



Veterans and Human Services Levy

2016 Mid-Year Performance and Financial Update



**Department of Community and Human Services
Community Services Division**

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Overview

On December 6, 2011, the King County Council passed Ordinance 17236 approving the 2012-2017 Veterans and Human Services (VHS) Levy Service Improvement Plan (SIP). The SIP requires an annual mid-year report that provides performance and financial updates covering the period of January 1, 2016, through June 30, 2016. This 2016 Mid-Year Performance and Financial Update Report responds to that requirement.

A Mid-Year Performance Update: This section includes a performance matrix on each levy-funded activity compared to its performance target and a narrative summary of performance for the first half of 2016. Key performance findings and updates include:

- The VHS Levy funded 42 activities—serving over 25,000 clients—in the first six months of 2016.
- These activities reported on a total of 80 performance measures. As of June 30, 2016, activities achieved at least 45 percent completion of annual targets on 70 of the 80 performance measures (88 percent).
- Levy and Performance Measurement and Evaluation (PME) staff have contacted program managers of each activity reporting less than 45 percent on its performance measures and are working to identify and address the causes of underperformance while setting out a plan to continue monitoring performance. Levy staff will track the progress of these adjustments and work with program managers to improve the outcome.

A Mid-Year Financial Update: This section includes a financial report describing each activity's funding allocation for 2016, its expenditures for the first half of 2016 and a narrative summary on the levy's fiscal status. Key financial findings and updates include:

- The VHS Levy has expended more than 50 percent of its 2016 allocations. This rate of spending is consistent with expectations for this mid-year analysis.
- The update includes financial data at six and eight months. At six months, many programs have not expended 50 percent of their annual allocations because invoicing occurs after levy service delivery, creating a lag in expenditure reporting. Eighth month data better accounts for this lag and depicts a more accurate summary of levy expenditures as program managers have submitted their second quarter invoices and fiscal staff have processed them. This update therefore includes data on cumulative expenditures as of June 30, 2016 (36 percent), and August 31, 2016 (52 percent).
- Eight-month expenditure data indicates the levy is on track to expend its 2016 allocation by year-end.

Mid-Year Performance Update
For the period January 1, 2016, through June 30, 2016

The Mid-Year Performance Update contains a Performance Evaluation Matrix and narrative summarizing the performance for the first half of 2016. Thirty-six of 42 activities are meeting their mid-term targets and service objectives.

PME staff compiled and analyzed performance data for the first six months of 2016 to determine whether levy activities are on track to meet annual performance goals. As shown in the table below, levy funded activities served over 25,000 clients (duplicated) in the first six months of 2016.

Number of Clients Served by Strategy in First Six Months of 2015 and 2016*

Levy Strategies	Number Served* January-June 2015	Number Served* January-June 2016
Strategy One: Supporting Veterans	3,257	3,141
Strategy Two: Ending Homelessness	7,560	9,370
Strategy Three: Increasing Access to Behavioral Health Services	4,704	3,324
Strategy Four: Strengthening Families at Risk	6,847	9,520
Total Served	22,368	25,355

*Duplicated individuals

The significant increase in number served January-June from 2015 to 2016 in the table above is due largely to a change in the measurement of activity 4.3.B (Family, Friend and Neighbor Play & Learn Groups). The 2015 number served by this program was 2,394; the 2016 number served is 5,613. Whereas in previous years the number served for this program was calculated based on the number of families served, the count for 2016 is an actual total of guardians and children served due to improved data from providers.

Veterans and Family Members Served in First Six Months of 2015 and 2016

Veteran Status of Clients Served	Number of Clients Served 2015	Number of Clients Served 2016
Veteran	4,388	4,141
Veteran's Spouse	208	290
Veteran Minor Dependent	260	163
Total Served	4,856*	4,594

*This 2015 Total Number of Clients served updates the total included in the 2015 VHS Levy Mid-Year Performance Evaluation and Financial Update (5,258) due to an improved PME process for de-duplicating clients.

Levy-funded programs served 4,141 veterans and 453 spouses or minor dependents in the first six months of 2016. Of these clients, 3,141 (76 percent) were served under Strategy One (Supporting Veterans) services.

Fewer veterans and their families were served in 2016 compared to 2015. One contributing factor is that the Client Care Coordination program served 378 veterans in 2015 and did not report serving any veterans in 2016. This program is in transition as discussed in more detail later in this report.

2016 Mid-Year Performance Evaluation Matrix

The matrix on the following three pages details the performance of levy-funded activities for the first half of 2016. The matrix lists levy activities organized by overarching strategies and includes each activity's performance measures and annual performance targets. Each activity's progress is shown both as a percent of the annual target and a colored arrow. A green arrow pointing up indicates that performance was at least 45 percent of the annual target, a horizontal yellow arrows indicates that performance was between 35 and 44 percent of the target, and a downward pointing red arrow indicates that performance was less than 35 percent of the target. This matrix also includes comments on performance to contextualize the data.

Levy Activity	Household Members 2016*	First Half of 2016 Performance				Performance Review - Comments
		How much service was provided and how well did Levy services do?	2016 Targets	Actual Service - First Six Months of 2016	% of Target Reached**	
Strategy 1: Supporting Veterans						
1.1.A King County Veterans Program (KCVP) - satellite site outreach	1,481	Satellite site service contacts	500	259	↑ 52%	On track to meet annual targets.
1.1.B KCVP - contracted shelter services		Emergency shelter bed nights/ Transitional housing bed nights	13,500	5,844	→ 43%	The targets for the second half of the year are higher due to seasonal shelter needs; it is expected that performance at 6 months is lower than 45% of the annual target.
1.1.C KCVP - financial assistance		Financial assistance recipients Total levy and State RCW assistance	1,500 \$800,000	823 \$439,845	↑ 55% ↑ 55%	On track to meet annual targets.
1.1.D KCVP - employment and case management		New client assessments New case plans created	2,500 1,800	1,481 926	↑ 59% ↑ 51%	On track to meet annual targets.
1.2.A Enhanced outreach to women veterans and veterans of color	151	Number of clients engaged in outreach	184	151	↑ 82%	On track to meet annual targets.
		Number of clients assessed by the Vulnerability Index - Service Prioritization Decision Assistance Tool and engaged in Housing Navigator services	116	63	↑ 54%	
		Clients applying for benefits/services	126	62	↑ 49%	
1.2.B Veteran information and referral	368	Number of information and referral clients	900	368	→ 41%	Staff turnover prevented the program from working with as many clients as expect. The program is now fully staffed and expects to meet the annual target.
		Number of clients receiving referrals to services	850	368	→ 43%	
1.2.C Homeless veteran street outreach	51	Number of veterans engaged and assessed	76	51	↑ 67%	On track to meet annual targets.
1.3 Veteran employment and training	170	Number of veterans assessed	108	69	↑ 64%	On track to meet annual targets.
		Number of veterans retained in jobs or education training	86	55	↑ 64%	
1.4 Contracted PTSD Treatment/Military Sexual Trauma treatment (MST)	458	Hours of individual and group counseling	2,600	1,454	↑ 56%	On track to meet annual targets.
		Number of clients in counseling (unduplicated)	260	188	↑ 72%	
		Professionals trained in MST identification and referral	100	59	↑ 59%	
1.5.A Veterans Incarcerated Program	160	Number of veterans screened	360	182	↑ 51%	On track to meet annual targets.
		Number of veterans enrolled (w/ 2015 carryover)	155	160	↑ 103%	
1.5.B Veterans Legal Assistance Program	130	Initial case assessments	200	130	↑ 65%	On track to meet annual targets
		Number of cases successfully resolved	50	60	↑ 120%	
1.5.C Emerging programs for justice involved veterans - Veterans Court	30	Number of veterans screened	90	30	↓ 33%	A perceived lack of legal benefits for misdemeanor cases and narrow eligibility criteria contribute to lower than expected referrals and opt-ins. Staff are working with the prosecuting attorney and veterans justice outreach workers to assess whether changes are needed in the program.
		Number of veterans opting in to program	30	12	→ 40%	
		Veterans accessing services from Veterans Affairs and others	15	27	↑ 180%	
1.6.A Military family outreach	69	Number of family members completing assessment	75	69	↑ 92%	On track to meet annual targets.
		Number of referrals made	75	69	↑ 92%	
		Number of referred clients connected to services	60	69	↑ 115%	
1.6.B Military family counseling	73	Number of hours of counseling	350	268	↑ 77%	On track to meet annual targets.
		Number of military family members served	40	29	↑ 73%	
Total Strategy 1 clients served first half 2016: 3,141						

* Household members include all members of a family and may be larger than "clients served" where heads of households are counted.

** Up arrow (green) indicates meeting 45% or more of annual target; horizontal arrow (yellow) indicates 35 - 44%; down arrow (red) indicates less than 35%.

Levy Activity	Household Members 2016*	First Half of 2016 Performance				Performance Review - Comments
		How much service was provided and how well did Levy services do?	2016 Targets	Actual Service - First Six Months of 2016	% of Target Reached**	
Strategy 2: Ending Homelessness						
2.1.A Homeless street outreach (REACH)	290	Number of clients engaged by REACH Clients enrolled in treatment/services/health care Clients moved into or remained stabilized in housing	380 365 80	290 240 46	76% 66% 58%	On track to meet annual targets.
2.1.B Dutch Shisler Sobering Center Emergency Service Patrol	5,391	Number of persons contacted (duplicated) Number of clients (duplicated) transported to Sobering Center	5,000 3,600	5,391 2,638	108% 73%	Exceeding targets.
2.1.C Mobile Medical Outreach	710	Clients receiving services from mobile medical van Total visits for medical care, psychiatric social worker or chemical dependency professional	700 1,900	710 913	101% 48%	On track to meet annual targets.
2.1.D South King County homeless outreach (PATH)	137	Number of clients engaged in service	125	178	142%	Exceeding targets.
2.2 Capital funds for permanent housing		Housing units brought on line in 2016	N/A	N/A	N/A	The annual capital funding round has not occurred yet. Performance will be measured at the end of 2016.
2.3 Housing Stability Program	510	Number of unduplicated households	386	509	132%	Exceeding targets.
2.4.A Health Housing Outreach Team (HHOT)	685	Number of clients served Number of clients linked to primary care Number of clients self-managing chronic condition	700 400 315	655 165 465	94% 41% 148%	The HHOT team experienced some staffing transitions in Q2. As of September HHOT is full staffed and expects to meet annual targets.
2.4.B On-site support services	1,118	Total number of households served	1,100	1,118	102%	Exceeding targets.
2.5.A Forensic Assertive Community Treatment program	44	Clients engaged in services but not housed Clients moved into or maintained in supportive housing	12 48	19 25	158% 52%	On track to meet annual targets.
2.5.B Forensic Intensive Supportive Housing program	61	Total clients served Clients moved into or maintained in supportive housing	64 51	61 48	95% 94%	Exceeding targets.
2.6.A Community employment services	211	Number of homeless clients enrolled Number of job placements	221 189	211 87	95% 46%	Exceeding targets.
2.6.B Career Connections	83	Number of clients served Number of clients completing job readiness and training Number of clients obtaining new jobs	180 150 85	83 83 45	46% 55% 53%	On track to meet annual targets.
2.6.D King County Internship Program for Veterans	8	Number of clients assessed Number of clients entering internship program	50 16	119 8	238% 50%	Program funded for 2015 but under performed. Therefore program required to improve and track performance for 2016. On track to meet 2016 annual targets.
2.7 Homeless Youth Employment	122	Number of clients served Number of job placements or internship completions	100 90	122 88	122% 98%	Program funded in 2015 but contractually agreed to provide performance data through 2016. Exceeding targets.
Total Strategy 2 clients served first half 2016: 9,370						

* Household members include all members of a family and may be larger than "clients served" where heads of households are counted.

** Up arrow (green) indicates meeting 45% or more of annual target; horizontal arrow (yellow) indicates 35 - 44%; down arrow (red) indicates less than 35%.

Levy Activity	Household Members 2016*	First Half of 2016 Performance				Performance Review - Comments
		How much service was provided and how well did Levy services do?	2016 Targets	Actual service - First Six Months of 2016	% of Target Reached**	
Strategy 3: Improving Health						
3.1.A Behavioral health integration	873	Number of persons screened Total number of all clients receiving treatment	2,000 1,500	873 825	44% 55%	On track to meet annual targets.
3.1.B Behavioral health integration for veterans	398	Veterans or dependents screened for PTSD/MH issues Number of veterans or their dependents enrolled	450 225	327 327	73% 145%	
3.2 Veteran and trauma competency training	1,198	Number of mainstream providers trained Number of professionals trained Number of training sessions	800 800 64	376 822 35	47% 103% 55%	On track to meet annual targets.
3.4 Depression intervention for seniors (PEARLS)	65	Older adults/veterans enrolled in the PEARLS program Older adults/veterans who completed PEARLS program	110 82	65 44	59% 54%	
3.6 Client Care Coordination (CCC)	790	Number of clients with high system utilization/vulnerability and referred for possible tenancy Number of persons in the database meeting system utilization/vulnerability requirements	N/A N/A	42 790	N/A N/A	CCC will cease operations in 2016 as its functions are incorporated into the Coordinated Entry for All housing placement system. It will not achieve its 2016 targets.
Total Strategy 3 clients served first half 2016: 3,324						

Levy Activity	Household Members 2016*	First Half of 2016 Performance				Performance Review - Comments
		How much service was provided and how well did Levy services do?	2016 Targets	Actual Service - First Six Months of 2016	% of Target Reached**	
Strategy 4: Strengthening Families						
4.1.A Nurse Family Partnership (NFP)	165	Number of persons enrolled	133	133	100%	On track to meet annual targets.
4.1.A NFP Employment	26	Number of persons enrolled in the employment and education resources component of NFP Number of persons entering education or training.	40 30	26 22	65% 73%	
4.1.B Healthy Start	276	Number of new persons/households assessed Clients receiving home visits	300 300	276 276	92% 92%	On track to meet annual targets.
4.2 Maternal depression reduction	1,419	Number of persons screened Total number of clients receiving treatment Number of persons who screened positive for depression	2,100 450 400	1,419 496 251	68% 110% 63%	
4.3.A Parent education and support - Promoting First Relationships (PFR)	1	Number of agency learners delivering PFR intervention Number of community members showing improved skills and knowledge	12 12	1 1	8% 8%	The first six months involves training the providers who deliver the intervention. PFR met all quarterly and annual targets in 2015 and is on track to meet targets by the end of 2016.
4.3.B Family, Friend and Neighbor Play & Learn Groups	5,613	Number of facilitators educated in play and learn Number of play and learn groups	32 85	39 87	122% 102%	
4.4 Passage Point	106	Number of new households and carryover enrolled	60	88	147%	Exceeding targets.
4.5.A 2-1-1 Community Information Line	1,319	Number of callers	3,000	1,319	44%	43,953 calls were received. The number reported here is prorated based on the percentage of Levy funding.
4.5.B Cultural Navigator	595	Number of clients receiving information and referral Number of agencies receiving technical assistance	1,000 250	987 164	99% 66%	On track to meet annual targets.
Total Strategy 4 clients served first half 2016: 9,520						

* Household members include all members of a family and may be larger than "clients served" where heads of households are counted.

** Up arrow (green) indicates meeting 45% or more of annual target; horizontal arrow (yellow) indicates 35 - 44%; down arrow (red) indicates less than 35%.

2016 Mid-Year Activity Level Performance

Thirty-six of 42 levy funded activities achieved at least 45 percent of their performance targets in the first half of 2016. Six of 42 Levy funded activities have not achieved at least 45 percent of their performance targets. Levy and PME staff initiated contact and increased performance monitoring in partnership with providers to understand underperformance and assess how to support providers to meet their performance goals.

After the first six months of 2016, levy and PME staff expect that all activities except for 2.2 (Capital funds for permanent housing) and 3.6 (Client Care Coordination) are on-track to satisfy target performance measures by the end of 2016. 2.2 (Capital funds for permanent housing) will not satisfy performance goals because it does not have targets as explained below. Also explained below, 3.6 (Client Care Coordination) will cease operations as a program this year and therefore will not meet its performance targets.

Activity Performance Highlights

Activity 1.1 King County Veterans Program (KCVP)

The KCVP served over 1,400 veterans and family members in the first half of 2016. All KCVP clients received assessments to help them identify personal goals as a first step to becoming more self-sufficient. The program reported that over 50 percent of homeless clients using emergency shelter and transitional housing funding through KCVP moved into permanent housing when they exited the program.

50%

Fifty percent of homeless clients moved into permanent housing upon exiting the King County Veterans Program.

Activity 1.4 Post Traumatic Stress Disorder/Military Sexual Trauma Treatment

This subcontracted service provided counseling to 188 veterans or family members throughout King County. Ninety-one percent of clients reported a reduction in their symptoms.

2.1.C Mobile Medical Outreach

In the first half of 2016 the Mobile Medical Van provided medical, dental and behavioral health services to 710 individuals experiencing homelessness. In previous years enrolling clients in Medicaid benefits was also a focus of the

program. Due to previous years' success, most clients are now already enrolled in health care when they seek services at the Mobile Medical Van. The enrollment specialist now assists clients with maximizing the benefits of their health care coverage.

Activity 3.2 Veteran and Trauma Competency Training

Nearly 1,200 human service providers and behavioral health professionals received training in the first half of 2016. The subcontracting agency offered a wide variety of veteran and trauma related trainings including Understanding Military Sexual Trauma among Veterans; Assessing and Managing Suicide Risk; and Gender, Trauma and Post-Traumatic Stress Disorder: Addressing Symptoms in Context, and exceeded targets for all performance measures.

Activity 4.1.B Healthy Start

Over 250 clients received home visits from staff of Healthy Start during the first six months of 2016. Healthy Start staff assessed and, depending on client needs, linked nearly 200 clients to medical care or other services.

250

Young, first-time, low-income parents received home visits through Healthy Start

Monitoring and Management of Activities with Performance Less Than 45 Percent

Levy staff paid specific attention to agencies whose performance was below 45 percent of one or more of their annual targets at mid-year. Out of 42 activities, six had at least one service measure between 35 and 45 percent of annual target represented in the matrix as a yellow arrow. Levy staff reviewed these programs in detail with program managers. Program managers worked with their subcontracting agencies and are confident that with program adjustments noted below they will meet their annual targets for 2016.

Two levy activities had at least one measure in which they achieved less than 35 percent of their target at mid-year as indicated by red arrows. Levy staff reviewed the performance with the program managers and have discussed the performance issues with providers. The following are the explanations and actions taken:

Activity 1.5.C Veterans Court

Several factors contributed to lower than expected referrals, including clinical eligibility criteria for participation in Regional Veterans Court and the fact that

prospective participants have a choice and the ability to access care outside the court system that does not involve legal obligations or court oversight.

In response to these factors program managers are:

- discussing options with the courts to facilitate increased participation for misdemeanor cases and expand the clinical eligibility requirements
- working with the court and United States Department of Veterans Affairs veterans justice outreach workers to identify the categories of diagnoses of veterans who have charges filed against them to inform potential changes to eligibility requirements; and
- using the Veterans Reentry Search Services (VRSS) matching tool to enhance client identification.

Program managers will update PME and levy staff on the outcome of these changes at quarterly intervals to determine if additional modifications need to be made. If the activity's service delivery model changes substantially, levy and PME staff may consider target adjustments to reflect changed conditions and practices.

Although the number of veterans opting into the program is lower than expected, 40 percent of veterans screened opted in, which exceeds the annual target (30 out of 90 or 33 percent).

Activity 4.3.A Promoting First Relationships

This project has two phases. The first phase is training providers in the Promoting First Relationship (PFR) curriculum. The second phase is delivering this intervention to families. Due to this structure, lower targets are set for the first two quarters and PFR is meeting these quarterly targets, although performance relative to annual targets appears low. Levy staff anticipate that PFR will meet its annual performance measure by the end of the year as, by design, most families will receive the intervention later in the year.

Two activities did not have targets. Below are the reasons why targets are not listed for these activities:

Activity 2.2 Capital Funds for Permanent Housing

King County Housing and Community Development staff leverage annual capital funds from the levy with other funding sources to create affordable housing units for veterans and low-income adults and families. Due to the variable nature of braided funding and per-unit costs (some units include supportive services while others do not), PME staff do not measure annual performance of this activity, but

program managers monitor building development and maintenance for up to 50 years.

Activity 3.6 Client Care Coordination

Client Care Coordination is an activity that tracks the cost offsets achieved by providing supportive housing to formerly homeless persons with high rates of public system utilization. This activity will cease operations in 2016 because its housing placement function is incorporated into King County's new Coordinated Entry for All (CEA) housing placement system. Levy staff do not anticipate any loss of service to clients because of the introduction of the CEA system. Department of Community and Human Services staff are in the process of identifying the process and costs of winding down the Client Care Coordination program by the end of 2016. Due to this program's closure in 2016, it will not achieve its 2016 performance targets.

Conclusion

The performance matrix included in this update reports on the activities' success in meeting targets for 80 performance measures. Levy activities overall have been successful in meeting their mid-year targets, with 86 percent of activities meeting their goals. PME and levy staff have followed up with activities that have not met their targets to assist them in succeeding by year-end 2016.

Mid-Year Financial Update For the Period January 1, 2016, through June 30, 2016

The Mid-Year Financial Update, like the Mid-Year Performance Update, demonstrates the VHS Levy's progress during the first half of 2016. It includes information on management practices implemented to better monitor contract and program expenditures, monitoring and reporting procedures and practices, a description of the contract allocation period, and procedures for year-end closing. In addition, it provides a detailed financial report and summary on the status of expenditures for the first half of 2016 for the VHS Levy.

Additional Financial Management Practices Update

To better track expenditures of 2012-2017 VHS Levy funds, the Community Services Division implemented procedures that include timely monitoring of contract and program expenditure variances. Levy fiscal staff and program administrators review and analyze VHS Levy SIP expenditure variances on a monthly basis.

Mid-Year Financial Status

Expenditures of VHS Levy activities are generally accounted for on a cost reimbursement basis. Therefore, King County fiscal staff record levy expenditures after contractors have delivered services and invoiced King County program managers. As has been previously reported, almost all levy-funded activities invoice on a quarterly rather than monthly basis. Contractors do not submit second quarter invoices until July or later, resulting in significant expenditures recorded in the EBS financial system sometimes months after services are provided. As in past years, this lag created an apparent under-reporting of expenditures in the EBS financial system financial report for the first half of 2016.

In order to enhance the utility of the mid-year financial report, this report addresses the issue of apparent under-reporting by including additional financial data for July and August to more accurately reflect the actual expenditures through the first half of 2016. This lag in posting to EBS will also mean that accurate year-end expenditure data will not be available until the 13th month.

For example, as the table on page 14 shows, as of June 30, 2016, the EBS financial system financial data shows that 35 percent of Veterans Levy 2016 allocations and 37 percent of Human Services Levy 2016 allocations had been billed to and paid by the VHS Levy, for an average 36 percentage expenditure rate for the two funds. By the end of August 2016, EBS eighth-month financial data, also provided, indicates that 52 percent of Veterans Levy 2016 allocations and 52 percent of Human Services Levy allocations have been billed for an average 52 percent expenditure rate for the two

funds. Overall this data indicates that the recording of expenditures has caught up with expected billing to the VHS Levy funds.

Cumulative Allocations Billed		
Levy Fund	2nd Quarter 2016 Cumulative	8th Month 2016 Cumulative
Veterans Levy	35%	52%
Human Services Levy	37%	52%
Total Average	36%	52%

Mid-Year 2016 Financial Report

The following two pages provide a detailed financial report for the first half of 2016. The report lists the levy funded activities by overarching strategy, their 2016 Service Improvement Plan allocation, any budget adjustments, and cumulative expenditures for both the first six months and first eight months of 2016.

2016 Veterans and Human Services Levy Service Improvement Plan

Service Improvement Plan Strategy	2016 SIP Budget	2016 Supplemental Budget Ordinance	Adjustments to Administration (from as in adopted SIP to the 5% allowed per ordinance) as of August 31, 2016*	Total Adjusted SIP 2016 Budget	YTD Expenditures as of June 30, 2016	YTD Expenditures as of August 31, 2016	Remaining SIP Budget as of August 31, 2016	Remaining SIP Budget Percentage as of August 31, 2016
Strategy 1: Supporting veterans and their families to build stable lives and strong relationships								
1.1 King County Veterans Program								
Total	\$ 2,485,000	\$ -	\$ -	\$ 2,485,000	812,828	\$ 1,208,926	\$ 1,276,074	51%
1.2 Outreach and engagement							\$ -	
A Enhanced outreach to women veterans and veterans of color							\$ -	
Total	\$ 300,000	\$ -	\$ -	\$ 300,000	87,500	162,500	\$ 137,500	46%
B Veteran information and referral							\$ -	
Total	\$ 100,000	\$ -	\$ -	\$ 100,000	25,000	50,000	\$ 50,000	50%
C Homeless veterans street outreach							\$ -	
Total	\$ 84,000	\$ -	\$ -	\$ 84,000	21,000	42,000	\$ 42,000	50%
1.3 Veterans employment and training							\$ -	
Total	\$ 200,000	\$ -	\$ -	\$ 200,000	50,000	100,000	\$ 100,000	50%
1.4 Contracted PTSD treatment/Military Sexual Trauma							\$ -	
Total	\$ 450,000	\$ -	\$ -	\$ 450,000	128,080	278,580	\$ 171,420	38%
1.5 Veterans justice							\$ -	
A Veterans Incarcerated Program							\$ -	
Total	\$ 100,000	\$ -	\$ -	\$ 100,000	4,005	75,476	\$ 24,524	25%
B Veterans Legal Assistance Program							\$ -	
Total	\$ 20,000	\$ -	\$ 60,000	\$ 80,000	20,000	40,000	\$ 40,000	50%
C Emerging programs for justice involved veterans							\$ -	
Total	\$ 345,000	\$ -	\$ -	\$ 345,000	42,832	166,509	\$ 178,491	52%
1.6 Support for military families							\$ -	
A Military family outreach							\$ -	
Total	\$ 174,000	\$ -	\$ -	\$ 174,000	43,500	87,000	\$ 87,000	50%
B Military family counseling							\$ -	
Total	\$ 100,000	\$ -	\$ -	\$ 100,000		50,000	\$ 50,000	50%
Total Strategy 1	\$ 4,358,000	\$ -	\$ 60,000	\$ 4,418,000	1,234,745	2,260,991	\$ 2,157,009	49%
Percent of Total Program					28%	51%		
Strategy 2: Ending Homelessness through outreach, prevention, permanent supportive housing and employment								
2.1 Outreach and engagement							\$ -	
A Homeless street outreach							\$ -	
Total	\$ 276,000	\$ -	\$ -	\$ 276,000	69,000	138,000	\$ 138,000	50%
B Sobering/Emergency Services Patrol							\$ -	
Total	\$ 145,000	\$ -	\$ -	\$ 145,000	36,250	72,500	\$ 72,500	50%
C Mobile medical outreach							\$ -	
Total	\$ 300,000	\$ -	\$ -	\$ 300,000	75,000	150,000	\$ 150,000	50%
D South King County homeless outreach							\$ -	
Total	\$ 80,000	\$ -	\$ -	\$ 80,000	40,000	40,000	\$ 40,000	50%
2.2 Housing capital							\$ -	
Total	\$ 1,860,000	\$ -	\$ -	\$ 1,860,000	930,000	930,000	\$ 930,000	50%
2.3 Housing Stability Program							\$ -	
Total	\$ 800,000	\$ -	\$ -	\$ 800,000	400,000	400,000	\$ 400,000	50%
2.4 Support services for housing							\$ -	
A Housing Health Outreach Team							\$ -	
Total	\$ 315,000	\$ -	\$ -	\$ 315,000	78,750	157,500	\$ 157,500	50%
B On-site support services							\$ -	
Total	\$ 1,475,000	\$ -	\$ -	\$ 1,475,000	737,500	737,500	\$ 737,500	50%
2.5 Criminal Justice Initiatives							\$ -	
A FACT							\$ -	
Total	\$ 205,000	\$ -	\$ -	\$ 205,000	48,600	150,800	\$ 54,200	26%
B FISH							\$ -	
Total	\$ 690,000	\$ -	\$ -	\$ 690,000	53,750	322,500	\$ 367,500	53%
2.6 Employment and training							\$ -	
A Community employment services							\$ -	
Total	\$ 670,000	\$ -	\$ -	\$ 670,000	335,000	335,000	\$ 335,000	50%
B Career Connections							\$ -	
Total	\$ 420,000	\$ -	\$ -	\$ 420,000	210,000	210,000	\$ 210,000	50%
C Aerospace and Veteran Employment Training Initiative							\$ -	
Total	\$ -	\$ -	\$ -	\$ -			\$ -	
D King County Internship Program for Veterans							\$ -	
Total	\$ -	\$ -	\$ -	\$ -			\$ -	

*Column entries include administrative expenditures budget adjustment to account for 5% admin based upon actual revenue received, funds reallocated within the same year, and funds reallocated the prior year that were unspent and carried over to the report year.

Service Improvement Plan Strategy	2016 SIP Budget	2016 Supplemental Budget Ordinance	Adjustments to Administration (from as in adopted SIP to the 5% allowed per ordinance)*	Total Adjusted SIP 2016 Budget	YTD Expenditures as of June 30, 2016	YTD Expenditures as of August 31, 2016	Remaining SIP Budget as of August 31, 2016	Remaining SIP Budget Percentage as of August 31, 2016
2.7 Youth/Young Adult Homelessness Plan Private Fund Match								
Total	\$ -	\$ -	\$ -	\$ -			\$ -	
Total Strategy 2	\$ 7,236,000	\$ -	\$ -	\$ 7,236,000	3,013,850	3,643,800	\$ 3,592,200	50%
Percent of Total Program							\$ -	
Strategy 3: Improving health through the integration of medical and behavioral health services							\$ -	-
3.1 Behavioral health integration							\$ -	
A Behavioral health integration							\$ -	
Total	\$ 625,000	\$ -	\$ -	\$ 625,000	156,250	312,500	\$ 312,500	50%
B Behavioral health integration-veterans							\$ -	
Total	\$ 600,000	\$ -	\$ -	\$ 600,000	150,000	300,000	\$ 300,000	50%
3.2 Veteran and trauma competency training							\$ -	
A Veteran and trauma competency training							\$ -	
Total	\$ 250,000	\$ -	\$ -	\$ 250,000	62,500	125,000	\$ 125,000	50%
3.3 Health care reform system design and implementation							\$ -	
Total	\$ 270,000	\$ -	\$ -	\$ 270,000	67,500	135,000	\$ 135,000	50%
3.4 Depression intervention for seniors							\$ -	
Total	\$ 356,000	\$ -	\$ -	\$ 356,000	89,000	178,000	\$ 178,000	50%
3.5 Facilitation of ongoing partnerships							\$ -	
Total	\$ 140,000	\$ -	\$ 107,750	\$ 247,750	65,745	106,443	\$ 141,307	57%
3.6 Client care coordination							\$ -	
Total	\$ 140,000	\$ -	\$ -	\$ 140,000	27,930	68,731	\$ 71,269	51%
Total Strategy 3	\$ 2,381,000	\$ -	\$ 107,750	\$ 2,488,750	618,925	1,225,674	\$ 1,263,076	51%
Percent of Total Program							\$ -	
Strategy 4: Strengthening families at risk							\$ -	-
4.1 Home visiting							\$ -	
A Nurse Family Partnership							\$ -	
Total	\$ 470,000	\$ -	\$ 59,200	\$ 529,200	147,100	264,600	\$ 264,600	50%
B Healthy Start							\$ -	
Total	\$ 270,000	\$ -	\$ -	\$ 270,000	67,500	135,000	\$ 135,000	50%
4.2 Maternal depression reduction							\$ -	
Total	\$ 625,000	\$ -	\$ -	\$ 625,000	156,250	312,500	\$ 312,500	50%
4.3 Parent education and support							\$ -	
Total	\$ 260,000	\$ -	\$ (59,200)	\$ 200,800	50,200	70,429	\$ 130,371	65%
4.4 Passage Point							\$ -	
Total	\$ 415,000	\$ -	\$ -	\$ 415,000	207,500	207,500	\$ 207,500	50%
4.5 Information and referral							\$ -	
A 2-1-1 Community Information Line							\$ -	
Total	\$ 50,000	\$ -	\$ -	\$ 50,000	18,750	31,250	\$ 18,750	38%
B Cultural Navigator							\$ -	
Total	\$ 70,000	\$ -	\$ -	\$ 70,000	17,500	35,000	\$ 35,000	50%
Total Strategy 4	\$ 2,160,000	\$ -	\$ -	\$ 2,160,000	664,800	1,056,279	\$ 1,103,721	51%
Percent of Total Program							\$ -	
Evaluation 5							\$ -	
Total 5	\$ 545,000	\$ -	\$ -	\$ 545,000	138,178	186,987	\$ 358,013	66%
Percent of Total Program							\$ -	
Total Program	\$ 16,680,000	\$ -	\$ 167,750	\$ 16,847,750	5,670,498	8,373,731	\$ 8,474,019	50%
Percent of Total Program							\$ -	
Admin 6							\$ -	
Total 6	\$ 879,632	\$ -	\$ -	\$ 879,632	749,629	866,473	\$ 13,159	1%
Percent of Total Program							\$ -	
Board Support 7							\$ -	
Total 7	\$ 133,014	\$ -	\$ -	\$ 133,014	6,052	9,274	\$ 123,740	93%
Percent of Total Program							\$ -	
Veterans Total	\$ 8,846,323	\$ -	\$ 167,750	\$ 9,014,073	3,142,685	4,688,920	\$ 4,325,153	48%
Percent of Total Program							\$ -	
Human Services Total	\$ 8,846,323	\$ -	\$ -	\$ 8,846,323	3,283,494	4,560,558	\$ 4,285,765	48%
Percent of Total Program							\$ -	
GRAND TOTAL	\$ 17,692,646	\$ -	\$ 167,750	\$ 17,860,396	6,426,179	9,249,478	\$ 8,610,918	48%
Percent of Total Program							48.00%	

*Column entries include administrative expenditures budget adjustment to account for 5% admin based upon actual revenue received, funds reallocated within the same year, and funds reallocated the prior year that were unspent and carried over to the report year.

Conclusion

Since 2012, levy staff have used several policies and procedures to track the expenditure of VHS Levy funds; in particular, the regular review of expenditure variances with levy fiscal staff, program administrators and program managers from the responsible county agencies.

Comparison to 2015 expenditure rates provides a useful benchmark to gauge 2016 expenditures in this report. At year-end 2015 a total of 98 percent of the 2015 allocation was expended. While the quarterly invoicing procedure for VHS Levy activities results in a lag in the recording of actual expenditures, the eight month cumulative 2016 expenditure data included as part of this report indicates the levy is on track to expend its 2016 allocation.

The Mid-Year 2016 Performance Update and Financial Update together provide a glimpse into the status of the Veterans and Human Services Levy as of mid-year 2016. With 36 of 42 Levy funded activities achieving at least 45 percent of their annual performance targets and total program expenditures at 52 percent, the levy is well on its way to having another successful year in 2016.