# King County Health Reform/Integration Planning Team

October 24, 2011

# Today's Objectives



1. Review Current Status
   - Recap of "vision statement" we developed in September
   - Review the State context
2. Clarify the next phase of work and objectives for the Reform Planning Team
3. Given our objectives, what initial questions do we need answered (and why)

# Vision: An Accountable Health System for King County's Low-Income Residents

For low-income residents of King County, the health system of the future will place clients at the center. Care will be coordinated through a person-centered health care home that provides for or assures a broad range of culturally appropriate, integrated preventive, medical, dental, behavioral health, and social services – with a single point of accountability.

One's health care home will be embedded in a broader integrated system of care that includes access to an array of social supports including housing, employment, education, community and other social services. Healthy community environments will encourage recovery and promote individual and community wellness.

The entire system of care will be responsible for the achievement of clinical as well as personal goals of its population, and for managing costs. Proactive work with the payment, regulatory and information technology systems at the local, state, and federal level will help assure that they support and enable this vision.

# Washington State's Framework

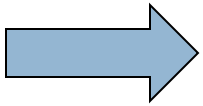
The Situation:

Costs of health care not sustainable

Consumers experience problems with access and quality (silos)

Approx. 400,000+ people eligible for Medicaid in 2014

Missed prevention opportunities



Solution:

"Design a set of innovative shifts and activities to our health care system that will improve the overall health and well-being of Washingtonians and make health care more affordable"

***= Health Innovations for Washington (HIW)***

# Understanding the State's Context

**Establishing health benefit Exchange**

<u>Choices here can affect</u>:
Ease of enrollment into Medicaid and other health coverage for low-income residents (access)

What services are included in coverage via the Exchange

Affordability of coverage

**Reforming the Medicaid program**

<u>Choices here can affect</u>:
What Medicaid managed care plans will be held accountable for

Models of care coordination advanced by the State

How payment will happen

Extent to which prevention services are integrated

And more…

***These affect both health of our residents and extent of potential cost-shifting to local systems***

**Balancing its budget**

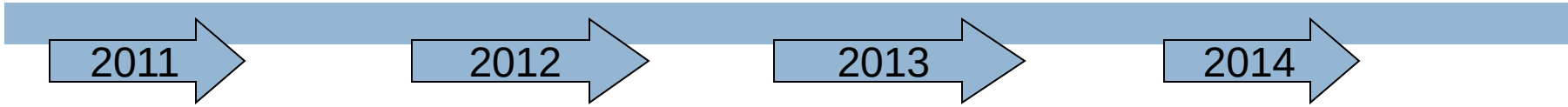
<u>Choices here affect</u>:
How much of a health and social service safety net will remain; what will we have left to work with?

# Current State Priorities in Medicaid Payment and Delivery Reforms

- Health Innovations for WA proposal
- ACA planning grant to create integrated care model for Dual Eligibles (a high need/high cost group)
- ACA planning grant for design of "Medicaid Health Homes" (focused on the high need/high cost group)
- Health Care Authority role in purchasing of behavioral health and long-term services and supports – asking for stakeholder input
- Managed care procurement: plan to move all Medicaid clients into managed care

# Washington State's Timeframe






**2011**

State to select Medicaid managed care contractors for July 2012-Dec. 2013

Work on delivery system & care coordination reforms

Development of "Exchange" (portal to access insurance or Medicaid) begins

**2012**

Legislative action

Continued work on delivery system changes

New Medicaid managed care contracts start (July)

December 2012: final recs due to legislature on behavioral health purchasing

**2013**

Legislative action

New/revised Medicaid managed care contracts that will start 1-1-14

**2014**

Medicaid expansion begins

Individuals must have coverage

"Exchange" is operational

# State Context



- Questions about State context?
- Questions we have for the State?

# The King County Health Reform Planning Team

# Who We Are



- A coalition of safety net stakeholders in King County intending to work together to achieve the vision of an integrated system of care for the low-income population of King County.

# How We Work



- With a focus on patients, clients
- With consumer involvement
- With transparency
- With attention to addressing racial and ethnic disparities (e.g, stratify information by race, ethnicity, age, language)
- With an eye for opportunities to operationalize components of our vision – be strategic and act on specific opportunities

# Membership



- Who are our key stakeholders
- Review what representation may be missing or inadequate
- Make invitations to fill the gap

- Discuss meeting frequency
  - Change from every two weeks to monthly, but meet for longer time?

# Goals



- To develop a solution package or framework for safety net delivery system design that achieves key elements of our vision:
  1. Single point of accountability for care coordination (e.g, single plan of care, single med list)
  2. Approach for coordination/integration of other social services & supports
  3. Infusion of prevention and wellness

- Coordinate with State to assure work will have influence

# Initial Objectives



- **Focus of work 2011-2012 (draft – subject to change!)**
  1. By end of first quarter 2012, articulate proposed framework
  2. Work with local funders to align financing to support the model
  3. Hire consultant time as needed to facilitate our work
  4. Look for and act on opportunities to operationalize components of our vision
  5. Work with State to influence policy and align financing to support the model

# Information Needs?



- If we agree that we are working on design that results in . . .
  - Single point of accountability for care coordination
  - More consistent integration with social services (e.g, housing, employment)
  - Greater integration of preventive services

- Then, what questions do we most need answered to help us design solutions – and why?

# Staying Engaged With Other Interested Stakeholders



- Periodic e-mail updates
- Website
  - Materials of Reform Planning Team posted
- Anticipate reconvening community forum session in first quarter 2012 (for purpose of getting feedback on our work to that point)
- Other ideas?

# Comments and Feedback



- Janna Wilson
  - Janna.wilson@kingcounty.gov
- Susan McLaughlin
  - Susan.mclaughlin@kingcounty.gov

NEXT MEETING:

Monday, November 14

2:00 – 3:00 p.m.
Chinook 1113