DATE: 1989
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KING COUNTY DEPARTMENT OF YOUTH SERVICES

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Annual Report prepared by:



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Layout and Graphics: Ron Aldridge, King County Graphics EXECUTIVE'S MESSAGE This annual report provides detailed information about the philosophy and programs of King County's Department of Youth Services. I encourage you to read it. As I think of today's young people and their future, I am keenly aware that they represent our most valued resource. King County residents have proven their concern for youth by supporting youth service agencies and foster parenting, by coaching youth teams and volunteering time in schools, and

by participating in a wide variety of conference committees throughout the County. The community can take pride in the 1990-1991 construction of a new youth facility. It demonstrates our desire to provide a safe and secure setting to rehabilitate young offenders. The facility will stand as a symbol of the community's desire to hold young people accountable for their behavior while giving them an opportunity for a "new beginning" as productive citizens. Again, I hope you will read this annual report. We can all be proud of King County's commitment to the future of our youth.



Tim Hill King County Executive

**DIRECTOR'S MESSAGE** As we approach the decade of the 90's the Department of Youth Services will be challenged with innovative and creative change. With a new detention facility scheduled for construction in 1990-1991 we are entering a transitional phase at DYS. Our basic goal to provide the best possible service to the youth referred to the Department of Youth Service remains our principal focus. The Detention Services completed planning for its move into temporary quarters for a two-year construction period. Programs and activities were reviewed during this planning period. They included a drug/alcohol program for detained youth, aimed at reducing alarmingly high substance abuse and juvenile residence programs including foster and group home care alternatives developed as components of the Continuum of Care Programs. Court Services Division continued to improve service delivery to youth in the community with two more probation offices relocated in the communities they serve. One is in Renton and the other in Burien, placing probation

counselors close to the youth, families and agencies they work with. of us at the Department of Youth Services were proud in mid-year to receive a County Achievement Award from the National Association of Counties for 1988-1989 programmatic and operational changes implemented in detention. The challenge of drugs and alcohol abuse, gang activity and the increasing population of sex offenders continues to mandate DYS to examine creative ways to provide quality service to our youth and community.



## KING COUNTY COUNCIL

AUDREY GRUGER, District One CYNTHIA SULLIVAN, District Two BILL REAMS, District Three LOIS NORTH, District Four RON SIMS, District Five

BRUCE LAING, District Six PAUL BARDEN, District Seven GREG NICKELS, District Eight GARY GRANT, District Nine

DYS

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CITIZENS ADVISORY COMMITTEE

The Department of Youth Services
Citizens Advisory Committee was formed in 1978 to bring citizen opinions and
suggestions into the programs of the Department of Youth Services. They also
advise the Director and County Executive on general issues affecting King
County youth. Members are appointed by the King County Executive for threeyear terms. They are selected to reflect diverse geographic and ethnic communities within King County. The Committee assisted the Department in 1988
by working for passage of the bond issue for a new detention facility. Representatives of the Committee worked with staff on the planning for minority detention

Serving on the committee in 1989 were: Gary Barth, Barbara Heneghan Dianne Campbell, Patricia Lanning, Mimi Chaves, Monica Leigh, Nancy Cole, Frances Lett, Lee Fletcher-McGookin, Robert C. Nickels, John Greaney, Terry Seaman, Sheila Guy-Snowden, Madeline Williams-Banks and Patricia Hellwig.

population reduction programs and a Detention Continuum of Care in 1989.

MISSION The mission of the King County Department of Youth Services is:

To support the King County Juvenile Court by providing intake, detention, and community supervision for juvenile offenders; and

To provide treatment services to juveniles in the context of detention and community supervision programs; and

To administer other youth programs assigned by the Executive; and

To advocate within the Government and Community for youth.

The Department will undertake this Mission with a focus on public safety, the positive integration of youth into their communities, and youth development. Department programs will respect the dignity of youth and their families, foster youths' desires to be productive citizens, and will reflect community concern for its youth.

AJOR DUTIES

The primary responsibility of the Department of Youth Services is the juvenile offender population of King County. The Department is the largest county juvenile department in the state and processes over one third of all juvenile offender referrals in Washington.

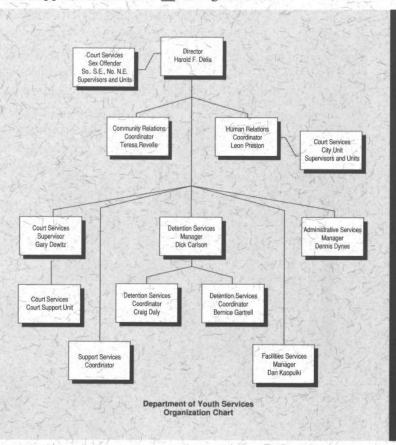
The Department provides support to the Juvenile Court of King County by ensuring the appointment of legal counsel prior to hearings, the scheduling of hearings, the advisement of all parties of their basic legal rights and responsibilities, and the notification of parties about hearings. The Department monitors the compliance of all parties with court-ordered time deadlines or requirements.

Juvenile Probation Counselors make recommendations to the judges on youth appearing for court hearings. These Counselors are also responsible for youth who are placed on community supervision. They monitor the youths' progress on court-ordered requirements and aid them in fulfilling their requirements through counseling and other supportive services.

Assignment of

divertable offenses are made to community agencies by the Department. Department staff maintain diversion records and monitor agencies' compliance with diversion law and standards. The Department operates the County detention facility for juveniles. Juvenile offenders may be held in detention for up to thirty days on a court order, in total or partial confinement. In partial confinement a youth stays in detention for a part of a day or a week, leaving the facility for work, school, or other judicially specified reasons. A youth may also be held in detention pending trial if a secure setting is needed to guarantee public safety or the youth's appearance for court proceedings. 

The main offices of the Department of Youth Services, including the administrative offices and the juvenile detention facility, are located at 1211 East Alder,



Seattle. This building also houses the Juvenile Court courtrooms. The majority of the Juvenile Probation Counselors work out of the 1211 East Alder building, with field offices in Auburn, Crossroads, Enumelaw, Federal Way, Highline, Issaquah, Kent, Kirkland, Maple Valley, Mercer Island, Mt. Baker, Northshore, Redmond, Renton, Rainier Valley, South Park, and West Seattle. Two units of Juvenile Probation Counselors are based in community offices. The Northeast Unit staff office is at 11101 NE 8th, Bellevue, and the North Unit staff office is in Shoreline at NE 150nd and 15th NE.

OURT SERVICES Most Court Services staff are organized into geographically defined units, responsible for receiving and processing juvenile offender referrals for a given area of the County. The staff works with individual youth and families to assist in the rehabilitation of juvenile offenders, and handle the court process associated with the legalities of the cases. Other staff serve in the Court Support Unit. This Unit relieves the geographically assigned staff of a variety of court related work, handling initial court process for newly detained youth, processing certain diversion cases, making disposition recommendations for misdemeanor sentencing, and acting as liaison with Superior Court staff. Court Services staff work in the Records unit, making all assignments to units and diversion agencies. An Educational Psychologist does testing and diagnostic assessments as a resource for Probation Counselors. Other Juvenile Probation Counselors and support staff work in two specialized projects: the Sex Offender Program, which investigates, supervises, and provides therapeutic intervention for juvenile sex offenders; and the Diagnostic Program, which provides assessment and assignment recommendations for youth newly sentenced to State institutions. By placing priority on Juvenile Probation Counselors' direct service to youth and community in 1989, a major focus was the physical relocation of geographically based units to their particular communities. By year's end the Southeast Unit located in Renton, joined the North and Northeast Units as community based offices. A City Unit was also



implemented to increase the efficiency and effectiveness of services to the city. By changing the allocations of State resources, it is expected that clients will receive more direct service from Juvenile Probation Counselors.

Intake interview



Supervisor and Office Assistants reviewing a court report

# The state of the s

housing for up to 111 youth. Seventy-one youth can be housed in the Alder Unit, built in 1972, and 40 youth in the Spruce Unit, built in 1953. Detention programming includes: A school program, operated by the Seattle Public Schools, is staffed by a principal, five teachers, five certified education assistants, and clerical staff. GED classes are offered on Monday and Wednesday. Examinations are offered to students in the Detention School when they reach a level of readiness. Ten volunteers provide tutoring for the GED. A library program, operated by the Seattle-King County Library System. A chaplaincy program, supported by the Church Council of Greater Seattle, staffed by a full-time chaplain, clerical support, and scores of volunteers. A recreation program, which uses a swimming pool, two gymnasiums, ceramics and crafts rooms, outdoor recreation areas, and game/TV rooms. Special events are provided each month by two Recreational Specialists.

provides assessments, information classes, and individual and group counseling. A youth drug/alcohol specialist is employed for detained youth.

A medical program, through contracts with the University of Washington, provides medical and mental health services for detained youth.

Commissary Store



Library



Craft

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DYS.



ONTINUUM OF CARE

The Detention Services program, Continuum of Care (COC), is a four component program implemented during 1989. The concept of COC is that: "deprivation of liberty (detention) can occur in several diverse settings with different levels of security, depending on the characteristics of the youth." The COC program was designed to enhance rehabilitation opportunities to detained youth in a variety of placements and services. Youth assessed not to be a danger to the community are placed in one of four components on conditional release from detention. They are: Pre-Trial Supervision within the home for youth who have parents/guardians willing and able to provide structure and supervision with assistance from DYS Community Surveillance Office (10+ slots available).



Continuum of Care

combination of electronic monitoring (via a wrist or ankle bracelet) and supervision by Community Surveillance Officers (10-20 slots available). Group Care for youth requiring 24-hour supervision in a structured setting. DYS contracts with local group care providers. Individual structured programs may include school, work, counseling, or other rehabilitative programs (16 beds funded). Foster Care/Professional Parent for youth who do not have parents or guardians. DYS provides foster homes with the

assistance of a Foster Care Placement Specialist to provide the needed structure and supervision for youth placed in its care (5 beds funded). By year's end the Continuum of Care program had served over 100 and will enhance a continued growth in the number of youth served in 1990.

JMAN RELATIONS The Human Relations section formed in 1988 with the appointment of a Human Relations Coordinator develops and maintains a quality of work environment for all Department employees, consisting of the following:

■ 20 central Administrative staff, 116 Court Services staff, 105 Detention Services staff, 19 Facilities Services staff. The Coordinator oversees the Personnel section of the Department, which is staffed by a Human Resources Specialist. Together, these two work to recruit, hire, maintain personnel records, administer two labor contracts, and develop and implement department personnel policies and procedures. They also coordinate employee training programs and affirmative action processes.

DMMUNITY RELATIONS

Public relations efforts in 1989 were directed toward keeping the public informed and involved regarding the planning, design, and programming for a new detention facility to be built in 1990-91. Other events included an open house, department tours, and the maintenance of a speakers' bureau. Department staff are recruited and scheduled for presentations in schools on the criminal justice system and prevention of criminal involvement.

The Community Service Project is staffed by one full-time Juvenile Probation Counselor and two support staff. It maintains work sites for youth assigned to perform community service through a court imposed sentence. Youth are assigned to worksites and their performance is monitored. The TOY-FAC-TREE

is an inner city site where youth complete their hours in a well-equipped workshop, developing skills on projects benefiting the community. During the year 1,101 youth were referred; they completed 30,196 hours of service, for a completion rate of 72 percent. Employment Development for Youth (EDY) is funded by the State Division of Juvenile Rehabilitation and employs three full-time staff. It provides a comprehensive program of job training, vocational preparation, guiding youth through job search classes, recruit-



Voluntéer training

ing for summer employment, completing work experience placements, counseling and placement. Youth referred to EDY services in the community totalled 1,116. In December the EDY program received a grant from the State Board for Vocational Education to provide vocational education and transition services to young women exiting detention. Office Services, a section responsible for mail distribution, printing, editing and various publications has two full-time staff. Their design/graphics are much in demand. The Volunteer Program is headed by one full-time Volunteer Coordinator responsible for recruiting community people to assist in special department projects; to serve as staff aides; by tutoring, assist in recreation programs, or volunteer counseling. Colleges and universities

send volunteer students to the program for field experience. In 1989 approximately 100 volunteers and 90 college students gave of their time and energy to Department work.



Office Technician & Employment Supervisor

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DMINISTRATIVE SERVICES The Administrative Services Section performs a variety of tasks and services in support of the Director and operating sections of the Department. The basic responsibilities of this Section are budget, fiscal, research and statistics, contracting, records maintenance, and oversight of the departmental management information systems. The Administrative Services Coordinator prepares and manages, through the review process, the Department's annual budget, controls operating budgets, and maintains oversight of the departmental management information systems.

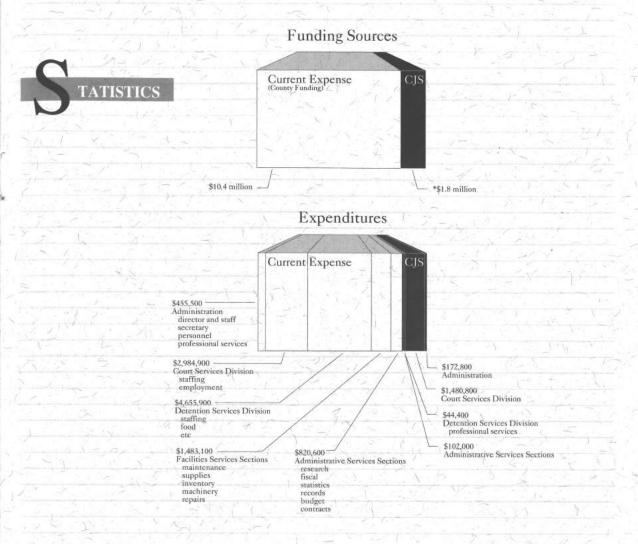


A busy Secretary at budget time

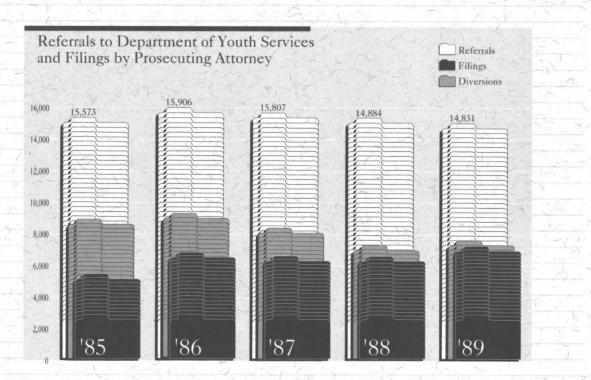
payroll and process accounts payable and receivable, process budget revisions and interfund transfers, do Department banking and supervise all accounting activities related to operating, capital, and special budget funds. Research Unit staff perform analytical work on Department issues, develop and monitor contracts with community agencies and consultants, staff the Citizens Advisory Committee and Department committees, maintain workload statistics, prepare grant applications, and assist the Director by preparing

speeches, correspondence and planning documents. Records Unit staff utilize multiple records management systems to manage the records of all juvenile offenders, including storage, retrieval, release, and destruction, as well as fingerprinting for State records. Highlights of 1989 include successfully providing programming within budgetary constraints, assisting in the preparation of grant applications for the provision of additional services, and replacement of the aging management information equipment.

ACILITIES SERVICES The key word for Facilities Services in 1989 was Transition. The emphasis was on relocating existing activities out of the 1952 Spruce complex in preparation for a new detention facility. The most significant challenges facing the facilities staff were time and space. Timewise, the closure of Spruce scheduled for October jammed some projects into a short time frame. Spacewise, the need to consolidate existing activities into half the space previously available. In spite of a setback with delays in building permits, numerous transitions were undertaken and completed in 1989, including the following: section of the Alder school was converted into a high security, 36 bed living unit. Nearly two-thirds of the 5th floor was rebuilt to accommodate the 40 member Deputy Prosecutor's Juvenile Section staff. A greatly reduced Central Services operational area was created in the vicinity of the Alder living area. Reduced the existing Library by half and renovated remaining area into a Health Clinic. A permanent 4th courtroom was finally completed in December. The temporary 4th courtroom was renovated for use by the DYS Records Division.



NOTE: Consolidated Juvenile Services (CJS) funding is received biennially by the DYS from the State of Washington through the Division of Juvenile Rehabilitation. The purpose of the CJS funding is to assist counties to provide community corrections for juvenile offenders.

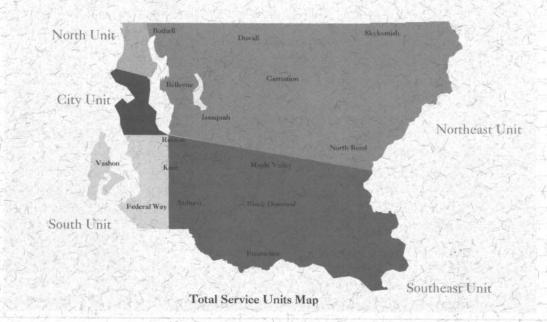


NOTE: "Referrals" are defined as police cases referred to the Prosecutor for screening for legal sufficiency. "Filings" are referrals which have been screened legally sufficient and subsequently formally charged by the Prosecutor. A police case can contain more than one offense. "Referrals", above, reflects only the most serious offense in a given case. "Filings", above, reflects only the most serious offense in a given filing

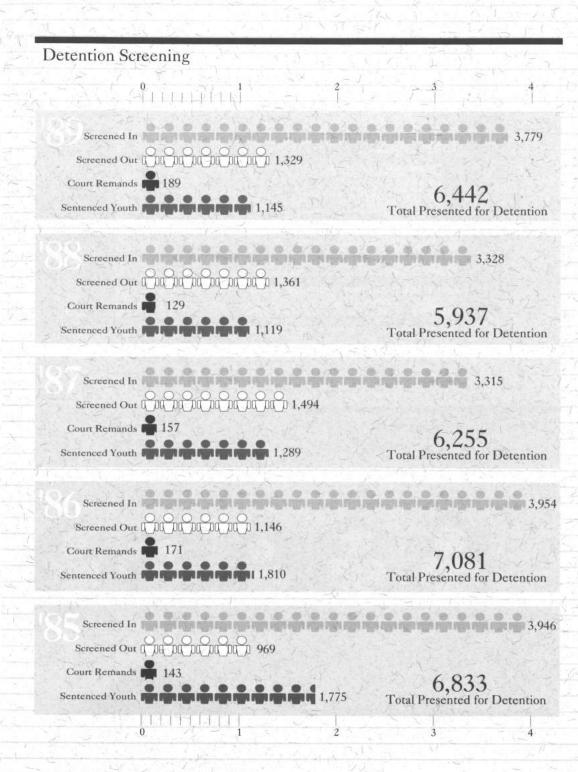
"Diversions" are legally sufficient cases which have been referred to community agencies or probation counselors for handling, instead of being filed in court. This less serious sanction is allowed by statute for certain minor offenses.

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# Court Services Workload



| X B W               | Number of Cases Assigned |                        |       |                            | Average Caseload<br>at End of Year |               |
|---------------------|--------------------------|------------------------|-------|----------------------------|------------------------------------|---------------|
| Work Unit,          | Investigation            | Supervision            | Total | Number of<br>Reappearances | Intake<br>Staff                    | Supv<br>Staff |
| City Unit           | 1,012                    | 553                    | 1,565 | 2,182                      | 30.24                              | 39.74         |
| South               | 327                      | 225                    | 552   | 421                        | 34.33                              | 30.80         |
| North               | 342                      | 219                    | 561   | 367                        | 37.33                              | 35.00         |
| Northeast           | 350                      | 250                    | 600   | 235                        | 36.67                              | 30.25         |
| Southeast           | 392                      | 223                    | 615   | 420                        | 33.00                              | 37.00         |
| SubTotal            | 2,423                    | 1,470                  | 3,893 | 3,625                      | 32.63                              | 35.79         |
| Sex Offender Unit   | 146                      | 85                     | 231   | 89                         | 35.00                              | 29.67         |
| Detention Screening | 228                      |                        | 228   | 1-1-4-14                   | NA                                 | NA            |
| Diversion Unit      | 2,016                    |                        | 2,016 | -97                        | NA                                 | NA            |
| Court Support Unit  | 2,531                    | 2 2 <del>5</del> 5 6 3 | 2,531 | 234                        | NA V                               | NA            |
| Total               | 7,344                    | 1,555                  | 8,899 | 4,045                      | NA                                 | NA            |



Screening assesses youth presented for detention by the police and other agencies. "Screened In" refers to youth who were detained after assessment; "Screened Out"refers to youth who did not meet critieria for admission to detention. Although screened-out youth are not physically detained, their cases proceed through the

system.

NOTE: Detention

NOTE: "Investigation" \_\_ refers to a case which has

not yet been adjudicated.

Generally, these cases are

handled by Intake staff. A "supervision" case is

adjudicated, in which a

one which has been

term of community

supervision has been

assigned by court order.

handled by Supervision

staff. "Reappearance" is

a new referral on a youth

who is currently on a

caseload.

Generally, these cases are

NOTE: Some youth are held in detention while their cases progress through the system. Others are sentenced to detention for an adjudicated offense. This chart reflects all admissions, sentenced and nonsentenced.

The "Individual Youths Admitted" section of this chart provides information on the number of individual youth admitted during the referenced years. It can be seen by studying the percentages in this section that some individuals are admitted more than once in a given year.

NOTE: "Total Building Count" reflects the total number of youth who are present in detention during a given twenty-four hour period.

NOTE: This chart reflects the average number of days spent in detention by all youth detained, both sentenced and nonsentenced.

## Admissions to Detention by Age and Race

|                               | '85   | '86   | '87   | '88   | 189   |
|-------------------------------|-------|-------|-------|-------|-------|
| (less than)10                 | 1     | ~_    | . 1   | -     | -     |
| 5 (less than)10               | -6    | 6     | -     | 2     | 6     |
| 11                            | 39    | 7     | 5     | - 8   | > 19  |
| 12-                           | 119   | 114   | 66    | 48    | 73    |
| 13                            | 364   | 376   | 300   | 219   | 250   |
| 14                            | 873   | 680   | 601   | 554   | 591   |
| 15                            | 1,251 | 1215  | 814   | 888   | 1,057 |
| 16                            | 1,419 | 1,569 | 1,201 | 1,084 | 1,304 |
| 17                            | 1,420 | 1,524 | 1,407 | 1,377 | 1,339 |
| (greater than) 17             | 347   | 428   | 357   | 378   | 429   |
| Asian                         | 65    | 110   | 86    | 102   | 173   |
| Asian Black                   | 1,469 | 1,723 | 1,715 | 1,824 | 2,280 |
| White                         | 3,988 | 3,716 | 2,632 | 2,293 | 2,209 |
| Native American               | 185   | 212   | 193   | 221   | 197   |
| Hispanic                      | 77    | 82    | 88    | 89    | 158   |
| Other                         | 55    | 76    | 38    | _ 29  | 51    |
| Total Admissions              | 5,839 | 5,919 | 4,752 | 4,558 | 5,068 |
| Admissions of Sentenced Youth | 1,784 | 1,832 | 1,314 | 1,150 | 1,152 |
| % Of Total Admissions         | 31%   | 31%   | 28%   | 25%   | 23%   |
| Individual Youth Admitted     | 2,886 | 2,716 | 2,279 | 2,224 | 2,422 |
| % of Total Admissions         | 49%   | 46%   | 48%   | 49%   | 48%   |

## Detention Population Average Total Building Count 5 Year Comparison



Average Length of Stay (days) 89 at Time of Release

