p>Current Scope: Little Lake Forest Acquisition - This project will acquire a property to be used as an entryway and trailhead into the recently protected Little Lake Forest on the edge of Enumclaw.</p> <p>Budget Request Basis: The award would allow a 5.1-acre parcel adjacent to Little Lake Forest. The parcel was acquired by Forterra as a buy-and-hold purchase on behalf of the County.</p>
1139166	PKS FROG HOLLER FOREST ADD STANDALONE		\$400,000	<p>Current Scope: Frog Holler Forest Addition - This proposal continues long-time work conserving forested open space in southwestern Vashon Island near Camp Sealth and the recently established Frog Holler Forest.</p> <p>Budget Request Basis: The initial priorities in the request are easements on two southern parcels at Camp Sealth totaling 50 acres and completion of an easement on Nashi Orchard in partnership with the agriculture program (approximately 15 acres).</p>
1139167	PKS NEILL POINT NA ADD STANDALONE		\$62,500	<p>Current Scope: Neill Point Natural Area Addition - This project will target acquisitions near Neill Point Natural Area on southeastern Vashon Island.</p> <p>Budget Request Basis: The Conservation Futures Committee recommends partial funding of \$125,000, consisting of \$62,500 CFT in bond dollars and \$62,500 Parks Levy dollars. The Committee prioritizes funding for three acres adding to Neill Point Natural Area. The Committee did not recommend starting up a major new acquisition focus at Morningside Farm. The Committee encourages the County to focus on completing ongoing work on Vashon-Maury Islands (e.g. conserving Camp Sealth at Frog Holler Forest which is estimated to cost several million dollars), before starting up major new acquisition projects.</p>
1139168	PKS VASHON PRK DISTRICT SURPLS STANDALONE		\$160,000	<p>Current Scope: Vashon Park District Surplus - This project will acquire passive use natural area properties from the Vashon Park District (VPD).</p> <p>Budget Request Basis: This project will bring into County ownership approximately 106 acres, including 2,350 feet of marine shoreline, 1,230 feet of seasonal stream, and a rare bog.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Parks and Recreation, Fund: 3581 PARKS CAPITAL, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3581 PARKS CAPITAL - Parks and Recreation				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139169	PKS VASHON TAX TITLE PROPERTY STANDALONE		\$25,000	<p>Current Scope: Vashon Tax Title Property - This project will purchase land out of the King County Tax Title inventory (acquired by the County during the tax foreclosure process) to permanently preserve tideland parcels at many locations around the island, and undeveloped upland parcels adjacent to King County Northilla Natural Area.</p> <p>Budget Request Basis: The award will purchase 50 acres over 17 tideland parcels and two upland parcels.</p>
3581 - PARKS CAPITAL		Total	\$184,920,463	
Grand Total			\$184,920,463	

**2021-2022 Proposed Financial Plan
Parks Capital Fund/000003581**

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	54,900,000	4,649,000	59,549,000	-	-
Levy Proceeds		146,472,894	146,472,894	122,740,000	66,971,700
Real Estate Excise Tax (REET) 1	11,135,000	7,199,274	18,334,274	3,328,000	2,433,000
REET II	6,842,000	297,219	7,139,219	3,967,000	6,000,000
Grants	11,114,499	9,525,000	20,639,499		
WSDOT Contribution	8,775,505	1,473,390	10,248,895	-	-
Miscellaneous	720,996	15,303,687	16,024,683		
Total Capital Revenue	\$ 93,488,000	\$ 184,920,464	\$ 278,408,465	\$ 130,035,000	\$ 75,404,700
Capital Appropriation:					
Regional and Other Public Trails System	(56,319,000)	(93,116,106)	(149,435,106)	(41,698,800)	(23,046,500)
Regional Open Space Acquisition and Stewardship	(8,817,000)	(29,698,904)	(38,515,904)	(32,965,700)	(17,783,200)
Critical Infrastructure and Major Maintenance	(17,082,000)	(12,350,991)	(29,432,991)	(15,536,100)	(9,791,500)
Community Partnerships and Grants (CPG)	(1,190,000)	-	(1,190,000)	(3,410,200)	(1,839,600)
Grants Program	(5,416,000)	(32,952,776)	(38,368,776)	(31,024,200)	(16,943,900)
Grant Contingency	(4,455,000)	(9,525,000)	(13,980,000)	-	-
Administration	(209,000)	(7,276,687)	(7,485,687)	(5,400,000)	(6,000,000)
Total Capital Appropriation	\$ (93,488,000)	\$ (184,920,464)	\$ (278,408,464)	\$ (130,035,000)	\$ (75,404,700)

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	52,760,715	52,760,715	-	60,230,293	1,665,749	26,587,544
Capital Funding Sources						
Levy Proceeds	54,411,984	78,000,000		125,257,943	136,883,300	74,043,400
Real Estate Excise Tax (REET) I	740,866	1,195,000	-	14,667,400	4,896,400	2,718,900
REET II	3,752,487	4,078,000	-	5,711,400	3,776,400	4,571,100
Grants	3,250,068	3,812,000		6,191,800	4,334,300	3,034,000
WSDOT Contribution	-			7,174,200	3,074,695	
Miscellaneous	171,156	171,156	-	8,012,300	4,807,400	3,205,000
Total Capital Revenue	\$ 62,326,561	\$ 87,256,156	\$ -	\$ 167,015,043	\$ 157,772,495	\$ 87,572,400

Levy
REET1
REET2
Grant
BR

Capital Expenditures						
Regional and Other Public Trails System	(22,712,232)	(36,651,079)	-	(119,548,000)	(50,110,000)	(26,713,400)
Regional Open Space Acquisition and Stewards	(16,049,838)	(27,861,342)	-	(30,812,300)	(28,468,200)	(17,990,300)
Critical Infrastructure and Major Maintenance	(9,488,548)	(22,053,406)	-	(23,546,200)	(14,995,800)	(9,731,000)
Community Partnerships and Grants (CPG)	(271,627)	(394,535)	-	(952,300)	(2,553,800)	(1,760,400)
Grants Program	(157,256)	(150,000)	-	(30,695,100)	(27,088,600)	(17,132,000)
Grant Contingency	-	(500,000)	-	(6,049,000)	(4,234,300)	(2,964,000)
Administration	(2,685,570)	(3,805,288)	-	(7,276,687)	(5,400,000)	(6,000,000)
Total Capital Expenditures	\$ (51,365,071)	\$ (91,415,650)	\$ -	\$ (218,879,587)	\$ (132,850,700)	\$ (82,291,100)
Other Fund Transactions						
Other General Ledger Revenue (Expenses)	11,629,071	11,629,071	-	(6,700,000)		
Ending Fund Balance	\$ 75,351,277	\$ 60,230,293	\$ -	\$ 1,665,749	\$ 26,587,544	\$ 31,868,844
Fund Balance designated to current projects*	\$ (70,021,277)	\$ (54,900,293)	\$ -	\$ (984,749)	\$ (25,906,544)	\$ (31,187,844)
Reserves						
Cash Flow Reserve	(3,000,000)	(3,000,000)	-	(681,000)	(681,000)	(681,000)
Reserved for future projects	(2,330,000)	(2,330,000)	-	-	-	-
Total Reserves	\$ (5,330,000)	\$ (5,330,000)	\$ -	\$ (681,000)	\$ (681,000)	\$ (681,000)
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ 0	\$ 0	\$ -	\$ 0	\$ 0	\$ 0

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Estimated Ending Balance column reflects the best estimate of the inception to date budget balances and actual balances after 2019 is closed.

2021-2022 Proposed Budget is consistent with PIC for Executive Proposed Budget.

2021-2022 Total Budget sums the Estimated Ending Balance Budget and the 2021-2022 Budget.

Outyear allocations for projects not requesting budget in this cycle are included in the financial plan but not in PIC.

Revenue Notes:

Revenues shown are equal to the budgeted expenditure. Revenues include new revenue and fund balance designated to projects.

Outyear budget estimates are consistent with the August 2020 Office of Economic and Financial Analysis (OEFA) forecast for the 2020-2025 Parks Levy and Real Estate Excise Taxes. Grants are not forecast in the outyears.

Proposed reduction in REET II will be transferred to support Central Maintenance Facility (#1122161) in Fund 3160, PARKS, REC, OPEN SPACE FUND.

Washington State Department of Transportation (WSDOT) will contribute towards the Lake to Sound Segment C regional trail project. Reimbursement will start in 2021 and there will be four payments until 2023.

2019-2020 Miscellaneous revenue includes forest harvest revenue to fund Million Tree program (#1134312).

2019-2020 Proposed Revenue Backing from Fund balance is to support Central Maintenance Facility (#1122161) in fund 3160. The balance will be transferred out of the fund once the budget request is approved.

Appropriation Notes:

Outyear appropriation is estimated basing on historical budget allocation. Grants are not forecast in the outyears.

The 2021-2022 Administration appropriation includes a fund balance transfer to fund 3160 for the Central Maintenance Facility (#1122161), and is seen in the 3160 financial plan.

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.

2019-2020 Actuals reflect 2019-2020 amounts in EBS.

2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and should be informed by the fund's spending plan.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Revenues Notes:

WSDOT reimbursement is for Seg C's construction. The reimbursement still start in year 2021 over 4 payments until 2023.

Miscellaneous revenue includes forest harvest revenue.

Expenditure Notes:

Out-year expenditure is estimated basing on historical spending pattern and division target.

Increased 2021-2022 Regional and Other Public Trails System spending can be attributed to new Parks Levy programming and several large scale projects moving into construction.

Other fund transaction includes \$6.7M of Eastrail project's payment to WSDOT. But it is reclassified as a prepayment (asset), not an expenditure, in GL according GAAP.

Reserve Notes:

Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

Cash Reserved for future projects is proceeds from property/easement sale in Marymoor. The revenue is to fund two projects (ELST Redmond Light Rail Extension project (#1139077) and Marymoor Trail Water Maintenance Extension project (#1139078). The spending authority request is included in the proposed budget FY21-22.

Cash Flow Reserve is reduced in the 2021-2022 biennium to fund the Central Maintenance Facility capital project in Fund 3160.

Add date data pulled, from what system, and by whom: Aug 25, 2020, BI Publisher, by Myunghee Chung

Add date the financial plan was last updated and by whom: Aug 27, 2020, by Myunghee Chung

SOLID WASTE

MISSION

The Solid Waste Division brings the best people together to deliver value to our customers and stakeholders and continuously improve waste prevention, resource recovery, and waste disposal.

OVERVIEW

The Solid Waste Division (SWD) provides solid waste transfer, disposal, and recycling services at its transfer stations for residents and businesses in all of King County, except for the cities of Seattle and Milton. SWD operates facilities to collect household hazardous waste from residents. Waste collected at these facilities is then properly recycled or disposed. Solid waste from King County is buried in the County-owned Cedar Hills Regional Landfill (CHRLF), where it is monitored and responsibly managed to protect the environment and comply with all applicable regulations.

SWD uses a combination of incentives, technical assistance, and regulations to promote desirable environmental practices by customers, individuals, and businesses, in order to safeguard and enhance the County's natural resources and environment. All SWD waste prevention and recycling programs are intended to educate individuals and businesses about more sustainable practices and encourage them to reduce their waste and recycle more. SWD also provides green building assistance and training to staff throughout the county and in the suburban cities.

In addition, the division manages the Solid Waste Post-Closure Landfill Maintenance fund and provides environmental monitoring and maintenance for closed landfills the County owns or for which the County has custodial responsibility. The activities conducted in this budgetary unit include monitoring landfill gas, settlement, and leachate, and devising cost effective solutions for landfill systems as the closed and custodial landfills stabilize.

The Solid Waste Operating appropriation unit is A72000 and is in Fund 000004040. The Solid Waste Post-Closure Landfill Maintenance appropriation unit is A71500 and is in Fund 000001040.

2021-2022 Executive Proposed Operating Budget

SOLID WASTE (EN_A72000)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	319,295,867	303,737,915	425.5	11.5
Base Budget Adjustments	(4,155,497)	6,334,787	(0.1)	(5.0)
Decision Package Adjustments	(4,108,443)	(8,101,258)	8.0	2.0
2021-2022 Executive Proposed Budget	311,031,927	301,971,444	433.4	8.5
2021-2022 Executive Proposed Ordinance	311,032,000	301,972,000	5,200.8	162.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Climate Change Mitigation Investments Invest revenue from landfill gas sales in actions that will help the division reach its 2025 goal of carbon neutrality. Planned actions include the purchase of electric vehicles, improvements to the landfill as collection system at the Cedar Hills Landfill, and the purchase of "green diesel" to fuel the division's fleet.	2,000,000	0	0.0	0.0
(DS_002) Zero Waste of Resources Plan (ZWoRP) Develop and implement a Zero Waste of Resources Plan (ZWoRP) with partner stakeholders that will help the region meet its goal of ZWoRP by 2030. The ZWoRP will analyze how to reduce and divert the estimated 70 percent of the currently landfilled solid waste that has economic value. Potential actions include funding feasibility studies and design of technology to divert food waste and paper, creating a competitive grant program to fund other diversion ideas, and helping cities implement cart tagging programs to increase curbside recycling levels.	7,000,000	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
SOLID WASTE (EN_A72000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_003) SWD Safety Work Unit Combine the safety and emergency management programs and add dedicated staffing to those programs to address gaps in risk management and emergency response. Currently, many of the safety job functions are being performed by operations supervisors, taking them away from their duties.	675,808	0	2.0	0.0
(DS_004) SWD Asset Management Work Unit Create a Solid Waste Division Asset Management work unit, add a Supervisor FTE, and right size professional services and equipment purchase budgets to support the new team's work. The Asset Management unit will track the condition and repair/replacement cycles for various fixed transfer system, landfill and operational support facilities, while managing the Divisions Capital Asset Maintenance Program (CAMP).	2,997,678	0	1.0	0.0
(DS_006) Project Management Capital Improvement Support Add two TLT positions to support complex landfill and transfer station capital improvement projects. These capital projects will cover 80 percent of the labor costs.	94,765	0	0.0	2.0
(DS_007) Cedar Hills Landfill Facilities Relocation Add expenditures associated with the relocation of the facilities located at the Cedar Hills Landfill to a temporary location as work begins on Area 9 development. Included in the expenditures are professional services to design and permit, lease costs, and tenant improvements for the rental interim facilities. The interim facilities will function as an off-site operational hub to support the Cedar Hills Landfill activities.	5,592,700	0	0.0	0.0
(DS_008) Environmental Science Work Unit Create a new unit that will be responsible for ensuring that SWD' facilities operate in compliance with laws and regulations, supporting environmental permitting for projects, ensuring consistency and compliance with SEPA, and keeping abreast of and taking part in the development of new environmental laws and regulations. This decision package adds a supervisory position and a SEPA specialist position, while other members of the unit will be centralized from other areas in SWD.	653,851	0	2.0	0.0
(DS_009) Recycling and Cleanup Program Adjust the budget for three recycling and cleanup programs: 1) the cost of hauling and processing mixed, 2) the cost of providing recycling services for yard and food waste, appliances, and EPS/film, and 3) the King County Conservation Corp Program, which provides clean up services to unincorporated communities, while offering dignified employment to people experiencing homelessness and poverty. Previously, SWD has used funding from other programs to cover these expenditures.	1,960,000	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
SOLID WASTE (EN_A72000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_010) Construction and Demolition (C&D) Recycling Enforcement and Enumclaw Pilot				
Replace Sheriff officer with in-house enforcement position and begin a two-year revenue backed C&D Pilot Program at the Enumclaw Transfer Station.	144,103	0	1.0	0.0
(DS_011) Real Estate Coordinator				
Add a real estate coordinator position. This position, currently an unfunded TLT, serves as single point of contact with FMD, providing for clear prioritization and consistent communication of SWD needs.	0	0	1.0	0.0
(DS_012) Add Full-Time Equity and Social Justice (ESJ) Lead				
Add a full-time division ESJ lead to plan and implement actions that advance ESJ both internally and externally.	333,618	0	1.0	0.0
(DS_120) Central Climate Change Cost Update				
Adjust the share of central climate-related costs including investments to advance the Strategic Climate Action Plan, membership fees in climate related organizations, consulting fees, and central climate staff. The allocation methodology is based on greenhouse gas emissions.	193,464	0	0.0	0.0
Administrative Service Changes				
(AC_001) Landfill Post Closure and Environmental Funds Adjustment				
Increase the contribution made for reserves in accordance with Ordinance 17677 and in compliance with the Interlocal Agency (ILA) terms and conditions with the cities in the region to cover environmental liabilities associated with the operation of the regional solid waste system.	163,732	0	0.0	0.0
(AC_002) Capital Equipment Replacement Program (CERP) Fund Transfer Reduction				
Reduce the fund transfer from the Solid Waste Operating Fund to the Capital Equipment Recovery Program Fund. The CERP Fund provides funding for the periodic replacement of existing SWD equipment. Optimally, the CERP fund balance should be between 10% and 20% of total inventory replacement value. The division is lowering the fund balance from 15% to 10% and will draw down the existing fund balance for planned purchases.	(8,252,952)	0	0.0	0.0
(AC_003) Landfill Reserve Fund Reduction				
Reduce the Landfill Reserve Fund transfer. The Solid Waste Division will use bond proceeds to pay for large near-term new area development projects, which will result in near-term savings, and more predictable costs for the future.	(15,133,472)	0	0.0	0.0
(AC_004) Debt Service Transfer Adjustment				
Adjust the debt service transfer for the 2021-2022 biennium to reflect updated assumptions for bond issuances later in 2020.	2,545,976	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
SOLID WASTE (EN_A72000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(AC_006) Career Progression Investment Continue the Commercial Driver's License (CDL) training program and introduce a new training program to allow employees on-the-job training to qualify as Transfer Station Operators. These programs provide a pathway for employees at the bottom 20 percent of the pay scale to move into higher-paid positions.	440,000	0	0.0	0.0
(AC_008) Public Works Loans Provide budget to support existing public works loan payments in accordance with 2019 adopted Ordinances 18900 and 18901. These low-interest loan payments support the division's commitment to best run government by finding the lowest debt financing options for two capital projects: 1) 1129844 CHLF CHLF Pump Station PC18-96103-008, and 2) 1129847 NFS Rehab PC18-96103-007. The annual debt service payments began in June 2020.	197,330	0	0.0	0.0
Technical Adjustments				
(TA_001) SWD Directors Office, Operations, and Project Management Budget True-Up Increase the operations budget for service and equipment accounts, create an expenditure budget for the project management unit, and add one-time funding to cover potential risk from the Factoria compactor claim dispute.	2,930,746	0	0.0	0.0
(TA_002) Local Hazardous Waste Management Program (LHWMP) Adjustment Transfer funding for LHWMP's public communications to WLRD. LHWMP is a multi-jurisdictional program that SWD supports by operating moderate risk waste collection sites and through the Waste Mobile collection.	(374,992)	(262,845)	0.0	0.0
(TA_004) Labor Loan In / Loan Out Labor Adjustment Adjust labor loan in/loan out account based on the estimated hours each engineer, environmental scientist, capital project manager, or other dedicated staff is projected to charge work hours to other appropriation units, including capital projects and the post-closure maintenance appropriation unit (A71500).	(1,613,217)	0	0.0	0.0
(TA_010) DNRP Director's Office Overhead Allocation Adjust allocation model for the DNRP Director's Office based on division operating expenditures.	1,292,326	0	0.0	0.0
(TA_050) Revenue Adjustment Revise budgeted revenues to match the current forecast for disposal, interest and other revenues.	0	(7,838,413)	0.0	0.0
(TA_110) Net Zero Changes Revise expenditure accounts to match current spending patterns.	0	0	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	93,193	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
SOLID WASTE (EN_A72000)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	6,543	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(1,687,000)	0	0.0	0.0
(TA_114) Special Pay Account Adjustment Adjust special pay accounts to accommodate current spending patterns, GWI, retirement, and FICA.	866,480	0	0.0	0.0
Central Rate Adjustments	(7,229,122)	0	0.0	0.0
Total Decision Package Adjustments	(4,108,443)	(8,101,258)	8.0	2.0

**2021 - 2022 Proposed Financial Plan
Solid Waste Operating Fund / 000004040**

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	52,353,891	31,385,448	22,324,965	29,921,816
Revenues				
State Grants	457,587	268,500	263,000	260,000
Disposal Fees	241,673,526	260,029,701	347,353,496	411,455,271
Moderate Risk Waste	8,000,000	9,581,265	9,000,000	9,000,000
Other Charge for Service Revenue	7,277,777	5,898,646	5,921,579	5,943,306
Miscellaneous Revenue	11,043,541	26,193,332	11,669,587	12,987,711
Total Revenues	268,452,431	301,971,444	374,207,662	439,646,288
Expenditures				
SWD Operating Expenditures	(199,683,277)	(228,573,875)	(242,266,822)	(276,688,676)
Landfill Reserve Fund Transfer	(32,439,140)	(24,244,052)	(26,884,581)	(29,347,993)
Debt Service - General Obligation Bonds	(27,859,197)	(36,704,500)	(66,350,532)	(83,403,719)
Cedar Hills Landfill Rent	(7,715,479)	(6,357,000)	(6,549,000)	(6,658,342)
Capital Equipment Recovery Fund (CERP)	(13,800,000)	(6,747,000)	(16,000,000)	(16,000,000)
Construction Fund Transfer	(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)
Environmental Reserve Transfer	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
Landfill Post-Closure Maint. Fund Transfer	(2,923,780)	(3,087,512)	(3,241,888)	(3,449,368)
Host City Mitigation	-	(317,988)	(317,988)	(317,988)
Total Expenditures	(289,420,874)	(311,031,927)	(366,610,811)	(420,866,086)
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	31,385,448	22,324,965	29,921,816	48,702,018
Reserves				
Recession Reserve	-	-	(5,783,793)	(11,034,393)
Rate Stabilization Reserve	(22,064,885)	(11,566,652)	(11,566,652)	(22,976,225)
Rainy Day Reserve (30 days)	(9,320,563)	(10,758,313)	(12,571,371)	(14,691,400)
Total Reserves	(31,385,448)	(22,324,965)	(29,921,816)	(48,702,018)
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	-	-	-	-

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes:

Disposal revenue is based on forecast system tonnage (MSW + Yard Waste) and rates. The 2019-2020 rate was \$140.82 per ton; the projected rate for 2021 is \$140.82, for 2022 is \$160.53, for 2023-2024 is \$190.00, and for 2025-2026 is \$217.00. Actual future rate proposals will be adjusted from these projections based on updated expenditures and tonnage projections.

Other charge for service revenues include recycling revenues, landfill gas sales, and Construction and Demolition program revenue.

Miscellaneous revenues include rental income, interest earnings and sales of real property. Estimate for 2021-2022 includes a one-time \$16M revenue for the sale of the Eastgate property.

Expenditure Notes:

Based on current values and agreements. A new assessed property value is anticipated to be established after adoption of the Solid Waste Comprehensive Plan if the adopted plan includes landfilling at Cedar Hills Regional Landfill beyond 2028.

Established under ordinance 18826, to cover the cost of insurance coverage for solid waste environmental liabilities.

Per ILA Section 12.5 "a city is authorized to charge the County to mitigate impacts directly attributable to a County-owned Solid Waste facility."

Reserve Notes:

The Recession Reserve is set at 5% of annual revenues and is to be used during a recession to offset revenue loss due to lower economic activity.

The Rate Stabilization Reserve is used to mitigate future rate increases.

30-day Rainy Day Reserve is based on this amount: (Operating Expense + Rent + Debt Service) - (Grants + MRW).

Updated by Nathaniel Bennett on 9/1/2020

**2021-2022 Executive Proposed Operating Budget
SW LF POST CLOSURE MAINT (EN_A71500)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	3,881,632	3,007,500	1.0	0.0
Base Budget Adjustments	52,974	0	0.0	0.0
Decision Package Adjustments	327,506	131,206	0.0	0.0
2021-2022 Executive Proposed Budget	4,262,112	3,138,706	1.0	0.0
2021-2022 Executive Proposed Ordinance	4,263,000	3,139,000	1.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Asset Management, Permits, and Efficiencies Increase budget for permits, fees, and capital asset management projects. Reduction for efficiencies based on projections are reflected.	107,308	0	0.0	0.0
Technical Adjustments				
(TA_001) Labor Loan In Adjustment Adjust loan-in labor account based on the estimated hours each engineer, environmental scientist, or other dedicated staff is projected to charge work hours to the Landfill Post-Closure Maintenance Fund.	92,554	0	0.0	0.0
(TA_050) Revenue Adjustment Adjust miscellaneous revenue for the 2021-2022 biennium based on fund balance and interest rate earnings assumptions from the OEFA forecast in June 2020.	0	131,206	0.0	0.0
(TA_110) Net Zero Changes Revise expenditure accounts to match current spending patterns.	0	0	0.0	0.0
Central Rate Adjustments	127,644	0	0.0	0.0
Total Decision Package Adjustments	327,506	131,206	0.0	0.0

2021 - 2022 Proposed Financial Plan
LANDFILL POST-CLOSURE MAINTENANCE / 000001040

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	4,879,089	4,008,639	2,885,358	1,769,098
Revenues				
Investment Earnings	83,720	51,194	12,649	8,643
Transfer from SWD Operating 4040	2,923,780	3,087,512	3,241,888	3,449,368
Total Revenues	3,007,500	3,138,706	3,254,537	3,458,011
Expenditures				
Post-Closure Maintenance Expenditures	(3,877,950)	(4,262,113)	(4,370,797)	(4,482,252)
Total Expenditures	(3,877,950)	(4,262,113)	(4,370,797)	(4,482,252)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	4,008,639	2,885,232	1,769,098	744,858
Reserves				
Custodial Landfill Post-Closure	(1,082,333)	(779,013)	(477,657)	(201,112)
Closed Landfill Post-Closure	(2,806,047)	(2,019,663)	(1,238,369)	(521,400)
Program Contingency	(120,259)	(86,557)	(53,073)	(22,346)
Total Reserves	(4,008,639)	(2,885,232)	(1,769,098)	(744,858)
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	-	-	-	-

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes:

Outyear projections assume revenue and expenditure growth based on June 2020 Office of Economic and Financial Analysis projections.

Expenditure Notes:

Outyear projections are consistent with the Rates Plan assumptions.

Reserve Notes:

Program contingency reserves area set at 3% of ending fund balance and custodial and closed Landfill Post-Closure percentages are based on historical patterns and anticipated needs of 27% and 70% respectively.

This plan was updated by Lisa Brandt June 29, 2020.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Solid Waste, Fund: 3810 SW CAP EQUIP REPLACEMENT, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3810 SW CAP EQUIP REPLACEMENT - Solid Waste				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1133925	SW CAP EQUIPMENT PROGRAMMATIC		\$7,196,456	<p>Current Scope: Solid Waste Capital Equipment - This project replaces two former Capital Equipment Recovery Program (CERP) projects, SW CERP Capital Repairs-1033485 and SW CERP Eq Replacement Purchase-1033487 which repaired or replaced equipment. This project consolidated those two projects for efficiency purposes. The purpose of the CERP program is provide adequate resources for replacement, rehabilitation, and major maintenance of solid waste rolling stock and stationary compactors. This project supports the replacement and rehabilitation of Solid Waste equipment purchased after 1981. A separate fund was created and annual contributions are made to it from the operating fund for replacement and major maintenance of heavy equipment items as scheduled in the Equipment Replacement Plan.</p> <p>Budget Request Basis: The requested budget amount is based on the SWD transfers from the operating fund based on forecasted revenues. This project assumed the combined roles of two standalone projects (1033485 and 1033487) for efficiency. Those projects will continue under their existing appropriation while this project will have appropriation going forward.</p>
3810 - SW CAP EQUIP REPLACEMENT		Total	\$7,196,456	
Grand Total			\$7,196,456	

2021-2022 Proposed Financial Plan
Capital Equipment Recovery Fund / 000003810

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	10,683,173	-	10,683,173	-	-
Transfer from Solid Waste Operating Fund 000004040 ¹	-	6,747,048	6,747,048	16,000,000	16,000,000
Sale of Surplus Equipment ²	-	449,408	449,408	521,621	521,619
Interest Revenue	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Capital Revenue	\$ 10,683,173	\$ 7,196,456	\$ 17,879,629	\$ 16,521,621	\$ 16,521,619
Capital Appropriation:					
SW CERP REHABILITATION	(1,936,523)	-	(1,936,523)	-	-
SW CERP EQUIPMENT PURCHASE	-	-	-	-	-
SW CERP CAPITAL EQUIPMENT	(8,746,650)	(7,196,456)	(15,943,106)	(16,521,621)	(16,521,619)
Other Capital Projects	-	-	-	-	-
Administrative Projects	-	-	-	-	-
Total Capital Appropriation	\$ (10,683,173)	\$ (7,196,456)	\$ (17,879,629)	\$ (16,521,621)	\$ (16,521,619)

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	20,604,341	20,604,341	-	16,050,588	15,366,804	14,610,921
Capital Funding Sources						
Revenue Backing From Fund Balance	-	-	-	-	-	-
Transfer from Solid Waste Operating Fund	9,775,000	13,800,000	-	6,747,048	16,000,000	16,000,000
Sale of Surplus Equipment	50,371	150,371	-	449,408	521,622	521,620
Interest Revenue	628,515	596,819	-	104,165	80,050	98,016
Other Revenue	-	-	-	-	-	-
Total Capital Revenue	\$ 10,453,886	\$ 14,547,190	\$ -	\$ 7,300,621	\$ 16,601,672	\$ 16,619,636
Capital Expenditures						
SW CERP REHABILITATION	(297,110)	(447,110)	-	(787,950)	(835,932)	(289,818)
SW CERP EQUIPMENT PURCHASE	(9,876,152)	(9,876,152)	-	-	-	-
SW CERP CAPITAL EQUIPMENT	(3,359,563)	(8,777,681)	-	(7,196,456)	(16,521,622)	(16,521,622)
Other Capital Projects	-	-	-	-	-	-
Administrative Projects	-	-	-	-	-	-
Total Capital Expenditures	\$ (13,532,825)	\$ (19,100,943)	\$ -	\$ (7,984,406)	\$ (17,357,554)	\$ (16,811,440)

Other Fund Transactions			-	-	-		
Ending Fund Balance	\$ 17,525,402	\$ 16,050,588	\$ -	\$ 15,366,804	\$ 14,610,921	\$ 14,419,117	
Fund Balance designated to current projects*	\$ (6,827,783)	\$ (10,683,173)	\$ -	\$ (9,895,223)	\$ (9,059,290)	\$ (8,769,469)	
Reserves							
Rolling Stock Reserve	(10,697,619)	(10,697,619)		(9,916,417)	(10,161,353)	(10,418,435)	
Total Reserves	\$ (10,697,619)	\$ (10,697,619)	\$ -	\$ (9,916,417)	\$ (10,161,353)	\$ (10,418,435)	
Projected Shortfall	-	5,330,204	-	4,444,837	4,609,721	4,768,787	
Ending Undesignated Fund Balance	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Estimated Ending Balance column reflects the best estimate of the inception to date budget balances and actual balances after 2019 is closed.

2021-2022 Proposed Budget is consistent with PIC for Executive Proposed Budget.

2021-2022 Total Budget sums the Estimated Ending Balance Budget and the 2021-2022 Budget.

Outyear revenue and expenditure budget assumptions tie to the outyears of the Ordinance Attachment by Fund report in PIC, with exceptions explicitly noted.

Revenue Notes:

Revenues shown are equal to the budgeted expenditure. Revenues include new revenue and fund balance designated to projects.

1) Includes \$1.2 million of the \$2million included in DS-001 for Climate Change Mitigation Investments. This amount will be used to invest in electric vehicles at the landfill and transfer stations.

2) Assumes equipment salvage value of 10% acquisition cost, on average.

Appropriation Notes:

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.

2019-2020 Actuals reflect 2019-2020 amounts in EBS based on GL_30 for May 2020.

2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and should be informed by the fund's spending plan.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Revenues Notes:

Includes \$1.2 million for DS-001 Climate Change Mitigation Investments.

Assumes equipment salvage value of 10% acquisition cost, on average.

Expenditure Notes:

Reserve Notes:

Rolling Stock Reserve protects the fund against unanticipated asset retirements and is set at 10% of replacement value of rolling stock beginning 2021 from 15%.

The projected shortfall was created by lower than anticipated revenues and delays in spending. SWD plans to eliminate the shortfall through disappropriations during the next three biennia.

* Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

EBS Report GL_30 pulled on June 18, 2020 by Ester Abenojar.

This plan was updated by Nathaniel Bennett on September 2, 2020.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Solid Waste, Fund: 3901 SOLID WASTE CONSTRUCTION, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3901 SOLID WASTE CONSTRUCTION - Solid Waste				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1033497	SW SOUTH COUNTY RECYCLING & TS STANDALONE		\$75,899,295	<p>Current Scope: South County Recycling and Transfer Station - This project entails will siting, designing, permitting, and constructing a new, modern transfer and recycling facility to replace the Algona Transfer Station, which has been in operation since the 1960s and lacks recycling services.</p> <p>Budget Request Basis: Project schedule determined cashflow and budget needs. The Factoria Recycling and Transfer Station in Bellevue was used as the basis for construction cost estimates and schedule. Estimate at completion is approximately \$144M. The project is in the Preliminary Design phase. There are many variables, including the conditions the City of Algona may place on the project during land use permitting, incorporation of new green building requirements, (LEED Platinum or Living Building Challenge sustainability programs), and the construction bidding climate in the year 2021 or beyond.</p>
1033498	SW NORTHEAST RECYCLING & TRANSFER STATION STANDALONE		\$3,662,329	<p>Current Scope: Northeast Recycling and Transfer Station - This project entails siting, permitting, designing and constructing a new transfer and recycling facility to replace the Houghton Transfer Station in Kirkland, which has been in service the mid-1960s. The 2006 Solid Waste and Waste Export System Plan, approved by King County Council in 2007, identified the need to replace the existing Houghton Transfer Station. The new recycling and transfer station is proposed to be located in the northeast part of King County, the areas of in or around the cities of Sammamish, Kirkland, Redmond and Woodinville. A site area between 10 and 20 acres is desirable for the station. The new station will include an enclosed solid waste transfer and processing area; solid waste compactor units; a recycling collection and sorting area; employee facility; scale house and weigh station; fueling station; space for on-site customer queuing; and a possible moderate risk waste (MRW) facility. In June 2020, the Solid Waste Division will launch a siting process involving the cities of Redmond, Kirkland, Woodinville and Sammamish, and engaging the public and stakeholders in the initial phase of the project. After design and construction, the new station is scheduled for operation in 2027.</p> <p>Budget Request Basis: Budget Assumptions: 1) Project Delivery based on "Public Works Bidding" aka Design-Bid-Build; 2) Site-specific Project Delivery and Financing Study Report commences upon issuance of the Final EIS; 3) Design vendor procurement commences upon transmittal of Site Specific Project Delivery and Financing Study Report to Executive & Council (assumes no revisions or action by Council); 4) Assumes no appeal of the Final Environmental Impact Statement; 5) Assumes a station design similar to the Factoria Recycling and Transfer Station, scaled for projected waste tonnage; and 6) Assumes no delays or difficulties in site property purchase. The recently completed Factoria Recycling and Transfer station project and the current 30% design for South County Recycling & Transfer Station were used as bases for cost estimates and schedule. These were adjusted for inflation and aligned with this project's schedule to determine cashflow and budget needs. The 2021-2022 request is for planning and preliminary design phases.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Solid Waste, Fund: 3901 SOLID WASTE CONSTRUCTION, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3901 SOLID WASTE CONSTRUCTION - Solid Waste				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1033506	SW BOW LAKE RECYCLING & TS STANDALONE	✓	(\$4,584,070)	Current Scope: Bow Lake Recycling and Transfer Station - The project will construct a new Recycling and Transfer Station. Project elements include: acquisition of approximately 10 acres of property; deconstruction of all existing on-site facilities; construction of a (70,000 sq. ft.) transfer building with two stationary solid waste compactors, transfer station operations offices / employee facilities, and processing/recycling area to accommodate collection, baling and storage of recyclable materials; a yard waste drop-off area as well as a fee recycling area; new multiple scale facility; a refueling station for site and transfer vehicles; transfer trailer maneuvering and parking yard; and a storm water management system with underground detention and water quality treatment vault. Waste transfer operations will continue throughout the construction period. Budget Request Basis: This project is complete. The budget request would disappropriate the balance of the project's budget.
1033507	SW CONSTR CIP OVERSIGHT ADMIN		\$29,920	Current Scope: Auditor Capital Project Oversight - Biennial allocation of Council Auditor Capital Project Oversight costs. Budget Request Basis: Budget appropriation supports cost of Capital Project Oversight work of Capital Projects by King County Auditor
1129850	SW HARBOR ISLAND DOCK DEMO STANDALONE		\$4,977,296	Current Scope: Harbor Island Dock Demolition - The purpose of this project is to demolish and remove the remaining components of a derelict, creosote-treated timber dock located along the western shoreline of Harbor Island, at the mouth of the Duwamish River and leave the site in a stable condition. The dock, which is approximately 72,700 square feet in size, has experienced a continuous state of decline while under the previous ownership of Fisher Mills and Pendleton Flour Mills during the 1990's and early 2000's. The project area includes aquatic land leased to King County by the Washington State Department of Natural Resources, Lease No. 22-002757, and King-County-owned land immediately upland, located on parcel 7666703020. In 2003, the KCSWD purchased the upland mill site, which included the derelict dock structure; the conveyance of the property deeded to KCSWD included the assignment of WA-DNR aquatic lease No. 22-002757, originally issue to Fisher Mills in 1992. The re-assignment of the WA-DNR aquatic lease transferred the terms, conditions, and obligations of the original lease to KCSWD. Completion of the project would meet the obligations of the WA-DNR aquatic lease. WA-DNR has indicated that the aquatic lease for the property may not be renewed if the obligations of the lease are not met. If the lease is not renewed, KCSWD would lose marine access, a key reason for acquisition of the property. Budget Request Basis: This budget request is based on the 30% construction cost estimate provided by the design consultant on 02/25/2020 and is anticipated to fund the project through the implementation and closeout phases.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Solid Waste, Fund: 3901 SOLID WASTE CONSTRUCTION, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3901 SOLID WASTE CONSTRUCTION - Solid Waste				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1138568	SW TS MAJOR ASSET REHAB STANDALONE		\$918,742	<p>Current Scope: Transfer Station Major Asset Maintenance - This project provides assessment of major assets at the transfer station and provides for major overhaul or replacement to maintain consistent and efficient operations throughout the transfer system. Assessments will consider equity in services throughout the system, energy efficiency and carbon footprint and compliance with environmental and workplace requirements.</p> <p>Budget Request Basis: The initial requested appropriation will support the assessment, design of projects that will be needed to implement subprojects as a result of these assessments, and previously scoped small transfer station improvements. Projected spending includes fully burdened staff time, implementation materials and labor and project costs. Additional budget authority will be needed in future biennia to sign consultant and contractor contracts and move the subprojects forward.</p>
1138569	SW BOW LAKE S PROCESSING AREA STANDALONE		\$2,829,402	<p>Current Scope: Bow Lake RTS South Processing Area— The project involves the purchase and installation of one new Shredder, two stationary compactors, and construction of covers/awnings with lighting in South Processing Areas.</p> <p>Budget Request Basis: The \$2.8 million requested appropriation will support the final design, implementation, equipment acquisition and close-out phases of this project. Projected spending includes fully burdened staff time, permitting cost, consultant cost, equipment cost, construction cost and project contingency.</p>
1138570	SW SHORELINE RTS DUST CONTROL STANDALONE		\$2,658,487	<p>Current Scope: Shoreline Recycling and Transfer Station Dust Control Improvement – The project involves installation of a new Mezzanine Wall, re-ducting of the existing Dust Control fan equipment, upgrade of the now degraded misting system, and installation of a new bird screen at the ceiling of Shoreline Recycling and Transfer Station.</p> <p>Budget Request Basis: The \$2.6 million requested appropriation will support the final design, implementation and close-out phases of the project. Projected spending includes fully burdened staff time, permitting costs, consultant costs, construction management and project contingency.</p>
1138571	SW DIVISION CAMERA SYS UPGRADE STANDALONE		\$599,702	<p>Current Scope: Solid Waste Division Camera System Upgrade - This project includes the purchase and installation of security cameras at the facilities that do not have them. The cameras at existing stations will be upgraded to digital cameras. New Digital Video Recorders (DVRs) will be installed to maintain the video recordings. New software will be installed to facilitate the playback of recordings as needed and maintain proper security of all recordings</p> <p>Budget Request Basis: The budget request is based on a consultant's review of the Division's current hardware and software configuration and the system's future needs.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Solid Waste, Fund: 3901 SOLID WASTE CONSTRUCTION, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3901 SOLID WASTE CONSTRUCTION - Solid Waste				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1138573	SW SCADA IMPROVEMENTS 3901 STANDALONE		\$224,462	<p>Current Scope: Supervisory Control and Data Acquisition (SCADA) Improvements 3901 –This project entails upgrading the existing SCADA hardware and software. Some of the hardware is over 16 years old and is out of date. The software associated with the hardware is unsupported. The outdated hardware is installed at various stations, closed landfills and Cedar Hills Regional Landfill. These changes will include software updates and program changes including but not limited to automating various systems where possible, including updating sensor hardware.</p> <p>Budget Request Basis: SWD's consultant provided a report detailing hardware that could possibly fail over the next few years. Part of this report was to provide a budget to replace the hardware and the cost to make program changes. The budget request includes cost for the hardware, programming and hardware installation.</p>
1138574	SW BOW LAKE HILL STABILIZATION STANDALONE		\$421,611	<p>Current Scope: Bow Lake Hill Stabilization - The scope of work is to investigate slope erosion problem, design a system to collect slope runoff and direct the water runoff to a designated location (as per design) and fill in eroded area located on the east slope under the stormwater pipe system that is servicing the Bow Lake Recycling & Transfer Station.</p> <p>Budget Request Basis: The requested appropriation will support investigation (planning), all phases of design, construction (implementation), and close-out phases of this project. Projected spending includes KC staff time, consultant efforts in investigation, proposal and design, construction materials and equipment, and project contingency. The budget requested is necessary in order to cover total project costs through the anticipated completion date in 2022; budget authority is needed in order to sign vendor contracts and move forward with implementation.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Solid Waste, Fund: 3901 SOLID WASTE CONSTRUCTION, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3901 SOLID WASTE CONSTRUCTION - Solid Waste				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1138579	SW CLOSED LANDFILL PROGRAM STANDALONE		\$10,735,736	<p>Current Scope: SW Closed Landfill Program - The Solid Waste Division (SWD) maintains the responsibility for nine closed landfills located throughout King County - seven of these landfills remain in custodial care with regular monitoring. Landfills undergo routine monitoring of groundwater, surface water, wastewater, and landfill gas as needed. They are closed to the public, except at select landfills where some public activities are compatible with the ongoing maintenance activities. These are site specific projects at closed landfills that will investigate and implement landfill control system improvements to meet regulatory requirements under WAC 173-304 and King County Board of Health Title 10; minimize custodial operations and maintenance requirements; and in some cases develop properties for secondary uses. These projects include planning, design and construction for the identified improvements. The underlying projects consist of the following: 1116833 SW Cedar Fall Env Cntrl Sys Mod; 1116838 SW Enumclaw Env Cntrl Sys Mod; 1116840 SW Vashon Env Control Sys Mod; 1124104 SW Hobart LF Cover & Gas Cntrl; 1129849 SW Duvall Env Cntrls; 1129851 SW PC Puy/Kit Cnr Env Ctrl Sys; 1129852 SW PC Houghton Env Ctrl Sys; and 1137091 SWD Closed Landfill Cover Biof.</p> <p>Budget Request Basis: Each individual project will address improvements to the environmental control systems at each closed landfill in order to meet regulatory requirements. The activities include improvements for landfill gas control and treatment system, as well as groundwater networks to demonstrate a reduced risk for potential regulatory noncompliance and that the landfill conditions are aligning with the King County strategic goal to end the post closure phase. The budget request is based on prior work done at some of the sites, notably Cedar Falls and Enumclaw landfills. The underlying projects have carryforward appropriations that will also be utilized.</p>
3901 - SOLID WASTE CONSTRUCTION		Total	\$98,372,912	
Grand Total			\$98,372,912	

2021-2022 Proposed Financial Plan
SOLID WASTE CONSTRUCTION FUND / 000003901

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	1,621,753		1,621,753	-	-
New Bond Proceeds	103,568,646	94,372,912	197,941,558	52,695,541	59,284,737
Transfer from Solid Waste Opt. Fund 4040	-	4,000,000	4,000,000	4,000,000	4,000,000
Surplus Property Sale	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Capital Revenue	\$ 105,190,399	\$ 98,372,912	\$ 203,563,311	\$ 56,695,541	\$ 63,284,737
Capital Appropriation:					
SW Bow Lake Recycling and TS	-	4,584,070	4,584,070	-	-
SW Factoria Recycling and TS	(1,339,032)	-	(1,339,032)	-	-
SW Northeast Recycling & TS	(38,257,906)	(3,662,329)	(41,920,235)	(9,105,340)	(49,908,979)
SW South County Recycling & TS	(23,306,686)	(75,899,294)	(99,205,980)	(19,333,681)	(351,749)
SW Facilities Relocation	(25,461,292)	-	(25,461,292)	(8,296,336)	(1,041,273)
Other Transfer Station Projects	(9,558,740)	(12,659,623)	(22,218,363)	(4,267,032)	(1,718,648)
Closed Landfill Projects	(7,266,743)	(10,735,736)	(18,002,479)	(15,693,152)	(10,264,088)
Total Capital Appropriation	\$ (105,190,399)	\$ (98,372,912)	\$ (203,563,311)	\$ (56,695,541)	\$ (63,284,737)

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	20,682,156	20,682,156	-	1,621,753	1,184,042	2,193,220
Capital Funding Sources						
Bond Proceeds	-	-	-	164,378,390	67,695,541	59,284,737
Transfer From Solid Waste Opt. Fund 4040 or						
Surplus Property Sale	2,833,338	4,000,000	-	4,000,000	4,000,000	4,000,000
Interest & Other Revenue	570,995	570,995	-	9,438	9,178	15,133
Total Capital Revenue	\$ 3,404,333	\$ 4,570,995	\$ -	\$ 168,387,828	\$ 71,704,719	\$ 63,299,870
Capital Expenditures						
SW Bow Lake Recycling and TS	-	-	-	-	-	-
SW Factoria Recycling and TS	(369,380)	(1,180,000)	-	(669,498)	-	-
SW Northeast Recycling & TS ¹	(543,329)	(2,880,059)	-	(41,576,136)	(9,105,340)	(49,908,979)
SW South County Recycling & TS ²	(3,094,435)	(14,974,841)	-	(84,535,099)	(33,333,681)	(351,749)

SW Facilities Relocation	(295,652)	(125,038)	-	(14,970,048)	(8,296,336)	(1,041,273)
Other Transfer Station Projects	(645,924)	(900,252)	-	(11,843,736)	(4,267,033)	(1,718,646)
Closed Landfill Projects	(2,886,054)	(3,571,208)	-	(15,231,023)	(15,693,151)	(10,264,088)
Total Capital Expenditures	\$ (7,834,774)	\$ (23,631,398)	\$ -	\$ (168,825,540)	\$ (70,695,541)	\$ (63,284,735)
Other Fund Transactions		-	-	-		
Ending Fund Balance	\$ 16,251,715	\$ 1,621,753	\$ -	\$ 1,184,042	\$ 2,193,220	\$ 2,208,355
Fund Balance designated to current projects*	\$ (16,251,715)	\$ (1,621,753)	\$ -	\$ (1,184,042)	\$ (2,193,220)	\$ (2,208,355)
Reserves						
Grant Contingency						
Cash Flow						
Total Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Estimated Ending Balance column reflects the best estimate of the inception to date budget balances and actual balances after 2019 is closed.

2021-2022 Proposed Budget is consistent with PIC for Executive Proposed Budget.

2021-2022 Total Budget sums the Estimated Ending Balance Budget and the 2021-2022 Budget.

Outyear revenue and expenditure budget assumptions tie to the outyears of the Ordinance Attachment by Fund report in PIC, with exceptions explicitly noted.

Revenue Notes:

Revenues shown are equal to the budgeted expenditure. Revenues include new revenue and fund balance designated to projects.

Appropriation Notes:

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month as of May 2020.

2019-2020 Actuals reflect 2019-2020 amounts in EBS using EBS report GL_30.

2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and should be informed by the fund's spending plan.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Revenues Notes:

Expenditure Notes:

- 1) 2021-2022 expenditures include funds for acquisition of a site for a new transfer station.
- 2) 2020-2022 expenditure increase is due to project entering implementation and signing construction contracts.

Reserve Notes:

* Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

EBS Report GL_30 pulled on June 18, 2020.

This plan was updated by Ester Abenojar on June 25, 2020.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Solid Waste, Fund: 3910 LANDFILL RESERVE, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3910 LANDFILL RESERVE - Solid Waste				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1033548	SW LFR CIP OVERSIGHT ADMIN		\$23,000	<p>Current Scope: Landfill Reserve Capital Improvement Program Oversight - This project appropriates funds to cover the cost of CIP oversight services provided to the SWD's Landfill Reserve Fund projects by the King County Auditor's Office.</p> <p>Budget Request Basis: Budget appropriation supports cost of Capital Project Oversight work of Capital Projects by King County Auditor</p>
1115992	SOLID WASTE AREA 8 DEVELOPMENT/FA CILITY RELOCATION STANDALONE		\$1,200,000	<p>Current Scope: Southwest Area 8 Development/Facility Relocation - This project is developing a new landfill area at Cedar Hills Regional Landfill (CHRLF). This effort is consistent with the Project Program Plan (PPP) for development of alternatives at CHRLF approved by the King County Council in December 2010. The approved PPP summarized the five alternatives considered and recommended Alternative 2. Alternative 2 was projected to extend landfill life 5 to 6 years based on the tonnage forecast at that time. This project includes relocation of storm water management facilities and contaminated storm water management facilities, and design and construction of the new landfill areas. This project was phased over a seven year period (2012-2018); there are three (3) stages: stage 1 - South Solid Waste Area (SSWA) Excavation, stage 2 - Stormwater and Contaminated Stormwater pond relocation, and stage 3 - construction of the Area 8 Refuse Facility. The schedule proposed in the PPP expected to occur between 2014 and 2018. During the project planning, the schedule was revised to focus construction activities between years 2015 and 2021.</p> <p>Budget Request Basis: An alternatives analysis was completed for the refuse facility and selected an alternative the meets all of the division's criteria, based on the 2010 Site Development EIS. The budget was based on engineering quantity estimates of major items and application of appropriate contingency factors for estimates made at the planning information level. The cell was open to accept refuse in summer 2019, but there was a claim with the Contractor. Additional appropriation is needed in the 2021-22 biennium to finish other construction work that was not completed in 2019, due to this claim. An additional \$1.2 million dollars was requested in 2020.</p>
1124105	SW CEDAR HILLS LANDFILL GAS PIPELINE UPGRADE STANDALONE	✓	(\$383,680)	<p>Current Scope: CH Landfill Gas Pipeline Upgrade - Build a new pipeline on native soil to add redundancy to the landfill gas (LFG) conveyance pipeline from the North Flare Station (NFS) to the BioEnergy Washington (BEW) facility and build a new Booster Blower System (BBS), providing a holistic solution to collect landfill gas. This includes design and construction of a 9,500 foot length pipeline, tie-in with NFS & BEW, and new BBS.</p> <p>Budget Request Basis: This project is complete. The budget request would disappropriate the balance of the project's budget.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Solid Waste, Fund: 3910 LANDFILL RESERVE, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3910 LANDFILL RESERVE - Solid Waste				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1133921	SW CHRLF LEACHATE LAGOONS STANDALONE		\$19,400,001	<p>Current Scope: Cedar Hills Regional Landfill Leachate and Lagoons Improvement Project - The project's primary objective is to implement a treatment system that will reduce arsenic and other metals in the discharged leachate to below the regulatory limits. The second objective is to reconstruct the lagoon by adding a second liner, replace aerators, and install new electrical panels to modernize the landfills leachate lagoons.</p> <p>Budget Request Basis: Budget was based on the costs for similar construction at the site. Lagoon costs were based on contaminated stormwater lagoon costs, the cost for treatment of arsenic and chromium, and upgrades to electrical components were based on a consultant prepared estimate for similar work.</p>
1133923	SW CHRLF AREA 9 NAD STANDALONE		\$11,965,632	<p>Current Scope: Cedar Hills Regional Landfill Area 9 New Area Development - The King County Solid Waste Division (division) is exploring ways to extend the useful life of the Cedar Hills Regional Landfill by developing more disposal capacity at the site. The July 2010 impact statement for the Cedar Hills Regional Landfill considered five action alternatives for extending the life of Cedar Hills. One of those (Alternative 5) included development of new disposal capacity in the southeast section of the landfill by developing Area 9. Development of Area 9 would require excavation of approximately two million cubic yards of soil, construction of a retaining wall and bottom liner system. The Area 9 Development project will add 10.4 million cubic yards of disposal capacity to Cedar Hills.</p> <p>Budget Request Basis: The budget is based on prior projects that developed earlier sections of the landfill. The project is substantially similar to those previous landfill development projects. The budget is based on engineering quantity estimates of major items and application of appropriate contingency factors for estimates made at the planning information level.</p>
1133924	SW CHRLF NFS ELECTRICAL STANDALONE		\$834,000	<p>Current Scope: Cedar Hills Regional Landfill North Flare Station Electrical - North Flare Station (NFS) Motor Control Center (MCC) will upgrade the existing control panels at the NFS to make them safer. The new MCC will be in an enclosed building that will power and control the existing blowers and flares. The new building will be built outside the gas classification footprint and bring it up to current code. The existing electrical meter will also be moved out of the above mentioned classified area into a non-explosive gas classified area.</p> <p>Budget Request Basis: A Solid Waste Division consultant created an engineering estimate for the construction of a new motor control center. The estimate provided to SWD is the amount requested for the biennial budget. The design for the control center was covered under an earlier appropriation. The requested amount will support the RFP process for selecting a contractor and the construction of the motor control center.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Solid Waste, Fund: 3910 LANDFILL RESERVE, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3910 LANDFILL RESERVE - Solid Waste				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1138567	SW CH MAJOR ASSET REHAB STANDALONE		\$1,053,667	<p>Current Scope: Cedar Hills Major Asset Maintenance - This project provides assessment of major assets at the Cedar Hills Regional Landfill and provides for major overhaul or replacement to maintain consistent and efficient operations of the environmental control and operating systems. Assessments will consider energy efficiency and carbon footprint and compliance with environmental and workplace requirements.</p> <p>Budget Request Basis: The initial \$1 million requested appropriation will support the assessment and design of projects that will be needed to implement subprojects as a result of these assessments. Projected spending includes fully burdened staff time, implementation materials and labor and project costs. Additional budget authority will be needed in future biennia to sign consultant and contractor contracts and move the subprojects forward.</p>
1138575	SW IMPDMTS & CONVY SYS COMPLI STANDALONE		\$1,051,630	<p>Current Scope: Impoundments and Conveyance Compliance - This project provides assessment and improvements to leachate conveyance systems at the Cedar Hills Regional Landfill, Vashon Landfill and transfer stations to support compliance with WAC 173-350 for leak detection.</p> <p>Budget Request Basis: The initial \$1 million requested appropriation will support the assessment and design of projects that will be needed to implement impoundments and conveyance systems as a result of these assessments. Projected spending includes fully burdened staff time, implementation materials and labor and project costs. Additional budget authority will be needed in future biennia to sign consultant and contractor contracts and move the subprojects forward.</p>
3910 - LANDFILL RESERVE		Total	\$35,144,250	
Grand Total			\$35,144,250	

**2021-2022 Proposed Financial Plan
LANDFILL RESERVE FUND / 000003910**

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	48,806,205	(83,680)	48,722,525	-	-
Bond Proceeds		33,470,930	33,470,930	71,709,182	17,500,845
Transfer From Solid Waste Opt. Fund 4040	11,437,709	1,757,000	13,194,709	16,139,694	19,303,883
Interest Revenue	-	-	-	-	-
Other Revenue ¹	6,818,932	-	6,818,932	-	-
Total Capital Revenue	\$ 67,062,846	\$ 35,144,250	\$ 102,207,096	\$ 87,848,876	\$ 36,804,728
Capital Appropriation:					
SW A8 DEV/FACILITY RELOCATION	(2,516,016)	(1,200,000)	(3,716,016)	-	-
SW CH AREA 7 CLOSURE	(18,475,636)	-	(18,475,636)	-	-
SW CH AREA 8 CLOSURE	(8,301,630)	-	(8,301,630)	(14,221,318)	(12,378,081)
SW CH AREA 9 DEVELOPMENT	(9,516,943)	(11,965,632)	(21,482,575)	(45,787,716)	(15,071,669)
Other Capital Projects	(28,252,621)	(21,978,618)	(50,231,239)	(27,839,842)	(9,354,978)
Administrative Projects	-	-	-	-	-
Total Capital Appropriation	\$ (67,062,846)	\$ (35,144,250)	\$ (102,207,096)	\$ (87,848,876)	\$ (36,804,728)

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	30,424,707	30,424,707	-	51,121,521	41,866,001	41,127,248
Capital Funding Sources						
Bond Proceeds	-	-	-	33,470,930	60,000,000	22,000,000
Transfer From Solid Waste Opt. Fund 4040 ¹	20,617,204	31,553,679	-	24,244,052	26,884,581	29,347,993
Interest Revenue	1,076,725	1,076,725	-	312,777	225,542	316,702
Other Revenue ²	1,256,816	1,256,816	-	-	-	-
Total Capital Revenue	\$ 22,950,745	\$ 33,887,220	\$ -	\$ 58,027,759	\$ 87,110,123	\$ 51,664,695
Capital Expenditures						
SW A8 DEV/FACILITY RELOCATION	(4,287,656)	(5,168,025)	-	(2,571,910)	-	-
SW CH AREA 7 CLOSURE	(1,209,711)	(1,735,778)	-	(18,477,530)	-	-
SW CH AREA 8 CLOSURE	(3,971)	(11,159)	-	(7,388,746)	(14,221,318)	(12,378,081)
SW CH AREA 9 DEVELOPMENT		(588,000)	-	(16,568,315)	(45,787,716)	(20,071,669)
Other Capital Projects	(2,837,100)	(5,687,445)	-	(22,276,778)	(27,839,842)	(9,354,978)
Total Capital Expenditures	\$ (8,338,438)	\$ (13,190,406)	\$ -	\$ (67,283,279)	\$ (87,848,876)	\$ (41,804,728)
Other Fund Transactions						
		-	-	-		
Ending Fund Balance	\$ 45,037,014	\$ 51,121,521	\$ -	\$ 41,866,001	\$ 41,127,248	\$ 50,987,215
Fund Balance designated to current projects*	\$ (42,721,698)	\$ (48,806,205)	\$ -	\$ (34,923,817)	\$ (34,923,817)	\$ (29,923,817)
Reserves						
Post Closure Care ¹	(2,315,316)	(2,315,316)	-	(6,942,184)	(6,203,431)	(21,063,398)
Cash Flow						
Total Reserves	\$ (2,315,316)	\$ (2,315,316)	\$ -	\$ (6,942,184)	\$ (6,203,431)	\$ (21,063,398)
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Estimated Ending Balance column reflects the best estimate of the inception to date budget balances and actual balances after 2019 is closed.

2021-2022 Proposed Budget is consistent with PIC for Executive Proposed Budget.

2021-2022 Total Budget sums the Estimated Ending Balance Budget and the 2021-2022 Budget.

Outyear revenue and expenditure budget assumptions tie to the outyears of the Ordinance Attachment by Fund report in PIC, with exceptions explicitly noted.

Revenue Notes: 1) Other revenues include Public Works Loans

Revenues shown are equal to the budgeted expenditure. Revenues include new revenue and fund balance designated to projects.

Appropriation Notes:

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month as of May 2020.

2019-2020 Actuals reflect 2019-2020 amounts in EBS using EBS report GL_30.

2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and should be informed by the fund's spending plan.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Revenues Notes: 1) Solid Waste contribution based on \$14.07/ton for 2021 (\$11,783,287) and \$14.42/ton for 2022 (\$12,460,765); 2) Other revenue includes Public Works Loans

Expenditure Notes:

Reserve Notes: 1) Fund balance in this fund is reserved towards post-closure obligations at the Cedar Hills Regional Landfill

* Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

EBS Report GL_30 pulled on June 18, 2020.

This plan was updated by Ester Abenojar on July 2, 2020.

WASTEWATER TREATMENT DIVISION

MISSION

The Wastewater Treatment Division protects public health and enhances the environment by collecting and treating wastewater while recycling valuable resources for the Puget Sound region.

OVERVIEW

The Wastewater Treatment Division (WTD) is committed to protecting and improving water quality by providing wastewater collection and treatment for local sewer agencies, which the division has been doing for over 50 years. WTD serves about 1.8 million people within a 424-square-mile area, including most of King County and parts of south Snohomish County and northeast Pierce County.

WTD's regional system includes three large wastewater treatment plants (West Point in Seattle, South Plant in Renton, and Brightwater near Woodinville), two smaller wastewater treatment plants (Vashon Island and Carnation), a community septic system, combined sewer overflow treatment facilities, regulator stations, pump stations, and over 391 miles of sewer pipelines.

WTD employs almost 700 people who plan, design, build, and operate treatment facilities. WTD employees also enforce regulations to reduce harmful waste from entering the system and educate the public and businesses on ways to protect water quality. To WTD, success means clean water. It means keeping a promise to another generation that this beautiful environment will be there for them to enjoy. It also means being accountable to WTD's ratepayers and operating a well-managed agency.

The WTD Operating appropriation unit is A46100 and is in Fund 000004611. The WTD Debt Service appropriation unit is A46300 and is in Fund 000008920.

**2021-2022 Executive Proposed Operating Budget
WASTEWATER TREATMENT (EN_A46100)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	342,181,419	1,048,963,389	653.7	7.0
Base Budget Adjustments	(946,037)	7,894,031	0.3	(6.0)
Decision Package Adjustments	4,441,560	62,408,130	3.0	0.0
2021-2022 Executive Proposed Budget	345,676,942	1,119,265,550	657.0	1.0
2021-2022 Executive Proposed Ordinance	345,677,000	1,119,266,000	657.0	5.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_002) Energy Wastewater Entry Engineer				
Convert a TLT energy wastewater entry engineer to an FTE in order to meet County energy goals at WTD facilities. The WTD Energy Program is tasked with identifying and implementing energy efficiency improvements to reduce the energy demand produced through operation of the wastewater treatment process.	0	0	1.0	0.0
(DS_003) Sustainability Specialist				
Convert a TLT sustainability specialist position to an FTE. This position will ensure that WTD meets the King County Green Building Ordinance requirements and the Strategic Climate Action Plan (SCAP) green building requirements, which apply to all capital projects.	0	0	1.0	0.0
(DS_004) Loan and Grant Accounting and Compliance Position				
Add a Business and Finance Officer position to support accounting and compliance functions related to Water Infrastructure Finance and Innovation Act (WIFIA) loans, FEMA grants, tax exemption programs, insurance claims, and debt refinancing.	0	0	1.0	0.0

2021-2022 Executive Proposed Operating Budget
WASTEWATER TREATMENT (EN_A46100)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_005) Water and Land Resources Division Transfer Increase				
Increase the transfer to the Water and Land Resources Division (WLRD) for environmental lab and other services to reflect the inflationary projected increase.	0	0	0.0	0.0
(DS_006) Sediment Management Program Position				
Convert a TLT sediment management program position to an FTE to provide specialized technical expertise on sediment cleanup and project management to ensure compliance with signed orders for multi-party superfund cleanups. This work was being conducted by WLRD but the work has grown to include WTD responsibilities.	0	0	1.0	0.0
(DS_007) Education and Outreach Reallocation				
Reallocate staffing from Waterworks Grant Program to Education and Outreach to reflect current staffing levels	0	0	0.3	0.0
(DS_008) Waterworks Grant Programs Incremental Increase				
Add an incremental increase to the Waterworks Grant Program based on 1.5% of WTD 2021 Operating Budget and transferring 0.34 FTE to Education and Outreach.	0	0	(0.3)	0.0
(DS_009) Environmental Health Service Additions				
Add appropriation for an intra-governmental agreement with Public Health's Environmental Health Division for two new services. This package funds on-call services in response to sewage releases (overflows) and a service to respond to complaints of septic system problems in the WTD service area.	0	0	0.0	0.0
(DS_120) Central Climate Change Cost Update				
Adjust the share of central climate-related costs including investments to advance the Strategic Climate Action Plan, membership fees in climate related organizations, consulting fees, and central climate staff. The allocation methodology is based on greenhouse gas emissions.	0	0	0.0	0.0
Administrative Service Changes				
(AC_018) Special Projects Manager Transfer				
Transfer a special projects manager position to the Department of Local Services (DLS) to support the utilities technical review committee. Related to AC_018 decision packages in DLS.	(3,138)	0	(1.0)	0.0
Technical Adjustments				
(TA_001) Wastewater Treatment Division-wide Net-Zero Adjustments				
Adjust various accounts in all WTD's sections that result in a zero change in the 2021-2022 budget.	0	0	0.0	0.0
(TA_002) CIP Overhead Adjustment				
Adjust budget contra to match actual central service costs being allocated to wastewater's capital program.	2,055,233	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
WASTEWATER TREATMENT (EN_A46100)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_050) Revenue Adjustment Revise budgeted revenues to match the current forecast.	0	62,408,130	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	34,173	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	11,556	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(564,000)	0	0.0	0.0
Central Rate Adjustments	2,907,737	0	0.0	0.0
Total Decision Package Adjustments	4,441,560	62,408,130	3.0	0.0

2021-2022 Proposed Financial Plan
WTD Consolidated / 000004611, 8920, 3611, 3612

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	\$ 475,518,062	646,432,291	465,573,252	434,287,998
Revenues				
Sewage Disposal Fees	833,155,246	880,188,912	980,556,332	1,092,308,588
Capacity Charge	194,448,000	194,886,000	208,271,000	228,120,000
Other Operating Revenues	37,504,941	38,523,976	35,853,860	38,037,360
Investment Income	17,671,375	5,666,662	4,402,845	6,273,389
Bond Proceeds (net)	361,555,102	368,122,546	351,019,910	424,950,580
Insurance Recoveries	86,233,194	1,000,000	1,000,000	1,000,000
State Revolving Fund/Public Works Loans, Other	66,128,916	17,317,279	27,761,441	30,606,062
WIFIA Loan Proceeds	-	-	82,088,000	73,803,312
Total Revenues	1,596,696,774	1,505,705,376	1,690,953,388	1,895,099,291
Expenditures				
Salaries & Benefits	(107,550,095)	(116,088,685)	(143,720,088)	(158,457,966)
Supplies	(42,668,585)	(44,933,670)	(50,815,490)	(56,026,401)
Services	(81,688,389)	(89,228,158)	(95,577,632)	(105,378,709)
Intragovernmental & other	(86,410,104)	(90,215,358)	(98,708,896)	(108,831,070)
Waterworks Grant	(4,840,828)	(5,184,071)	(5,921,148)	(6,528,337)
Operating Expenditures	(323,158,000)	(345,649,942)	(394,743,255)	(435,222,482)
Capital Construction Fund 3611	(431,956,020)	(568,501,886)	(672,762,048)	(720,525,300)
Debt Service	(670,668,525)	(772,412,587)	(654,733,339)	(703,654,235)
Total Expenditures	(1,425,782,545)	(1,686,564,415)	(1,722,238,642)	(1,859,402,017)
Estimated Underexpenditures	-	-	-	-
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	646,432,291	465,573,252	434,287,998	469,985,272
Reserves				
Rate Stabilization Reserve ¹	(46,250,000)	(46,250,000)	(46,250,000)	(76,250,000)
Operating Liquidity Reserve ²	(16,888,600)	(17,390,143)	(20,312,660)	(22,183,496)
Emergency Capital Reserve 3611 ³	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)
Construction Cash Balance Reserve 3611	(5,000,000)	(5,000,000)	(5,000,000)	(5,000,000)
Lower Duwamish Reserve	(77,004,194)	-	-	-
Parity Bond Reserve	(138,808,733)	(136,047,758)	(163,812,553)	(195,942,294)
State Revolving Fund Loan Reserve	(13,666,100)	(12,898,821)	(12,137,380)	(8,531,317)
Total Reserves	(312,617,627)	(232,586,722)	(262,512,592)	(322,907,107)
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	333,814,663	232,986,530	171,775,406	147,078,166

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Estimated reflects the best estimate for the biennium.

2021-2022 Proposed Budget ties to Hyperion

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB and/or OEFA.

Revenues Notes:

Sewage disposal fees, capacity charge revenues and other operating revenues after 2022 reflects financial plan adopted by County Council in Ordinance 19710 on 5/26/20.

2021-2022 Other Operating Revenues include \$4.75M of RIN revenue

Expenditure Notes:

2019-2020 Biennium based on 2019 actuals and estimate for 2020.

Reserve Notes:

¹As established by Ordinance 12314, Section 13.D. Allows WTD to include withdrawals from the fund as Revenues under its Bond Ordinance.

Balance is available to reduce projected rate increases in the future

²10% of operating expenses as authorized by Motion 13798 on 12/11/12.

³Emergency Capital Reserve authorized by Motion 13798 on 12/11/12. To be used for unanticipated system repairs or equipment replacement in the event of a natural disaster or some unforeseen system failure.

2021-2022 Proposed Financial Plan
Water Quality Operating Fund / 000004611

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	\$ 135,934,375	136,770,775	137,946,797	141,630,755
Revenues				
Sewage Disposal Fees	833,155,246	880,188,912	980,556,332	1,092,308,588
Capacity Charge	194,448,000	194,886,000	208,271,000	228,120,000
Other Operating Revenues	37,504,941	38,523,976	35,853,860	38,037,360
Investment Income	17,671,375	5,666,662	4,402,845	6,273,389
Total Revenues	1,082,779,561	1,119,265,550	1,229,084,037	1,364,739,336
Expenditures				
Salaries & Benefits	(107,550,095)	(116,088,685)	(143,720,088)	(158,457,966)
Supplies	(42,668,585)	(44,933,670)	(50,815,490)	(56,026,401)
Services	(81,688,389)	(89,228,158)	(95,577,632)	(105,378,709)
Intragovernmental & other	(86,410,104)	(90,242,358)	(98,708,896)	(108,831,070)
Waterworks Grant	(4,840,828)	(5,184,071)	(5,921,148)	(6,528,337)
Total Expenditures	(323,158,000)	(345,676,942)	(394,743,255)	(435,222,482)
Estimated Underexpenditures	-			
Other Fund Transactions				
Transfers to Capital (3611 & 3612)	(88,116,636)	-	(258,011,485)	(264,189,032)
Transfers to Debt Service (8920)	(505,672,525)	(522,728,998)	(572,645,339)	(629,850,923)
Transfers for Debt Defeasance (8920)	(164,996,000)	(249,683,588)	-	-
Total Other Fund Transactions	(758,785,161)	(772,412,587)	(830,656,824)	(894,039,956)
Ending Fund Balance	136,770,775	137,946,797	141,630,755	177,107,654
Reserves				
Rate Stabilization Reserve	(46,250,000)	(46,250,000)	(46,250,000)	(76,250,000)
Operating Liquidity Reserve	(16,888,600)	(17,390,143)	(20,312,660)	(22,183,496)
Total Reserves	(63,138,600)	(63,640,143)	(66,562,660)	(98,433,496)
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	73,632,175	74,306,654	75,068,095	78,674,158

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Estimated reflects the best estimate for the biennium.

2019-2020 Estimated includes requests approved in the 1st, 2nd, and 3rd omnibus appropriation bills

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB and/or OEFA.

Revenues Notes:

2021-2022 Other Operating Revenues include \$4.75M of Renewable Identification Number sales revenue.

Sewage disposal fees, capacity charge revenues and other operating revenues after 2022 reflect financial plan adopted by County Council in Ordinance 19710 on 5/26/20.

Expenditure Notes:

2019-2020 Biennium based on 2019-2020 actuals through May 2020 and estimate for the remainder of 2020.

Outyear expenditure projections include estimates for operating costs of new facilities.

Reserve Notes:

As established by Ordinance 12314, Section 13.D. Allows WTD to include withdrawals from the fund as Revenues under its Bond Ordinance. Balance is available to reduce projected rate increases in the future.

10% of operating expenses as authorized by Motion 13798 on 12/11/12.

**2021-2022 Executive Proposed Operating Budget
WASTEWATER DEBT SERVICE (EN_A46300)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	701,608,266	0	0.0	0.0
Base Budget Adjustments	(162,178,268)	0	0.0	0.0
Decision Package Adjustments	232,982,588	0	0.0	0.0
2021-2022 Executive Proposed Budget	772,412,586	0	0.0	0.0
2021-2022 Executive Proposed Ordinance	772,413,000	0	0.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Technical Adjustments				
(TA_001) Debt Service Adjustment Adjust the debt service requirement for parity debt and subordinate debt based on assumptions that support the 2021-2022 sewer rate.	(16,701,000)	0	0.0	0.0
(TA_002) Debt Defeasance Adjustment Adjust the debt defeasance based on assumptions that support the 2021-2022 sewer rate.	249,683,588	0	0.0	0.0
Total Decision Package Adjustments	232,982,588	0	0.0	0.0

2021-2022 Proposed Financial Plan
Water Quality Revenue Bond Fund 8920 / 000008920, 000008921, 000008922

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	\$ 213,447,946	213,447,946	213,447,946	213,447,946
Revenues				
Water Infrastructure Finance and Innovation Act (WIFIA) Loan Proceeds ¹	-	-	82,088,000	73,803,312
Total Revenues	-	-	82,088,000	73,803,312
Expenditures				
Debt Service	(505,672,525)	(522,728,998)	(572,645,339)	(629,850,923)
Debt Defeasance	(164,996,000)	(249,683,588)	-	-
Retirement of Interim Debt for WIFIA Projects	-	-	(82,088,000)	(73,803,312)
Total Expenditures	(670,668,525)	(772,412,587)	(654,733,339)	(703,654,235)
Estimated Underexpenditures	-			
Other Fund Transactions				
Transfers from Operating (4611) for Debt Service	505,672,525	522,728,998	572,645,339	629,850,923
Transfers from Operating (4611) / Defeasance Appropriations	164,996,000	249,683,588	-	-
Total Other Fund Transactions	670,668,525	772,412,587	572,645,339	629,850,923
Ending Fund Balance	213,447,946	213,447,946	213,447,946	213,447,946
Reserves				
Parity Bond Reserve	(138,808,733)	(136,047,758)	(163,812,553)	(195,942,294)
State Revolving Fund Loan Reserve	(13,666,100)	(12,898,821)	(12,137,380)	(8,531,317)
Total Reserves	(152,474,833)	(148,946,579)	(175,949,932)	(204,473,611)
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	60,973,113	64,501,368	37,498,014	8,974,335

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Estimated reflects the best estimate for the biennium.

2019-2020 Estimated includes requests approved in the 1st and 2nd Omnibuses, and pending request in the 3rd Omnibus

2021-2022 Proposed Budget ties to Hyperion

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB and/or OEFA.

Revenues/Expenditures Notes:

Retirement of Georgetown interim debt in 2023 and Ship Canal interim debt in 2026

Reserve Notes:

Parity Bond Reserve requirement prescribed under Ordinance 18587. Requires a reserve equal to maximum annual debt service on outstanding parity bonds.

Reserves required by loan agreements with the Dept. of Ecology. See Ordinance 18020 for SRF loans approved in 2015. Reserve is equal to the annual debt payment on each loan and must be maintained through the final maturity date of the loan.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1037498	WTC STRUCTURE SITE IMPROVEMENT PROGRAMMATIC		\$8,084,743	<p>Current Scope: Structure Site Improvement - The Structures and Site Improvements Program includes projects that are focused on implementing modifications, improvements, or upgrades to the structures, buildings, and property owned by the Wastewater Treatment Division (WTD) necessary to meet operational needs. Other improvements may be required to bring the structures up to current code, increase safety, or minimize vandalism. The Roll-Up Project funds a number of subprojects that vary in value but are typically less than \$2,500,000 total project cost. The number of subprojects fluctuates as projects are completed and new subprojects are added through the New Project Request process. As a result, subprojects contained within this Roll-Up Project are in various phases from planning, design and through construction. In addition, the Roll-Up project is sometimes used to initiate upgrade or replacement projects throughout the year that may later develop into stand alone projects with their own project numbers.</p> <p>Budget Request Basis: This is an ongoing program that funds multiple subprojects in all phases of project delivery. The total request is based on a combination of current existing subprojects, pending expected subprojects, and an analysis of historical program spending. The requested budget will fund structural and safety improvements to WTD buildings for operational needs including walkway and access replacements and gate refurbishments.</p>
1037513	WTC BIOSOLIDS TRANSP STANDALONE		\$0	<p>Current Scope: Biosolids Transportation - This program is necessary to ensure biosolids equipment is consistently available. The dump trucks and associated equipment are used to haul biosolids, grit, screenings and liquids from the treatment plants to the appropriate sites. During the useful life of the equipment, major rehabilitation or replacement may be required.</p> <p>Budget Request Basis: The appropriation request is based on analysis of project spending and budget carryover amount.</p>
1037549	WTC CAPITAL PROJECT OVERSIGHT STANDALONE		\$410,945	<p>Current Scope: Auditor Capital Project Oversight - Biennial allocation of Council Auditor Capital Project Oversight costs.</p> <p>Budget Request Basis: Budget appropriation supports cost of Capital Project Oversight work of Capital Projects by King County Auditor</p>
1037765	WTC WATER QUALITY CAP OUTLAY STANDALONE		\$0	<p>Current Scope: Water Quality Capital Outlay - This project funds the replacement or purchase of capital equipment or rolling stock for the plant, operations, and engineering staff, which has not been budgeted in a capital project and is a discrete purchase wherein the scope is not conducive to a minor asset management (MAM) project.</p> <p>Budget Request Basis: Annual budgets are based on planned capital outlays and replacement cost estimates.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1037767	WTC BIOSOLIDS SITE DEVELOPMENT STANDALONE		\$878,989	<p>Current Scope: Biosolids Site Development - Work under this project provides planning, engineering, and geographic information systems services in support of the WTD biosolids forestry application program. It also provides funds for improvements to forestry sites to allow biosolids application; namely, the construction and reconstruction of trails/roads used by the application equipment.</p> <p>Budget Request Basis: This is an ongoing project without typical phases. Multiple phases are concurrent and ongoing. The requested budget will be used to fund ongoing planning, engineering, and GIS services and the construction of improvements to various biosolids forestry sites. Improvements include features like trails and roads that will be used for access by biosolids application equipment.</p>
1037768	WTC AGRICULTURAL EQUIPMENT STANDALONE		\$0	<p>Current Scope: Agricultural Equipment - This project funds the purchase, refurbishment and/or replacement of machinery and equipment used in biosolids land application operations on farmland for soil conditioning and fertilization purposes. Project operations occur year-round, 365 days a year. Primary equipment used for land application of biosolids includes tractors, manure spreaders, wheeled front loaders, water tankers, road grader, service trucks, dump trucks, UTV soil sampler, and a subsoiler. Since 1992, the Wastewater Treatment Division (WTD) has had a successful contractual working public-private partnership with Boulder Park, Inc. and over 100 cooperative landowners and farmers making 90,000 acres of dryland grain crops available to WTD for biosolids land application. The schedule reflects project activity that is comprised of numerous refurbishments and replacements, each of which may be in a different phase.</p> <p>Budget Request Basis: This appropriation request is based on an analysis of project spending and budget carryforward.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1037789	WTC CONVEYANCE SYS IMPROVEMENT PROGRAMMATIC		\$7,007,472	<p>Current Scope: Conveyance System Improvement - Conveyance system improvement planning is driven by the Regional Wastewater Service Plan's (RWSP) adopted conveyance standard of being able to convey the 20-year peak flow. For purposes of constructing facilities to meet future demand, the design standard used for planning new conveyance facilities is to accommodate the 20-year peak flow as projected in 2060. The year 2060 is based on 50 year planning horizon. A 50 year planning horizon is considered as a reasonable timeframe for modeling future wastewater flows. The 1037789 project budget is a roll-up of sub-projects covering everything from staff labor to future capital projects and other expenses incurred to perform conveyance planning for the region. The Conveyance System Improvement (CSI) project provides an opportunity for the County and local agencies to jointly address common conveyance issues, leverage available resources, and minimize customer disruption. The County values and encourages local sewer agency involvement as planning in the wastewater service area moves forward. Project schedule dates reflect the activities of multiple sub-projects.</p> <p>Budget Request Basis: This is an ongoing program that funds multiple subprojects. The requested budget will fund activities to inform and conduct comprehensive planning activities to meet RWSP requirements for the separated sewer system. These include the collection and analysis of flow data, GIS mapping and analysis, planning studies, and the problem definition for future CSI capital projects. The next CSI program update is anticipated to be completed by 2017. This funding supports the necessary data gathering and analyses that must be completed as part of a multi-year effort that will inform the next CSI update.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1037808	WTC LOCAL SYST I AND I CONTROL STANDALONE		\$1,564,917	<p>Current Scope: Local System Infiltration and Inflow (I/I) Control - The scope of this project is to implement the Regional Infiltration and Inflow (I/I) Control Program. The Program is being reviewed and re-evaluated based on the results and lessons learned from the initial I/I control projects completed through project 1037518 as well as subsequent local agency input. The approach to the review and re-evaluation was developed by WTD and the local agencies that collect and deliver wastewater to the regional conveyance system. The scope is to evaluate concepts for I/I reduction programs that comprehensively reduce I/I through the separate sewer portion of the regional wastewater system and to inform the region on future steps for the program. Phase 1 of the work evaluated a range of concepts and resulted in the recommendation to focus on the three concepts of 1) common regional sewer standards, 2) sewer inspector training and certification program and 3) private side sewer inspection program with financial assistance. These three concepts will be further described and evaluated in Phase 2 which is currently underway. Based on outcomes of this work, implementation planning and/or implementation of one or more of these concepts is assumed in 2021-2022 as follows: * Regional sewer standards are expected to be implemented by the local agencies with some additional coordination by WTD. * Sewer inspector training and certification program is expected to be further developed and then implemented in 2022 as an ongoing WTD administered program to ensure local agency inspectors are trained to industry standards. * Private side sewer inspection program is the most complex of the three programs and is expected to require further development in coordination with the local agencies.</p> <p>Budget Request Basis: The appropriation request is based on projected costs of the remaining work in phase 2 which will define the three program concepts 1) common regional sewer standards, 2) sewer inspector training and certification program and 3) private side sewer inspection program.</p>
1038098	WTC CSO CONTROL AND IMPRV PROGRAMMATIC		\$5,670,767	<p>Current Scope: Combined Sewer Overflow Control and Improvement - The scope of the master project contains several subprojects as a mechanism to track the capital projects in the combined sewer overflow (CSO) Long-Term Control Plan (LTCP) being implemented through 2030. When projects are ready for implementation, the budget is transferred to the Project Management Unit (PMU) under a new project number. The project reflects the King County Council approved 2012 CSO LTCP and includes the modeling and technical support needed for the future capital projects. A new technology is being pilot tested to potentially improve performance of treating combined sewer flows under this master project in 2018 through 2020.</p> <p>Budget Request Basis: This is an ongoing program that funds multiple subprojects. The requested budget will fund planning activities for future CSO projects that include developing and updating models of the combined sewer system, developing CSO-related GIS data, and performing conveyance inspection and flow monitoring that will support CSO projects.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1038099	WTC MITIGATION SITE MAINT MON STANDALONE		\$3,847,228	<p>Current Scope: Mitigation Site Maintenance and Monitoring - Major capital projects in the Wastewater Treatment Division sometimes impact critical areas (e.g. streams, wetlands, steep slopes and their buffers) leading to permit conditions that require long-term monitoring and maintenance of mitigation sites. The Mitigation and Monitoring Program (Program) ensures performance standards outlined in permits are met. For each mitigation site the following activities would be performed: 1. Develop task orders describing maintenance work that needs to be performed at each site. 2. Conduct maintenance, site inspections, and monitoring for all sites as required by permit. 3. Prepare and submit monitoring reports to regulatory agencies. 4. Develop and implement contingency action plans if mitigation measures fail to meet performance standards. 5. Coordinate with permitting agencies for approval of monitoring reports and contingency measures. 6. If necessary, implement contingency measures through a work order contract. 7. Negotiate and coordinate with permitting agencies for final approval and close-out of sites 8. Perform landscape maintenance on Green Stormwater Infrastructure sites. The Mitigation Site Maintenance and Monitoring Program is ongoing. Each year there is a potential for additional mitigation sites to be added if a Wastewater Treatment Division project will occur within critical areas or their buffers.</p> <p>Budget Request Basis: This is an ongoing project without typical phases. The requested budget will fund the permit-required maintenance and monitoring of mitigation sites developed by recently completed WTD capital projects.</p>
1038122	WTC SUNSET HEATH PS FM UPGRADE STANDALONE		\$5,754,458	<p>Current Scope: Sunset/Heathfield Pump Station Replacement & Forcemain Upgrade - The Sunset/Heathfield Pump Station Replacement and Forcemain Upgrade Project will increase the pumping capacity of the Sunset and Heathfield pump stations to 30 million gallons per day (mgd) by replacing pump station equipment and installing new force mains.</p> <p>Budget Request Basis: This project is anticipated to complete construction and closeout during the upcoming biennium. The additional requested appropriation is needed for cost increases due to issues that were encountered during construction. The main drivers of the increase include unforeseen utility conflicts, differing site conditions encountered during the installation of the new force main and issues with equipment that was not contract compliant. The resolution of these issues has also significantly increased the staff labor required on the project.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1038273	WTC ODOR CORROSION PROGRAMMATIC		\$3,773,905	<p>Current Scope: Odor Corrosion - The Odor/Corrosion Control Program includes asset management projects that correct, mitigate, prevent or rehabilitate the effects of hydrogen sulfide or other corrosion damage; overhaul or replace failed odor/corrosion control equipment that has reached the end of its useful life; improve safety, reliability, efficiency or increase redundancy related to odor/corrosion control systems; and code required upgrades for odor/corrosion control equipment. This "Roll-Up Project" funds a number of odor/corrosion control sub-projects that vary in dollar value, but are typically less than \$2,500,000. The number of sub-projects fluctuates from one year to the next as projects are completed and new sub-projects are added through project work request process. As a result, sub-projects contained within this project number are in various states of design, from planning to construction. In addition, this project number is used to initiate odor/corrosion control sub-projects throughout the year that develop into stand alone projects with their own unique project number.</p> <p>Budget Request Basis: This is an ongoing program that funds multiple subprojects in all phases of project delivery. The total request is based on a combination of current existing subprojects, pending expected subprojects, and an analysis of historical program spending. The requested budget will fund subprojects to correct or mitigate odor and corrosion damage including corrosion reduction and cathodic protection, and odor control unit replacements.</p>
1038295	WTC BIOSOLIDS EQUIPMENT STANDALONE		\$595,800	<p>Current Scope: Biosolids Equipment - The Biosolids Forestry Equipment project provides funding for the refurbishment and purchase of equipment for biosolids application in forestry environments. Forestry equipment needs regular parts replacement from regular use in rugged settings. Properly maintained equipment provides for predictable, safe, and efficient operations.</p> <p>Budget Request Basis: This is an ongoing project without typical phases. During the biennium, the requested budget will be used to fund the purchase and major refurbishment of forestry biosolids application equipment such as applicators and excavators.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1038335	WTC ELECTRICAL I AND C PROGRAMMATIC		\$14,761,717	<p>Current Scope: Electrical and Instrumentation and Control - The Electrical and Instrumentation and Control (I&C) Program includes asset management projects that enhance the treatment process, overhaul or replacing failed electrical and I&C equipment or electrical I&C equipment that has reached the end of its useful life, improve safety, reliability, efficiency or increase redundancy of the electrical I&C systems and code required upgrades for electrical I&C equipment. This "Rollup Project" funds a number of electrical and I&C subprojects that vary in dollar value, but are typically less than \$2,500,000. The number of subprojects fluctuates as projects are completed and new subprojects are added through the project work request process. As a result, subprojects contained within this project number are in various states of design, from planning to construction. In addition, this project number is used to initiate electrical I&C subprojects throughout the year that develop into stand alone projects with their own unique project number. Project schedule dates reflect activities of multiple subprojects.</p> <p>Budget Request Basis: This is an ongoing program that funds multiple subprojects in all phases of project delivery. The total request is based on a combination of current existing subprojects, pending expected subprojects, and an analysis of historical program spending. The requested budget will fund electrical system improvements to increase efficiency and safety including switchgear panel replacements, standby generator replacements, and compliance with electrical code revisions, including a system-wide arc flash hazard assessment.</p>
1038448	WTC MAGNOLIA CSO STANDALONE		\$5,000,000	<p>Current Scope: Magnolia Combined Sewer Overflow (CSO) - Design and construct of an approximately 1.5 million gallon CSO storage tank in the vicinity of Terminal 91 in Seattle, and a conveyance pipeline to connect the existing interceptor in 32nd Avenue West to the storage tank. The scope will include odor control and mechanical, electrical, and control systems to enable the system to function when required.</p> <p>Budget Request Basis: This project will be in closeout during the upcoming biennium. The requested budget will be used for purchase of a permanent easement, project closeout activities, and the cost of continued legal services related to the Magnolia CSO project.</p>
1048049	WTC WTD CIP CONTINGENCY FUND STANDALONE		\$12,489,570	<p>Current Scope: CIP Contingency Fund - This project will provide contingent budget authority to be used according to the requirements established in ordinance 14122, Section 6F and hereby added as a new section to K.C.C. chapter 4.04. and revised in ordinance 17929 (November 2014).</p> <p>Budget Request Basis: The appropriation request is based on actual and remaining year anticipated contingency transfer needs to maintain the \$20 million balance as allowed by King County code.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1048079	WTC ROOF REPL WTD FACILITIES PROGRAMMATIC		\$5,841,886	<p>Current Scope: Roof Replacement WTD Facilities - The Roof Replacement program focuses on implementing improvements or upgrading/replacing roofs of buildings owned by the Wastewater Treatment Division (WTD). Roof replacements improve safety and reliability of WTD buildings, as well as extending their useful life and improving energy efficiency performance. This project is a Program made up of numerous individual subprojects See individual subprojects for specific details and information regarding scope, schedule and budget.</p> <p>Budget Request Basis: This is an ongoing program that will fund multiple subprojects in all phases of project delivery. The total request is based on preliminary forecasts for the planned roof replacements. The requested budget will fund the planning, design, and implementation of roofing replacements at WTD facilities to extend the useful life of these facilities.</p>
1113189	WTC PROCESS REPLACEMENT IMPROV PROGRAMMATIC		\$6,637,135	<p>Current Scope: Process Replacement /Improvement - The Process Replacement /Improvement projects in this asset management project are designed to enhance or improve the treatment process by adding redundancy, improving safety, improving operating efficiency, or enhancing maintenance practices. This "Roll-Up Project" funds a number of process replacement and improvement sub-projects that vary in dollar value, but are typically less than \$2,500,000. The number of sub-projects fluctuates as projects are completed and new sub-projects are added through the engineering work request process. As a result, sub-projects contained within this project number are in various states of design, from planning to construction. In addition, this project number is used to initiate process replacement and improvement sub-projects throughout the year that develop into stand alone projects with their own unique project number. Project schedule dates reflect activities of multiple sub-projects.</p> <p>Budget Request Basis: This is an ongoing program that funds multiple subprojects in all phases of project delivery. The total request is based on a combination of current existing subprojects, pending expected subprojects, and an analysis of historical program spending. The requested budget will fund treatment process improvements to increase process efficiency and safety including flow meter replacements, dechlorination system modifications, and plant optimization evaluations.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1113196	WTC MECHANICAL UPGRADE AND REP PROGRAMMATIC		\$12,009,288	<p>Current Scope: Mechanical Upgrade and Replacement - The Mechanical Upgrade and Replacement Program includes asset management project that replace or upgrade mechanical systems at wastewater facilities that have served their useful life such as pumping systems, hydraulic systems, and heating and ventilation systems; improve efficiency, provide safety for operators and upgrades to meet current codes. This "Roll-Up Project" funds a number of mechanical upgrade and replacement subprojects that vary in dollar value, but are typically less than \$2,500,000. The number of subprojects fluctuates as projects are completed and new subprojects are added through the New Project Request process. As a result, subprojects contained within this project number are in various phases from planning, design, and to construction. In addition, this Roll-Up project is used to initiate mechanical upgrade and replacement subprojects throughout the year that may later develop into stand alone projects with their own project number. Project schedule dates reflect activities of multiple subprojects.</p> <p>Budget Request Basis: This is an ongoing program that funds multiple subprojects in all phases of project delivery. The total request is based on a combination of current existing subprojects, pending expected subprojects, and an analysis of historical program spending. The requested budget will fund mechanical upgrades to replace systems that have reached the end of life and improve safety including HVAC replacements and system assessments.</p>
1113247	WTC PIPELINE REPLACEMENT PROGRAMMATIC		\$0	<p>Current Scope: Pipeline Replacement - The Pipeline Replacement Program projects are primarily treatment process support systems. This piping conveys fluids such as potable and non-potable water, sludge, gases, chemicals, and air. These are projects that enhance the treatment process, overhaul, rehabilitate, or replace failed piping systems and equipment that has reached the end of its useful life, improve safety, reliability, efficiency or increase redundancy of the piping systems and code required upgrades. This "Rollup Project" funds a number of pipeline replacement subprojects that vary in dollar value, but are typically less than \$2,500,000. The number of subprojects fluctuates as projects are completed and new subprojects are added through the project work request process. As a result, subprojects contained within this project number are in various states of design, from planning to construction. In addition, this project number is used to initiate pipeline replacement sub-projects throughout the year that develop into stand alone projects with their own unique project number. Project schedule dates reflect activities of multiple subprojects.</p> <p>Budget Request Basis: The appropriation request is based on analysis of project schedule, spending, contingency, budget carryover amount and the timing of property acquisition and implementation contracting.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1113334	WTC COMP PLANNING REPORTING PROGRAMMATIC		\$13,998,786	<p>Current Scope: Comprehensive Planning Reporting - This programmatic project funds and staffs the Wastewater Treatment Division's (WTD) comprehensive planning functions. The planning functions are on-going planning and reporting for combined sewer overflow control, monitoring, and updates of the Regional Wastewater Services Plan (RWSP). This project also supports WTD strategic planning for climate change, treatment, and supports policy development and planning level coordination for WTD. The program supports coordination efforts with Seattle Public Utilities (SPU) including short and long term planning and regulatory coordination. Any new initiatives or capital planning efforts are under this project.</p> <p>Budget Request Basis: This is an ongoing program that funds multiple subprojects. The requested budget will fund subprojects that will work on several ongoing capital project planning activities including the Combined Sewer Overflow (CSO) Long Term Control Plan Update, CSO compliance monitoring and reporting, Regional Wastewater Services Plan (RWSP) information updates, Climate Change Studies as outlined in the Strategic Climate Action Plan, CSO consent decree reporting, and a study that responds to a budget proviso on wastewater effluent discharge impacts on Southern Resident Killer Whales. The project also supports planning and coordination efforts with Seattle Public Utilities (SPU).</p>
1113351	WTC LAB ASSET MGMT PROGRAM STANDALONE		\$1,220,278	<p>Current Scope: Lab Asset Management Program - This project includes the refurbishment or replacement of the capital asset testing and sampling equipment (CAMP) of the Environmental Laboratory.</p> <p>Budget Request Basis: This is an ongoing project without typical phases. The requested budget will fund the annual purchases of replacement sampling equipment, analytical instrumentation, and some building systems at the King County Environmental Laboratory that have reached their end of life; or new capital equipment/instrumentation required to support new compliance/regulatory requirements, and environmental monitoring programs.</p>
1114382	WTC NORTH CREEK INTERCEPTOR STANDALONE		\$1,012,704	<p>Current Scope: North Creek Interceptor - This project increases the capacity of part of the North Creek Interceptor Sewer serving southwestern Snohomish County. The project involves replacement of 10,000 LF of existing gravity pipe with larger gravity pipes, 36 to 48 inches in diameter. Both trenchless (open face shield tunneling and pipe ramming) and open trench construction methods were used.</p> <p>Budget Request Basis: Additional appropriation will cover project closeout and litigation costs.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1114383	WTC RECLAIMED WATER PLANNING & INFRASTRUCTURE STANDALONE		\$3,587,254	<p>Current Scope: Reclaimed Water Planning and Infrastructure - The project includes customer development and support for existing reclaimed water facilities including planning, negotiating agreements, obtaining initial permits, customer connections, feasibilities studies, and engineering planning for reclaimed water use from South Plant, Carnation, and Brightwater.</p> <p>Budget Request Basis: This is an ongoing project without typical phases. The requested budget will fund ongoing planning and support for the reclaimed water program and the implementation of customer hook ups, metering improvements, and fill station improvements. The funds cover engineering and consultant work and purchasing equipment. These funds also cover continued recycled water testing and data analysis necessary for ensuring permit requirements for irrigation.</p>
1116800	WTC N MERCER ENATAI INT PAR STANDALONE		\$5,175,864	<p>Current Scope: North Mercer Island & Enatai Interceptors Upgrade - This project will increase the reliability and capacity of the existing North Mercer Island Interceptor and Enatai Interceptor components of the regional wastewater system in order to convey the 20-year peak wastewater flows projected through the year 2060 from service areas in North Mercer Island, the southwest portion of Bellevue, and the Town of Beaux Arts Village. Project construction will include approximately 17,210 linear feet of new sewer pipeline and related features starting at King County's North Mercer Pump Station in Mercer Island and proceeding through an upland alignment on a portion of Mercer Island mostly following the I-90 greenway trail/park. The pipeline will then enter Lake Washington and run approximately 1,400 linear feet under the lakebed from north Mercer Island, across the East Channel of Lake Washington, to Enatai Beach Park in Bellevue. From Enatai Beach Park, a new sewer pipeline will be installed using horizontal directional drilling technology under the Enatai hillside to King County's Swayolocken Pump Station adjacent to Mercer Slough. The Project will also rehabilitate the existing Enatai Interceptor pipeline that is located in Lake Washington, from Enatai Beach Park, through Mercer Slough, to the Swayolocken Pump Station. The North Mercer Pump Station will be upgraded in order to support the new pipeline, and the City of Mercer Island's Lift Station 11 and some Mercer Island-owned local sewer lines will be modified in order to continue to convey flows from Mercer Island's sewer system.</p> <p>Budget Request Basis: The requested appropriation will be used to fund project construction, which is anticipated to start in 2021. The Estimate at Completion has increased since the last budget request during the 2019 2nd Omnibus budget. The additional requested budget is driven by a design change to address pump reliability issues, which has resulted in a slight increase to the construction estimate and additional staff labor and consultant costs.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1116801	WTC LK HILLS&NW LK SAM INTCPT STANDALONE		\$2,314,595	<p>Current Scope: Lake Hills and NW Lake Sammamish Interceptor Upgrade - This project will increase the capacity of the Lake Hills Trunk and NW Lake Sammamish Interceptor sewers to convey 20-year storm peak flow capacity through 2060. The condition of the existing pipe will determine which portions are replaced, refurbished, or paralleled. The project is located in the City of Redmond and unincorporated King County. The sewer includes 4.5 miles of gravity pipe and two siphon sections. Per Wastewater Treatment Division (WTD) management direction, as a Washington State Department Fish and Wildlife (WDFW) permit requirement, a fish-passable culvert will be designed and constructed at Country Creek in Redmond.</p> <p>Budget Request Basis: This project will be finishing Final Design and beginning construction during the upcoming biennium, and the appropriation is necessary to award a construction contract.</p>
1123517	WTC E FLEET MAINT FAC REPLCMNT STANDALONE		\$9,845,542	<p>Current Scope: East County WTD Fleet Repair & Maintenance Facility Replacement - This project entails acquiring property, obtaining permits, and constructing a new biosolids truck parking, maintenance, and repair facility. The site will accommodate a vehicle maintenance building, vehicle parking, vehicle electrification, materials storage, and landscaping.</p> <p>Budget Request Basis: This project will be in construction during the upcoming biennium. The Estimate at Completion has increased since the last budget request. The major drivers of the increase include an increase in the construction estimate based on market conditions, and increases in staff labor and consultant design costs to address permit-driven design changes.</p>
1123624	WTC COAL CRK SIPHON TRUNK PARA STANDALONE		\$68,507,568	<p>Current Scope: Coal Creek Siphon & Trunk Parallel - This project will increase the capacity of the downstream half of the Coal Creek Trunk. The trunk to be upgraded is 7,100 lineal feet, ranging in diameter from 15 to 21 inches, and ranges in flow from 7 to 10 million gallons per day (MGD). The upgraded sewer will convey between 11 and 19 MGD to meet the year 2060, 20-year peak flow criteria.</p> <p>Budget Request Basis: This project will be finishing final design and starting construction during the upcoming biennium, and the appropriation is necessary to award a construction contract. Since the last budget request, the project has progressed from preliminary design to final design. As the design has been refined, the cost estimate has been revised to reflect a design change in tunneling technology from horizontal directional drilling (HDD) to Direct Pipe Trenchless Technology and to include key construction components such as excavation pits, traffic control, and wetland/stream mitigation that were underestimated in previous construction estimates. Staff labor, consultant design costs, and project contingency were all increased relative to the revised construction estimate.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1123627	WTC WP 2ND MIX LIQ BLOWER REPL STANDALONE		\$89,159	<p>Current Scope: West Point Secondary Mixed Liquor Channel Air Blower Replacement - This project will evaluate the replacement of the existing centrifugal mixed liquor channel air blowers with alternative technology such as high-speed turbo blowers. The Variable Frequency Drive (VFD) equipped turbo blowers are a newer and more energy efficient technology, and can generate more cubic feet per minute (CFM) of air per kilowatt (kW) than the existing centrifugal blowers. This project will evaluate: the air requirements for the secondary mixed liquor channel physical/biological processes; and alternative air delivery system efficiencies and cost data. Based on those findings, the project will determine what equipment (blowers, piping, valves, etc.) requires replacement.</p> <p>Budget Request Basis: This project will be finishing construction and project close out during the upcoming biennium. Since the last budget request, the project has progressed from preliminary design through final design. As the design has been refined, the cost estimate has been revised and to include additional consultant design and staff labor costs.</p>
1127126	WTC JOINT SHIP CANAL CSO STANDALONE		\$63,918,987	<p>Current Scope: Joint Ship Canal Combined Sewer Overflow - This project funds King County's share of the capital costs for the Joint Ship Canal Water Quality Project (SCWQP), a Combined Sewer Overflow (CSO) control project with Seattle Public Utilities (SPU). SPU is the lead agency for design, construction and operation of this facility. The Ship Canal Water Quality (WQ) Project is a joint project between Seattle Public Utilities (SPU) and King County Department of Natural Resources and Parks (DNRP) that will provide offline storage with a deep storage tunnel constructed between the Ballard and Wallingford Combined Sewer Overflow (CSO) areas, on the north side of the Ship Canal. The Ship Canal WQ Project will control SPU's Ballard CSO basins (Outfalls 150,151, and 152), Fremont (Outfall 174) and Wallingford CSO basins (Outfall 147), DNRP's 3rd Avenue West Regulator (DSN008), and 11th Avenue NW Regulator (DSN004). The minimum total control volume for both SPU and DNRP CSO basins is 15.24 million gallons (MG).</p> <p>Budget Request Basis: This project funds King County's share of the capital costs for the Joint Ship Canal Water Quality Project (SCWQP) with the City of Seattle. The requested budget will fund project construction. The budget requested is based on the County's current estimated share of the SCWQP. The County is required to pay a portion of the total project cost per the terms of the Council-approved Joint Project Agreement (JPA).</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1127489	WP PRIMARY SED ROOF STRUCTURE STANDALONE		\$26,933,617	<p>Current Scope: West Point Primary Sedimentation Area Roof Structure - The project will restore the Primary Sedimentation roof structure to a seismic life safety performance level. Project will remove the Z-beams, girders, columns, upgrade the tank walls and add a partial roof structure.</p> <p>Budget Request Basis: This project will be in implementation and construction during the biennium, and the appropriation is necessary to award a construction contract. Since the last budget request, the project has progressed from preliminary design through final design. As the design has been refined, the cost estimate has been revised to include rehabilitation of areas with corrosion degradation and install coating to prevent further degradation.</p>
1128354	WTC INTERBAY FORCE MAIN & ODOR CONTROL STANDALONE		\$48,483,235	<p>Current Scope: Interbay Forcemain and Odor - Replace the Interbay Pump Station dual 36" forcemains with 42" ductile iron pipe, line the dual 48" forcemains and 96" gravity line, rehabilitate the forcemain discharge structure (FMDS) and construct an odor control facility at the FMDS. The scope was expanded to include lining of the 96-inch gravity line located north of the discharge structure.</p> <p>Budget Request Basis: This project will be in final design and construction during the biennium, and the appropriation is necessary to award a construction contract. Since the last budget request, this project has progressed from planning through preliminary design. As the design has been refined, the cost estimate has been revised and scope has been added to the project to add the rehabilitation of the Elliott Bay Interceptor, located immediately downstream of the force main discharge structure. This change is anticipated to reduce overall costs by increasing contractor efficiency. The other cost driver was an underestimation of the force main replacement in the previous construction cost estimate. Staff labor, consultant design costs, and project contingency were all increased relative to the scope addition and revised construction estimate.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1129526	WTC WP LSG PIPING REPLACEMENT STANDALONE		\$13,710,932	<p>Current Scope: West Point Treatment Plant Low Pressure Sludge Gas/Biogas Piping Replacement - This project is to replace the Low Pressure Sludge Gas/Biogas (LSG) piping system at the West Point Treatment Plant (WPTP). The project will conduct an Alternative Analysis of the existing LSG piping system, and will design and rehabilitate the piping systems into a safe and reliable system. Major Scope items include 1) Inspect, identify, and develop the inventory of corroded Low Pressure Sludge Gas (LSG)/Biogas piping system; 2) Conduct an Alternatives Analysis for replacing, fixing (coating, lining), and Cathodic Protection, etc.; 3) Design the recommended alternative and prepare the contract documents; and 4) Implement the designed plans in close coordination with the Plant Process Safety Management (PSM) Team.</p> <p>Budget Request Basis: This project is being implemented in phases. Phase 1 is currently in construction. Phase 2 will be in construction during the upcoming biennium and the requested budget is necessary to award a construction contract for that phase. The cost estimate has been refined as the project progressed from planning to final design, but it has not resulted in an increase in the estimate at completion.</p>
1129528	WTC OFFSITE REPLACE SMALL GENS PROGRAMMATIC		\$5,235,582	<p>Current Scope: Offsite Replacement Small Generators - The program will replace small standby generators at various West offsite stations. The project will design and construct replacement generators at the following facilities: 8th Avenue South Regulator Station, Ballard Regulator Station, Brandon Street Outfall Station, Chelan Regulator Station, Connecticut Street Regulator Station, Dexter Avenue Regulator Station, Hanford Street Regulator Station, Hanford Street Outfall Station, Harbor Avenue Regulator Station, King Street Regulator Station, Lake City Tunnel Regulator Station, Montlake Boulevard Regulator Station, Norfolk Street Regulator Station, South Michigan Street Outfall Station, South Michigan Street Regulator Station, and the West Michigan Street Regulator Station.</p> <p>Budget Request Basis: This is a program that will have multiple subprojects in various phases of planning, design and implementation. During the upcoming biennium, the requested budget will fund both the design and implementation of small generator replacements at various offsite locations to ensure that facilities remain in operation during power disruptions.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1129529	WTC WP REFURB PE & RAS PIPES STANDALONE		\$3,652,664	<p>Current Scope: West Point Refurbishment Primary Effluent and Return Activated Sludge Pipes - Inspect, restore and/or replace corroded pipelines of the Primary Effluent (PE), Waste Activated Sludge (WAS), and Return Activated Sludge (RAS) lines of the Secondary Treatment System (STS) at the West Point Treatment Plant. The scope also includes: Replace 6 existing magnetic flow meters in PE, RAS and WAS pipe lines; install isolation valve in WAS pipe; evaluate and upgrade or replace cathodic corrosion protection system associated with the STS; and inspect the PE/RAS pipe supports for conformance with seismic standards.</p> <p>Budget Request Basis: This project will be in preliminary and final design during the upcoming biennium. This project was deferred in 2018 and restarted in 2019 based on updated inspection results. When the project was restarted, scope was added to the project to include replacement of flow meters, seismic bracing, and cathodic protection of the piping. This scope addition is anticipated to reduce overall costs by increasing contractor efficiency. Staff labor, consultant design costs, and project contingency were all increased relative to the scope addition.</p>
1129532	WTC BW OPTIMIZE AERATION BASIN STANDALONE		\$13,871,162	<p>Current Scope: Brightwater Optimize Aeration Basin - At the Brightwater Treatment Plant (BWTP), optimize the three aeration basins to decrease chemical and energy usage, decrease foaming and increase process/operational flexibility. Project includes a two phase design/implementation approach. Phase 1 is an accelerated phase to install actuated control valves for improved aeration control and to reduce excess air delivery to the aeration basins (Zone Dissolved Oxygen (DO) Control); ammonium sensors will also be installed to support Phase 2 work. Phase 2 includes design/implementation of a classifying selector tank to provide improved solids retention control for improved process flexibility, improved performance/reduced foaming, further reduce excess air delivery, and chemical reduction; diffuser membranes will also be replaced for more efficient aeration. This project approach allows King County to realize partial aeration/energy savings a year in advance upon completion of Phase 1 with the remainder of energy savings and other benefits being realized upon completion of Phase 2.</p> <p>Budget Request Basis: This project will be in final design and construction during the upcoming biennium, and the appropriation is necessary to award a construction contract. Since the last budget request, this project has progressed from planning to preliminary design. As the design has been refined, the cost estimate has been revised to reflect the selected design alternative.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1129536	WTC CAPITAL PROJECT FORMULATE PROGRAMMATIC		\$2,628,278	<p>Current Scope: Capital Project Formulate - This program will evaluate potential capital projects and develop conceptual planning level documents that define and estimate expected scope, schedule, and budget. No design or construction will be done in the Formulation Program.</p> <p>Budget Request Basis: This program is an ongoing program that funds the development of conceptual project scopes, schedules, and budgets for WTD projects. No design or construction will be performed in this program. The total number of projects to be developed during the next biennium is still uncertain, so the budget request is based on the program spending trends over the last three years.</p>
1129538	WTC TECH ASSESS & INNOVATION STANDALONE		\$2,398,999	<p>Current Scope: Technology Assessment and Innovation - The Technology Assessment and Innovation Program (TAIP) is involved in numerous concurrent testing and technology assessment activities, including evaluation of the cost and effectiveness of technologies and process changes that can improve the performance or reduce the costs of wastewater treatment. Recent TAIP examples include energy/resource recovery, biosolids management, wastewater systems optimization, and nutrient management fields. This project is a continuation of former project 1037769 which closed at the end of 2016.</p> <p>Budget Request Basis: The Wastewater Treatment Division is constantly innovating to reliably produce high effluent quality while recovering valuable resources and reducing treatment costs. The budget requested will allow the Technology Assessment and Innovation Program to support the Division by evaluating treatment processes, and when appropriate, test new technologies of particular interest to the Division.</p>
1134063	WTC WP POWER MON UPGD STANDALONE		\$4,338,541	<p>Current Scope: West Point Power Monitor Upgrade - This project will replace the switchgear equipment in the Intermediate Pump Station (Facility 724) and the Effluent Pump Station (Facility 707). As part of the switchgear replacement, power line monitors with transient waveform capture features will be installed on each substation main breaker.</p> <p>Budget Request Basis: This project will be in final design and construction during the upcoming biennium, and the appropriation is necessary to award a construction contract. Since the last budget request, this project has progressed from planning to preliminary design. As the design has been refined, the cost estimate has been revised to include additional scope to replace switchgears reaching end of life. This scope addition is anticipated to reduce overall lifecycle costs by minimizing re-work. Staff labor, consultant design costs, and project contingency were all increased relative to the scope addition.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134065	WTC SP IPS SEISMIC UPGD STANDALONE		\$7,296,119	<p>Current Scope: South Plant Influent Pump Station Seismic Upgrade - The project will address seismic retrofits of the South Plant Influent Pump Station (IPS) building. This facility is at risk for structural failure or roof collapse during a major seismic event which could result in the facility becoming inoperable. Mechanical and electrical system damage may also cause the facility to become inoperable.</p> <p>Budget Request Basis: This project will be in preliminary and final design during the biennium. Since the last budget request, this project completed capital project formulation to better define the scope and estimate. As a result of formulation, the construction cost estimate was revised to include the following scope items: pin-piling support, replacement of the building crane, wet well inspection, hazardous materials abatement, HVAC support upgrade, and costs such as general contractor markup. Staff labor, consultant design costs, and project contingency were all increased relative to the revised construction estimate.</p>
1134066	WTC COMP SYSTEM PLAN STANDALONE		\$12,462,008	<p>Current Scope: Comprehensive System Plan - The overall objective of this scope of work is to develop a Clean Water Plan for King County's regional wastewater system to guide near-term (up to 10 years) and long-term (10 to 40 years) investments by WTD in regional water quality. In addition to comprehensively assessing all demands on the regional wastewater system, the overall planning process will include regional dialog with interested parties about investment priorities, water quality benefits relative to cost, wastewater rate affordability, and the priorities and associated trade offs. The planning process will be guided by and seeks to define a future direction for the utility that is consistent with WTD's vision and mission. The plan shall identify a path forward for WTD that: provides a strategic plan to guide future investments; allocates the right dollars to the right projects at the right time; ensures the core mission to protect water quality; achieves the best water quality benefit for the investments made; results in affordable wastewater utility rates into the future; reflects the County's initiatives, including equity and social justice and strategic climate action planning.</p> <p>Budget Request Basis: This is a planning project scheduled to be complete in 2022. The requested budget will be used to fund the staff labor and consultant costs necessary to complete the Clean Water Plan. The revised Estimate at Completion reflects the revised scope of the plan as defined by the Clean Water Plan Steering Committee in the latter half of 2019.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134067	WTC ELLIOT W CSO COMP STANDALONE		\$4,001,284	<p>Current Scope: Elliott West Combined Sewer Overflow (CSO) Compliance - The 240-million gallon per day (mgd) Elliott West CSO Wet Weather Treatment Station (EWWTS) has been unable to consistently meet National Pollutant Discharge Elimination System (NPDES) permit requirements since it was placed into operation in 2005. Permit limitations on annual average settleable solids and total suspended solids removal, monthly fecal coliform concentrations, daily maximum chlorine residual concentration, and instantaneous pH have all been exceeded. Although an Alternatives Study has been started under project 1137361 / REQ-705 to study measures for upgrading the EWWTS, this project seeks to implement incremental changes to improve operability of the plant. Examples of changes include, post-event solids resuspension and removal, increasing the dewatering capacity in the wet well, upgrades related to wet well influent flow control, upgrades related to chemical dosing control and other upgrades that improve operability and reliability.</p> <p>Budget Request Basis: This is a standalone project that will have implementation of improvements in phases. During the upcoming biennium, budget is being requested so that the project can begin construction on the second phase of improvements and design on the third phase of improvements.</p>
1134068	WTC ALKI PERM GENERATOR STANDALONE		\$13,125,254	<p>Current Scope: Alki Permanent Standby Generator - This project will replace existing portable low capacity generator set with a higher capacity generator at the Alki Wet Weather Treatment Plant in order to provide the standby power at the Alki Wet Weather Treatment Facility and 63rd Ave pump station.</p> <p>Budget Request Basis: This project is anticipated to start construction during the biennium. The requested budget is needed to award the construction contract. Since the last budget request, the project has progressed from planning through preliminary design. At the project charter, it was determined that the estimate at completion submitted in the 2019 Adopted Budget was insufficient to complete the project objective. As the project progressed through preliminary design, the construction cost estimate was further refined to reflect the selected alternative. Staff labor and project contingency were both increased relative to the revised construction estimate.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134069	WTC WP RSP REPLACEMENT STANDALONE		\$47,783,542	<p>Current Scope: West Point Raw Sewage Pump Replacement - The primary scope of this West Point Treatment Plant (WPTP) project is: 1) to evaluate the viability of replacing the existing reciprocating engine drives for the Raw Sewage Pumps with electric motors and variable speed drives; and 2) to evaluate increasing the pump capacity to achieve a level of redundancy that would allow for one pump to be out of service and still meet pumping capacity of 440 mgd. 3) to retrofit the raw sewage pump building in compliance with the most up-to-date seismic code The raw sewage pumps have been in service since the original construction of West Point in the 1960's. The existing pump configuration requires all four units to operate at maximum output to meet the 440 mgd capacity. As part of the Alternative Analysis, the team will evaluate the feasibility, (including cost, risk, constructability, reliability) of replacing the existing raw sewage pump engines with variable speed electric driven units and increasing the output of the pumps, or replacing the pumps with larger capacity units or increasing the number of pumps.</p> <p>Budget Request Basis: This project will be in preliminary and final design during the upcoming biennium. Since the last budget request, the project completed planning and has started the alternatives analysis process. It has not had any cost estimate refinements since the last budget request.</p>
1134070	WTC CMMS UPGRADE STANDALONE		\$7,344,619	<p>Current Scope: Computer Maintenance Management System Upgrade - This project will evaluate software alternatives and implement the replacement of the existing Computer Maintenance Management System (CMMS) software (Mainsaver) with a new software system. This will also include applicable third-party modules to facilitate work scheduling, mobility, and/or Key Performance Index metrics and display. The new software system will include functionality that will enable the Wastewater Treatment Division (WTD) to meet its maintenance management requirements and will successfully integrate with other WTD and King County business software and applications as required.</p> <p>Budget Request Basis: This project will be in final design and implementation during the biennium, and budget is being requested to award a software vendor contract. Since the last budget request, this project completed capital project formulation to better define the scope and estimate. As a result of formulation, the cost estimate was refined to include scope necessary to meet the project objective. Staff labor, consultant costs, and project contingency were increased relative to the revised construction estimate.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134071	WTC OVATION CONT SYS UPGD STANDALONE		\$2,444,129	<p>Current Scope: WTD Ovation Control Systems Upgrades - This project will replace aging hardware components and obsolete software in the Ovation control systems at South, Brightwater and West Point Treatment Plants with current Ovation technology. This project will also install new software and hardware to increase the control systems' features and functionality. The existing control systems at South, Brightwater, and West Point Treatment Plants are built on proprietary software and hardware developed by Emerson Process Management Power and Water Solutions, Inc. (Emerson). A sole source waiver has been approved for the Ovation Evergreen Upgrade and enhancements.</p> <p>Budget Request Basis: This project will continue to be in implementation during the biennium. The additional budget being requested is based on a scope adjustment to purchase a high performance graphics and alarm package for the controls system. This is needed to bring WTD into full conformance with current industrial plant graphical display and alarm standards.</p>
1134072	WTC PASS WEIR FOR EMG BYPASS STANDALONE		\$5,325,750	<p>Current Scope: West Point Passive Weir for Emergency Bypass - The primary objective of this project is to design and construct a passive bypass weir on the Emergency Bypass Channel to protect the West Point Treatment Plant (WPTP) from flooding in the event of a failure of the Emergency Bypass gate (EB) and all other gates in the Influent Control Structure (ICS). Another objective is to route the drainage pipeline of the Multi-Use Facility area into the Influent Control Structure for treatment. As part of its independent review of the 2017 West Point event, AECOM recommended construction of a passive weir. This work will include review of the current design of the wastewater influent tunnels, ICS, and Emergency Bypass Channels, develop alternative design plans, preliminary design (Baseline), final design, implementation, and project close out. This project will produce alternative design reports, design plans at various design levels (30%, 60%, 90%, and 100%), bidding documents, a passive bypass weir to handle up to 440 millions gallons per day of influent.</p> <p>Budget Request Basis: This project will be in preliminary design, final design, and construction during the upcoming biennium, and the appropriation is necessary to award a construction contract. Since the last budget request, this project chartered and progressed planning to preliminary design. At the completion of the planning phase, the cost estimate was refined and it was determined that the previous estimate would not be sufficient to complete the necessary scope of work. Staff labor and project contingency were increased relative to the revised construction estimate.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1134073	WTC VFD REPLACEMENT STANDALONE		\$3,472,491	<p>Current Scope: Variable Frequency Drives Replacement - The primary objective of this project is to establish a program to proactively replace low voltage (less than 480 volt) variable frequency drives (VFDs) through the King County Wastewater Treatment Division's (WTD) system that have reached the end of their life and prior to their failure.</p> <p>Budget Request Basis: This is an ongoing project without typical phases. Multiple phases of planning, design and implementation occur concurrently. The requested budget will be used to plan, design, purchase, and install Variable Frequency Drives (VFDs) that have reached end of life.</p>
1134074	WTC BW RW STORAGE STANDALONE		\$4,636,317	<p>Current Scope: Brightwater Reclaimed Water Storage - Staff from the Reclaimed Water (RW) program and Brightwater have identified a need for RW storage to improve system reliability and increase operator and maintenance flexibility. The purpose of this project is to install storage, and associated pumping and/or disinfection (if needed) for the Brightwater reclaimed water distribution system. During project formulation it was assumed that the storage tank would be sited at Brightwater and a UV disinfection system would be added since the tank would be upstream of the current RW disinfection treatment system. Repurposing a portion of the existing below grade storage tank at North Creek Pump Station may also a potential alternative, along with other disinfection methods/modifications. The project team will evaluate the feasibility of siting a new tank at Brightwater and repurposing a portion of the existing North Creek Pump Station storage tank and the associated pumping and disinfection systems during alternatives analysis.</p> <p>Budget Request Basis: This project will be in preliminary and final design during the biennium. Since the last budget request, the project completed planning and has started preliminary design. It has not had any cost estimate refinements since the last budget request.</p>
1134075	WTC LK HILLS INT A REFURB STANDALONE		\$3,972,893	<p>Current Scope: Lake Hills Interceptor A Refurbishment - Rehabilitate 7,776 linear feet of 48-inch and 54-inch diameter reinforced concrete Lake Hills Interceptor pipe.</p> <p>Budget Request Basis: This project will be in preliminary design, final design, and construction during the biennium, and the appropriation is necessary to award a construction contract. Since the last budget request, the project has progressed from planning through the selection of an alternative. The construction cost estimate has been revised to reflect the selected alternative.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1135013	WTC WATER QUALITY IMPRV ALTERN PROGRAMMATIC		\$2,955,195	<p>Current Scope: Water Quality Improvement Alternatives - This project will refine and implement a series of Water Quality Improvement Alternatives, including water quality investments, programs, and policies ("Water quality Projects") identified in the King County Combined Sewer Overflow (CSO) Long-term Control Plan (LTCP) and further opportunities identified in the Clean Water Plan for King County's regional wastewater system. This project will refine planning level Water Quality Improvement Alternatives identified in the Clean Water Plan and LTCP through Problem Definition, further evaluate options, and initiate design and implementation. This project will also further define those Water Quality Projects identified as programs and policies, in accordance with applicable laws and regulations. This process will be guided by the Water Quality Assessment and Monitoring Study, CSO LTCP, Clean Water Plan for King County's regional wastewater system, King County Code (KCC 28.86) CSO control policies (CSOCP), and Water Quality Protection Policies (WQPP).</p> <p>Budget Request Basis: This is a program that currently only has a single subproject. The requested budget would be used to apply the Water Quality Benefits Evaluation toolkit developed by this subproject to evaluate a suite of potential water quality projects and programs that could be implemented in the areas draining to receiving waters within the WTD service area. Application of the toolkit will provide information about the water quality benefits of potential WTD investments and aligns with the Clean Water Healthy Habitat effort and goals.</p>
1136151	WTC BLACK DIAMOND PAYMENTS STANDALONE		\$335,029	<p>Current Scope: Black Diamond Payments - This project commits funds for the payment of Soos Creek Water District for the use, design, construction, operation, maintenance, and depreciation of the District Conveyance Facilities and to provide reimbursement of appropriate capital costs incurred by the District for the County's use of such facilities. The Parties agree that the County will only pay that portion of the District's capital costs related to improvements which are necessary to convey the County's regional wastewater flows from Black Diamond. The Parties understand and expect that the District's customer base will increase during the time of this Agreement and the District will be solely responsible for the cost of construction of the District's Conveyance Facilities necessary to meet the capacity needs of the District's increased customer base.</p> <p>Budget Request Basis: This project funds the capital costs related to improvements which are necessary to convey the County's regional wastewater flows from the City of Black Diamond to the regional wastewater system. While the County's regional sewer system serves Black Diamond, the County does not have sewer lines that extend to the City. Instead, the County pays the Soos Creek Water and Sewer District to "wheel" or convey the flows from the City to the regional sewer system. The budget requested will be used to reimburse the District for the capital and operating costs per a Council-approved interlocal agreement between the County and the District.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1137181	WTC RCH B PS MCC & SWITCH REPL STANDALONE		\$2,186,353	<p>Current Scope: Richmond Beach Pump Station Motor Control Center and Switchboard Replacement - Design, engineer, and replace the Richmond Beach Pump Station Motor Control Center (MCC), Service Switchboard and install a Load Bank Connection Receptacle.</p> <p>Budget Request Basis: This project will be in final design and construction during the biennium, and the appropriation is necessary to award a construction contract. Since budget was initially requested in the 2019 2nd Omnibus supplemental budget, the project has completed preliminary design and baselined. The cost estimate was revised at project baseline and included new scope for load bank testing receptacles and an increase for the cost of a temporary motor control center during construction.</p>
1139037	WTC LAKELAND HILLS INSTALL GEN STANDALONE		\$5,798,489	<p>Current Scope: Lakeland Hills Install Generator - The main objective of this project is to provide a standby generator and fuel tank at the Lakeland Hills Pump Station in Auburn, WA, which does not currently have a standby power system. This project will provide a permanent system of adequate size to run the station for the standard 24 hours in the event of a power outage.</p> <p>Budget Request Basis: This project is requesting appropriation to cover life-to-date costs incurred by the minor asset management subproject, as well as estimated costs to complete the project.</p>
1139038	WTC MEDINA PS MCC & GEN REPL STANDALONE		\$5,800,424	<p>Current Scope: Medina Pump Station Motor Control Centers and Generator Replacement - The scope of this project is to replace electrical and mechanical equipment that is nearing end of life and in need of replacement at the aging Medina Pump Station. This project will replace motor control centers (MCCs), variable frequency drives (VFDs), and a permanent standby generator. A temporary generator was installed in 2019 to mitigate the risk of overflow during wet weather events and will remain until this project is complete.</p> <p>Budget Request Basis: This project was approved as a high priority Minor Asset Management project. As project design progressed, 30% design work uncovered that additional pump station upgrades were necessary to implement the original project scope. The larger scope and higher cost estimate calls for a stand alone project with individual appropriation. This project will be in final design and construction in the biennium, and appropriation is needed to award a construction contract.</p>
1139040	WTC ASSET MGMT WORK PLAN STANDALONE		\$4,835,980	<p>Current Scope: Asset Management Work Plan - The scope of this project is to complete Asset Management Program enhancement tasks that have been identified and approved by the Wastewater Treatment Division Asset Management Steering Committee.</p> <p>Budget Request Basis: This request provides the funding needed to support execution of the Strategic Asset Management Plan (SAMP). Budget forecast amounts include estimates of labor costs of existing staff who lead the multiple efforts to implement the SAMP plus costs for securing consultant resources where specific supplemental expertise is required.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139041	WTC BW STORAGE TANK SPRAY SYST STANDALONE		\$3,125,771	<p>Current Scope: Brightwater Storage Tank Spray System - This project will engineer and construct a system in the Digested Sludge Storage Tank (DSST) that will recirculate digested sludge in a way that will reduce the production of internal foaming. The project scope includes the following: 1) Installation of an enhanced pump mixing system; 2) Reroute existing gas line to allow access to existing tank penetrations; 3) Installation of a new emergency overflow hatch using existing DSST roof penetrations; 4) Electrical and instrumentation modifications to support the improvements; 5) Modifications to the piping and valve configuration for Digester 3; 6) Modification to DSST roof for drainage.</p> <p>Budget Request Basis: This project is requesting appropriation to cover life-to-date costs incurred by the minor asset management subproject, as well as future costs to be expended in 2021.</p>
1139042	WTC TREATMENT PLANNING PROGRAM PROGRAMMATIC		\$12,957,768	<p>Current Scope: Treatment Planning Program - The Treatment Planning Program provides comprehensive near-term and long-term planning for wastewater treatment capacity at facilities (treatment plants) and at the regional system level. The program assesses current and future regional treatment system needs to accommodate planned growth anticipated by WTD's 34 component agencies and to address regulatory requirements, and identifies the policies, conceptual capital projects, and funding needed to meet regional treatment needs. Conceptual needs are further refined through problem definition for transfer to project delivery.</p> <p>Budget Request Basis: This is a new program that is anticipated to have multiple subprojects for treatment planning activities. The requested budget for the biennium would be used to fund staff labor and consultant costs for studies and planning-level alternatives analysis and cost estimating including capacity needs identified in the Treatment Plant Flows and Loadings Study (2019), nutrient removal and optimization studies, regulatory deliverables to Washington State Department of Ecology to meet WTD's national pollutant discharge elimination system (NPDES) permit, and overall program management and coordination.</p>
1139043	WTC ELLIOTT WEST CSO PLAN ALT STANDALONE		\$11,783,389	<p>Current Scope: Elliott West Combined Sewer Overflow Plan Alternatives - The purpose of this project is to identify improvements that will result in full National Pollutant Discharge Elimination System (NPDES) permit compliance at the Elliott West (EW) Combined Sewer Overflow (CSO) Wet Weather Treatment Station (WWTS).</p> <p>Budget Request Basis: This project is requesting appropriation to support an alternatives analysis and facility design in the 2021/22 biennium. Further appropriation may be requested in future budget cycles based on the selected alternative as well as the results of the Clean Water Plan and the Long Term Control Plan update.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139044	WTC SP BIOSOLIDS COMPOST PILOT STANDALONE		\$3,474,971	<p>Current Scope: South Treatment Biosolids Compost Pilot - This project is to design, permit, and construction a temporary compost pilot facility at South Treatment Plant to compost Loop biosolids with woody materials to make Class A compost. Once fully operational, the pilot can process up to 500-750 wet tons of class B Loop per year into Class A Loop compost.</p> <p>Budget Request Basis: This project was previously approved as a minor asset management subproject. The larger scope and higher cost estimate since chartering calls for a stand alone project with individual appropriation. Prior expenditures will be transferred to the standalone project once appropriated.</p>
1139045	WTC SP ODOR CONTROL MODS P,S&D STANDALONE		\$2,812,145	<p>Current Scope: South Plant Odor Control Modifications at Primary, Secondary and Dissolved Air Flotation Thickening - A Technical Memo titled "Condition Assessment of the South Plant Odor Control Systems" was issued in September 2017. The scope of this project is based on the findings of that Technical Memo. The scope of this project is to: 1) Design necessary improvements at South Plant Primary, Secondary, and Dissolved Air Flotation Thickening (DAFT) Odor Control 2) Develop construction contract documents. 3) Procure a construction contractor and implement the necessary improvements.</p> <p>Budget Request Basis: This project is requesting appropriation to cover forecasted costs in 2021 and 2022, as well as previously expended costs from the minor asset management subproject, which will be transferred once this new standalone project is approved and appropriated.</p>
1139047	Bellevue Interceptor Rehabilitation STANDALONE		\$0	<p>Current Scope: Bellevue Interceptor Rehabilitation - This project will rehabilitate or replace 6,250 feet of 18, 21, and 27-inch diameter reinforced concrete Bellevue Interceptor pipeline located in Bellevue.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2023/24 biennial budget. Expenditures are forecasted to start in 2023.</p>
1139048	Lake Ballinger PS Upgrade STANDALONE		\$0	<p>Current Scope: Lake Ballinger Pump Station Upgrade - This project will upgrade the Lake Ballinger Pump Station (LBPS) in Shoreline to a level of service needed to accommodate projected flow levels and extend the useful life of the facility.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2023/24 biennial budget. Expenditures are forecasted to start in 2023.</p>
1139049	ESI Section 8 Rehabilitation STANDALONE		\$0	<p>Current Scope: East Side Interceptor Section 8 Rehabilitation - The scope of this project is to rehabilitate or replace 5,630 feet of 72-inch diameter reinforced concrete East Side Interceptor (ESI) pipeline located in Bellevue, WA.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2023/24 biennial budget. Expenditures are forecasted to start in 2024.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139050	SP Dewatering Chemical ORT System and Mist Eliminators Addition STANDALONE		\$0	<p>Current Scope: South Plant Dewatering Chemical Odor Reduction Tower System - The goal of this project is to modify and refurbish the South Plant (SP) Dewatering Chemical Odor Reduction Tower (ORT) System to improve odor treatment efficiency, reduce the negative impacts caused by mist carry-over on downstream odor treatment processes, and ensure continued compliance with Puget Sound Clean Air Agency (PSCAA) permit requirements.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2023/24 biennial budget. Expenditures are forecasted to start in 2023.</p>
1139051	West Point EPS Isolation Gate Rehabilitation STANDALONE		\$0	<p>Current Scope: West Point Effluent Pump Station Gate Rehabilitation - The main objective of this project is to restore full functionality to the Effluent Pump Station (EPS) effluent pump isolation gates at the West Point Treatment Plant (WPTP). All gates were installed in the early 1990s, have since deteriorated, and are approaching the end of useful life. Two of the gates have failed and are not in service. The gates are located in active and critical process locations within the plant and do not have adequate provisions to safely isolate the gates for inspection, repair, or replacement.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2023/24 biennial budget. Expenditures are forecasted to start in 2023.</p>
1139052	WP Instrument & Service Air Replacement STANDALONE		\$0	<p>Current Scope: West Point Instrument Service Air Replacement - The main objective of this project is to upgrade and relocate the end-of-life instrument air (IA) and service air (SA) equipment, including new piping, in the raw sewage pump (RSP) and oxygen generation and dissolution system (OGADS) buildings to another location at the West Point Treatment Plant (WPTP). The IA system uses three compressors and two air dryers to provide clean, dry, compressed air to bubblers, control valve actuators, and other instrumentation. The SA system uses two compressors to supply compressed air throughout the plant for utility purposes, such as unclogging pumps, and to power portable tools and equipment.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2022/23 biennial budget. Expenditures are forecasted to start in 2023.</p>
1139053	South Plant Screening Dewatering Units Replacement STANDALONE		\$0	<p>Current Scope: South Plant Screening Dewatering Units Replacement - The main objective of this project is to replace obsolete dewatering equipment at the South Treatment Plant in Renton. Equipment requiring replacement includes grit classifiers, Hycor screening units and washer monsters (industry named). This project will update the equipment and add reliability to the system by adding a second washer monster. This equipment removes water and organic material from grit that has been removed from the wastewater process prior to disposal.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2023/24 biennial budget. Expenditures are forecasted to start in 2023.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139054	HVAC Replacements and Refurbishments PROGRAMMATIC		\$0	<p>Current Scope: Heating, Ventilation, and Air Conditioning (HVAC) Replacement and Refurbishment - The primary scope of this programmatic project is to strategically replace failing critical infrastructure within the Wastewater Treatment Division's (WTD)'s heating, ventilation, and air conditioning (HVAC) systems. HVAC systems are critical infrastructure that requires functionality as designed in order to directly support the treatment of wastewater. WTD's HVAC systems are at a critical point of needing directed funding for equipment replacement. Extensive HVAC equipment at various WTD's facilities are experiencing failure or are past the end of their useful life. This funding will apply to HVAC replacement and refurbishment up to approximately \$500,000. This programmatic project or "roll-up" will be ongoing in order to keep our HVAC systems operating as designed. Specialized HVAC equipment projects exceeding the roll-up fund availability of \$500,000 will be implemented as standalone capital projects.</p> <p>Budget Request Basis: This program is not yet requesting appropriation. Appropriation for this program may be requested as part of the 2023/24 biennial budget. Expenditures are forecasted to start in 2023.</p>
1139055	ESI Section 10 Rehabilitation STANDALONE		\$0	<p>Current Scope: East Side Interceptor Section 10 Rehabilitation - This project will rehabilitate and/or replace 2,600 linear feet of 72-inch reinforced concrete East Side Interceptor (ESI) pipeline located in the Woodridge area of Bellevue, WA.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2023/24 biennial budget. Expenditures are forecasted to start in 2024.</p>
1139056	South Interceptor Rehabilitation STANDALONE		\$0	<p>Current Scope: South Interceptor Rehabilitation - This project will rehabilitate or replace 615 linear feet of 90-inch diameter reinforced concrete South Interceptor pipeline located in Renton, WA.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2023/24 biennial budget. Expenditures are forecasted to start in 2024.</p>
1139057	Richmond Beach PS Upgrade STANDALONE		\$0	<p>Current Scope: Richmond Beach Pump Station Upgrade - The scope of this project is to replace, refurbish, or install new mechanical, electrical, instrumentation and control, and structural elements to meet current design standards at the Richmond Beach Pump Station in Shoreline, WA.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2023/24 biennial budget. Expenditures are forecasted to start in 2024.</p>
1139058	ESI Section 13 Rehabilitation Phase II STANDALONE		\$0	<p>Current Scope: East Side Interceptor Section 13 Rehab Phase II - This project will rehabilitate or replace 2,500 linear feet of 72-inch diameter reinforced concrete East Side Interceptor (ESI) pipeline located in Bellevue, WA.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2023/24 biennial budget. Expenditures are forecasted to start in 2024.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139059	Kenmore Interceptor - A Landfall Structure STANDALONE			\$0 Current Scope: Kenmore Interceptor Landfall Structure - The primary objective of this project is to maintain reliable sewage conveyance and extend the useful life of existing sewers by structural rehabilitation or replacement of conveyance system pipelines and/or structures suffering from severe Hydrogen Sulfide (H2S) corrosion. This project will rehabilitate or replace the Kenmore Interceptor Landfall Structure located in Kenmore, WA. Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2023/24 biennial budget. Expenditures are forecasted to start in 2024.
1139060	Kent Cross Valley Interceptor Rehabilitation STANDALONE			\$0 Current Scope: Kent Cross Valley Interceptor Rehabilitation - This project will rehabilitate or replace 1,300 linear feet of 60 and 72-inch diameter reinforced concrete Kent Cross Valley Interceptor pipeline located in Kent. Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2023/24 biennial budget. Expenditures are forecasted to start in 2024.
1139061	Juanita Interceptor Rehabilitation STANDALONE			\$0 Current Scope: Juanita Interceptor Rehabilitation - The primary objective of this project is to maintain reliable sewage conveyance and extend the useful life of existing sewers by the structural rehabilitation or replacement of conveyance system pipelines and/or structures suffering from severe Hydrogen Sulfide (H2S) corrosion. This project will rehabilitate or replace 1,590 linear feet of 72 and 84-inch diameter reinforced concrete Juanita Interceptor pipeline located in Kirkland, WA. Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2023/24 biennial budget. Expenditures are forecasted to start in 2024.
1139062	May Creek Interceptor Rehabilitation STANDALONE			\$0 Current Scope: May Creek Interceptor Rehabilitation - This project will rehabilitate or replace 425 linear feet of 36-inch diameter reinforced concrete May Creek Interceptor pipeline located in Renton, WA. Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2023/24 biennial budget. Expenditures are forecasted to start in 2024.
1139063	Matthews Park PS Odor Control Replacement STANDALONE			\$0 Current Scope: Matthews Park Pump Station Odor Control Replacement - The objective of this project is to extend the useful life or replace the odor control system at the Matthews Park Pump Station (PS) in the Sand Point neighborhood of Seattle. Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2023/24 biennial budget. Expenditures are forecasted to start in 2024.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139064	South Plant Raw Sewage Pump #3 Replacement STANDALONE		\$0	<p>Current Scope: South Plant Raw Sewage Pump #3 Replacement - The primary objective of this project is to replace raw sewage pump (RSP) #3 and associated equipment at South Treatment Plant (SP) in order to continue to provide safe, reliable, and energy-efficient wastewater treatment. The existing RSP #3 motor, drive and pump were installed in 1971 and are at the end of their useful life.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2023/24 biennial budget. Expenditures are forecasted to start in 2024.</p>
1139065	North Beach PS Raw Sewage Pump Upgrade STANDALONE		\$0	<p>Current Scope: North Beach Pump Station Raw Sewage Pump Upgrade - This project will extend the life of the North Beach Pump Station (PS) in Seattle by replacing the raw sewage pumps (RSPs) and replacing the existing force main header. The force main will also be assessed as part of this project.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2023/24 biennial budget. Expenditures are forecasted to start in 2024.</p>
1139066	Murray PS Raw Sewage Pump Upgrade STANDALONE		\$0	<p>Current Scope: Murray Pump Station Raw Sewage Pump Upgrade - This project will replace the raw sewage pumps at the Murray Pump Station in West Seattle. The current raw sewage pumps are at the end of their useful life. The replacement assets will be space saving, energy efficient, and improve operability.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2023/24 biennial budget. Expenditures are forecasted to start in 2024.</p>
1139067	East North Creek Force Main Structural Lining or Replacement STANDALONE		\$0	<p>Current Scope: East North Creek Force Main Line Replacement - The primary objective of this project is to extend the useful life of the East North Creek Force Main (NCFM). The scope of this project is to install structural lining or replace 25,000 linear feet of epoxy lined and cement mortar coated steel pipeline. This pipe is an integral part of the Brightwater Reclaimed Water Distribution System and is also used during emergency diversions to send wastewater away from Brightwater to South Plant via the York Pump Station.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2023/24 biennial budget. Expenditures are forecasted to start in 2024.</p>
1139068	North Beach Outfall Replacement STANDALONE		\$0	<p>Current Scope: North Beach Outfall Replacement - The scope of this project is to replace the existing North Beach Pump Station outfall. The North Beach Pump Station is located on a Wastewater Treatment Division owned property adjacent to the Blue Ridge Beach Park, just south of the Carkeek Wet Weather Treatment Facility in the Blue Ridge neighborhood of northwest Seattle.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2023/24 biennial budget. Expenditures are forecasted to start in 2024.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139069	Hidden Lake Raw Sewage Pump Replacement STANDALONE		\$0	<p>Current Scope: Hidden Lake Raw Sewage Pump Replacement - The primary objective of this project is to replace the raw sewage pumps at the Wastewater Treatment Division's (WTD's) Hidden Lake Pump Station in Shoreline.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2023/24 biennial budget. Expenditures are forecasted to start in 2024.</p>
1139070	WP Sodium Hypochlorite System STANDALONE		\$0	<p>Current Scope: West Point Sodium Hypochlorite System - The main objective of this project is to replace the temporary disinfection system at the West Point Treatment Plant (WPTP) with a permanent facility containing storage pumping, and metering capacity along with required Life Health Safety features.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2025/26 biennial budget. Expenditures are forecasted to start in 2025.</p>
1139071	Issaquah Interceptor Rehabilitation STANDALONE		\$0	<p>Current Scope: Issaquah Interceptor Rehabilitation - This project will rehabilitate or replace 1,100 linear feet of 48-inch diameter reinforced concrete Issaquah Interceptor pipeline located in Issaquah, WA.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2025/26 biennial budget. Expenditures are forecasted to start in 2025.</p>
1139072	ESI Section 2 Rehabilitation Phase III STANDALONE		\$0	<p>Current Scope: East Side Interceptor Section 2 Rehabilitation Phase III - This project will rehabilitate or replace 925 linear feet of 96-inch diameter East Side Interceptor (ESI) reinforced concrete pipeline located in Renton, WA.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2025/26 biennial budget. Expenditures are forecasted to start in 2025.</p>
1139073	Redmond Interceptor Rehabilitation STANDALONE		\$0	<p>Current Scope: Redmond Interceptor Rehabilitation - This project will rehabilitate or replace 530 linear feet of 72-inch diameter reinforced concrete Redmond Interceptor pipeline located in Redmond, WA.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2025/26 biennial budget. Expenditures are forecasted to start in 2025.</p>
1139074	South Plant Feeder A & B Transformer Replacement STANDALONE		\$0	<p>Current Scope: South Plant Feeder A and B Transformers Replacement - The scope of this project is to replace the South Treatment Plant "A" and "B" feeder transformers which step down the incoming power from Puget Sound Energy (PSE), the 480V Switchgear in the Solids and Pump Buildings, and 480V Motor Control Centers (MCC) that are fed by the switchgear. The transformers feed power to the entire plant, while the switchgear and motor control centers provide power for preliminary treatment, primary treatment, and solids handling equipment.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2025/26 biennial budget. Expenditures are forecasted to start in 2025.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139075	ESI Section 14 Rehabilitation STANDALONE			\$0 Current Scope: East Side Interceptor Section 14 Rehabilitation - This project will rehabilitate or replace 900 linear feet of 84-inch diameter reinforced concrete pipeline of the East Side Interceptor (ESI) located in Kirkland, WA. Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2025/26 biennial budget. Expenditures are forecasted to start in 2026.
1139076	EBI Section 4 Rehabilitation STANDALONE			\$0 Current Scope: Elliott Bay Interceptor Section 4 Rehabilitation - This project will rehabilitate or replace 730 linear feet of 72-inch diameter reinforced concrete pipeline of the Elliott Bay Interceptor (EBI) located in the Industrial District of Seattle, WA. Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested as part of the 2025/26 biennial budget. Expenditures are forecasted to start in 2026.
1139096	WTC SP DWATER CARBN TOWR SCRUB STANDALONE			\$0 Current Scope: South Plant Dewatering Carbon Tower and Scrubber - Replace the existing corroded Carbon Tower Supply Blower with a smaller, more efficient unit. Install a ventilation system in the tower blower room that meets National Fire Protection Association (NFPA) 820 requirements for an unclassified space. Replace the carbon media (while the Carbon Tower is off-line) and implement various improvements to the Carbon Tower to promote better flow characteristics and odor treatment efficiency. Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested in a standalone budget ordinance that will accompany the 2022 sewer rate proposal. Expenditures are forecasted to start in 2022.
1139097	WTC M STREET TRUNK REHAB STANDALONE			\$0 Current Scope: M Street Trunk Rehabilitation - This project will rehabilitate or replace 3,350 linear feet of 18, 24, and 30-inch diameter reinforced concrete pipeline located in Auburn, WA. Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested in a standalone budget ordinance that will accompany the 2022 sewer rate proposal. Expenditures are forecasted to start in 2022.
1139098	WTC OFFSITE LVL CNTRL UPGRADE PROGRAMMATIC			\$0 Current Scope: Offsite Level Control Upgrade - The scope of this project is to evaluate the wet well level control equipment and configuration at all Wastewater Treatment Division (WTD) offsite facilities, replace obsolete wet well level control equipment, and implement improvements to bring all facilities into compliance with modern level control design standards. Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested in a standalone budget ordinance that will accompany the 2022 sewer rate proposal. Expenditures are forecasted to start in 2022.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139099	WTC SP BARSCREEN UPGRADE STANDALONE		\$0	<p>Current Scope: South Plant Bar Screen Upgrade - The main objective of this project is to replace the eight bar screens at the South Treatment Plant in Renton, WA. The bar screens remove debris, such as cans, rocks, sticks, and rags from the plant influent. The eight single-rake barscreens will be replaced with either new single-rake or multi-rake barscreens. This will ensure compliance with the 3/8" maximum barscreen spacing per WAC 173-308-205 to maintain biosolids quality. The project must also assure the screening process maintains sufficient hydraulic capacity to fully utilize the capacity of the raw sewage pumps.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested in a standalone budget ordinance that will accompany the 2022 sewer rate proposal. Expenditures are forecasted to start in 2022.</p>
1139100	WTC WP PE/FE FLOWMTR REPLACE STANDALONE		\$0	<p>Current Scope: West Point Primary Effluent/Final Effluent Flowmeter Replacement - This project will replace the primary effluent (PE) and final effluent (FE) propeller flowmeters at the West Point Treatment Plant (WPTP) in order to provide accurate flow information to the Department of Ecology (DOE) as required by the West Point Operating Permit.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested in a standalone budget ordinance that will accompany the 2022 sewer rate proposal. Expenditures are forecasted to start in 2022.</p>
1139101	WTC LKLD HLS RW SEW PUMP REPL STANDALONE		\$0	<p>Current Scope: Lakeland Hills Raw Sewage Pump Replacement - The main objective of this project is to replace the raw sewage pumping (RSP) equipment at the Lakeland Hills Pump Station in Auburn, WA. The assets are at the end of their useful life and are obsolete. They are also located in a hazardous location for maintenance. This project would both replace the pumps and move them from the confined space they currently occupy.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested in a standalone budget ordinance that will accompany the 2022 sewer rate proposal. Expenditures are forecasted to start in 2022.</p>
1139102	WTC LK HLS BLVD SIPHON REPL STANDALONE		\$0	<p>Current Scope: Lake Hills Boulevard Siphon Replacement - The scope of this project is to rehabilitate or replace the Lake Hills Boulevard Siphon in Bellevue, WA.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested in a standalone budget ordinance that will accompany the 2022 sewer rate proposal. Expenditures are forecasted to start in 2022.</p>

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139103	WTC WP 13V DISTRBT SYS IMPROVE STANDALONE			\$0 Current Scope: West Point 13kV Distribution System Improvement - The scope of this project is to replace the existing 13kV distribution conductors, junction boxes, switches, and electrical equipment at West Point Treatment Plant. The 13kV system distributes power to the Intermediate and Effluent Pumping Stations, which are required to keep flow moving through the plant. Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested in a standalone budget ordinance that will accompany the 2022 sewer rate proposal. Expenditures are forecasted to start in 2022.
1139104	WTC WP PROPANE SYS IMPROVE STANDALONE			\$0 Current Scope: West Point Propane System Improvement - The objective of this project is to implement the recommendations from the Propane System Assessment Project (1135865). This assessment was completed in Fall 2019, and short term safety measures are in implementation and scheduled to complete in early 2021. The recommended scope of this project implements long term measures that include the replacement or refurbishment of the propane system components, including tanks, piping, vaporizers, relief valves, and instrumentation and controls equipment. Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested in a standalone budget ordinance that will accompany the 2022 sewer rate proposal. Expenditures are forecasted to start in 2022.
1139105	WTC WP MAIN SUBSTAT IMPROVE STANDALONE			\$0 Current Scope: West Point Main Substation Improvement - This project will replace the main switchgear and other electrical components in the Main Substation at West Point Treatment Plant. The Main Substation takes power from primary incoming Seattle City Light distribution and distributes it to multiple substations providing power to operating units throughout the plant. Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested in a standalone budget ordinance that will accompany the 2022 sewer rate proposal. Expenditures are forecasted to start in 2022.
1139106	WTC BW NEUROS NX-300 BLW REPLC STANDALONE			\$0 Current Scope: Brightwater Neuros NX-300 Blower Replacement - This project will replace seven first generation Neuros NX300 blowers with modern turbo blowers that are easier and less expensive to maintain at the Brightwater Treatment Plant in Woodinville, WA. Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested in a standalone budget ordinance that will accompany the 2022 sewer rate proposal. Expenditures are forecasted to start in 2022.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Wastewater Treatment, Fund: 3611 WATER QUALITY CONST-UNRES Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3611 WATER QUALITY CONST-UNRES - Wastewater Treatment				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1139107	WTC SP 2 CTL BLD MED VT SG RPL STANDALONE		\$0	<p>Current Scope: South Plant Secondary Control Building Medium Voltage Switchgear Replacement - The goal of this project is to replace existing medium voltage switchgear at South Plant in Renton with new 4160 medium voltage switchgear. Switchgear is used to provide power to run secondary process areas at South Plant.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested in a standalone budget ordinance that will accompany the 2022 sewer rate proposal. Expenditures are forecasted to start in 2022.</p>
1139108	WTC SP FLOW CTL STRC COM REPL STANDALONE		\$0	<p>Current Scope: South Plant Flow Control Structures (#1-4) Component Replacement - This project will replace the 36" flow meter, 42" control valve and associated piping in each of the first four flow control structures at the South Treatment Plant in Renton, WA. The flow control structures convey secondary effluent to the chlorine contact channel for disinfection and also control the flow which provides level control for the aeration process.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested in a standalone budget ordinance that will accompany the 2022 sewer rate proposal. Expenditures are forecasted to start in 2022.</p>
1139109	WTC WP 480V DIST SYS IMPROV STANDALONE		\$0	<p>Current Scope: West Point 480V Distribution System Improvements - This project will replace the existing 480V distribution switchgear, conductors, junction boxes, switches and equipment at the West Point Treatment Plant (WPTP). This electrical equipment serves multiple process areas within the plant.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested in a standalone budget ordinance that will accompany the 2022 sewer rate proposal. Expenditures are forecasted to start in 2022.</p>
1139110	WTC WP IPS/EPS PUMP REFURB STANDALONE		\$0	<p>Current Scope: West Point Intermediate Pump Station/Effluent Pump Station Pump Refurbishment - This project will refurbish or replace the Intermediate Pump Station (IPS) Effluent Pump Station (EPS) pumps and motors at the West Point Treatment Plant (WPTP). These assets are the primary hydraulic drivers of the WPTP.</p> <p>Budget Request Basis: This project is not yet requesting appropriation. Appropriation for this project may be requested in a standalone budget ordinance that will accompany the 2022 sewer rate proposal. Expenditures are forecasted to start in 2022.</p>
3611 - WATER QUALITY CONST-UNRES		Total	\$553,182,487	
Grand Total			\$553,182,487	

**2021-2022 Proposed Financial Plan
WTD Capital Fund 3611 & 3612**

Capital Improvement Program (CIP) Budget

	2019-2020 Carryforward (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	199,209,375	-	199,209,375		
Bond Proceeds (net)		319,303,247	319,303,247	351,019,910	424,950,580
Future Undesignated Funding	781,617,845	233,879,240	1,015,497,085	67,729,008	236,864,922
Total Capital Revenue	\$ 980,827,220	\$ 553,182,487	\$ 1,534,009,707	\$ 418,748,918	\$ 661,815,502
Capital Appropriation:					
Resource Recovery	(45,870,357)	(11,787,701)	(57,658,058)	(7,161,636)	-
Asset Management - Conveyance	(79,092,088)	(56,230,032)	(135,322,120)	(50,123,305)	(136,945,735)
Asset Management - Plant	(123,173,904)	(104,050,776)	(227,224,680)	(154,170,202)	(276,420,835)
Capacity Improvement	(287,329,152)	(96,917,773)	(384,246,925)	(1,340,366)	(11,169,665)
Operational Enhancements	(7,277,406)	(39,158,321)	(46,435,727)	(10,847,404)	(11,496,452)
Planning/Administration	(28,702,206)	(43,790,781)	(72,492,987)	(15,113,375)	(14,437,705)
Resiliency	(58,362,327)	(91,677,568)	(150,039,895)	(80,831,225)	(33,832,582)
Regulatory	(253,837,564)	(109,569,535)	(363,407,099)	(99,161,405)	(177,512,528)
Historical (No Category)	(97,182,216)		(97,182,216)		
Total Capital Appropriation	\$ (980,827,220)	\$ (553,182,487)	\$ (1,534,009,707)	\$ (418,748,918)	\$ (661,815,502)

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	126,135,740	126,135,740		296,213,569	114,151,509	79,182,297
Capital Funding Sources						
State Revolving Fund/Public Works Loans, Other	22,987,763	66,128,916		17,317,279	27,761,441	30,606,062
Insurance Recoveries ¹	84,783,194	86,233,194		1,000,000	1,000,000	1,000,000
Bond Proceeds (net)	128,722,303	361,555,102		368,122,546	351,019,910	424,950,580
Transfers from Operating Fund (4611)	56,560,738	88,116,636		-	258,011,485	264,189,032
Total Capital Revenue	\$ 293,053,998	\$ 602,033,849		\$ 386,439,826	\$ 637,792,836	\$ 720,745,675
Capital Expenditures (Preliminary)						
Resource Recovery	(8,832,144)	(11,111,247)		(7,788,480)	(8,064,547)	(8,050,185)
Asset Management - Conveyance	(32,792,406)	(49,176,840)		(48,336,527)	(90,053,799)	(117,623,734)
Asset Management - Plant	(51,541,046)	(83,557,929)		(120,939,478)	(187,266,819)	(249,057,317)
Capacity Improvement	(41,996,548)	(64,827,182)		(106,683,058)	(158,157,042)	(73,852,877)
Operational Enhancements	(8,111,810)	(18,042,791)		(27,581,211)	(21,504,637)	(9,771,985)
Planning/Administration	(15,943,433)	(24,449,403)		(29,189,625)	(16,561,674)	(16,452,836)
Resiliency	(6,900,409)	(12,757,864)		(39,654,103)	(54,278,339)	(52,536,730)
Regulatory	(94,980,455)	(168,032,766)		(188,329,404)	(136,875,190)	(193,179,636)
Total Capital Expenditures	\$ (261,098,251)	\$ (431,956,020)		\$ (568,501,886)	\$ (672,762,048)	\$ (720,525,300)
Other Fund Transactions						
Ending Fund Balance	\$ 158,091,487	\$ 296,213,569		\$ 114,151,509	\$ 79,182,297	\$ 79,402,672
Fund Balance designated to current projects²	\$ (61,087,293)	\$ (199,209,375)	\$ -	\$ (94,170,049)	\$ (59,221,973)	\$ (59,470,818)
Reserves						
Emergency Capital Reserve ³	(15,000,000)	(15,000,000)		(15,000,000)	(15,000,000)	(15,000,000)
Construction Cash Balance Reserve	(5,000,000)	(5,000,000)		(5,000,000)	(5,000,000)	(5,000,000)
Lower Duwamish Reserve	(77,004,194)	(77,004,194)		-	-	-
Total Reserves	\$ (97,004,194)	\$ (97,004,194)		\$ (20,000,000)	\$ (20,000,000)	\$ (20,000,000)
Projected Shortfall ⁴	-	-		18,540	39,676	68,145
Ending Undesignated Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Carryforward column reflects the best estimate of the inception to date budget balances.

2021-2022 Total sums the carryforward budget and the proposed budget.

Outyear revenue and expenditure budget assumptions tie to the outyears of the Attachment A, with exceptions explicitly noted.

Revenue Notes:

The King County Comprehensive Financial Management Policies (Motion 15250) allows major enterprise funds such as WTD to make transfers between its funds without appropriation authority. WTD uses this authority to make transfers to its capital funds based on estimated expenditures. "Future Undesignated Funding" includes future transfers from operating and other financing sources (SRF loans, PW loans, etc.). WTD's consolidated financial plans shows the funds at an enterprise level.

Appropriation Notes:

The WTD portfolio has a number of projects whose roll-over amounts contain appropriation for many projects through their completion.

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Biennial to Date Actuals are through May 2020

2019-2020 Estimated reflects the best estimate for the biennium.

Revenues Notes:

Bond proceeds are net of issuance expenses and amounts deposited or released from the Bond Reserve Account.

¹Includes the Lower Duwamish Insurance Settlement; the funds are held by WTD pending allocation to WTD and other County agencies. These amounts are reflected in the Lower Duwamish Reserve.

Expenditure Notes:

Expenditures are based on accomplishment rates used in the 2021 Adopted Sewer Rate financial plan - Ordinance 19106. Accomplishment rate is 85% for all projects except for Georgetown and Ship Canal that are projected at 100%

Reserve Notes:

²Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

³Emergency Capital Reserve authorized by Motion 13798 on 12/11/12. To be used for unanticipated system repairs or equipment replacement in the event of a natural disaster or some unforeseen system failure.

⁴As an enterprise fund, balances in other funds may offset reserve shortfalls in one fund. In other words, the reserve shortfall in this fund does not indicate a true reserve shortfall.

WATER AND LAND RESOURCES DIVISION

MISSION

The mission of the Water and Land Resources Division (WLRD) is to protect, restore, and manage King County's water and land resources using the best available science, innovation, and collaboration with our partners and community. Protecting public health and safety and strengthening the resiliency of critical public infrastructure and natural systems are central to WLRD's mission.

OVERVIEW

The Water and Land Resources Division (WLRD) is a division of the King County Department of Natural Resources and Parks (DNRP). WLRD currently has nearly 400 employees and a biennial budget of approximately \$333 million. WLRD works closely with other King County agencies, cities, tribes, community partners, and the King County Flood Control District (FCD) to deliver services. Its employees—who include scientists, engineers, policy experts, ecologists, resource managers, community engagers, planners, and project managers—are dedicated to restoring and sustaining the region's watersheds so they can be enjoyed by all—today and for future generations.

WLRD's responsibilities include:

- Management of a stormwater utility in the unincorporated area.
- Coordination of floodplain management, including acting as service provider for the King County Flood Control District.
- Implementation of salmon recovery plans for the Water Resources Inventory Areas in King County.
- Acquisition and stewardship of significant swaths of forest, riparian, and farm land.
- Management of a group of applied scientists working for several divisions within DNRP.
- Operation of the County's Environmental Lab.
- Control and eradication of noxious weeds.
- Reduction of toxics exposure to people and the environment.

This diverse portfolio is supported by a wide array of revenue sources, which includes fees for services, interlocal agreements, federal and state grants, transfers from other County agencies for the provision of services, tax levies, and bonds.

2021-2022 Executive Proposed Operating Budget
SURFACE WATER MANAGEMENT LOCAL DRAINAGE SERVICES
(EN_A84500)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	83,888,173	86,569,327	118.8	5.0
Base Budget Adjustments	(4,935,844)	(1,958,499)	0.2	0.0
Decision Package Adjustments	8,329,508	2,143,090	3.0	6.0
2021-2022 Executive Proposed Budget	87,281,837	86,753,918	122.0	11.0
2021-2022 Executive Proposed Ordinance	87,282,000	86,754,000	122.0	11.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_003) CADD Support for CIP programs Add one FTE authority for an Engineer I in the Stormwater Services (SWS) Capital Services Unit to meet increased demands for Computer-Aided Design and Drafting (CADD) services within the Water and Land Resources Division (WLRD). The position would be billable to capital projects and thus does not require additional funding.	(969)	0	1.0	0.0
(DS_004) Stormwater Climate Preparedness Add Engineer III and consultant budget to develop and vet a methodology for evaluating stormwater climate change impacts. The methodology will be used to assess how best to mitigate predicted impacts through capital investments, regulatory changes, and operational changes.	434,772	0	1.0	0.0
(DS_005) WLRD Data System Integration Add Business Analyst Sr, GIS Spec Sr. TLTs and Business Analyst FTE to integrate WLRD processes and data systems into established, current technologies including GIS, CRM, and SharePoint. This will allow WLRD to better integrate and analyze its data and work in order to achieve its Equity & Social Justice, Clean Water Healthy Habitat, and Best Run Government goals.	969,601	0	1.0	2.0

2021-2022 Executive Proposed Operating Budget
SURFACE WATER MANAGEMENT LOCAL DRAINAGE SERVICES
(EN_A84500)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_006) Stream Data Support and Improvements Add Environmental Scientist II TLT to repair and improve stream GIS data within priority areas of King County. Improved data accuracy will result in accurate permitting decisions, complete prioritization of fish passage barriers, better understanding of stormwater pollution's effects on aquatic ecosystems, and stronger regional collaboration.	275,611	0	0.0	1.0
(DS_007) Forest Stewardship Add a Forest Steward (Project/Program Manager I) position to increase DNRP forestry capacity to accelerate the rate of preparation of forest stewardship plans for private and County-owned lands, increase the pace of restoration of County-owned lands and support implementation of the County's forest carbon projects. All of those actions help to achieve goals outlined in the 2015 SCAP and in 2020 SCAP update.	238,075	0	0.0	1.0
(DS_009) Stormwater Planning and Community Engagement Add one-time consulting support for the King County Executive's February 2021 Stormwater Summit and related King County Stormwater Master Plan development, communications planning support, stakeholder engagement, and community engagement for Green Stormwater Infrastructure in White Center.	200,000	0	0.0	0.0
(DS_014) Land Conservation Initiative Staffing Add an Administrative Specialist II and Real Property Agent III to the Acquisition Unit to provide support for increased workload related to the Land Conservation Initiative (LCI). The positions are funded by the LCI.	459,428	0	0.0	2.0
(DS_016) Fish Passage Barrier Assessment Reappropriation Reappropriate unspent 2019-2020 one-time fish passage consulting funding in order to complete the barrier assessment and prioritization.	300,000	0	0.0	0.0
(DS_017) Fish Passage Transfer to Roads CIP Adjustment Increase SWM transfer to Roads CIP to support Fish Passage projects. This one-time adjustment to the base transfer reflects the 2021-2022 Fish Passage Program project list.	1,700,000	0	0.0	0.0
(DS_120) Central Climate Change Cost Update Adjust the share of the central climate-related costs for 2021-2022. These costs include investments to advance the Strategic Climate Action Plan (SCAP), membership fees in climate-related organizations, consulting fees, as well as central staff to help agencies across the County with climate related activities. The allocation methodology is based on greenhouse gas emissions.	(15,780)	0	0.0	0.0
Administrative Service Changes				

2021-2022 Executive Proposed Operating Budget
SURFACE WATER MANAGEMENT LOCAL DRAINAGE SERVICES
(EN_A84500)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(AC_001) Loan In and Loan Out Adjustments Adjust accounts based on the estimated hours each engineer, Capital Project Manager, or other dedicated staff is projected to charge work hours including to capital projects.	608,764	0	0.0	0.0
(AC_002) Surface Water Management Fund Transfer Adjustment Adjust Surface Water Management (SWM) transfers to Shared Services Fund for SWM-funded activities and to SWM CIP Pay-as-You-Go Fund.	2,507,813	0	0.0	0.0
(AC_004) Maintenance and Monitoring of Small Habitat Restoration Projects (SHRP) Transfer to Operating Shift a portion of SHRP funding from capital to operating to cover the cost of monitoring and maintaining past projects. The balance will remain in capital to implement new projects.	160,000	0	0.0	0.0
(AC_005) Roads Vehicle Charges Adjustment Add budget for Roads Services Division vehicles when Roads loans in to Water and Land Resources. This had been budgeted by Fleet in previous years.	568,646	0	0.0	0.0
Technical Adjustments				
(TA_010) DNRP Director's Office Overhead Allocation Adjust allocation model for the DNRP Director's Office based on division operating expenditures.	(69,540)	0	0.0	0.0
(TA_045) Overhead Cost Distribution Distribute central rates, administrative and overhead costs from central fund level to appropriate section/org unit level. Distributes Rural and Regional Services section overhead to the cost center level.	1,311,916	0	0.0	0.0
(TA_050) Revenue Adjustment Adjust revenues based on updated forecasts.	0	2,143,090	0.0	0.0
(TA_110) Net Zero Changes Revise expenditure accounts to match current spending patterns.	0	0	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	1,463	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(256,000)	0	0.0	0.0
Central Rate Adjustments	(1,064,290)	0	0.0	0.0
Total Decision Package Adjustments	8,329,508	2,143,090	3.0	6.0

2021 - 2022 Proposed Financial Plan
Surface Water Management Operating Fund / 000001211

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	9,999,353	17,609,038	17,081,119	17,318,412
Revenues				
SWM Fees	82,844,966	82,941,918	81,250,954	72,833,790
General Fund	1,800,000	1,800,000	1,800,000	1,800,000
Other Revenues	2,586,678	2,012,000	2,012,000	2,012,000
Total Revenues	87,231,644	86,753,918	85,062,954	76,645,790
Expenditures				
Operating Expenditures	(42,751,040)	(49,446,011)	(47,648,968)	(50,698,501)
Contribution to Shared Services	(9,165,317)	(9,714,975)	(9,587,320)	(10,200,908)
GO Bond- Debt Service	(2,723,298)	(2,437,611)	(2,109,768)	(2,109,768)
CIP PAYG - SWS	(8,534,450)	(8,080,240)	(7,980,120)	(7,980,120)
CIP PAYG - ERES	(7,625,854)	(7,880,000)	(7,980,120)	(7,980,120)
CIP PAYG - WLR Fish Passage	(600,000)	(1,723,000)	(3,500,000)	(3,500,000)
CIP PAYG - Roads Drainage/ROW	(3,700,000)	(3,700,000)	(3,419,365)	(2,251,789)
CIP PAYG - Roads Catch basin	(500,000)	-		
CIP PAYG - Roads Fish Passage	(4,022,000)	(4,300,000)	(2,600,000)	(2,600,000)
Total Expenditures	(79,621,959)	(87,281,837)	(84,825,661)	(87,321,206)
Estimated Underexpenditures				
Ending Fund Balance	17,609,038	17,081,119	17,318,412	6,642,996
Reserves				
Cash Flow Reserve (90 days)	(10,220,619)	(10,910,230)	(10,603,208)	(10,915,151)
Rate Stabilization Reserve	(7,388,419)	(6,170,889)	(6,715,204)	
Total Reserves	(17,609,038)	(17,081,119)	(17,318,412)	(10,915,151)
Reserve Shortfall	-	-	-	4,272,155
Ending Undesignated Fund Balance	-	-	-	-

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted.

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Annexation and inflation assumptions are based on latest OEFA forecast and PSB's BFPA guidance.

Revenues Notes:

Reduced SWM revenues due to N Highline Y annexation in 2024, followed by West Hill in 2025, and Fairwood in 2026.

Other revenues assume average level of grant activity.

Expenditure Notes:

Operating expenditure forecast removes any one-time adds in 2021-2022; inflationary adjustments per BFPA guidance.

Contribution to Shared Services includes Department & Division overhead costs; inflationary adjustments per BFPA guidelines.

GO Bond forecast based on debt service schedule.

Transfers to various Capital (CIP) Pay-As-You-Go (PAYG) programs are broken out per the following categories of programs/projects.

Surface Water Services (SWS) - programs such as Asset Preservation, Agricultural Drainage, Natural Drainage & Water Quality.

Ecological Restoration & Engineering Services (ERES) - programs/projects that restore aquatic health, focus on salmon recovery.

WLR Fish Passage - remove barriers to fish passage towards County's goal to open upstream habitat.

Roads Drainage/Right of Way (ROW) - ongoing capital program geared towards drainage work on County's road systems.

Roads Catch basin - one-time effort during 2019-2020 to clean catch basins; funds re-allocated to Fish Passage in 2021-22 proposal.

Roads Fish Passage - remove barriers to fish passage within Roads ROW towards County's goal to open upstream habitat.

Reserve Notes:

90 Day Cash Flow Reserve is maintained per Fund's financial management policies.

Rate Stabilization Reserve - after the Cash Flow Reserve, any remaining fund balance is set aside in a Rate Stabilization Reserve. This reserve

This plan was updated by Aaron Sommer on September 1, 2020.

**2021-2022 Executive Proposed Operating Budget
WATER AND LAND RESOURCES (EN_A74100)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	75,430,707	74,619,687	192.9	2.0
Base Budget Adjustments	4,131,543	817,423	0.3	0.0
Decision Package Adjustments	(1,219,413)	5,509,202	(15.0)	2.0
2021-2022 Executive Proposed Budget	78,342,837	80,946,312	178.2	4.0
2021-2022 Executive Proposed Ordinance	78,343,000	80,947,000	178.2	4.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_001) Water Quality Benefits Evaluation Program Add funding to enhance the tools developed in 2020 under the Water Quality Benefits Evaluation (WQBE) and evaluate additional scenarios that will inform strategic planning efforts such as the Clean Water Healthy Habitat and Stormwater Services strategic plans. This includes budget for consultant services.	500,000	0	0.0	0.0
(DS_002) Fish Passage Technical Support Add funding for a position to support development and implementation of an in lieu mitigation program that furthers fish passage restoration opportunities that result in better habitat outcomes. The work would include applying programmatic procedures to specific proposals, coordination of in lieu activities with internal and external partners, and efficient tracking and reporting of all mitigation transactions.	309,772	0	0.0	1.0
(DS_008) Fish, Farm, and Flood (FFF) Program Support Add a project manager and funding for a facilitator to allow for continued support to implement identified priorities of the FFF stakeholder process and continue to grow and develop the FFF model to tackle multi-benefit and multi-objective projects in a way that provides net gains to all three interest groups (Farm, Fish and Flood).	540,202	0	0.0	1.0

2021-2022 Executive Proposed Operating Budget
WATER AND LAND RESOURCES (EN_A74100)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(DS_010) Training and Critical Skills Development Establish a training and development budget for Finance and Administration section to enhance the performance and technical skill set.	54,000	0	0.0	0.0
(DS_011) Harmful Algal Bloom Management Pilot Utilize existing work order contract with the consulting firm Parametrix to test the use of an unmanned aerial vehicle (drone) for management of harmful algal blooms.	40,000	0	0.0	0.0
(DS_013) LHWMP Budget Transfer and Comprehensive Plan Support Add efficiencies by shifting funding to agencies housing matrixed project managers. Provide one-time funding for contract services to support LHWMP's 2020 Comprehensive Plan update. Related to TA_002 in LHWMP.	891,000	0	0.0	0.0
(DS_015) National Estuary Program Grants Add funding for consultant services and specialized equipment necessary in 2021-2022 to complete grants received by WLR Science Section. Grant revenues will fully cover these expenditures.	450,000	450,000	0.0	0.0
(DS_120) Central Climate Change Cost Update Adjust the share of the central climate-related costs for 2021-2022. These costs include investments to advance the Strategic Climate Action Plan (SCAP), membership fees in climate-related organizations, consulting fees, as well as central staff to help agencies across the County with climate related activities. The allocation methodology is based on greenhouse gas emissions.	17,116	0	0.0	0.0
Administrative Service Changes				
(AC_001) Loan In and Loan Out Adjustments Adjust account based on the estimated hours each engineer, Capital Project Manager, or other dedicated staff is projected to charge work hours to other appropriation units, including capital projects.	334,686	0	0.0	0.0
(AC_003) Modernized Hydrologic Information Center (HIC) Data Management System Provide ongoing hosting, maintenance, and minor enhancements to the Hydrologic Information Center (HIC) database, currently being developed by an outside vendor in a project managed by KCIT. The HIC database provides streamflow and temperature data used by a variety of agencies and programs throughout DNRP.	320,000	0	0.0	0.0
(AC_006) Lake Sammamish Kokanee ILA Increase budget by an inflationary factor to match the agreed ILA budget.	10,964	0	0.0	0.0
Technical Adjustments				
(TA_001) Flood Control Position Transfer Move positions approved in 2020 supplemental budget into the appropriate cost centers in the Flood Control District.	(4,379,903)	0	(15.0)	0.0

**2021-2022 Executive Proposed Operating Budget
WATER AND LAND RESOURCES (EN_A74100)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_002) Local Hazardous Waste - Salary Savings Adjustment Correct a trial run budget contra added in 2019-2020. The contra was added by the Hazardous Waste Management program to align their internal budget with WLRD Shared Services.	505,136	0	0.0	0.0
(TA_003) Hazardous Waste Offset Reduction Eliminate offset for an incorrect Department of Assessments budget entry in 2019-20.	486,570	0	0.0	0.0
(TA_004) Librarian Budget Move Move non-labor budget for subscriptions and supplies related to the Water and Land librarian to the Science section.	0	0	0.0	0.0
(TA_010) DNRP Director's Office Overhead Allocation Adjust allocation model for the DNRP Director's Office based on division operating expenditures.	(138,172)	0	0.0	0.0
(TA_045) Overhead Cost Distribution to WLRD Funds Distribute central rates, administrative and overhead costs from central fund level to appropriate section/org unit level. Distributes Rural and Regional Services section overhead to the cost center level.	4	0	0.0	0.0
(TA_050) Revenue Updates (Non-Fee Increase Related) Adjust revenues based on updated forecasts.	0	5,059,202	0.0	0.0
(TA_110) Net Zero Changes Revise expenditure accounts to match current spending patterns.	0	0	0.0	0.0
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	2,950	0	0.0	0.0
(TA_113) Vacancy Rate Adjustment Capture salary savings from employee turnover, without reducing the FTE authority, to increase the accuracy of labor budgeting for this appropriation unit and provide greater transparency.	(129,000)	0	0.0	0.0
Central Rate Adjustments	(1,034,738)	0	0.0	0.0
Total Decision Package Adjustments	(1,219,413)	5,509,202	(15.0)	2.0

2021 - 2022 Proposed Financial Plan
Water & Land Resources - Shared Services / 000001210

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	477,188	746,337	849,812	849,812
Revenues				
Wastewater Treatment Division (WTD)	32,263,312	34,075,675	34,917,011	37,151,700
Surface Water Management Fund	15,167,181	17,587,733	16,886,080	17,966,789
Hazardous Waste Management Program	13,165,574	14,944,958	15,024,428	15,985,991
Flood Control District	2,244,735	2,507,820	2,580,711	2,745,877
Noxious Weeds Fund	740,104	679,382	697,601	742,247
Grants/Other Revenues	8,381,297	11,150,744	10,700,744	11,385,592
Total Revenues	71,962,203	80,946,312	80,806,575	85,978,196
Expenditures				
Environmental Lab	(26,538,475)	(28,571,990)	(30,000,589)	(31,920,627)
Science and Technical Services	(14,152,097)	(16,518,478)	(16,829,902)	(17,907,016)
Hazardous Waste Management Program	(12,675,916)	(14,658,980)	(15,024,428)	(15,985,991)
Regional Services	(7,572,779)	(8,201,967)	(8,040,662)	(8,555,264)
Division administration & support	(8,261,703)	(10,391,422)	(10,910,994)	(11,609,298)
Total Expenditures	(69,200,970)	(78,342,837)	(80,806,575)	(85,978,196)
Estimated Underexpenditures				
Other Fund Transactions				
Estimated True-up adjustment	(2,492,084)	(2,500,000)		
Total Other Fund Transactions	(2,492,084)	(2,500,000)	-	-
Ending Fund Balance	746,337	849,812	849,812	849,812
Reserves				
Estimated Expenditure Reserve(s)	(746,337)	(849,812)	(849,812)	(849,812)
Total Reserves	(746,337)	(849,812)	(849,812)	(849,812)
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	-	-	-	-

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenues and expenditures inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes:

Beginning Balance is consistent with the fund balance reported by FBOD and matches EBS GL_30 report.

Wastewater Treatment Division (WTD) revenue pays for services provided by Environmental Lab and Science & Technical Services.

Surface Water Management pays for County's share of Regional programs, Science and Technical Services and the Environmental Lab;

includes its proportional share of Division's administration and support functions.

Local Hazardous Waste Management Program is a multi-agency program, administered by Public Health as its fiscal agent. The revenues pay for WLRD's share of staff, supplies, equipment, overhead and any other related costs.

Flood Control District pays for its proportional share of Division's administration and support functions.

Noxious Weed Control pays for its proportional share of Division's administration and support functions.

Other Revenue includes federal, state and local grants, contracts for services with other agencies and jurisdictions, and revenue-backed contingency. This also includes the large increase in the Flood Control District's (FCD) Cooperative Watershed Management (CWM) grant program.

Expenditure Notes:

One-time expenditures proposed in 2021-22 are excluded from 2023-24 prior to applying inflation per PSB's BFPA guidance.

Regional Services includes Regional & Rural Service Section management and support functions, County's support towards Water Resource Inventory Areas (WRIA), King Conservation District (KCD), and Groundwater management system.

Division administration and support includes Division leadership, Finance and Human Resources functions; Also includes Fish Passage program management and revenue-backed contingency for unforeseen needs or events e.g. West Point.

Other Fund transactions:

True-up process accounts for any variances from budget, and makes appropriate adjustments (credit/charge) to balance the fund.

Reserve Notes:

As a pass-thru fund, there is no reserve requirement per Fund's financial management policies.

Expenditure reserve accounts for underexpenditures in WRIs, and it is held within the fund to address future needs as guided by the WRIA management committees.

This plan was updated by Aaron Sommer on September 1, 2020.

**2021-2022 Executive Proposed Operating Budget
NOXIOUS WEED CONTROL PROGRAM (EN_A38400)**

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	9,028,580	8,232,275	19.3	0.0
Base Budget Adjustments	49,358	27,727	0.7	0.0
Decision Package Adjustments	623,022	86,327	0.0	0.0
2021-2022 Executive Proposed Budget	9,700,960	8,346,329	20.0	0.0
2021-2022 Executive Proposed Ordinance	9,701,000	8,347,000	20.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Administrative Service Changes				
(AC_001) Loan In and Loan Out Adjustments Adjust account based on the estimated hours each engineer, Capital Project Manager, or other dedicated staff is projected to charge work hours to other appropriation units, including capital projects.	121,834	0	0.0	0.0
Technical Adjustments				
(TA_010) DNRP Director's Office Overhead Allocation Adjust allocation model for the DNRP Director's Office based on division operating expenditures.	2,664	0	0.0	0.0
(TA_045) Overhead Cost Distribution to WLRD Funds Distribute central rates, administrative and overhead costs from central fund level to appropriate section/org unit level. Distributes Rural and Regional Services section overhead to the cost center level.	329,762	0	0.0	0.0
(TA_050) Revenue Updates (Non-Fee Increase Related) Adjust revenues based on updated forecasts.	0	86,327	0.0	0.0
(TA_110) Net Zero Adjustments Revise expenditure accounts to match current spending patterns.	0	0	0.0	0.0

2021-2022 Executive Proposed Operating Budget
NOXIOUS WEED CONTROL PROGRAM (EN_A38400)

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_112) Temporary Account Adjustment Adjust temporary account to accommodate GWI and FICA.	1,636	0	0.0	0.0
Central Rate Adjustments	167,126	0	0.0	0.0
Total Decision Package Adjustments	623,022	86,327	0.0	0.0

**2021 - 2022 Proposed Financial Plan
Noxious Weed Control / 000001311**

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	1,079,617	2,024,637	670,006	(476,968)
Revenues				
Noxious Weed Fee	7,924,999	7,977,829	8,074,923	8,173,729
Grants/Other	307,276	368,500	307,276	307,276
Total Revenues	8,232,275	8,346,329	8,382,199	8,481,005
Expenditures				
Salary & Benefits	(4,102,153)	(4,276,738)	(4,490,575)	(4,777,972)
Project HeLP	(690,564)	(1,920,000)	(1,770,000)	(1,720,000)
Supplies and Other Services	(395,532)	(367,462)	(300,000)	(300,000)
Operational contingency		(500,000)	(200,000)	(200,000)
Division Support	(740,104)	(1,009,144)	(1,059,601)	(1,124,237)
County/Department Support	(1,358,902)	(1,627,616)	(1,708,997)	(1,813,246)
Total Expenditures	(7,287,255)	(9,700,960)	(9,529,173)	(9,935,455)
Estimated Underexpenditures				
Other Fund Transactions				
Total Other Fund Transactions	-	-	-	-
Ending Fund Balance	2,024,637	670,006	(476,968)	(1,931,418)
Reserves				
Rainy Day Reserve (30 day)	(303,636)	(414,730)	(408,099)	(425,710)
Rate Stabilization Reserve	(1,721,001)	(255,276)		
Total Reserves	(2,024,637)	(670,006)	(408,099)	(425,710)
Reserve Shortfall	-	-	885,067	2,357,128
Ending Undesignated Fund Balance	-	-	-	-

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Proposed Budget ties to PBCS and matches *2021-2022 Estimated*.

Outyear revenues and expenditures inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes:

Noxious Weed Fee revenues are based on forecasted parcel growth by the Assessor's office - 0.60% annually in 2021-2022, 0.61% annually from 2023 to 2026

Expenditure Notes:

2019-20 Estimated reflects underexpenditures related to delays in contracting process in 2019; COVID-19 in 2020.

Project HeLP expenditures include contracted work crews and related supplies; Noxious Weed staff supporting Project HeLP are included in Salary and Benefits. Increased spending is due to the 2019-2020 fee increase.

Division support includes proportional share of administration and support functions at the Division and Section level.

County/Department support includes proportional share of overhead costs such as KCIT, FMD and other services.

Budget includes 5% contingency reserve to address unforeseen operational issues.

Reserve Notes:

30 Day Rainy Day reserve is maintained per Fund's financial management policies.

This plan was updated by Aaron Sommer on September 1, 2020.

2021-2022 Executive Proposed Operating Budget
KING COUNTY FLOOD CONTROL CONTRACT(EN_A56100)

Operating Budget Summary	Expenditures	Revenues	Reg FTE	TLT
2019-2020 Revised Budget	243,295,830	243,295,830	54.0	4.0
Base Budget Adjustments	(107,550,026)	(106,209,680)	0.0	(4.0)
Decision Package Adjustments	3,543,216	2,988,830	16.0	0.0
2021-2022 Executive Proposed Budget	139,289,020	140,074,980	70.0	0.0
2021-2022 Executive Proposed Ordinance	139,290,000	140,075,000	70.0	0.0

Notes

1. The 2019-2020 Revised Budget equals the 2019-2020 Adopted Biennial Budget plus all Adopted Supplementals as of the publication of this document.
2. Adjust base budget to remove one-time changes, annualize supplemental changes, and increase personnel budgets to 2021-2022 rates. Personnel budgets reflect projected 2021-2022 salary and benefit rates, current position classifications, and step/merit increases.
3. The Executive Proposed Budget is the sum of the Revised Budget, Base Budget Adjustments, and Decision Package Adjustments. All FTEs/TLTs are rounded to the nearest 1/10th of a position and in some cases, rounded numbers may not add up to the FTE/TLT totals in Executive Proposed. In the Executive Proposed Ordinance, expenditure and revenue totals are rounded up to the nearest 1,000 and FTEs and TLTs are rounded up to the maximum monthly FTEs/TLTs in the Biennium.

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
Direct Service Changes				
(DS_012) Floodplain Management Community Engagement Specialist				
Add a community engagement specialist to augment outreach and communications support for the District's capital program and programmatic flood risk reduction efforts.	339,474	0	1.0	0.0
Administrative Service Changes				
(AC_001) Loan In and Loan Out Adjustments				
Adjust account based on the estimated hours each engineer, Capital Project Manager, or other dedicated staff is projected to charge work hours to other appropriation units, including capital projects.	(1,395,470)	0	0.0	0.0
(AC_005) Roads Vehicle Charges				
Add budget for Road Services Division vehicles when Roads loans in to Water and Land Resources. This had been budgeted by Fleet in previous years.	145,446	0	0.0	0.0
Technical Adjustments				
(TA_001) FTE Transfer to River and Flood Control Management				
Transfer positions approved in 2020 supplemental from Water and Land Shared Services to the King County Flood Control District. Related to TA_001 in WLRD Shared Services.	4,379,903	0	15.0	0.0

**2021-2022 Executive Proposed Operating Budget
KING COUNTY FLOOD CONTROL CONTRACT(EN_A56100)**

Decision Package Adjustment Detail	Expenditures	Revenues	Reg FTE	TLT
(TA_010) DNRP Director's Office Overhead Allocation Adjust the allocation model for the DNRP Director's Office based on division operating expenditures.	(77,636)	0	0.0	0.0
(TA_045) Overhead Cost Distribution to WLRD Funds Distribute central rates, administrative and overhead costs from central fund level to appropriate section/org unit level.	243,910	0	0.0	0.0
(TA_050) Revenue Updates (Non-Fee Increase Related) Adjust revenues based on updated forecasts.	0	2,988,830	0.0	0.0
(TA_111) Overtime Account Adjustment Adjust overtime account to accommodate GWI, retirement, and FICA.	(1,023)	0	0.0	0.0
Central Rate Adjustments	(91,388)	0	0.0	0.0
Total Decision Package Adjustments	3,543,216	2,988,830	16.0	0.0

2021 - 2022 Proposed Financial Plan
Flood Control District - Operating Contract Fund / 000001561

Category	2019-2020 Estimated	2021-2022 Proposed	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	(4,207)	-	785,961	-
Revenues				
Flood Control Reimbursement	18,024,333	23,740,707	23,316,521	25,624,898
Inter-County River Improvement Fund	96,200	-		
Miscellaneous	185,240	-		
Capital Program Revenues	81,353,495	116,334,274	119,824,302	123,419,031
Total Revenues	99,659,268	140,074,981	143,140,823	149,043,929
Expenditures				
Annual Maintenance	(3,418,772)	(2,985,628)	(3,134,909)	(3,335,543)
Flood Technical Services	(1,643,397)	(3,491,322)	(3,665,888)	(3,900,505)
Flood Hazards Plan, Grants, Outreach	(1,104,266)	(2,068,341)	(2,171,758)	(2,310,751)
Flood Warning Center	(1,492,410)	(410,530)	(431,057)	(458,645)
Overhead / Central Costs	(6,045,327)	(6,394,809)	(6,714,549)	(7,124,136)
Program Implementation	(1,128,097)	(3,183,229)	(3,342,390)	(3,556,303)
Program Management, Finance, Admin	(3,444,540)	(4,420,887)	(4,641,931)	(4,939,015)
Total Expenditures	(18,276,809)	(22,954,746)	(24,102,482)	(25,624,898)
Estimated Underexpenditures				
Other Fund Transactions				
Capital Fund Expenditures	(81,378,252)	(116,334,274)	(119,824,302)	(123,419,031)
2019-20 Capital Carryover				
Total Other Fund Transactions	(81,378,252)	(116,334,274)	(119,824,302)	(123,419,031)
Ending Fund Balance	-	785,961	-	-
Reserves				
Total Reserves	-	(785,961)	-	-
Reserve Shortfall	-	-	-	-
Ending Undesignated Fund Balance	-	-	-	-

Financial Plan Notes

All financial plans have the following assumptions, unless otherwise noted in below rows.

2021-2022 Proposed Budget ties to PBCS and matches 2021-2022 Estimated.

Outyear revenue and expenditure inflation assumptions are consistent with figures provided by PSB's BFPA guidance.

Revenues Notes:

FCD revenues intended to reimburse the FCD Capital Contract fund 3571 for expenditures incurred.

Expenditure Notes:

The total budget request is equal to Operating and Capital Fund Expenditures.

Capital expenditures reflect proposed appropriation in each biennium based on the proposed CIP in June 2020.

Reserve Notes:

This fund operates on a reimbursement basis. Flood Control District practice has been to keep all reserves in the District fund (190010010) and reimburse the County's contract fund for all expenditures not covered by other revenue sources.

This plan was updated by Aaron Sommer on September 1, 2020.

Ordinance Attachment by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3151 CONSERV FUTURES SUB-FUND, Cap Status: All, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3151 CONSERV FUTURES SUB-FUND							
Project Number	Project Name Class Code	Tech Adj	IT Proj	FY21-22	FY23-24	FY25-26	Total 6-Year Budget
1047150	WLCF FINANCE DEPT FND CHRG STANDALONE			\$99,531	\$105,592	\$112,023	\$317,146
1047152	WLCF CFL PROGRAM SUPPORT STANDALONE			\$810,662	\$855,897	\$908,021	\$2,574,580
1047194	WLCF KC LWR CDR R CNSRVTN ARA STANDALONE			\$0	\$0	\$0	\$0
1047220	WLCF KC CFT LCI SUPPORT STANDALONE			\$267,152	\$282,058	\$299,236	\$848,446
1047227	WLCF BEL BELLEVUE GRNWY&OS STANDALONE			\$0	\$0	\$0	\$0
1112176	WLCF KC BASS/BEAVER PLUM CREEK STANDALONE			\$0	\$0	\$0	\$0
1113919	WLCF KC PATTERSON CREEK STANDALONE			\$0	\$0	\$0	\$0
1116224	WLCF KC SNOQUALMIE REC PART STANDALONE			\$0	\$0	\$0	\$0
1116231	WLCF KC BEAR CK WATERWAYS STANDALONE			\$150,000	\$0	\$0	\$150,000
1116241	WLCF KC Wetland 14 / Spring LK STANDALONE			(\$5,000)	\$0	\$0	(\$5,000)
1116264	WLCF KC MASTER STANDALONE			\$11,722,154	\$19,928,877	\$19,055,452	\$50,706,483
1122034	WLCF COV South Covington Park STANDALONE			\$165,000	\$0	\$0	\$165,000
1122038	WLCF WVL Little Bear Creek STANDALONE			(\$57,500)	\$0	\$0	(\$57,500)
1122060	WLCF KC COTTAGE&COLD CREEK NA STANDALONE			\$0	\$0	\$0	\$0
1123828	WLCF KC MITCHELL HILL FOR ADD STANDALONE			\$740,000	\$0	\$0	\$740,000
1123830	WLCF KC SOUTH FORK SKYKOMISH STANDALONE			(\$57,700)	\$0	\$0	(\$57,700)

Ordinance Attachment by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3151 CONSERV FUTURES SUB-FUND, Cap Status: All, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3151 CONSERV FUTURES SUB-FUND							
Project Number	Project Name Class Code	Tech Adj	IT Proj	FY21-22	FY23-24	FY25-26	Total 6-Year Budget
1123835	WLCF KC BOISE CRK RESTORATN STANDALONE			\$390,000	\$0	\$0	\$390,000
1126728	WLCF KRK JUANITA HGTS PK/CK STANDALONE			\$0	\$0	\$0	\$0
1126743	WLCF KC GR LWR NEWAUKUM CK STANDALONE			\$1,119,441	\$0	\$0	\$1,119,441
1126744	WLCF KC GR MID NEWAUKUM SP CK STANDALONE			\$0	\$0	\$0	\$0
1126745	WLCF KC GR REGREENING GREEN STANDALONE			(\$90,712)	\$0	\$0	(\$90,712)
1129237	WLCF SEA MAGNOLIA GREENBELT STANDALONE			(\$40,000)	\$0	\$0	(\$40,000)
1129238	WLCF SEA NTH BEACH NAT AREA STANDALONE			\$250,000	\$0	\$0	\$250,000
1129252	WLCF KC SNOQUALMIE FOREST STANDALONE			\$0	\$0	\$0	\$0
1129255	WLCF KC LWR CEDAR/MTH TAY STANDALONE			\$0	\$0	\$0	\$0
1129267	WLCF KC PINER POINT NAT AREA STANDALONE			\$0	\$0	\$0	\$0
1129269	WLCF KC FARMLAND ENUM APD/TDR STANDALONE			(\$700,000)	\$0	\$0	(\$700,000)
1129314	WLCF AUB WATTS PROPERTY STANDALONE			\$0	\$0	\$0	\$0
1132070	WLCF KNT MCSORLEY CK WTLAND STANDALONE			\$184,000	\$0	\$0	\$184,000
1132081	WLCF SEA NORTHGATE UCP STANDALONE			(\$100,000)	\$0	\$0	(\$100,000)
1132090	WLCF KC ELLIOTT BDG REACH STANDALONE			\$0	\$0	\$0	\$0
1132093	WLCF KC POINT HEYER STANDALONE			\$0	\$0	\$0	\$0
1133802	WLCF KEN SWAMP CREEK STANDALONE			\$0	\$0	\$0	\$0

Ordinance Attachment by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3151 CONSERV FUTURES SUB-FUND, Cap Status: All, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3151 CONSERV FUTURES SUB-FUND							
Project Number	Project Name Class Code	Tech Adj	IT Proj	FY21-22	FY23-24	FY25-26	Total 6-Year Budget
1133806	WLCF SEA COLLEGE ST RAVINE ADD STANDALONE			(\$300,000)	\$0	\$0	(\$300,000)
1133807	WLCF SEA DUWAMISH WATERWAY PK STANDALONE			(\$15,000)	\$0	\$0	(\$15,000)
1133813	WLCF KC THREE FORKS NA ADD STANDALONE			\$70,812	\$0	\$0	\$70,812
1133814	WLCF KC CEDAR RIVER OPP FUND STANDALONE			\$0	\$0	\$0	\$0
1133816	WLCF KC MOLASSES CREEK STANDALONE			\$0	\$0	\$0	\$0
1133819	WLCF KC SNOQUALMIE VALLEY FARM STANDALONE			\$0	\$0	\$0	\$0
1133820	WLCF KC VASHON MAURY ISL FARM STANDALONE			\$0	\$0	\$0	\$0
1134923	WLCF KC MASTER 2020 BOND PROGRAMMATIC			\$0	\$0	\$0	\$0
1134983	WLCF KC CFT DEBT SERVICE PYMTS STANDALONE			\$20,006,387	\$24,637,180	\$27,502,671	\$72,146,238
1136799	WLCF COV JENKINS CK PK EXP STANDALONE			\$420,000	\$0	\$0	\$420,000
1136836	WLCF KIR CEDAR CK KC PARCEL STANDALONE			\$30,000	\$0	\$0	\$30,000
1136845	WLCF KC URB GSPC WHITE CT (MW) STANDALONE			\$0	\$0	\$0	\$0
1136846	WLCF KC VASHON MARINE SHORE STANDALONE			\$0	\$0	\$0	\$0
1136847	WLCF KC VASH STREAMS & ESTS STANDALONE			\$0	\$0	\$0	\$0
1136849	WLCF SEA DUWAM UNITY EL (MW) STANDALONE			\$15,000	\$0	\$0	\$15,000
1137238	WLCF KC MASTER 2021 BOND PROGRAMMATIC			\$0	\$0	\$0	\$0
1138551	WLCF SHO 185TH ST OS ACQ STANDALONE			\$18,100	\$0	\$0	\$18,100

Ordinance Attachment by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3151 CONSERV FUTURES SUB-FUND, Cap Status: All, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3151 CONSERV FUTURES SUB-FUND							
Project Number	Project Name Class Code	Tech Adj	IT Proj	FY21-22	FY23-24	FY25-26	Total 6-Year Budget
1138552	WLCF KC EVANS CK/EN TDR STANDALONE			\$117,000	\$0	\$0	\$117,000
1138967	WLCF NP FOR FW KILWORTH EN ED STANDALONE			\$1,000,000	\$0	\$0	\$1,000,000
1138968	WLCF NP FOR KEN ARROWHEAD STANDALONE			\$2,000,000	\$0	\$0	\$2,000,000
1138969	WLCF KC E/SIDE RAIL RENTON EXT STANDALONE			\$1,500,000	\$0	\$0	\$1,500,000
1138970	WLCF LFP LAKE FRONT PROP ACQ STANDALONE			\$950,000	\$0	\$0	\$950,000
1138971	WLCF STC DES MOINES PK STANDALONE			\$500,000	\$0	\$0	\$500,000
1138972	WLCF SEA EDG BRICK PITS (MW) STANDALONE			\$1,000,000	\$0	\$0	\$1,000,000
1138974	WLCF SEA LAKERIDGE PK ADD STANDALONE			\$275,000	\$0	\$0	\$275,000
1138975	WLCF KC COUGAR MTN ADD STANDALONE			\$800,000	\$0	\$0	\$800,000
1138976	WLCF KC EASTRAIL WOODINVILLE STANDALONE			\$50,000	\$0	\$0	\$50,000
1138977	WLCF KC HOLLYWOOD HILLS F&P STANDALONE			\$400,000	\$0	\$0	\$400,000
1138978	WLCF KC MCGARVEY PK OS ADD STANDALONE			\$250,000	\$0	\$0	\$250,000
1138979	WLCF KC SKYWAY WEST HILL UG STANDALONE			\$100,000	\$0	\$0	\$100,000
1138980	WLCF KC VASHON TAX TITLE PROP STANDALONE			\$25,000	\$0	\$0	\$25,000
1139013	WLCF KC MASTER 2022 BOND STANDALONE			\$25,000,000	\$0	\$0	\$25,000,000
3151 - CONSERV FUTURES SUB-FUND		Total		\$69,059,327	\$45,809,604	\$47,877,403	\$162,746,334
Grand Total				\$69,059,327	\$45,809,604	\$47,877,403	\$162,746,334

2021-2022 Proposed Financial Plan
Conservation Futures Levy / 000003151

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	11,356,493	-	11,356,493	-	-
Conservation Futures Levy Current		43,582,927	43,582,927	45,509,606	47,577,403
Bond Proceeds	46,199,305	25,000,000	71,199,305	20,000,000	20,000,000
Interest Income		90,000	90,000	200,000	200,000
Other Revenue		386,400	386,400	100,000	100,000
	-				
Total Capital Revenue	\$ 57,555,798	\$ 69,059,327	\$ 126,615,125	\$ 65,809,606	\$ 67,877,403
Capital Appropriation:					
Acquisitions and Relocations	(57,555,798)	(69,059,327)	(126,615,125)	(65,809,606)	(67,877,403)
	-	-	-	-	-
	-	-	-	-	-
Total Capital Appropriation	\$ (57,555,798)	\$ (69,059,327)	\$ (126,615,125)	\$ (65,809,606)	\$ (67,877,403)

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	22,931,146	22,931,146	-	15,623,744	-	11,158,171
Capital Funding Sources						
Conservation Futures Levy Current	31,445,241	41,656,766	-	43,582,927	45,509,606	47,577,403
Residual Funds From Debt Service Fund	5,742,029	5,742,029	-	-	-	-
Bond Proceeds	-	13,800,695	-	36,969,105	44,230,200	20,000,000
Interest Income	818,333	840,908	-	90,000	200,000	200,000
Other Revenue	22,509	100,000	-	386,400	100,000	100,000
Interfund Loan			-	9,875,142		
Total Capital Revenue	\$ 38,028,112	\$ 62,140,398	\$ -	\$ 90,903,574	\$ 90,039,806	\$ 67,877,403
Capital Expenditures						
Acquisitions and Relocations	(10,584,248)	(24,116,865)	-	(39,520,931)	(24,244,455)	(15,649,942)
Acquisitions and Relocations - Bond	(12,500,000)	(28,000,000)	-	(47,000,000)	(30,000,000)	(20,000,000)
Debt Service Payments	(14,723,013)	(17,330,935)	-	(20,006,387)	(24,637,180)	(27,502,671)
		-	-			
Total Capital Expenditures	\$ (37,807,261)	\$ (69,447,800)	\$ -	\$ (106,527,318)	\$ (78,881,635)	\$ (63,152,613)
Other Fund Transactions						
		-	-	-		
		-	-	-		
Ending Fund Balance	\$ 23,151,997	\$ 15,623,744	\$ -	\$ -	\$ 11,158,171	\$ 15,882,961
Fund Balance designated to current projects	\$ (22,901,997)	\$ (11,356,493)	\$ -	\$ -	\$ (11,158,171)	\$ (15,882,961)
Reserves						
Reserve For Future Allocations		(4,177,481)				
Cash Flow Reserve(s)	(250,000)	(250,000)				
Total Reserves	\$ (250,000)	\$ (4,427,481)	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	-	160,230	-	-	-	-
Ending Undesignated Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Financial Plan Notes**CIP Budget Notes:**

2019-2020 Carryover column reflects the best estimate of the inception to date budget balances at the end of the 2019-2020 biennium.

2021-2022 Proposed Budget is aligned with 2021-2022 executive proposed biennial budget.

Outyear budget estimates are consistent with executive proposed budget estimates for outyears.

Financial Position Notes:

2019-2020 Biennial-to-Date Actuals reflects actual revenues and expenditures as of 06/10/2020, using EBS report GL_010. The beginning fund

2019-2020 Estimated reflects updated revenue and expenditure estimates as of 06/29/2020.

2021-2022 Estimated reflects updated revenue and expenditure estimates as of 06/29/2020.

Outyear revenue and spending estimates are based on current revenue estimates and project spending plans.

Residual conservation futures funds from the dissolution of the central debt service fund - one time occurrence.

Bonds will be issued on a reimbursable basis - projected at 2020 \$12.5M, 2021 \$15.5M, 2022 \$22.8M, 2023 \$24.2M, 2024 \$20M, 2025 \$10M, 2026

Other Revenue includes: Sale of Tax Title Property, and Private Timber Harvest Tax. Residual Balance Fund 3521 1989 Bond Fund closure \$286K

In the short-term there will be interfund borrowing to cover any cash shortfall in the fund due to reimbursable bonds. See footnote 12.

Other Notes:

Other fund transactions include accounting adjustments to balance to budgetary fund balance.

Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects

Cash flow reserve due to revenue fluctuations and debt service assumptions. This fund will undergo reconciliation at the close of 2020. Any

This plan was updated by Veronica Doherty on 09/08/2020.

Ordinance Attachment by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3292 SWM CIP NON-BOND SUBFUND, Cap Status: All, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3292 SWM CIP NON-BOND SUBFUND							
Project Number	Project Name Class Code	Tech Adj	IT Proj	FY21-22	FY23-24	FY25-26	Total 6-Year Budget
1033882	WLER ECO RESTORE & PROTECT PROGRAMMATIC	✓		(\$1,145,000)	\$0	\$0	(\$1,145,000)
1034167	WLER WRIA 7 ECOSYSTEM RESTORATN PROGRAMMATIC	✓		(\$6,925,327)	\$0	\$0	(\$6,925,327)
1034171	WLER WRIA8 ECOSYSTEM RESTORATN PROGRAMMATIC	✓		(\$17,496,259)	\$0	\$0	(\$17,496,259)
1034245	WLER WRIA9 ECOSYSTEM RESTORATN PROGRAMMATIC	✓		(\$6,587,269)	\$0	\$0	(\$6,587,269)
1034280	WLER WRIA10 ECOSYSTEM RESTORATN PROGRAMMATIC	✓		(\$200,000)	\$0	\$0	(\$200,000)
1034282	WLER VASHON ECOSYSTEM RESTORAT PROGRAMMATIC	✓		(\$850,000)	\$0	\$0	(\$850,000)
1034287	WLER SMALL HABITAT RESTORATION PROGRAMMATIC	✓		(\$75,000)	\$0	\$0	(\$75,000)
1048135	WLSWC SUPPORT TO OTHERS PGM PROGRAMMATIC	✓		\$24,752	\$0	\$0	\$24,752
1048364	WLSWCND NEIGHBORHOOD DRN ASST PROGRAMMATIC	✓		(\$82,441)	\$0	\$0	(\$82,441)
1111168	WLFAC CAPITAL PROJECT OVERSIGH ADMIN			\$22,407	\$0	\$0	\$22,407
1114123	WLER PORTER LEVEE SETBACK STANDALONE	✓		(\$640,220)	\$0	\$0	(\$640,220)
1114197	WLSWC STEWSHP WQ COST SHRE STANDALONE	✓		(\$55,622)	\$0	\$0	(\$55,622)
1117559	WLSWC FAIRWOOD 11 PIPE PHASE 2 STANDALONE	✓		(\$86,706)	\$0	\$0	(\$86,706)
1119894	WLSWCAD ADAP AG DRAINAGE PRGM PROGRAMMATIC	✓		\$22,727	\$0	\$0	\$22,727
1123571	WLER Riverbend Restoration STANDALONE	✓		\$17,436,259	\$0	\$0	\$17,436,259

Ordinance Attachment by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3292 SWM CIP NON-BOND SUBFUND, Cap Status: All, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3292 SWM CIP NON-BOND SUBFUND							
Project Number	Project Name Class Code	Tech Adj	IT Proj	FY21-22	FY23-24	FY25-26	Total 6-Year Budget
1123577	WLER Frew Floodplain Reconnect STANDALONE	✓		\$4,005,048	\$0	\$0	\$4,005,048
1129370	WLSWC STEWARDSHIP WATERQUALITY STANDALONE			\$130,622	\$150,000	\$150,000	\$430,622
1129371	WLSWC GENERAL PROGRAMMATIC			\$307,896	\$396,550	\$420,699	\$1,125,145
1129379	WLSWCFS FEASIBILITY STUDIES PROGRAMMATIC			\$30,448	\$649,639	\$731,174	\$1,411,261
1129380	WLSWCAD AGRICULTURE DRAINAGE PROGRAMMATIC			\$1,600,000	\$1,600,000	\$1,600,000	\$4,800,000
1129381	WLSWCND NEIGHBORHOOD DRAINAGE PROGRAMMATIC			\$125,000	\$125,000	\$125,000	\$375,000
1129383	WLSWCDF NATURAL DRAINAGE FLOOD PROGRAMMATIC			\$1,351,315	\$1,793,920	\$1,793,920	\$4,939,155
1129385	WLSWCWQ WATER QUALITY PROGRAMMATIC			\$1,021,950	\$1,000,000	\$1,000,000	\$3,021,950
1129388	WLSWCA ASSET PRESERVATION PROGRAMMATIC			(\$374,305)	\$1,989,795	\$2,459,447	\$4,074,937
1129460	WLER FUND GRANT CONTINGENCY STANDALONE			\$32,000,000	\$32,000,000	\$32,000,000	\$96,000,000
1129530	WLER EMERGENT NEED CONTINGENCY STANDALONE			\$200,000	\$200,000	\$200,000	\$600,000
1131433	WLSWCA D93059 ROSEMONT POND STANDALONE			\$1,972,000	\$63,797	\$0	\$2,035,797
1132786	WLER Lones Levee Setback STANDALONE	✓		\$5,813,593	\$0	\$0	\$5,813,593
1133734	WLER Carbon Sequestration Prog STANDALONE			\$1,000,000	\$1,000,000	\$1,000,000	\$3,000,000
1133842	WLER FALL CITY RESTORATION STANDALONE			\$2,784,279	\$0	\$0	\$2,784,279
1135075	WLER FISH PASSAGE PROGRAM PROGRAMMATIC			\$1,723,000	\$3,500,000	\$3,500,000	\$8,723,000

Ordinance Attachment by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: All, Fund: 3292 SWM CIP NON-BOND SUBFUND, Cap Status: All, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3292 SWM CIP NON-BOND SUBFUND							
Project Number	Project Name Class Code	Tech Adj	IT Proj	FY21-22	FY23-24	FY25-26	Total 6-Year Budget
1135512	WLER MCSORLEY CREEK STANDALONE	✓		\$1,150,000	\$561,539	\$50,000	\$1,761,539
1138813	WLER WRIA 9 RESTORATION PROGRAMMATIC			\$1,820,000	\$1,670,000	\$1,670,000	\$5,160,000
1138814	WLER WRIA 8 RESTORATION PROGRAMMATIC			\$980,000	\$920,000	\$920,000	\$2,820,000
1138815	WLER WRIA 7 RESTORATION PROGRAMMATIC			\$1,146,000	\$855,000	\$855,000	\$2,856,000
1138816	WLER WRIA 10 RESTORATION PROGRAMMATIC			\$350,000	\$100,000	\$100,000	\$550,000
1138817	WLER VASHON RESTORATION PROGRAMMATIC			\$1,660,000	\$1,310,000	\$1,310,000	\$4,280,000
1138818	WLER SMALL HABITAT PROGRAM PROGRAMMATIC			\$625,000	\$550,000	\$550,000	\$1,725,000
1138819	WLER ADAPTIVE MGMT PROGRAMMATIC			\$510,000	\$150,000	\$150,000	\$810,000
1138820	WLER RECON/SITE ASSESSMENT PROGRAMMATIC			\$650,000	\$600,000	\$600,000	\$1,850,000
1138821	WLER DEMO/SITE SECURITY PROGRAMMATIC			\$1,650,000	\$1,200,000	\$1,200,000	\$4,050,000
1138822	WLER ACQUISITION OPPORTUNITY PROGRAMMATIC			\$75,000	\$75,000	\$75,000	\$225,000
1139268	WLSWCA MADSEN 0305 BASIN RETRO STANDALONE			\$1,100,000	\$0	\$0	\$1,100,000
3292 - SWM CIP NON-BOND SUBFUND		Total		\$48,769,147	\$52,460,240	\$52,460,240	\$153,689,627
Grand Total				\$48,769,147	\$52,460,240	\$52,460,240	\$153,689,627

2021-2022 Proposed Financial Plan
Surface Water Management Non-Bond / 000003292

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	20,371,242	-	20,371,242	-	-
SWM Operating Transfer	-	17,683,240	17,683,240	19,460,240	19,460,240
Grant, ILA, Other	22,419,262	31,085,907	53,505,169	33,000,000	33,000,000
Total Capital Revenue	\$ 42,790,504	\$ 48,769,147	\$ 91,559,651	\$ 52,460,240	\$ 52,460,240
Capital Appropriation:					
Stormwater Services Capital	(13,326,758)	(7,264,926)	(20,591,684)	(9,580,240)	(9,580,240)
Ecological Restoration Capital	(29,263,053)	(45,653,790)	(74,916,843)	(39,380,000)	(39,380,000)
Fish Passage	(200,693)	(1,723,000)	(1,923,693)	(3,500,000)	(3,500,000)
Technical Adjustment	-	5,872,569	5,872,569	-	-
Total Capital Appropriation	\$ (42,790,504)	\$ (48,769,147)	\$ (91,559,651)	\$ (52,460,240)	\$ (52,460,240)

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	11,146,698	11,146,698	-	20,371,242	15,109,620	19,028,849
Capital Funding Sources						
SWM Operating Transfer	9,272,579	16,760,304	-	17,683,240	19,460,240	19,460,240
Grant, ILA, Other	5,876,015	20,243,963	-	31,127,396	33,000,000	33,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
Total Capital Revenue	\$ 15,148,594	\$ 37,004,267	\$ -	\$ 48,810,636	\$ 52,460,240	\$ 52,460,240
Capital Expenditures						
Stormwater	(4,764,339)	(9,404,052)	-	(10,680,971)	(8,763,229)	(8,636,652)
Ecological Restoration	(7,188,403)	(17,981,464)	-	(41,467,594)	(36,277,782)	(33,344,647)
Fish Passage	(36,966)	(399,307)	-	(1,923,693)	(3,500,000)	(3,500,000)
Total Capital Expenditures	\$ (11,989,708)	\$ (27,784,823)	\$ -	\$ (54,072,258)	\$ (48,541,011)	\$ (45,481,299)
Other Fund Transactions	5,100	5,100				

			-	-	-		
Ending Fund Balance	\$ 14,310,685	\$ 20,371,242	\$ -	\$ 15,109,620	\$ 19,028,849	\$ 26,007,790	
Fund Balance designated to current projects*	\$ (14,310,685)	\$ (20,371,242)	\$ -	\$ (15,109,620)	\$ (19,028,849)	\$ (26,007,790)	
Reserves							
Cash Flow							
Total Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Projected Shortfall	-	-	-	-	-	-	
Ending Undesignated Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

Financial Plan Notes

CIP Budget Notes:

All financial plans have the following assumptions, unless otherwise noted in below rows.

2019-2020 Estimated Ending Balance reflects the estimated Inception to Date (ITD) budget balances and actual balances after 2019 is closed.

2021-2022 Proposed Budget is consistent with PIC for Executive Proposed Budget.

2021-2022 Total Budget sums the 2021-2022 Estimated Ending Balance Budget and the 2021-2022 Proposed.

Outyear revenue and expenditure budget assumptions tie to the outyears of the Ordinance Attachment by Fund report in PIC, with exceptions explicitly noted.

Revenue Notes: Revenues shown are equal to the budgeted expenditure. Revenues include new revenue and fund balance designated to projects.

Appropriation Notes:

Technical adjustments are related to the ongoing cleanup effort in the SWM 3292 capital fund - closing old programmatic projects and transferring subprojects to standalone.

CIP Fund Financial Position:

All financial plans have the following assumptions, unless otherwise noted in below rows.

Biennial to Date (BTD) expenditures and revenue reflect EBS totals for budgetary accounts as of the most recent closed month.

2019-2020 Actuals reflect 2019-2020 amounts in EBS.

2021-2022 Estimated column reflects the best estimate for the biennium based on actuals and the fund's spending plan.

Outyear revenue projections and expenditure estimates are based on the most recent projections and reflect current project plans.

Revenue Notes:

Revenues shown assume no increase in the Surface Water Management Fee.

Expenditure Notes:

2021-2022 Fish passage expenditures are based on the current list of projects and allocations. Funding for out years assumes an ongoing level of allocation per PSB guidance, which may change based on prioritization of projects in the future.

Reserve Notes:

* Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

Data pulled from Oracle EBS and PRISM Project Management by Kristin Cline

Updated Aug 31, 2020 by Kristin Cline

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Water and Land Resources, Fund: 3521 OS KC BONDED SUBFUND, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3521 OS KC BONDED SUBFUND - Water and Land Resources				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1048391	WLOS RDMND/RDMND WTRSHD TR STANDALONE		(\$286,399)	<p>Current Scope: Redmond to Redmond Watershed Trail - Obtain a trail easement along what is called the Redmond to Redmond Trail. This portion of the PSE corridor runs from Farrel-McWhirter Park to Redmond Road. This is a very significant east/west trail connection point for the area and would connect the Sammamish River Trail to the Redmond Ridge Trail network. Completing this connection would increase recreation opportunities for equestrians, walkers and bike riders.</p> <p>Budget Request Basis: After several unsuccessful attempts to acquire rights to property, this project is being abandoned. Funds will be transferred to Fund 3151 Conservation Futures and allocated by the Conservation Futures Advisory Committee as part of the 2021 allocation following council approval. Following the reallocation, the plan is to close fund 3521.</p>
3521 - OS KC BONDED SUBFUND		Total	(\$286,399)	
Grand Total			(\$286,399)	

2021-2022 Proposed Financial Plan
OPEN SPACE BOND FUNDED SUBFUND /000003521

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	286,399	(286,399)	-	-	-
Interest Earnings		-	-	-	-
Total Capital Revenue	\$ 286,399	\$ (286,399)	\$ -	\$ -	\$ -
Capital Appropriation:					
Acquisitions	(286,399)	286,399	-	-	-
Total Capital Appropriation	\$ (286,399)	\$ 286,399	\$ -	\$ -	\$ -

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	287,738	287,738	-	297,738	-	-
Capital Funding Sources						
Interest Earnings	9,675	10,000	-	-	-	-
Total Capital Revenue	\$ 9,675	\$ 10,000	\$ -	\$ -	\$ -	\$ -
Capital Expenditures						
Acquisitions	-	-	-	-	-	-
Program Administration Fees	-	-	-	-	-	-
Total Capital Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Fund Transactions						
Transfer to Fund 3151	-	-	-	(286,399)		
Transfer Residual Balance to Fund 3522	-	-	-	(11,339)		
Ending Fund Balance	\$ 297,413	\$ 297,738	\$ -	\$ -	\$ -	\$ -
Fund Balance designated to current projects	\$ (286,399)	\$ (286,399)	\$ -	\$ -	\$ -	\$ -
Reserves						
Reserve For Future Allocations		-	-			
Total Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ 11,014	\$ 11,339	\$ -	\$ -	\$ -	\$ -

Financial Plan Notes

2019-2020 Carryover column reflects the best estimate of the inception to date budget balances at the end of the 2019-2020 biennium.

2021-2022 Proposed Budget is aligned with 2021-2022 executive proposed biennial budget.

2019-2020 Biennial-to-Date Actuals reflects actual revenues and expenditures as of 06/08/2020, using EBS report GL_010. The beginning fund balance is consistent with the fund balance reported by FBOD.

2019-2020 Estimated reflects updated revenue and expenditure estimates as of 06/08/2020.

Transfer funds to Fund 3151 Conservation Futures for allocation to projects in 2021. Fund closure scheduled for 2021.

Transfer residual funds to Fund 3522 Open Space Acquisition at year-end 2020. Fund closure scheduled for 2021.

Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

This plan was updated by Veronica Doherty on 09/03/2020.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Water and Land Resources, Fund: 3522 OS KC NON BND FND SUBFUND, Cap Status: Approved,
Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3522 OS KC NON BND FND SUBFUND - Water and Land Resources				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1047267	WLOS GRANT CONTINGENCY PROGRAMMATIC		\$4,930,000	<p>Current Scope: Grant Contingency - The Open Space Grant Contingency project holds spending authority pending receipt of signed federal and state grants and interlocal agreements. Budget is activated in individual projects only after a signed agreement is received.</p> <p>Budget Request Basis: The Open Space Grant Contingency project holds spending authority pending receipt of signed federal and state grants and interlocal agreements. Budget is activated in individual projects only after a signed agreement is received.</p>
3522 - OS KC NON BND FND SUBFUND		Total	\$4,930,000	
Grand Total			\$4,930,000	

2021-2022 Proposed Financial Plan
Open Space Non-Bond County Projects / 000003522

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	1,030,921	-	1,030,921	-	-
Grant and Other Revenue	5,823,735	4,930,000	10,753,735	4,900,000	4,400,000
Sale/Surplus of Farmland	60,000	-	60,000	-	-
Total Capital Revenue	\$ 6,914,656	\$ 4,930,000	\$ 11,844,656	\$ 4,900,000	\$ 4,400,000
Capital Appropriation:					
Acquisitions and Relocations	(6,914,656)	(4,930,000)	(11,844,656)	(4,900,000)	(4,400,000)
	-	-	-	-	-
Total Capital Appropriation	\$ (6,914,656)	\$ (4,930,000)	\$ (11,844,656)	\$ (4,900,000)	\$ (4,400,000)

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	123,775	123,775	-	1,030,921	1,734,687	1,624,687
Capital Funding Sources						
Grants and Other Revenue	1,610,757	3,067,447	-	5,353,333	6,076,667	4,666,000
Sale/Surplus of Farmland	-	1,000,000	-	-	-	-
Interest Income	-	-	-	-	-	-
Total Capital Revenue	\$ 1,610,757	\$ 4,067,447	\$ -	\$ 5,353,333	\$ 6,076,667	\$ 4,666,000
Capital Expenditures						
Acquisitions and Relocations - Open Space	(1,643,383)	(3,160,301)	-	(5,363,333)	(6,086,667)	(4,676,000)
Acquisitions and Relocations - Farmland	-	-	-	(800,000)	(200,000)	-
Total Capital Expenditures	\$ (1,643,383)	\$ (3,160,301)	\$ -	\$ (6,163,333)	\$ (6,286,667)	\$ (4,676,000)

<u>Other Fund Transactions</u>						
GASB 72 Fair Value Measurement (Land)				1,493,766	100,000	100,000
Residual from closure of WLRD capital funds				20,000	-	-
Ending Fund Balance	\$ 91,149	\$ 1,030,921	\$ -	\$ 1,734,687	\$ 1,624,687	\$ 1,714,687
Fund Balance designated to current projects	\$ (91,149)	\$ (1,030,921)	\$ -	\$ (240,921)	\$ (30,921)	\$ (20,921)
<u>Reserves</u>						
Grant Contingency						
Other				(1,493,766)	(1,593,766)	(1,693,766)
Total Reserves	\$ -	\$ -	\$ -	\$ (1,493,766)	\$ (1,593,766)	\$ (1,693,766)
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Financial Plan Notes

Budget Notes:

2019-2020 Carryover column reflects the best estimate of the inception to date budget balances at the end of the 2019-2020 biennium.

2021-2022 Proposed Budget is aligned with 2021-2022 executive proposed biennial budget.

Outyear budget estimates are consistent with adopted budget estimates for outyears.

Sale/Surplus of non-bond funded farmland which will be used to protect farmland throughout the Agriculture Production Districts.

Financial Position Notes:

2019-2020 Biennial-to-Date Actuals reflects actual revenues and expenditures as of 06/08/2020, using EBS report GL_010. The beginning fund balance is consistent with the fund balance reported by FBOD.

2019-2020 Estimated reflects updated revenue and expenditure estimates as of 06/08/2020.

2021-2022 Estimated reflects updated revenue and expenditure estimates as of 06/08/2020.

Outyear revenue and spending estimates are based on current revenue estimates and project spending plans.

Other fund transactions - GASB 72 and residual funds from the closure of Funds 3521 and 3672.

Revenues received that will be allocated to projects following budget approval.

Other includes GASB 72 investment valuation for the Sammamish Farm (from Farmland Fund 3840), there is no projected sale in the six year plan.

This plan was updated by Veronica Doherty on 09/03/2020.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Water and Land Resources, Fund: 3673 CRITICAL AREAS MITIGATION, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3673 CRITICAL AREAS MITIGATION - Water and Land Resources				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1047594	WLMR CAO MR MASTER PROGRAMMATIC		\$4,178,170	<p>Current Scope: Critical Areas Ordinance Mitigation Reserves Master - The Critical Areas Mitigation Reserves Program Master project supports an "in-lieu-fee" compensatory mitigation program which provides a service to developers and other permittees whose projects require mitigation for impacts to aquatic resources. In lieu of completing their own mitigation, permittees can pay a mitigation fee to King County. The county then uses the fee to implement mitigation projects in places where projects will have the most benefit to the watershed in which the impact occurred. This is a master project which holds budget authority until developer fees are received and appropriate receiving sites are identified and approved through a multi-jurisdictional review team consisting of King County Department of Natural Resources, Washington State Department of Ecology, Army Corps of Engineers and local tribes.</p> <p>Budget Request Basis: The Mitigation Reserves Program (MRP) has a focus on providing ecologically superior mitigation projects that offer an option for developers with unavoidable wetland and aquatic resource impacts to pay a fee to King County in-lieu of completing their own mitigation project. MRP projects are located in important ecological areas and address watershed needs. Larger projects that provide functions more quickly are preferred because they provide greater ecological benefits. In the current budget biennium, three large projects are planned for construction with important benefits to wetlands as well as salmonids in the Green River/Duwamish Watershed and the Cedar River/Lake Washington/Sammamish Watershed.</p>
3673 - CRITICAL AREAS MITIGATION		Total	\$4,178,170	
Grand Total			\$4,178,170	

**2021-2022 Proposed Financial Plan
Critical Areas Mitigation /00003673**

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	25,367,347	-	25,367,347	-	-
CAO Mitigation Fees	2,000,691	4,100,000	6,100,691	4,100,000	4,100,000
Interest Earnings	111,810	78,170	189,980	20,938	24,511
Carbon Credits for Land Acquisitions	512,995	-	512,995	143,850	143,850
Total Capital Revenue	\$ 27,992,843	\$ 4,178,170	\$ 32,171,013	\$ 4,264,788	\$ 4,268,361
Capital Appropriation:					
Acquisitions	-	-	-	-	-
Restoration Projects	(27,992,843)	(4,178,170)	(32,171,013)	(4,120,938)	(4,124,511)
Carbon Credits for Land Acquisitions	-	-	-	(143,850)	(143,850)
Total Capital Appropriation	\$ (27,992,843)	\$ (4,178,170)	\$ (32,171,013)	\$ (4,264,788)	\$ (4,268,361)

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	1,244,321	1,244,321	-	26,966,286	4,930,803	3,673,667
Capital Funding Sources						
CAO Mitigation Fees	13,411,972	15,412,663	-	4,879,985	4,100,000	4,100,000
Interest Earnings	548,839	660,649	-	78,170	20,938	24,511
Carbon Credits for Land Acquisitions	28,600	541,595	-	490,635	143,850	143,850
Total Capital Revenue	\$ 13,989,411	\$ 16,614,907	\$ -	\$ 5,448,790	\$ 4,264,788	\$ 4,268,361
Capital Expenditures						
Acquisitions		-	-	-	-	-

Program Administration Fees	(211,887)	(369,307)	-	(539,929)	(561,741)	(584,436)
Restoration Projects	(4,478,255)	(5,886,754)	-	(15,491,486)	(4,816,333)	(3,371,333)
Carbon Credits for Land Acquisitions	(1,600)	(126,767)	-	(870,233)	(143,850)	(143,850)
		-	-			
Total Capital Expenditures	\$ (4,691,742)	\$ (6,382,828)	\$ -	\$ (16,901,648)	\$ (5,521,924)	\$ (4,099,619)
Other Fund Transactions						
Equity Adjustment - GAAP Liability	15,489,886	15,489,886	-	(10,582,625)	(1,113,286)	312,592
		-	-	-		
Ending Fund Balance	\$ 10,541,990	\$ 26,966,286	\$ -	\$ 4,930,803	\$ 3,673,667	\$ 3,842,409
Fund Balance designated to current projects	\$ (10,541,990)	\$ (25,367,347)	\$ -	\$ (4,930,803)	\$ (3,673,667)	\$ (3,842,409)
Reserves						
Reserve For Future Allocations		(1,598,939)	-			
Total Reserves	\$ -	\$ (1,598,939)	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Financial Plan Notes

Budget Notes:

2019-2020 Carryover column reflects the best estimate of the inception to date budget balances at the end of the 2019-2020 biennium.

2021-2022 Proposed Budget is aligned with 2021-2022 executive proposed biennial budget.

Outyear budget estimates are consistent with adopted budget estimates for outyears.

Financial Position Notes:

2019-2020 Biennial-to-Date Actuals reflects actual revenues and expenditures as of 06/09/2020, using EBS report GL_010. The beginning fund balance is consistent with the fund balance reported by FBOD.

2019-2020 Estimated reflects updated revenue and expenditure estimates as of 06/09/2020.

2021-2022 Estimated reflects updated revenue and expenditure estimates as of 06/09/2020.

Outyear revenue and spending estimates are based on current revenue estimates and project spending plans.

GAAP liability adjustment per FBOD based on GASB 65, Sec. 9 interpretation of revenues from in-lieu mitigation fees.

Fund balance designated to current projects is for projects that are already appropriated. This fund balance cannot be used for other projects without disappropriating projects or creating a shortfall in the fund.

Revenues received that will be allocated to projects following budget approval.

This plan was updated by Veronica Doherty on 09/03/2020.

CAP Summary by Fund

Budget: 2021-2022 Biennial, Scenario: Executive Proposed, Agency: Water and Land Resources, Fund: 3691 TRNSF OF DEV CREDIT PROG, Cap Status: Approved, Is IT Proj? Both Yes and No

2021-2022 Biennial - Executive Proposed

3691 TRNSF OF DEV CREDIT PROG - Water and Land Resources				
Project Number	Project Name Class Code	Tech Adj	FY21-22	Narratives
1033971	WLTD TDR BANK STANDALONE		\$2,653,689	<p>Current Scope: Transfer of Development Rights Bank - The Transfer of Development Rights (TDR) Bank project acts as a revolving fund to accomplish land preservation through the buying, holding, and selling of Development Rights authorized by the TDR Program in King County Code 21A.37. Revenues are received from the sale of TDR credits to developers.</p> <p>Budget Request Basis: The Transfer of Development Rights (TDR) program operates under King County Code 4A.200.730 to permanently protect rural and resource lands in King County, and to transfer— through the sale of transferable development rights (TDRs)— the development potential removed from conservation sites (typically farm and forest lands) to urban areas where infrastructure can accommodate higher density development. Revenues from sale of TDRs are used to pay for future conservation acquisitions, which are determined in close coordination with program staff in the Agriculture and Forest Incentives Program (which includes the voter-approved Farmland Protection Program) and planning staff in Water and Land Resources and Parks and Recreation Divisions. These prioritization decisions are based on conservation values, risk of conversion, and known opportunity. This budget request will fund farmland acquisitions in the Snoqualmie, Enumclaw, and Green APD's, as well as several Vashon farms.</p>
1033976	WLTD TDR PROGRAM SUPPORT STANDALONE		\$646,311	<p>Current Scope: Transfer of Development Rights (TDR) Program Support - The Transfer of Development Rights (TDR) Program Support project provides for on-going administrative support to the Transfer Development Rights (TDR) Program. This includes marketing, negotiating and developing new Transfer Development Rights partnership agreements with cities, acquisition of development rights from open space lands, review of grant reimbursement requests from jurisdictions, grant management and the review and preparation of legislation and other land acquisition related support.</p> <p>Budget Request Basis: This project provides for on-going administrative support to the Transfer of Development Rights Program. This includes marketing, negotiating and developing new Transfer Development Rights partnership agreements with cities, acquisition of development rights from open space lands, review of grant reimbursement requests from jurisdictions, grant management and the review and preparation of legislation and other land acquisition related support.</p>
3691 - TRNSF OF DEV CREDIT PROG		Total	\$3,300,000	
Grand Total			\$3,300,000	

2021-2022 Proposed Financial Plan
Transfer of Development Credit Program / 000003691

Capital Improvement Program (CIP) Budget

	2019-2020 Estimated Ending Balance (YE ITD Balance)	2021-2022 Proposed	2021-2022 Total (Balance + Budget)	2023-2024 Projected	2025-2026 Projected
Capital Budget Revenue Sources:					
Revenue Backing from Fund Balance	4,222,630	-	4,222,630	-	-
TDR Fees & Program Support	24,618,091	3,200,000	27,818,091	4,500,000	3,000,000
Interest Earnings	-	100,000	100,000	100,000	100,000
Total Capital Revenue	\$ 28,840,721	\$ 3,300,000	\$ 32,140,721	\$ 4,600,000	\$ 3,100,000
Capital Appropriation:					
Acquisitions	(28,840,721)	(2,653,689)	(31,494,410)	(3,927,578)	(2,400,412)
Program Administration Fees	-	(646,311)	(646,311)	(672,422)	(699,588)
Total Capital Appropriation	\$ (28,840,721)	\$ (3,300,000)	\$ (32,140,721)	\$ (4,600,000)	\$ (3,100,000)

CIP Fund Financial Position

	2019-2020 Biennial to Date Actuals	2019-2020 Estimated	2021-2022 Biennial to Date Actuals	2021-2022 Estimated	2023-2024 Projected	2025-2026 Projected
Beginning Fund Balance	11,030,845	11,030,845	-	4,222,630	6,346,669	1,044,247
Capital Funding Sources						
TDR Fees & Program Support	1,867,734	3,318,046	-	18,215,649	4,500,000	3,000,000
Interest Earnings	364,753	491,901	-	100,000	100,000	100,000
			-			
Total Capital Revenue	\$ 2,232,487	\$ 3,809,947	\$ -	\$ 18,315,649	\$ 4,600,000	\$ 3,100,000
Capital Expenditures						
Acquisitions	(2,060,193)	(10,207,134)	-	(15,545,299)	(9,230,000)	(3,184,000)
Program Administration Fees	(246,146)	(411,028)	-	(646,311)	(672,422)	(699,588)
			-			
Total Capital Expenditures	\$ (2,306,339)	\$ (10,618,162)	\$ -	\$ (16,191,610)	\$ (9,902,422)	\$ (3,883,588)

Other Fund Transactions						
			-			
Ending Fund Balance	\$ 10,956,993	\$ 4,222,630	\$ -	\$ 6,346,669	\$ 1,044,247	\$ 260,659
Fund Balance designated to current projects	\$ (10,956,993)	\$ (4,222,630)	\$ -	\$ (6,346,669)	\$ (1,044,247)	\$ (260,659)
Reserves						
Reserve For Future Allocations		-				
Total Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Shortfall	-	-	-	-	-	-
Ending Undesignated Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Financial Plan Notes

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